

**THE UNIVERSITY OF WYOMING
BOARD OF TRUSTEES' MINUTES**

January 16-18, 2014

The final minutes can be found on the University of Wyoming Board of Trustees website at <http://www.uwyo.edu/trustees/>

TRUSTEES OF THE UNIVERSITY OF WYOMING AGENDA
January 16-18, 2014

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Roll Call

Approval of Board of Trustees Meeting Minutes

November 14-15, 2013

Approval of Executive Session Meeting Minutes

November 14-15, 2013

(Minutes were revised with edits as discussed during the Executive Session 1-17-14.)

Approval of “Special” Meeting Minutes

December 6, 2013

Reports

ASUW

Staff Senate

Faculty Senate

Public Testimony

Committee of the Whole

REGULAR BUSINESS

1. Board Committee Reports

A. Academics and Research (Murdock) – Trustee Lauer, Committee Chair

B. Fiscal and Legal Affairs (Lowe) – Trustee Davis, Committee Chair

C. Student Affairs/Athletics/Administration/Information Technology (Axelson)
Trustee Willson, Committee Chair

D. Alumni Board – Trustee Lauer, Board Liaison

E. Foundation Board – Trustees Marsh and Willson, Board Liaisons

Committee of the Whole (cont.)

REGULAR BUSINESS

- F. Haub School Environment and Natural Resources Board Trustee Davis, Board Liaison
- G. Energy Resources Council (ERC) – Trustee Palmerlee, Board Liaison
- H. Trustee Award of Merit Ad Hoc Committee – True (Time held should the committee be prepared to provide a report.)

CONSENT AGENDA

- 1. Approval of Contracts and Grants, Gern
- 2. Personnel, Murdock
- 3. Approval of Change of Name for the University of Wyoming/Casper College Center and Revisions to University Regulations 1-1, 2-39 Appendix A, 6-409, and 7-620 (Revisions to UW Regs see Report Appendix A), Murdock
- 4. Construction Contracts – Mai/Collins
 - a) Approval of Offer for Sale of the UW Outreach Building in Casper, Wyoming
 - b) Approval Energy Innovation Center Budget Increase
 - c) Approval of the Contract for Purchase and Installation of Fixed and Telescoping Seating for the Arena-Auditorium Renovation, Phase I
 - d) Approval of the Contract for Purchase and Installation of Video Display and Scoreboard Equipment for the Arena-Auditorium Renovation, Phase I
 - e) ~~Approval of Trail Easement at Jacoby Golf Course~~ *(Removed following discussion during Work Session 1-17-14. Topic postponed until March 2014 Board meeting.)*
- 5. Approval of the Major Modification to a Graduate Program (Doctor of Education and Professional Master's in Education (Education Administration, K-12 Educational Leadership)), Murdock
- 6. Approval of Program Name Change for Chicano Studies to Latina/o Studies, Murdock
- 7. Approval of UW Public Art Policy, Boswell
- 8. Approval of Draft Amendment to UW Reg 5-804 re: Hiring of Deans – Boswell
- 9. ~~Approval of Policy re: Participation of Energy Resource Council in Hiring of SER Staff – Boswell~~ *(pulled from the Consent Agenda by Trustee Davis following discussion during work session 1-17-14) [separate action taken]*
- 10. Approval of Appointment of External Auditor *(added following FLAC report 1-17-14) -14)*

New Business

Old Business

Board Retreat Location

Date of Next Meeting – March 27-28, 2014; Laramie, Wyoming

Adjournment

THE UNIVERSITY OF WYOMING
MINUTES OF THE BOARD OF TRUSTEES
January 16-18, 2014
Coe Library, Room 506

As will be reflected in the public session and executive session meeting minutes, the Board of Trustees of the University of Wyoming met in Laramie, Wyoming, Thursday, January 16, Friday, January 17, and Saturday, January 18, 2014. The meeting began with breakfast on Thursday, January 16, at 8:00 a.m., where the Board entered into discussion of the Presidency until 9:45a.m. The Board met in executive session for majority of the day. The evening of Thursday, January 16, the Board met for a working dinner with administrators and various guests at the UW Conference Center- Hilton Garden Inn to discuss WGEESIT.

Friday, January 17, the Board met in executive session during a working breakfast followed by committee reports and regular work sessions. The Board held a working lunch with ASUW, administrators, and invited guests, followed by regular business in the afternoon. The Business Meeting was held on the afternoon of Friday, January 17, 2014.

On Saturday, January 18, the Board met in executive session during a working breakfast, followed by meetings and regular work sessions. The Board held a working lunch and ended regular business in the afternoon.

AGENDA ITEM TITLE: Discussion of Personnel Issue Relative to the Presidency, Bostrom

CHECK THE APPROPRIATE BOX(ES):

- Work Session
- Education Session
- Information Item
- Other Specify:

MINUTES OF THE MEETING:

Trustee Bostrom stated he would like to have a discussion regarding the presidency with Faculty Senate Chair Colin Keeney, Staff Senate President Jim Logue, ASUW President Brett Kahler, and Vice President and General Counsel Rick Miller.

Faculty Senate Chair Colin Keeney began by thanking the Board for the opportunity to talk, discuss, argue and think in terms of where we are now and where we might go next with respect to the position of university president. He commented that it is the start of the new calendar year and the start of the next semester, and beyond that the word the Faculty Senate is hearing on campus is, "opportunities." Faculty Senate Chair Keeney stated that the university is making a new beginning and we are in very good shape. He noted that sometimes it looks like the situation here is unsettled or dire from the outside, but from the inside this is not the case. Dr. Keeney stated that we need to keep in mind how we present ourselves or do not present ourselves to various constituents around the state and country—need to pay more attention to this.

Faculty Senate Chair Keeney stated that the general consensus is that we have an excellent leadership team in place at present, especially with Maggi Murdock servicing as interim Vice President for Academic Affairs. Interim Vice President Murdock brings with her to the position, knowledge about outreach and background experience on campus. There is broad support for the leadership team, from the faculty perspective, with a wait and see attitude.

Faculty Senate Chair Keeney commented that Interim President Dick McGinity's academic credentials are thin. Faculty are supportive, but they interested in getting a sense of management style and how Dr. McGinity goes about doing his job and the results. Dr. Keeney commented that right now the titles are more secondary than getting the job done, and doing what we do and creating results to a broad range of people.

Trustee Bostrom thanked Faculty Senate Chair Keeney for his willingness to have the conversation regarding this topic and for participating in these discussion moving forward.

Trustee Mead thanked Faculty Senate Chair Keeney for his report to the Board. Trustee Mead commented that the Board is pleased to know that this is not an emergency situation and that things are going well at UW, nothing that all think that Interim President McGinity is doing a good job.

Trustee Mead followed up on Dr. Keeney's comment that titles are not important, stating that this is the issue at hand. He then discussed the process for naming a president, including consultation with faculty and staff. Trustee Mead then inquired if Faculty Senate Chair Keeney had a sense of faculty consensus regarding whether they feel the Board has consulted with a committee of the faculty, or if given the current circumstances, it is justifiable that the Board not follow the process.

Faculty Senate Chair Keeney commented that this issue should be given some time; and the group should not be stampeded into moving too quickly. He added that Dr. McGinity did fine fulfilling the duties of president, but to name him president rather than just interim would not play well with the faculty.

Trustee Davis noted there have been four interim presidents at the University of Wyoming. He then inquired if Dr. Keeney had a sense of how this current situation is impacting searching and recruiting for administrative positions, deans, etc.

Faculty Senate Chair Keeney stated that the general consensus is that the University cannot ignore that it will have some influence on searches. He stated that the university currently has a number of interim deans, and the general consensus is that it be left up to the faculty in those individual colleges to see if they feel pressed to recruit a permanent dean at this time, or continue to work with the interim deans. He added that this is specific to each college; for example, it is likely easier to recruit a dean to the College of Engineering and Applied Sciences than to the College of Education. Trustee Davis commented that he is unsure if he would agree with those insights.

Faculty Senate Chair Keeney stated that the one thing moving ahead, no matter the titles given to people, is the move away from CPM to the shared initiative funding, which will give the deans a great deal of responsibility. There was then some discussion by the Board regarding CPM and process.

Trustee Lauer inquired about the interim deans in place. Faculty Senate Chair Keeney stated that things seem to be working well and, in speaking for the faculty, a new semester is getting off to a great start with students.

Trustee Bostrom thanked Dr. Keeney for his service and comments to the Board.

Staff Senate President Jim Logue was asked to provide comments. He thanked the Board for the opportunity. Jim noted that the staff appreciate the interest that the board is facing in this matter. He commented that a portion of the staff are less concerned about titles and contracts, and more concerned about whether they are being noticed. If there are efforts made on their behalf in terms of compensation, restoring staffing levels, they will be happy and do not necessarily care who the boss is as long as that person succeeds on their behalf. The other portion of the staff are those in the general working positions in academic divisions, concerned that the time honored processes have been either averted or left undone. Jim stated that staff is happy to have the accidental president, but there is concern that the process to get to this point has not happened. He noted that he has not heard concerns about Dr. McGinity, and people are excited he is in the position. The

Board has not heard the concerns; however, there have been comments that the university might be missing opportunities because they are not going through a formal search. Jim stated that staff recognize that having leadership in place for the University is important for its image, but the staff are less concerned about image, and more about being able to carry on.

Staff Senate President Logue stated that going through the process that most other institutions go through give the university more legitimacy and having all constituencies go through the process is important.

Trustee Bostrom thanked Jim for his service and willingness to confront this very difficult issue. The university is going through an extraordinary time and the Board has to deal with this moving forward. He thanked Jim for his comments and input.

Trustee Willson commented on the candor and full direction being given by these participants, and thanked them both for contributing and for the knowledge they were expressing.

ASUW President Brett Kahler thanked the Board for being given the opportunity to present the student perspective. He noted that this group is different than others on campus, as the students either do not know what is happening or do not care. The one comment he has heard is the lack of a search process in this case. ASUW President Kahler commented that Dr. McGinity has interacted with the Board and the campus for several months, giving folks the opportunity to give it a trial run. There is a restored sense of calm on campus that is positive. ASUW President Kahler stated that overall students are happy and glad to be here. On the administrative level, things are moving smoothly and positively.

Faculty Chair Colin Keeney appended a comment regarding the question for a search. There are a lot of comments among the faculty regarding when to start a search.

Dean of the Libraries Maggie Farrell distributed a statement to the Board [see statement following this narrative] and noted that she is a representative for the deans. She noted that the deans are strongly in support of the Board and their decision regarding personnel. Dean Farrell stated there is not a consensus on title of the president, both that it is not important. She stated the deans have more important things facing them, such as the legislative session and pushing for salary support. The Trustees need to continue to make this the highest level of their work. Dean Farrell added that the deans are busy with managing the day to day operations of the institution. She added that they are intent in supporting our students and focusing all efforts on them.

Trustee Davis asked Dean Farrell about the title of interim president affecting the ability to search for deans and in response, she stated that there is an impact at the dean level. When deans are searching for a new position, they would like to see stability within an organization. Dean Farrell noted that Maggi Murdock is great in her position has strong abilities and reputation.

Trustee Gubbels commented that he appreciated the statement that students are the number one focus. Trustee Bostrom thanked Dean Farrell for her comments.

Associate Provost and Interim Dean of the College of Engineering and Applied Sciences Khaled Gasem commented on the recent poor publicity, noting the University needs more time to recover externally from all that has happened at UW. The good news can overcome the negativity that goes around. Those serving in their current interim roles are doing a fantastic job. Perceptions overcome what the reality is. The university needs to show solid planning and needs to have stability.

Trustee Mead thanked Interim Dean Gasem for his comments regarding stability and appreciation for his perspective. There was some discussion regarding the comments of perception and whether there was really a crisis in the current situation of naming president.

The Board then opened the floor to the public for comments. Those who spoke included Pete Jorgensen, former University of Wyoming Trustee; Mary Ann Kamp, UW faculty member; and Donal O'Toole, UW faculty member. They provided comments, both positive and negative, about the current decision facing the Board. Those who spoke also commented on following process and inclusion of the faculty and staff in the decision making.

Trustee Bostrom again stated that the Board is going through extraordinary circumstances and there is a policy in place. Vice President and General Counsel Miller stated the Board has a policy and they can either follow it or not. There was some discussion by the Board regarding the Trustee bylaws and the UW Regs. Trustee Marsh referred to the policy:

Article X. PRESIDENT OF THE UNIVERSITY OF WYOMING

Section 10-1. APPOINTMENT

The President of the University of Wyoming shall be appointed by the Trustees, but no such appointment shall be made without nine affirmative votes of the Trustees. His initial term of office shall be for not less than one year, and he shall thereafter continue in such office at the will of the majority of the Trustees, who, from time to time, shall fix his salary. It will be the policy of the Trustees to confer with an advisory committee from the University faculty and staff prior to the selection of a new President.

Section 10-2. DUTIES AND POWERS

The President of the University shall perform the duties expressly enjoined upon him by the laws of this State, by these Bylaws, and such other incidental duties as pertain to his office or as may be assigned from time to time by the Trustees. As the executive head of the University of Wyoming, in behalf of the Trustees he shall be responsible for the custody of the books, records, buildings, and all other property of the University, and for the administration of the academic and business activities of the University in accordance with the directives, Bylaws and Regulations of the Trustees; and he shall be clothed with all authority requisite to these ends. He shall inform and advise the Trustees with respect to the operations of the University and its relationships, and shall serve as an ex officio member of all permanent Trustees' committees.

Trustee True inquired about the language, “confer” compared to “consult.” There was then discussion regarding whether the faculty were consulted and if there were committees who talked with Trustees about this decision being discussed.

Vice President for Research and Economic Development Bill Gern stated that the Executive Council is running well. The group is talking about issues and moving forward. What is most important is keeping strong faculty; it is critical. The pay raise issue is front and center. UW has to maintain the ability to be in the markets. With respect to the issue regarding policy as being discussed by the Board, Vice President Gern stated the policy is clear on hiring of the president. The University needs to have a president and the person should be identified for a term. Vice President Gern stated the university needs to get through the legislative session and move forward with strength. Vice President Gern stated that he believes that the University will get strength and stability by naming a president and for a term.



The deans of the University of Wyoming thank Dr. Robert Sternberg for his service to UW, and wish him, Karin and their family well. We appreciate Dr. Richard McGinity for taking on the mantle of leadership during this time of transition. We are committed to work alongside him, and together we will continue improving and moving the University forward. As deans, it is a privilege to serve the students, faculty, and staff of UW, and the citizens of Wyoming, and we ask all to join us in working together for the good of the state and UW community. We recognize that the University belongs to the people of Wyoming and, with their support, its future is bright. The state has placed its care and future of the university in the UW Board of Trustees and we stand ready to support them in their important responsibilities.

Frank Galey
Dean, College of Agriculture and Natural Resources

Paula Lutz
Dean, College of Arts and Sciences

John Mittelstaedt
Interim Dean, College of Business

Michael Day
Interim Dean, College of Education

Khaled Gasem
Interim Dean and Associate Provost, College of Engineering and Applied Science

Joe Steiner
Dean, College of Health Sciences

Jacquelyn Bridgeman
Interim Dean, College of Law

Maggie Farrell
Dean, University Libraries

Susan Frye
Dean, Outreach School

Mark Northam
Director, School of Energy Resources

Indy Burke
Director, School of Environment and Natural Resources

November 15, 2013

AGENDA ITEM TITLE: Introductions and Recognitions

CHECK THE APPROPRIATE BOX(ES):

- Work Session
- Education Session
- Information Item
- Other Specify:

MINUTES OF THE MEETING:

The Board broke from their Executive Session at 1:25 p.m. and returned to public session for the introduction and recognition portion of the Board meeting.

Professor in Mechanical Engineering, Andy Hansen, introduced Professor in Geology & Geophysics, Carol Frost, and recognized her for her receipt of the National Ski Patrol Purple Merit Star for Saving a Life that she received the previous year. Dr. Hansen told his personal story about how Dr. Frost attended to him as he had a heart attack during a rock climbing trip. His parting comment was that his goal is to climb again with his friend Carol. Professor in Mathematics, Myron Allen, then provided some very positive comments about Dr. Frost and noted that he prepared the nomination packet submitted for Carol for receipt of this award.

Interim Provost Alyson Hagy introduced April Heaney, Director/Lecturer in English, and recognized her for receipt of the National Research Council at U. of South Carolina Award. Dr. Hagy discussed Ms. Heaney's involvement in the Synergy program. Trustee Bostrom commented on the importance of the Synergy program and thanked Ms. Heaney for her efforts.

Interim President Dick McGinity introduced Interim Vice President for Academic Affairs, Maggi Murdock. He provided some bio information about her history at UW, involvement with UW/Casper College, and her efforts in Outreach. He then thanked her for stepping into this role.

Interim President Dick McGinity introduced Vice President for Administration, William Mai, and provided bio information including Mr. Mai's experience working with the legislature, and office of the Governor. He thanked Vice President Mai for joining the team, noting that they are stronger with him and Dr. Murdock here.

Interim Vice President for Academic Affairs, Maggi Murdock, introduced Interim Dean of the College of Law, Jacquelyn Bridgeman. She provided bio information, noting that Interim Dean Bridgeman grew up in Laramie, attended Stanford, received her JD, and returned to the College of Law faculty in 2002. Dr. Murdock stated Interim Dean Bridgeman is an impressive addition to the leadership team and to the University.

Interim Vice President for Academic Affairs, Maggi Murdock, introduced Interim Dean of the College of Education, Michael Day. She provided some bio information, noting that Interim Dean Day is professor emeritus and served with the university for 30 years. Interim Dean Day has provided leadership in Faculty Senate and received the Ellbogen teaching award in recent years. Vice President Murdock thanked Interim Dean Day for taking on this role.

Trustee Bostrom thanked Dean Bridgeman and Dean Day for stepping forward in this time of transition.

Deputy Intercollegiate Athletic Director, Matt Whisenant, introduced Associate Athletic Director and Senior Woman Administrator, Julie Manning. He provided some bio information, noting Ms. Manning comes to the University from Colorado. She has many years of experience in this position and also served as a women's golf coach for a number of years in Iowa. Ms. Manning stated that she was excited to be here today, noting she loves the philosophy that is here.

Saturday, January 18, 2014

Introduction of the new head football coach Craig Bohl.

Coach Bohl thanked the Board for their service to this institution. He noted that this is an exciting time to be a head football coach, and he will do everything he can to be an ambassador for the University of Wyoming. He stressed the importance for kids to come to UW, get a good degree and graduate. Coach Bohl stated the university will be proud of the football team, as he has a good understanding of the people around the state. He thanked the group for the opportunity to serve them.

AGENDA ITEM TITLE: Tuition and Fees, Mai/Lowe

CHECK THE APPROPRIATE BOX(ES):

- Work Session
- Education Session
- Information Item
- Other Specify:

MINUTES OF THE MEETING:

Vice President for Administration Bill Mai and Associate Vice President for Fiscal Administration Janet Lowe referred the Board to the handout [materials inserted following this narrative] regarding tuition and fees. Vice President Mai provided some general discussion about the history at the University and in Cheyenne with respect to legislative support. He noted that the University is losing great faculty and the funding issues start to turn toward the compensation piece.

Vice President Mai noted that costs are growing faster than inflated tuition can and the question presented is how to cover ongoing costs, instructional excellence, utilities costs, etc. Vice President Mai stated that the administration would be proposing a 4% tuition increase as a starting point. When the Board returns in March, they will have some decisions to make.

Trustee Mead stated the need for predictability. Raising tuition gives a small bump and we cannot fix the whole problem. Trustee Mead suggested that instead of presenting the increases in percentages, rather, present the information by using dollar amounts.

Trustee Bostrom noted that his point was well made and the University must plan for the future. The University needs to have something that is sustainable, predictable, and must do something to increase the salaries at this institution. Trustee Bostrom commented the administration should not be bashful when they return with a proposal, as this body is prepared to address this issue with reality.

Vice President Mai stated that the University is in a bad situation, and over time we will only compound the problems if we do not plan for the future.

Trustee Lauer stated that each time tuition has been discussed, the board has tried to solve the issue and give predictability, but they have then received pushback from the legislature and the notion that tuition be as free as possible.

Trustees Marsh and Bostrom supported Trustee Mead's recommendation for tuition to be presented in real dollars rather than percentages.

**Average Annual Tuition and Fees at
 Wyoming Community Colleges**

Resident Tuition and Fees

<i>INSTITUTION</i>	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
Casper College	1,368	1,416	1,464	1,536	1,584	1,668	1,752	1,848	1,848	2,136	2,232	2,448
Central Wyoming College	1,636	1,684	1,884	1,956	1,920	1,992	2,064	2,136	2,136	2,208	2,472	2,568
Eastern Wyoming College	1,608	1,656	1,800	1,848	1,800	1,872	1,944	2,016	2,144	2,280	2,376	2,472
Laramie County Community College	1,644	1,740	1,836	1,956	2,004	2,088	2,208	2,472	2,472	2,544	2,640	2,796
Northern Wyoming Community College District	1,584	1,632	1,680	1,891	1,896	2,016	2,131	2,227	2,227	2,302	2,398	2,653
Northwest College	1,712	1,760	1,808	1,880	1,928	2,000	2,107	2,132	2,246	2,312	2,436	2,614
Western Wyoming Community College	1,474	1,540	1,594	1,658	1,720	1,828	1,916	1,994	1,994	2,142	2,186	2,282
AVERAGE of Wyoming Community Colleges	\$1,575	\$1,633	\$1,724	\$1,818	\$1,836	\$1,923	\$2,017	\$2,118	\$2,152	\$2,275	\$2,391	\$2,548
University of Wyoming	\$2,997	\$3,090	\$3,243	\$3,426	\$3,515	\$3,554	\$3,621	\$3,726	\$3,927	\$4,125	\$4,278	\$4,404

Non-Resident Tuition and Fees

<i>INSTITUTION</i>	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
Casper College	3,816	3,960	4,104	4,296	4,440	4,644	4,872	5,112	5,112	5,544	5,832	6,240
Central Wyoming College	4,084	4,228	4,524	4,716	4,776	4,968	5,184	5,400	5,400	5,616	6,072	6,360
Eastern Wyoming College	4,056	4,200	4,440	4,608	4,656	4,880	5,064	5,280	5,408	5,688	5,976	6,264
Laramie County Community College	4,092	4,188	4,476	4,716	4,860	5,064	5,328	5,736	5,736	5,952	6,240	6,528
Northern Wyoming Community College District	4,032	4,176	4,320	4,651	4,752	5,014	5,251	5,491	5,491	5,710	5,998	6,445
Northwest College	4,160	4,304	4,448	4,640	4,784	4,976	5,227	5,396	5,510	5,720	6,036	6,406
Western Wyoming Community College	3,920	4,082	4,234	4,418	4,576	4,804	5,036	5,258	5,258	5,550	5,786	6,074
AVERAGE of Wyoming Community Colleges	\$4,023	\$4,163	\$4,364	\$4,578	\$4,692	\$4,907	\$5,137	\$5,382	\$5,416	\$5,683	\$5,991	\$6,331
University of Wyoming	\$8,661	\$8,940	\$9,273	\$9,816	\$10,055	\$10,394	\$11,031	\$11,646	\$12,237	\$12,855	\$13,488	\$14,124

NOTE: These figures are for undergraduate first-time, full-time students with an academic year of 30 credits.

Source: Wyoming Community College Commission and University of Wyoming Fee Books.

P13.052
 OIA:SDW
 15-Jan-2014

AGENDA ITEM TITLE: Legislative Session Discussion, Boswell/Massie

CHECK THE APPROPRIATE BOX(ES):

- Work Session
- Education Session
- Information Item
- Other Specify:

MINUTES OF THE MEETING:

Vice President for Governmental and Community Affairs Chris Boswell and Director for Government Relations Mike Massie discussed the following topics:

- **Compensation**
- **College of Engineering**
- **Operation and Maintenance**
- **Community College Partnership, Casper College**
- **School of Energy Resources, Matching Funds for likely private \$**
- **Information Technology Infrastructure**
- **Wyoming Public Media**
- **Brucellosis Vaccine Research**
- **Engineering Building**
- **Campus Infrastructure**
- **Classroom Technology**
- **Arena Auditorium**
- **Medical Education**
- **Future Projects:**

Topics defined in the handout, *2015-2016 UW Budget, Governor's Recommendations*, can be found inserted below.

2015-2016 UW Budget, Governor's Recommendations

1-15-14

(yellow highlighted lines are ongoing funding)

Compensation

Gov. recommends: --2.5% in 2015, and again in 2016.

(--also, \$1.7 million 1-time merit.)

--State funds employee's share of retirement contribution increases.

College of Engineering

Gov. recommends: --\$8 million GF for operations, UW initially uses \$9 million in existing funding

Operation and Maintenance

Gov. recommends: --\$665,900 BSL 3 operation, 1/2 of UW request.

(Repair costs not addressed, estimated to be at least \$1.2 million)

--\$706,000 Operation & Maintenance at Casper, Riverton, Sheridan

(UW had also sought \$500,000 for on campus O & M)

Community College Partnership, Casper College

Gov. recommends: --\$727,000 for additional faculty and staff for BS in Clinical Laboratory Sciences

School of Energy Resources, Matching Funds for likely private \$

Gov. recommends: --\$10.5 for High Bay equipment and associated costs to support
Unconventional Reservoirs program.

--\$5 million for endowed chair in petroleum engineering.

Information Technology Infrastructure

Gov. recommends: --\$2.8 million for improvements to wireless availability, network switches, server backbone.

Wyoming Public Media

Gov. recommends: --\$1 million for transmitter upgrades, first step in a 5-year plan (total cost: \$5 million)

Brucellosis Vaccine Research

Gov. recommends: --\$200,000 (in addition to \$200,000 in Standard Budget)

Engineering Building

Gov. recommends: --Release of \$7.9 million in previously appropriated funds for Level II and Level III
design plans.

Campus Infrastructure

Gov. recommends: --\$6 million for two water wells and significant delivery infrastructure for irrigation water.
--(UW had also sought \$2.75 million for King Street)

Classroom Technology

Gov. recommends: --\$4 million (1/2 of UW request).

Arena Auditorium

Gov. recommends: --\$5 million to complete \$30 million Phases I and II. \$10 million private, \$20 million state.

Medical Education

Gov. recommends: --UW request for ongoing and one-time state funds, use of reserves, use of clinic income.
--(UW had also sought flexibility to use 100 series to contract for positions)
--WWAMI, \$2 million ongoing for increased enrollment to 20 students, approved by legislature.

Denied Capcon: Cirrus Sky infrastructure planning, Corbett Pool addition Level II, LCCC/UW Laramie building Level II.

2014 SF 27 : Judiciary bill would require budget bill approval authorizing Foundation to assess a management fee rate above 1% on investment of state funds.

Future Projects: Science laboratory renovation/construction, continued classroom IT improvements, endowment matching funds.

AGENDA ITEM TITLE: JAC Follow-Up/Budget Footnotes Discussion, Boswell/Massie

- a. UW Public Art Policy**
 - b. Draft Amendment to UW Reg 5-804 re: Hiring of Deans**
 - c. Policy re: Participation of Energy Resource Council in Hiring of SER Staff**
 - d. Developing a List of Historical Buildings (no narrative – discussion at meeting only)**
 - e. Architectural Standards for Buildings (no narrative – discussion at meeting only)**
- * Legislation from Judiciary Meetings relating to Foundation will be discussed during work session scheduled for Saturday, January 18.

CHECK THE APPROPRIATE BOX(ES):

- Work Session
- Education Session
- Information Item
- Other Specify: Committee of the Whole (Consent Agenda)

MINUTES OF THE MEETING:

a. UW Public Art Policy

BACKGROUND AND POLICY CONTEXT OF ISSUE:

At its October 23, 2013, special meeting, the Board of Trustees authorized the UW administration to submit a response to a budget footnote regarding establishment of a public art policy. The response contained a draft public art policy amended by the Board.

The Board's draft policy has been modified by the Office of General Counsel only to clarify intent and not to change the substance of the policy.

The direction from the Board should be memorialized in a manner that is clear and publicly accessible. UW Regulation 1-102 contains the list of Board directives. It is recommended that UW Regulation 1-102 be amended by the addition of a new paragraph as follows:

13. Public Art Policy - (Minutes of the Trustees – January 17, 2014) Attachment C is the University of Wyoming Public Art Policy.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

All meetings of the Board following enactment of this budget footnote into law during the 2013 General Session of the Legislature.

WHY THIS ITEM IS BEFORE THE BOARD:

Only the Board can authorize changes to UW Regulations.

ARGUMENTS IN SUPPORT:

This action is necessary to implement the Board's directive.

ARGUMENTS AGAINST:

None

ACTION REQUIRED AT THIS BOARD MEETING:

Approval of the amendment to UW Reg 1-102.

PRESIDENT'S RECOMMENDATION:

Approve the proposed amendment.

c. Policy re: Participation of Energy Resource Council in Hiring of SER Staff

BACKGROUND AND POLICY CONTEXT OF ISSUE:

At its October 23, 2013, special meeting, the Board of Trustees authorized the UW administration to submit a response to the following budget footnote:

Report #3: School of Energy Resources' Staff

(iii) Report on the current practice of selecting and retaining staff assigned to the school of energy resources, and recommend a policy which provides an approval and review process for the school staff by the energy resources council.

The response contained the following direction from the Board:

1. A review process that seeks input from the Energy Resources Council on any performance evaluation involving an administrative position in the School of Energy Resources and a report to the Energy Resources Council on the outcomes of any such evaluation;
2. A selection process that includes at least one representative from the Energy Resources Council on the search committee for a deputy director position in the School of Energy Resources;
3. A selection process for the director that includes (1) membership by the chair of the Energy Resources Council (or the chair's designee) on the search committee, (2) consultation by the chair or designee with others on the Energy Resources Council during the process of developing the position description, (3) regular reports by the provost to the Energy Resources Council on the progress of the search, and (4) consultation with and feedback from the Energy Resources Council before forwarding any recommendation to the president and board of trustees.

The direction from the Board should be memorialized in a manner that is clear and publicly accessible. UW Regulation 1-102 contains the list of Board directives. It is recommended that UW Regulation 1-102 be amended by the addition of a new paragraph as follows:

12. School of Energy Resources – (Minutes of the Trustees - January 17, 2014) The Division of Academic Affairs shall establish and provide for the implementation of the following:

- a. For any performance evaluation of an employee in a non-classified administrative position within the School of Energy Resources, there shall be an opportunity for the Energy Resources Council to provide input and there shall be a report to the Energy Resources Council regarding the outcome of the performance evaluation.
- b. The search committee established for the selection of any deputy director position within the School of Energy Resources shall include at least one member of the Energy Resources Council who is not an employee of the University.
- c. The process for selecting the director of the School of Energy Resources shall include the following:
 - i. The chairman of the Energy Resources Council, or the Chairman's designee, shall be a member of the search committee.
 - ii. The search committee member in subparagraph c.i. shall consult with the other members of the Energy Resources Council during that member's service on the search committee.
 - iii. The Provost/Vice President for Academic Affairs shall consult with the Energy Resources Council before recommending a candidate to the President for consideration by the Board of Trustees.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

All meetings of the Board following enactment of this budget footnote into law during the 2013 General Session of the Legislature.

WHY THIS ITEM IS BEFORE THE BOARD:

Only the Board can authorize changes to UW Regulations.

ARGUMENTS IN SUPPORT:

This action is necessary to implement the Board's directive.

ARGUMENTS AGAINST:

None

ACTION REQUIRED AT THIS BOARD MEETING:

Approval of the amendment to UW Regulation 1-102.

PRESIDENT'S RECOMMENDATION:

Approve the proposed amendment.

AGENDA ITEM TITLE: Construction Contracts/Updates, Mai/Collins

- **Approval of Trail Easement at Jacoby Golf Course**
- **Approval to Offer for Sale the UW Outreach Building in Casper, WY**
- **Enzi STEM Building (no narrative – discussion at meeting only)**
- **BSL-3 (no narrative – discussion at meeting only)**

CHECK THE APPROPRIATE BOX(ES):

- Work Session
 Education Session
 Information Item
 Other Specify: Committee of the Whole (Consent Agenda)

MINUTES OF THE MEETING:

Approval of Trail Easement at Jacoby Golf Course

Vice President Bill Mai and Associate Vice President for Administrative Operations Mark Collins provided information regarding the Trail Easement at Jacoby Golf Course.

BACKGROUND AND POLICY CONTEXT OF ISSUE:

The University of Wyoming (UW) and City of Laramie (City) have met on multiple occasions over the past year regarding the establishment of a rural trail along the perimeter of University property adjacent to and east of the University's Glenn "Red" Jacoby Golf Course (see attached map). The trail is included as a proposed rural trail by the City's parks, trails, and recreation master plan ad hoc advisory committee as part of a long range Parks and Recreation master plan and would expand the city network of pathways and trails on the east side of Laramie.

The trail will offer a readily-accessible shared use path for walking, running or bicycling to the community. The portion of the proposed trail along the ridge on the east side of the golf course will follow an established gravel trail currently used by community members. The new trail will offer patrons a full loop as opposed to a return trip along the same route. The main access to the trail will be from the golf course east parking lots, with a possible additional access near the intersection of Indian Hills and Crow Drives.

The trail easement will be 25 feet wide and approximately 2¾ miles long. The trail will be classified as a rural trail and have a crushed gravel surface of six to eight feet in width. Six feet on each side of the trail will be clear for mowing operations and the easement width allows for maintenance vehicles to access the trail without being an impediment to users. The easement width also allows for proper slope and grading of the trail.

The easement grants access to the City of Laramie to construct, maintain and repair the trail and associated appurtenances in the easement area so long as the trail remains in use. The easement agreement will also allow for the trail to be modified by the University or City should a change in the route become necessary. An initial estimated cost for the trail project is approximately \$50,000 with formal project costs to follow. The City plans to budget for the project in fiscal year 2015 and construct the trail in the spring of 2015 to have the trail ready for public use by fall of 2015. An appraisal or valuation of the easement will not be completed since this is a joint effort with the City and due to the public benefits the trail will provide to the community.

The Board discussed options for an escape clause. Trustee MacPherson inquired if this recommendation was consistent with the university's long term plans. He also commented that the board should not inhibit future boards with this agreement, noting there should be some time constraints on the agreement.

Associate Vice President Collins thanked the Board for their feedback and noted that based on this discussion, the item will be pulled from the consent agenda and brought back at a later date.

Approval to Offer for Sale the UW Outreach Building in Casper, WY

Vice President Bill Mai and Associate Vice President for Administrative Operations Mark Collins provided information regarding the approval to offer for sale the UW Outreach Building in Casper, Wyoming. The referred the Board to the narrative in the report as seen below.

BACKGROUND AND POLICY CONTEXT OF ISSUE:

The Casper College and University of Wyoming (UW) Joint Facility project on the Casper College campus is nearing full completion. The Casper College Student Union-UW Casper Center Building was occupied by UW prior to winter break and technology and furniture, furnishings and equipment (FF&E) packages are installed. UW Outreach credit programs have consolidated their operations in the new building from previous locations on the Casper College campus and at the UW Outreach Building facility located at 951 N. Poplar Street in Casper.

The UW Outreach Building facility consists of two adjoining parcels zoned General Business and totaling approximately 3.7 acres (see attached map). The 2.7 acre larger parcel is improved with landscaping, paved parking and the UW Outreach Building. The one acre parcel is adjacent to the south of the larger parcel. The University is evaluating the development potential of the vacant lot and may accept individual bids on each parcel should it be determined to be in the best interests of the University.

The UW Outreach Building is a one story, commercial/office building built in 1976. The building was leased from a private company to the United States General Services Administration for use by the Bureau of Land Management (BLM) prior to the University of Wyoming Foundation acquiring the property in 1986. Rental income from the BLM was used to retire the existing mortgage on the property as part of the Foundation's agreement for the acquisition. In 1987, the

BLM moved to a new location and the University of Wyoming acquired the property from the UW Foundation to house UW's Casper programs through a lease/purchase agreement. The building contains approximately 18,500 gross sq. ft., and is comprised of several large and medium sized classrooms, conference rooms, and private offices.

The University has completed two appraisals of the facility. The first appraisal was completed in November of 2005 and identified a total appraised value of \$1,948,500. The second appraisal was completed in December of 2010 and calculated an appraised value for both parcels of \$2,209,000.

A legislative footnote for the issuance of revenue bonds to fund UW's portion of the Casper College-UW Joint Facility authorized during the 2011 legislative session states, "no proceeds from any sale of the UW-Casper College Poplar Street facility shall be expended without prior authorization of the legislature."

The properties will be advertised for sale through a sealed bid process. It's anticipated that the sale of the UW Outreach properties in Casper can be completed in late spring 2014.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

- January 1987 – Lease/Purchase Agreement with University of Wyoming Foundation, for the General Services Administration Building, Casper.
- January 2009 – Discussion regarding the UW/Casper joint facility and future budget request.
- July 2009 – Discussion of UW budget request for funding of joint facility.
- January 2010 – Discussion of Joint Facility and Bond Financing.
- December 2010 – Update to the Board on the proposed facility.
- March 2011 – Lease Agreement between UW and Casper College.

WHY THIS ITEM IS BEFORE THE BOARD:

It is the policy of the University of Wyoming that when a facility is no longer occupied, or upon request of the University administration, an evaluation of the subject facility or land shall be made to guide decisions regarding the retention or disposal of the facility and the land. The Vice President for Administration shall establish procedures, as appropriate, to determine necessary analyses to be used in the evaluation. Any evaluation regarding retention or disposal of real property shall be presented to the Trustees of the University of Wyoming for consideration.

Board approval is necessary for the University to dispose of real property.

ARGUMENTS IN SUPPORT:

This sale provides an opportunity for the University to divest in the property while there is interest from the public to purchase the property.

ARGUMENTS AGAINST:

None

ACTION REQUIRED AT THIS BOARD MEETING:

The Board's approval for the sale of the UW Outreach Building and property located in Casper, WY, at or above appraisal.

PRESIDENT'S RECOMMENDATION:

It is recommended that the Board of Trustees of the University of Wyoming authorize proceeding with the sale of this property, at or above appraisal.

Associate Vice President Collins noted that the appraisal amount is consistent and the university has an interested buyer.

Trustee True inquired about procedure, the bid process and potential use of excess funds from the sale of the property.

Vice President Boswell discussed uses of the proceeds and legislative restrictions on use.

It was noted that approval for this item is on the Consent Agenda.

Vice President Bill Mai and Associate Vice President for Administrative Operations Mark Collins provided information regarding the BSL-3 lab, the damages which occurred as a result of a power outage, employees being affected by the shutdown, and estimates for repair of the damages.

Trustee Bostrom commented on the importance of this facility to the University and the state, noting it is not an easy discussion to have. Vice President Mai noted that the Board will likely be hearing from various people about this topic in the coming weeks and months.

AGENDA ITEM TITLE: Role of the Board and Internal Audit Resources, Bostrom/McGinity

CHECK THE APPROPRIATE BOX(ES):

- Work Session
- Education Session
- Information Item
- Other Specify:

MINUTES OF THE MEETING:

Trustee Dick Davis, as chair of the Fiscal and Legal Affairs Committee (FLAC) discussed what FLAC does, how the internal and external audit practices work, board involvement in the processes, and the Internal Audit office and the staff involved in the processes. Trustee Davis noted there are only two employees who perform the internal audit functions for the university, and the office is desperately understaffed.

Associate Vice President for Fiscal Administration Janet Lowe noted that when Internal Auditor Kathleen Miller arrived, the functions within the internal audit office elevated. Ms. Miller is proactive with trying to help departments using audits. The internal audit office has required audits they must perform each year, and other audits are discussed with the vice presidents and president and a schedule is created for the year.

Kathleen Miller thanked Associate Vice President Lowe for her kind words and discussed her philosophy on internal audit, noting that they are there to protect the University. There was brief discussion regarding the College of Arts and Sciences and findings from the internal audit of the college. Trustee Palmerlee inquired about surprise audits, to which Ms. Miller commented that departments are typically given two weeks notice in advance of conducting an audit.

Trustee MacPherson inquired about expenditures during the Buchanan administration intended for humanities and funds used to remodel the home located at 1120 Ivinson and if the internal auditors are aware of or involved in those types of transactions. Trustee MacPherson noted that Board was not made aware of those transactions and is concerned that expenditures such as those are being made without Board knowledge. He added that he recognizes there does need to be some flexibility and it is not the business of the Board to micro manage finances.

Internal Auditor Miller noted that these expenditures were reviewed when a change in management audit was performed and she did look at the process. She commented that this in an area that is not clear and recommended a more clear definition about parameters for the president going forward so administration knows when to bring these types of issues to the Board.

Associate Vice President Lowe discussed the University budget process, timeline and general budget structure. She added that the Board of Trustees and President decide what level of involvement is significant.

There was discussion by the Board regarding level of involvement in decisions about movement of dollars, transferring of money and setting a level of approval for the Board to review.

There was additional discussion regarding funds used for remodel to the property located at 1120 Ivinson.

There was a quick break to introduce the new football coach Craig Bohl—see *Introductions and Recognitions* section of the minutes.

Trustee Marsh inquired about receiving reporting, every six months, regarding expenditures made by the president. Trustee MacPherson requested development of a written policy or process to provide some guidance when reporting to the FLAC.

AGENDA ITEM TITLE: Foundation and Fundraising, Blalock

- **Legislation from Judiciary Meetings (no narrative – discussion at meeting only)**
- **Mid-Year Development Update (no narrative – discussion at meeting only)**
- **State Matching Funds**

CHECK THE APPROPRIATE BOX(ES):

- Work Session
- Education Session
- Information Item
- Other Specify: Committee of the Whole (Consent Agenda)

MINUTES OF THE MEETING:

Vice president for Institutional Advancement Ben Blalock provided an update on current fundraising activities and provided a mid-year development update as seen in the document inserted below.

Vice President for Governmental and Community Affairs Chris Boswell then referred the board to their packets and copies of Senate File 26 and Senate File 27. Vice President Boswell and Vice President and General Counsel Miller discussed the legislation, investment of state endowment funds, and how this could and/or will affect the University and the proposal for the institution.



UW FOUNDATION REPORT

JANUARY 18, 2014

***PRESENTATION TO THE UNIVERSITY OF WYOMING
BOARD OF TRUSTEES***



UNIVERSITY OF WYOMING FOUNDATION



IDENTIFIED FUNDRAISING PRIORITIES

College of Engineering & Applied Science Capital Project	\$14.5 million
Arena-Auditorium Renovation Project	\$3.5 million
Energy & Engineering Research Facility	\$4.1 million
College of Education Literacy Programs	\$4.0 million
Haub School of Environment & Natural Resources	\$7.0 million
Marian H. Rochelle Gateway Center	\$3.0 million
Performing Arts Center	\$2.0 million
Biodiversity Conservation	
Planned Giving	\$7.0 million
Annual Giving	\$2.5 million

YTD: \$21.5 million

Total: \$47.6 million



INVESTMENT REPORT

Portfolio Growth (in millions)				
12/31/2009	12/31/2010	12/31/2011	12/31/2012	12/31/2013
\$ 254.9	\$296.0	\$303.1	\$340.7	\$390.0

Net Total Fund Performance			
1 Year	3 Years	4 Years	5 Years
14.7	9	10.2	12.60



STATE-MATCH REPORT

State Match Opportunities Remaining

ENDOWMENT	\$365,018.51
COLLEGE OF ENGINEERING & APPLIED SCIENCE CAPITAL PROJECT	\$14,425,000.00
ARENA AUDITORIUM RENOVATION PROJECT	\$3,304,011.00
ENERGY & ENGINEERING RESEARCH FACILITY	\$3,800,000.00
OTHER FACILITY PROJECTS	\$1,557,598.20
RECLAMATION & RESTORATION	\$820,000.00
TOTAL	\$24,271,627.71



STATE-MATCH REPORT

Total Available From the State	
ENDOWMENT	\$88,650,000.00
FACILITIES	\$96,527,478.00
TOTAL	\$185,177,478.00
LESS TOTAL COMMITMENTS	\$160,905,850.29
REMAINING	\$24,271,627.71



MARIAN H. ROCHELLE GATEWAY CENTER UPDATE

- The Marian H. Rochelle Gateway Center will be the signature entrance facility to the university, connecting students, alumni, donors, and friends
- Construction began in April 2013
- \$34.3 million total project cost
- \$23.5 in private dollars raised to date
 - Supported with a \$10 million gift from Marian H. Rochelle and a \$6 million gift from Mick and Susie McMurry through the McMurry Foundation
 - The facility will be funded completely through private support
- Owner move in
 - Scheduled in stages beginning late September
 - Grand Opening in early December

MARIAN H. ROCHELLE GATEWAY CENTER UPDATE





MARIAN H. ROCHELLE GATEWAY CENTER UPDATE



South Perspective from 22nd Street and Grand Avenue



MARIAN H. ROCHELLE GATEWAY CENTER UPDATE



North Perspective from War Memorial Stadium



MARIAN H. ROCHELLE GATEWAY CENTER UPDATE



McMurry Foundation UW Legacy Hall



MARIAN H. ROCHELLE GATEWAY CENTER UPDATE



“Breakin’ Through”

By D. Michael Thomas

To be located on north side at the entrance to the War Memorial Stadium parking lot.

Supported with a gift from April Brimmer Kunz and Marian Rochelle.



MARIAN H. ROCHELLE GATEWAY CENTER UPDATE



“Wyoming Cowboy”

By Chris Navarro

*To be located on the south side in
the Ralph R. and Fay W. Whitney
Family Plaza.*

*Supported with a gift from Bruce
and Kathy Bummer.*

AGENDA ITEM TITLE: UP4 and Planning for 2014, McGinity/Murdock

CHECK THE APPROPRIATE BOX(ES):

- Work Session
- Education Session
- Information Item
- Other Specify:

MINUTES OF THE MEETING:

Interim President Dick McGinity and Interim Vice President for Academic Affairs Maggi Murdock led a discussion with the Board regarding UW's strategic planning process and timeline, and referred to a draft memo, narrative below.

The university planning process now underway will define our university for the next six years and create a foundation for its progress over the next few decades. I wish to encourage faculty, staff, and students to participate actively in this process. The resulting programmatic and resource plan will be an evolving document, updated as needed, and a baseline for program, capital, and fiscal decision making. It will establish metrics by which we will assess our collective progress toward achieving the institutional goals and unit objectives defined during the process.

Background and Goals

As we plan, I would ask that each of us constantly keep in mind the broad purpose of any university. Numerous and learned definitions of a university's purpose exist, but practically all of them settle around a single theme that can be simply stated as follows:

Transmitting inherited knowledge, while simultaneously building
on what is known and correcting the errors of the past.¹

In one way or another, each one of us at UW is engaged in this endeavor. It is a noble one—perhaps the most noble in which human beings can engage.

UW engages in this endeavor with the dual responsibilities of being a land grant institution and a flagship research university. The *land grant responsibility* demands that UW provide for the liberal and practical education of the people of Wyoming, with the purpose of enabling them to achieve steadily improving levels of income and well-being, both individually and collectively. The *flagship research responsibility* demands that UW undertake research that creates new knowledge beneficial to the citizens and economy of Wyoming and beyond. Wyoming's Governor

¹ Bowen, William G., *Lessons Learned: Reflections of a University President* (Princeton University Press, 2011), p.6.

and Legislature have elaborated on this latter mission by calling upon UW to become a superior “academic and research institution in areas of excellence appropriate for Wyoming”² and to achieve “full integration of UW operations where seamless programmatic and asset integration is accomplished by lasting productive partnerships with the state and national agencies as well as industry.”³

Academic and Administrative Unit Plans

In planning to achieve the three goals articulated above, each **academic unit** within UW must ask itself—and answer—the following questions (five pages or less, including exhibits):

1. What is the current status of your college or unit? Information to include:
 - Constituencies served and constituent needs addressed;
 - Degree programs offered and degrees actually granted in academic year 2012-2013;
 - Faculty and staff numbers and deployment by department and discipline;
 - Student majors, current academic year;
 - Faculty papers accepted for publication and research grant funding, academic year 2012-2013;
 - Significant services rendered to Wyoming citizens, academic year 2013-2014;
 - Strengths, weaknesses, opportunities, and challenges by department.
2. What are the major programmatic goals of your college or unit over the 2015-2020 plan period? Why? What will be the benefits of successfully achieving these goals to the people of Wyoming, the students, and the faculty? Be as specific and quantitative as possible.
3. Given the major goals of your college or unit over the plan period, what specific actions need to be taken, year-by-year over the plan period, to achieve these goals?
4. What resources (faculty, staff, facilities, funding) must be acquired or redeployed over the plan period for your college or unit to undertake the actions identified in 3 above? What assistance will you need to acquire or redeploy resources?
5. What is your succession plan for the principal administrative positions (dean, associate deans, department heads) in your college or unit over the plan period?

Similarly, each **administrative unit** must ask itself—and answer—the following questions (five pages or less, including exhibits):

1. What is our mission, what needs do we serve, and what assets do we employ?
2. What should be our major programmatic objectives for the next six years? How and what do these objectives contribute to achieving the three goals defined above?
3. What actions must be taken to achieve these objectives? In what order? When?

² Mead, Matthew H., letter to the President of the University of Wyoming, May 25, 2012.

³ Mead, Matthew H., letter to the President of the University of Wyoming, August 23, 2013.

4. What resources are needed to achieve these objectives? When? How shall progress toward their achievement be measured?
5. What are the benefits to UW and the citizens of Wyoming in the three major theme areas?

Timeline

Over the next six months, all academic deans and directors, members of the Executive Council, and the leadership of the Faculty Senate and Staff Senate and ASUW will work together in this effort. We will follow a timeline that will allow for extensive conversations during this period. In April, academic unit draft plans will be assembled in the Office of Academic Affairs, and administrative unit plans will be assembled in the Office of the President. In May and June, feedback will be gathered from university and external constituencies to ensure relevance and to permit integration. In July, the draft university plan will be shared with the Board of Trustees, with the intention of finalizing our plan in September with Board of Trustee approval.

January – February: Monthly planning meetings with Executive Council; Deans and Directors; and Faculty Senate, Staff Senate, and ASUW leadership.

First planning meeting will focus on a discussion of:

1. The three major goals for planning:
 - Prepared students
 - Academic excellence
 - Statewide engagement
2. Institutional and environmental overview (strengths, weaknesses, opportunities, challenges; economic, societal, and technological trends)
3. Timeline and process

Subsequent planning meetings:

1. Continue analysis of environment and trends
2. Discuss unit objectives
3. Discuss how to integrate action plans, resource requirements, timelines

February – March: Each academic or administrative unit develops plans, including action, resources needed, timeline, and assessment. Continue to have institutional discussions about areas of collaboration and where to support priorities of mutual interest.

April: Compile draft plans and post on UW website for internal and external comment. Hold town hall meetings in key locations around the state.

May – June: Revise plans as needed. Engage the Board of Trustees to seek feedback on draft plans.

July: Discussion of institutional and unit draft plans with Board of Trustees.

September: Board of Trustees considers final plan.

Friday, January 17, 2014

3:30-4:30 p.m. – Business Meeting
Coe Library, room 506

Trustee Bostrom called this meeting to order at 3:57 p.m.

Roll Call

Secretary for the Board of Trustees, John MacPherson, took roll.

Trustees participating: Dave Bostrom, Dick Davis, Betty Fear, Larry Gubbels, Warren Lauer, John MacPherson, Jeff Marsh, Brad Mead, Dave Palmerlee, Dave True, Wava Tully, and Howard Willson. Ex-officio Trustees President Dick McGinity and ASUW President Brett Kahler were in attendance. Ex-officio Trustee Governor Matt Mead was not in attendance; Mary Kay Hill, Education Policy Advisor to the Governor participated on his behalf. Ex-Officio Trustees Director for Wyoming Department of Education Richard Crandall Wyoming, and State Superintendent for Public Instruction Cindy Hill were not in attendance.

Approval of Board of Trustees Meeting Minutes
November 14-15, 2013

Approval of Executive Session Meeting Minutes
(*Minutes were revised with edits as discussed during the Executive Session 1-17-14.*)
November 14-15, 2013

Approval of “Special” Meeting Minutes
December 6, 2013

Reports

ASUW

ASUW President Brett Kahler noted ASUW is working on technology on campus and a request for enhanced wireless capabilities on campus. In the fall, ASUW worked to enhance and increase campus communication by creating the first ASUW newsletter. ASUW is also discussing tuition and starting the conversations regarding the numbers going up. He also noted that students are traveling to Shanghai University.

Staff Senate

Jim Logue stated that it has been fairly quiet since the last report, plugging along with initiatives. He discussed the successful food drive, snack drive for the National Guard troops, Staff Recognition Day, filling senator positions, and compensation committee work. Bostrom thanked Jim for his work and commitment to the Staff Senate. Trustee Fear commented that every year the staff coordinate this food drive and suggested that maybe some of her fellow Board members might donate to that cause next year.

Faculty Senate

Faculty Senate Chair Colin Keeney stated that due to scheduling conflicts with finals week, etc. the faculty senate did not meet in December. On November 25, he had remarks and Q&A with Dr. McGinity. He noted that Dr. McGinity has been very open and accessible. Dr. McGinity has attended meetings of the full senate and meetings of the exec committee of the senate. He then discussed recent resolution regarding the University of Wyoming and Casper College.

Public Testimony

[Scheduled is for Thursday, January 16, 2014, from 11:30 a.m.-12:00 p.m. and Friday, January 17, 2014, from 11:00-11:30 a.m.]

[Scheduled for Friday, January 17, at 10:00 a.m.]

Public Testimony 1 began at 11:30 a.m. on Thursday, January 16, 2014.

Duane Keown thanked the group for allowing him to present to the Board. He provided some bio information about himself, noting that he was a professor at the University for 30 years. Mr. Keown then provided information regarding our atmosphere and global warming, providing a handout for the trustees [See document inserted following these minutes, "Is Global Warming Real? (3 Parts)"]. At the end of the presentation, he noted faculty at UW who have involvement in studying this information.

Trustee Bostrom thanked Mr. Keown for his comments and presentation. He commented that he appreciated receiving the information, noting that this is an issue that confronts our society today.

Public Testimony 2 on Thursday, January 16, 2014.

Began at 11:01 a.m.

Pete Jorgensen commented on the action taken by the Board yesterday and provided comments regarding the legislature and the footnotes.

Committee of the Whole- REGULAR BUSINESS

Board of Trustees Committee Reports

Committee Reports were given at 10:03 a.m. on Friday, January 17, 2014.

A. Academics and Research Committee (Murdock)

Trustee Lauer, Committee Chair

There was no report, as this committee did not meet.

B. Fiscal and Legal Affairs Committee (Mai/Lowe)

Trustee Davis, Committee Chair

Trustee Davis noted that the committee met that morning. He commented that the internal audit office is very shorthanded and overworked and it is the hope to have a new hire for that office. He then discussed briefly what the function of the internal audit office is, and the function of the FLAC.

Trustee Davis noted that during FLAC, the group discussed an audit performed on the change in administration in the Office of the President. He noted that it is customary when there is a change in leadership, internal audit does a review. Kathleen Miller has been in communication with the President's Office and given recommendations. That report will appear in March Board of Trustees folder.

Trustee Davis then discussed the reappointment of the external auditor [see narrative attached to minutes]. He noted that they have discussed an additional extension.

Trustee Davis moved that the approval of the appointment of external auditor be placed on the consent agenda; second by Trustee Marsh. The item was added to the Consent Agenda.

Trustee Davis noted that the final topic discussed was discussion regarding tuition and fees. Vice President Mai talked in more detail about the approach. It was recommended that the information be in the board packets and be discussed in advance of the March meeting.

C. Student Affairs/Athletics/Administration/Information Technology Committee (Axelson)
Trustee Willson, Committee Chair

There was no report, as this committee did not meet.

D. Alumni Board

Trustee Lauer, Board Liaison

Executive Director for Alumni Relations Keener Fry congratulated Dr. McGinity on his new position as University President. He provided information regarding an upcoming event to be held in advance of the legislative session. Mr. Fry then provided an update on current activities in the alumni association and referred the Board to the packet distributed.

Trustee Marsh commented on the UWYO magazine and how great it looks. Very professional and nicely done. Trustees Fear and Gubbels thanked Mr. Fry for his enthusiasm—keep it up. Trustee Willson expressed his strong appreciation for Mr. Fry's fantastic job.

E. Foundation Board

Trustees Marsh and Willson, Board Liaisons

Trustee Marsh noted that the Foundation Investment Committee met in mid-December. They discussed the Foundation and positive growth. John Stark, Senior Associate Vice President for Development, noted that the Foundation winter board meeting will be early February in the Palm Desert, California area. A community event will be hosted on February 6 with President McGinity and several members of the Board in attendance. During the meeting a number of issues will be discussed including legislative matters, state match issues, and fundraising. John Stark commented that they have the best group of development officers on campus; a strong team in place. The

foundation will be coordinating development training for the spring for the Deans and development officers.

Trustee Bostrom thanked John for his report and noted that he looks forward to the conversation with Vice President Blalock in the coming day.

F. Haub School of Environment and Natural Resources Board

Trustee Davis, Board Liaison

Trustee Davis referred the Board to the handout, the first issue of the *Western Confluence* magazine. He noted that this will be published twice a year by Ruckelshaus Institute. This publication furthers Ruckelshaus's position, now and in the future. Trustee Davis noted that the articles are written in a way that people can understand. He then referenced specific articles in the publication and the importance of these topics. Trustee Davis commented that these magazines are available for free and will be distributed wherever they are able. The information found in the publication can also be found on the web. Trustee Davis commented that there is evolutionary process going on in the Haub School and this is great evidence of the outreach going on there.

Trustee Palmerlee commented that he was on the Board before Indy Burke came, and since her arrival, there has been spectacular success and growth in an area that we should understand. Dr. Burke has taken this operation to raising millions of dollars and producing outstanding publications.

G. Energy Resources Council (ERC)

Trustee Palmerlee, Board Liaison

Trustee Palmerlee noted they had a fine discussion and report.

H. Trustee Award of Merit Ad Hoc Committee

Trustee True

Trustee True commented that the Trustee Award of Merit Ad Hoc Committee met the night prior to review historical background regarding the award, steps and history. Trustee True has requested more information regarding other awards that are presented through the University either in Old Main or the colleges. The group would like to have a better understanding of what is already in place and does not intend to reinvent what is established. Trustee True stated that the group will review current process and push it forward with better implementation. The group is hoping to have another meeting scheduled during the March Board meeting. Trustee Bostrom noted that this topic may be an item for retreat.

Committee of the Whole- Consent Agenda

1. Approval of Contracts and Grants – Gern
2. Personnel – Murdock
3. Approval of Change of Name for the University of Wyoming/Casper College Center and Revisions to University Regulations 1-1, 2-39 Appendix A, 6-409, and 7-620, Murdock
4. Construction Contracts – Mai/Collins
 - a) Approval to offer for sale the UW Outreach Building in Casper, WY

- b) Approval of Energy Innovation Center Budget Increase
 - c) Approval of the Contract for Purchase and Installation of Fixed and Telescoping Seating for the Arena-Auditorium Renovation, Phase 1 [revised narrative attached to minutes]
 - d) Approval of the Contract for Purchase and Installation of Video Display and Scoreboard Equipment for the Arena-Auditorium Renovation, Phase 1 [revised narrative attached to minutes]
 - e) ~~Approval of Trail Easement at Jacoby Golf Course~~ (*Removed following discussion during Work Session 1-17-14. Topic postponed until March 2014 Board meeting.*)
5. Approval of Major Modification to a Graduate Program (Doctor of Education and Professional Master's in Education (Education Administration, K-12 Educational Leadership)) – Murdock
 6. Approval of Program Name Change for Chicano Studies to Latina/o Studies – Murdock
 7. Approval of UW Public Art Policy – Boswell
 8. Approval of Draft Amendment to UW Reg 5-804 re: Hiring of Deans – Boswell
 9. ~~Approval of Policy re: Participation of Energy Resource Council in Hiring of SER Staff – Boswell~~ (*pulled from the Consent Agenda by Trustee Davis following discussion during work session 1-17-14*)
 10. Approval of Appointment of External Auditor (*added following FLAC report 1-17-14*) [*see narrative attached to minutes*]

Trustee Mead moved to approve the Consent Agenda; Trustee True seconded the motion. Motion passed with a unanimous vote.

For separate action:

9. Approval of Policy re: Participation of Energy Resource Council in Hiring of SER Staff – Boswell (*pulled from the Consent Agenda by Trustee Davis following discussion during work session 1-17-14*)

There was discussion by the Board. Trustee Davis commented that he does not want to belabor the point, but he removed this item out of principle rather than a real substantive objection. He stated that this is not how the legislature should communicate with Trustees. There are plenty of ways and opportunities for them to do so. Trustee Davis stated that in spite of this being harmless, it starts to invade on our abilities to govern this institution. Trustee MacPherson moved to approve Consent Agenda Item #9; Trustee Palmerlee seconded the motion. The vote passed with a majority decision. Trustee Davis voted against.

Following the Executive Session January 16, 2014, the Board returned to public session (3:59 p.m.) to take action on a matter. Trustee Marsh presented the following motion:

I move that the Board of Trustees appoint Dick McGinity as President of the University of Wyoming with the term ending June 30, 2016, effective immediately.

A second to motion was made by Trustee Davis. There was discussion by the Board. Trustee Lauer congratulated the Board on engaging in a healthy discussion, helping the Board to make the best decision it can. Trustee Lauer commented that sometimes decisions are not unanimous and that is ok—it is healthy. Trustee Lauer expressed his support for Dr. McGinity and noted that he has received comments from many people who have spoken highly of his great leadership. He added that there is a potential for a great benefit to the University based on the motion presented; however, he had reluctance, not with Dr. McGinity, but reluctance with how the Board arrived at this place. Trustee Lauer stated that he will vote against the motion as presented, as an objection to how the Board arrived in this situation. He added that it has been admirable of this Board, regardless of differences, that they have come together with support of the mission.

Trustee Mead stated that he echoed Trustee Lauer's comments. Trustee Marsh commented that he appreciated the comments from his colleagues, and added that he is also frustrated with how the Board arrived in this situation. He then thanked Dr. McGinity for stepping forward and noted that he supports him 100%.

Deputy Secretary for the Board Shannon Sanchez took roll call vote:

<u>Trustees</u>	<u>Vote</u>
Bostrom, Dave	Yes
Davis, Dick	Yes
Fear, Betty	Yes
Gubbels, Larry	Yes
Lauer, Warren	No
MacPherson, John	Yes
Marsh, Jeff	Yes
Mead, Brad	No
Palmerlee, Dave	Yes
True, Dave	Yes
Tully, Wava	Yes
Willson, Howard	No

The motion passed with majority decision, 9 to 3.

Dr. McGinity stated that he has been in similar shoes as most of the Board and appreciates the candor. He noted that he will do everything he can to meet the needs and expectations of the University. He then thanked the Board for their trust and confidence.

New Business

No new business.

Old Business

Board Retreat Location

The Board of Trustees discussed proposed locations for the July 2014 Retreat. Trustee Bostrom noted there was a conflict for activities scheduled in Rock Springs during the retreat dates. He asked that the Board consider shifting the dates for the retreat or moving the location. Trustee Palmerlee recommended Johnson County. Trustee Bostrom asked that the Board review their calendars and send their recommendations to Special Assistant Kim Reichert in the coming weeks.

Date of Next Meeting

March 27-28, 2014, in Laramie, Wyoming

Adjournment

The meeting adjourned at 4:23 p.m.

Respectfully submitted,



Shannon Sanchez
Deputy Secretary, Board of Trustees

Revised 01/16/14
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Board of Trustees' Report
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AGENDA ITEM TITLE: Approval of the Contract for Purchase and Installation of Fixed and Telescoping Seating for the Arena –Auditorium Renovation , Phase 1, Mai/Collins

CHECK THE APPROPRIATE BOX(ES):

- Work Session
 Education Session
 Information Item
 Other Specify: Committee of the Whole (Consent Agenda)

BACKGROUND AND POLICY CONTEXT OF ISSUE:

The Athletic Facilities Master Plan recommends two phases of renovations to the Arena-Auditorium. Phase 1 includes renovations to the basketball court, seating bowl, and locker room level; and a future Phase 2 may include building additions and renovations to the concourse and spectator services located on the concourse level.

The proposed Arena-Auditorium Renovation, Phase 1 will include expansion and replacement of the basketball court floor to provide re-orientation of the competition court; partial practice courts at the sides of the competition court; reconfiguration and replacement of the seating in the lower bowl to include up to approximately 4,600 upgraded seats; renovation of most of the current locker room level to create enhanced men's and women's locker rooms, sports medicine suite, strength and conditioning center, visiting team and officials' locker rooms, post-game interview room, etc.; installation of upgraded lighting, new videoboards, and sound system in the arena; and life-safety and ADA-compliance improvements.

The total project budget for the Arena-Auditorium Renovation, Phase 1 is \$12,850,000. The project will be funded through \$5M in state funding and combination of private and state match dollars for a total of \$12,850,000. The preliminary project budget for the Arena-Auditorium Renovation Phase 2 is \$17,150,000. The estimated total cost for the entire Arena-Auditorium Renovation project is \$30M.

The Facilities Planning Office has received a bid from Hussey Seating Company to provide and install fixed and telescoping seating to the Board of Trustees at the January Meeting. The amount of the bid is \$1,499,350.00. Haselden Wyoming Contractors of Casper Wyoming, the Construction Manager at Risk (CMAR) for the Arena Auditorium Renovation, Phase 1 project, will be coordinating the delivery and installation of the seating.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

- November 2012 – Board of Trustees approved the architect/engineering firm of By Architectural Means of Cheyenne, Wyoming in association with Sink Combs Dethlefs of Denver, CO.
- May 2013 – Board of Trustees approved the Construction Manager at Risk firm, Haselden Wyoming Constructors of Casper, Wyoming.
- November 2013 – Board of Trustees approved the Guaranteed Maximum Price (GMP) prepared by Construction Manager at Risk firm, Haselden Wyoming Constructors of Casper, Wyoming.

WHY THIS ITEM IS BEFORE THE BOARD:

Authorization is required from the Board of Trustees to award a contract for the purchase and installation of fixed and telescoping seating.

ARGUMENTS IN SUPPORT:

There is sufficient funding through state matching funds and private donations to undertake this project.

ARGUMENTS AGAINST:

None.

ACTION REQUIRED AT THIS BOARD MEETING:

Authorization to contract for the purchase and installation of fixed and telescoping seating for the Arena-Auditorium Renovation, Phase 1.

PRESIDENT'S RECOMMENDATION:

It is recommended that the Board of Trustees of the University of Wyoming accept the recommended bid from Hussey Seating Company for the purchase and installation of fixed and telescoping seating, for the Arena-Auditorium Renovation, Phase 1 project.

Revised 01/16/14
The University of Wyoming
Board of Trustees' Report
January 16-18, 2013

AGENDA ITEM TITLE: **Approval of the Contract for Purchase and Installation of Video Display and Scoreboard Equipment for the Arena-Auditorium Renovation, Phase 1,**
Mai/Collins

CHECK THE APPROPRIATE BOX(ES):

- Work Session
 Education Session
 Information Item
 Other Specify: Committee of the Whole (Consent Agenda)

BACKGROUND AND POLICY CONTEXT OF ISSUE:

The Athletic Facilities Master Plan recommends two phases of renovations to the Arena-Auditorium. Phase 1 includes renovations to the basketball court, seating bowl, and locker room level; and a future Phase 2 may include building additions and renovations to the concourse and spectator services located on the concourse level.

The proposed Arena-Auditorium Renovation, Phase 1 will include expansion and replacement of the basketball court floor to provide re-orientation of the competition court; partial practice courts at the sides of the competition court; reconfiguration and replacement of the seating in the lower bowl to include up to approximately 4,600 upgraded seats; renovation of most of the current locker room level to create enhanced men's and women's locker rooms, sports medicine suite, strength and conditioning center, visiting team and officials' locker rooms, post-game interview room, etc.; installation of upgraded lighting, new videoboards, and sound system in the arena; and life-safety and ADA-compliance improvements.

The total project budget for the Arena-Auditorium Renovation, Phase 1 is \$12,850,000. The project will be funded through \$5M in state funding and combination of private and state match dollars for a total of \$12,850,000. The preliminary project budget for the Arena-Auditorium Renovation Phase 2 is \$17,150,000. The estimated total cost for the entire Arena-Auditorium Renovation project is \$30M.

The Facilities Planning Office has received a bid from ANC Sports to provide and install video display and scoreboard equipment to be considered by the Board of Trustees at the January Meeting. The amount of the bid is \$1,017,552.00. Haselden Wyoming Contractors of Casper Wyoming, the Construction Manager at Risk (CMAR) for the Arena Auditorium Renovation, Phase 1 project, will coordinate the delivery and installation of the equipment.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

- November 2012 – Board of Trustees approved the architect/engineering firm of By Architectural Means of Cheyenne, Wyoming in association with Sink Combs Dethlefs of Denver, CO.
- May 2013 – Board of Trustees approved the Construction Manager at Risk firm, Haselden Wyoming Constructors of Casper, Wyoming.
- November 2013 – Board of Trustees approved the Guaranteed Maximum Price (GMP) prepared by Construction Manager at Risk firm, Haselden Wyoming Constructors of Casper, Wyoming.

WHY THIS ITEM IS BEFORE THE BOARD:

Authorization is required from the Board of Trustees to award a contract for the purchase and installation of video board and scoreboard equipment.

ARGUMENTS IN SUPPORT:

There is sufficient funding through state matching funds and private donations to undertake this project.

ARGUMENTS AGAINST:

None.

ACTION REQUIRED AT THIS BOARD MEETING:

Authorization to contract for the purchase and installation of video display and scoreboard equipment for the Arena-Auditorium Renovation, Phase 1.

PRESIDENT'S RECOMMENDATION:

It is recommended that the Board of Trustees of the University of Wyoming accept the recommended bid from ANC Sports for the purchase and installation of video display and scoreboard equipment for the Arena-Auditorium Renovation, Phase 1 project.

As of 01/17/14
The University of Wyoming
Board of Trustees' Report
January 16-18, 2014

AGENDA ITEM TITLE: Appointment of External Auditor, Mai

CHECK THE APPROPRIATE BOX(ES):

- Work Session
 Education Session
 Information Item
 Other Specify: Committee of the Whole (Consent Agenda)

BACKGROUND AND POLICY CONTEXT OF ISSUE:

McGee, Hearne and Paiz, LLP of Cheyenne, Wyoming recently completed a four-year engagement for independent external audit services. MH&P has submitted a proposal to extend their professional services engagement. The proposal contains two options: a one-year extension for fiscal year 2014 and a four-year extension for fiscal years 2014 – 2017.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

March 2006 - The predecessor of the Fiscal and Legal Affairs Committee (the Audit and Fiscal Integrity Committee) recommended awarding the audit engagement for fiscal years 2006 - 2009 to McGee, Hearne & Paiz, LLC of Cheyenne, Wyoming. The item was placed on the consent agenda and approved by the Board of Trustees.

March 2010 – The Fiscal and Legal Affairs Committee recommended awarding the audit engagement for fiscal years 2010 - 2013 to McGee, Hearne & Paiz, LLC of Cheyenne, Wyoming. The item was on the consent agenda and was approved by the Board of Trustees.

WHY THIS ITEM IS BEFORE THE BOARD:

Section 7-2 of the Trustee Bylaws governs the University of Wyoming Board of Trustees' Audit and Fiscal Integrity Committee. Currently, the Board's Fiscal and Legal Affairs Committee serves as the Audit Committee. Part IV. a. of the Bylaw states that the Committee shall:

“Following appropriate consultation with management, recommend to the Board the selection and retention of the external audit firm. Approve the external auditor's fees.”

ARGUMENTS IN SUPPORT:

MH&P has demonstrated their ability to deliver high-quality professional services at an attractive price. They have a history of commitment to the time schedules necessary to deliver the audited financial statements and reports. They assign experienced personnel to the engagement and they return those professionals to the University each year providing continuity and efficiency to the

audit. The firm's partners spend time in the field (i.e. on campus) and are available for face-to-face conferences and meetings.

With MH&P, the University receives the personal attention of a local firm and the resources of a national firm through their membership in the McGladrey Alliance. They also serve as the State of Wyoming auditors, facilitating the inclusion of University financial information into the State's Comprehensive Annual Financial Report (CAFR).

In addition, the U.S. Office of Management and Budget (OMB) has adopted significant revisions to cost principles, audit, and administrative requirements for Federal awards. The changes will have major impacts on not only the external audit requirements over Federal awards, but also over internal practices and policies. MH&P is familiar with the university's current policies and procedures over Federal awards and can assist with the interpretation and implementation of the new requirements.

ARGUMENTS AGAINST:

The National Association of College and University Business Officers (NACUBO) recommends that institutions require rotation of the lead audit partner every seven years, and suggests that the audit engagement itself be periodically subject to competitive bid. Extension of the MH&P engagement would bypass the competitive bid process.

ACTION REQUIRED AT THIS BOARD MEETING:

Approval of a four-year extension of the McGee, Hearne & Paiz audit engagement to perform fiscal year 2014 - 2017 audits. This action could be placed on the Consent Agenda at the Board's discretion.

PRESIDENT'S RECOMMENDATION:

The President supports the Board of Trustees' approval of this four-year extension.

Is Global Warming Real? (Three parts)

Prepared by Duane Keown, Professor Emeritus, Science Education, UW

1. Scientific opinion on climate change

From Wikipedia, the free encyclopedia

http://en.wikipedia.org/wiki/Scientific_opinion_on_climate_change

This article is about scientific opinion on the current climate change, or global warming. For public perception and controversy, see [Public opinion on climate change](#) and [Global warming controversy](#). For Individual dissenting scientists, see [List of scientists opposing the mainstream scientific assessment of global warming](#).

The **scientific opinion on climate change** is that the Earth's [climate system](#) is unequivocally warming, and it is extremely likely (at least 95% probability) that humans are causing most of it through activities that increase concentrations of [greenhouse gases](#) in the atmosphere, such as [deforestation](#) and burning [fossil fuels](#). In addition, it is likely that some potential further greenhouse gas warming has been offset by increased [aerosols](#).^{[1][2][3][4]} This [scientific consensus](#) is expressed in [synthesis reports](#), by scientific bodies of national or international standing, and by surveys of opinion among climate scientists. Individual scientists, universities, and laboratories contribute to the overall scientific opinion via their [peer-reviewed publications](#), and the areas of collective agreement and relative certainty are summarised in these high level reports and surveys.

National and international [science academies](#) and [scientific societies](#) have assessed current [scientific opinion on climate change](#). These assessments are generally consistent with the conclusions of the [Intergovernmental Panel on Climate Change](#) (IPCC), summarized below:

Warming of the climate system is unequivocal, as evidenced by increases in global average air and ocean [temperatures](#), the widespread melting of [snow](#) and [ice](#), and rising global average [sea level](#).^[5]

Most of the global warming since the mid-20th century is very likely due to [human activities](#).^[6]

"Benefits and costs of climate change for [human] society will vary widely

by location and scale.[7] Some of the effects in **temperate** and **polar regions** will be positive and others elsewhere will be negative.[7] Overall, net effects are more likely to be strongly negative with larger or more rapid warming."[7]

The range of published evidence indicates that the net damage **costs of climate change** are likely to be significant and to increase over time"[8]

"The resilience of many **ecosystems** is likely to be exceeded this century by an unprecedented combination of climate change, associated disturbances (e.g. **flooding, drought, wildfire, insects, ocean acidification**) and other **global change** drivers (e.g. land-use change, **pollution**, fragmentation of natural systems, **over-exploitation of resources**)"[9]

Conclusion:

*No scientific body of national or international standing maintains a formal opinion dissenting from any of these main points; the last was the **American Association of Petroleum Geologists**,[10] which in 2007[11] updated its 1999 statement rejecting the likelihood of human influence on recent climate with its current non-committal position.[12] Some other organizations, primarily those focusing on geology, also hold **non-committal positions**.*

Proceeding of the National Academy of Sciences of the United States of America

<http://www.pnas.org/content/107/27/12107.full>

Expert credibility in climate change

William R. L. Anderegg^{a,1}, **James W. Prall**^b, **Jacob Harold**^c, and
Stephen H. Schneider^{a,d,1}

Author Affiliations

Contributed by Stephen H. Schneider, April 9, 2010 (sent for review December 22, 2009)

Abstract

Although preliminary estimates from published literature and expert surveys suggest striking agreement among climate scientists on the tenets of anthropogenic climate change (ACC), the American public expresses substantial doubt about both the anthropogenic cause and the level of scientific agreement underpinning ACC. A broad analysis of the climate scientist community itself, the distribution of credibility of dissenting researchers relative to agreeing researchers, and the level of agreement among top climate experts has not been conducted and would inform future ACC discussions. Here, we use an extensive dataset of 1,372 climate researchers and their publication and citation data to show that (i) 97–98% of the climate researchers most actively publishing in the field surveyed here support the tenets of ACC outlined by the Intergovernmental Panel on Climate Change, and (ii) the relative climate expertise and scientific prominence of the researchers unconvinced of ACC are substantially below that of the convinced researchers.

2. Intergovernmental Panel on Climate Change (IPCC) 2007

The IPCC is a scientific body under the auspices of the United Nations (UN). It reviews and assesses the most recent scientific, technical and socio-economic information produced worldwide relevant to the understanding of climate change. It does not conduct any research nor does it monitor climate related data or parameters. Thousands of scientists from all over the world contribute to the work of the IPCC on a voluntary basis. Review is an essential part of the IPCC process, to ensure an objective and complete assessment of current information. IPCC aims to reflect a range of views and expertise. The Secretariat coordinates all the IPCC work and liaises with Governments. It is supported by the World Meteorological Organization (WMO) and the United Nations Environment Programme (UNEP) and hosted at WMO headquarters in Geneva.

Main article: [Intergovernmental Panel on Climate Change](#)

In February 2007, the IPCC released a summary of the forthcoming [Fourth Assessment Report](#). According to this summary, the Fourth Assessment Report finds that human actions are "very likely" the cause of global warming, meaning a 90% or greater probability. Global warming in this case is indicated by an increase of 0.75 degrees in average global temperatures over the last 100 years.[14]

The New York Times reported that "the leading international network of climate scientists has concluded for the first time that global warming is 'unequivocal' and that human activity is the main driver, very likely' causing most of the rise in temperatures since 1950".[15]

A retired journalist for *The New York Times*, William K. Stevens wrote: "The Intergovernmental Panel on Climate Change said the likelihood was 90 percent to 99 percent that emissions of heat-trapping greenhouse gases like carbon dioxide, spewed from tailpipes and smokestacks, were the dominant cause of the observed warming of the last 50 years. In the panel's parlance, this level of certainty is labeled 'very likely'. Only rarely does scientific odds-making provide a more definite answer than that, at least in this branch of science, and it describes the endpoint, so far, of a progression.".[16]

The [Associated Press](#) summarized the position on sea level rise:

On sea levels, the report projects rises of 7 to 23 inches by the end of the century. An additional 3.9 to 7.8 inches are possible if recent, surprising melting of polar ice sheets continues.[17]

The IPCC reports every seven years. The 2014 fifth report was prepared prior to the December 2013 United Nations Copenhagen Convention on Climate Change. The statements below are for the 2014 report.

http://www.ipcc.ch/news_and_events/docs/ar5/ar5_wg1_headlines.pdf

Below are unedited statements from the 2014 report for policymakers. [This includes the University of Wyoming Board of Trustees](#)

Headline Statements from the Summary for Policymakers

Warming of the climate system is unequivocal, and since the 1950s, many of the observed changes are unprecedented over decades to millennia. The atmosphere and

ocean have warmed, the amounts of snow and ice have diminished, sea level has risen, and the concentrations of greenhouse gases have increased.

Each of the last three decades has been successively warmer at the Earth's surface than any preceding decade since 1850. In the Northern Hemisphere, 1983–2012 was likely the warmest 30-year period of the last 1400 years.

Ocean warming dominates the increase in energy stored in the climate system, accounting for more than 90% of the energy accumulated between 1971 and 2010 (high confidence). It is virtually certain that the upper ocean (0–700 m) warmed from 1971 to 2010, and it likely warmed between the 1870s and 1971.

Over the last two decades, the Greenland and Antarctic ice sheets have been losing mass, glaciers have continued to shrink almost worldwide, and Arctic sea ice and Northern Hemisphere spring snow cover have continued to decrease in extent (high confidence).

The rate of sea level rise since the mid-19th century has been larger than the mean rate during the previous two millennia (high confidence). Over the period 1901–2010, global mean sea level rose by 0.19 [0.17 to 0.21] m.

The atmospheric concentrations of carbon dioxide (CO₂), methane, and nitrous oxide have increased to levels unprecedented in at least the last 800,000 years. CO₂ concentrations have increased by 40% since pre-industrial times, primarily from fossil fuel emissions and secondarily from net land use change emissions. The ocean has absorbed about 30% of the emitted anthropogenic carbon dioxide, causing ocean acidification.

Total radiative forcing is positive, and has led to an uptake of energy by the climate system. The largest contribution to total radiative forcing is caused by the increase in the atmospheric concentration of CO₂ since 1750.

Human influence on the climate system is clear. This is evident from the increasing greenhouse gas concentrations in the atmosphere, positive radiative forcing, observed warming, and understanding of the climate system.

Climate models have improved since the Assessment Report 4 (AR4). Models reproduce observed continental-scale surface temperature patterns and trends over many decades, including the more rapid warming since the mid-20th century and the cooling immediately following large volcanic eruptions (very high confidence).

Observational and model studies of temperature change, climate feedbacks and changes in the Earth's energy budget together provide confidence in the magnitude of global warming in response to past and future forcing.

3. At our University

I hope the Board of Trustees will investigate the opinions of UW's own Atmospheric Science Department Professors and our only Nobel Prize recipients. Both recipients serve on the International Panel on Climate

Change. They are Dr. Jason Shogren, Professor of Economics and Finance, and Dr. Gabor Vali, retired Professor in Atmospheric Science. They were among the many scientists of the IPCC who received the Nobel Peace Prize in 2007.

Following are the email address and phone numbers of Dr. Shogren, Dr. Vali (retired) and the professors in UW's Department of Atmospheric Science.

Dr. Jason Shogren 766 – 5430 jramses@uwyo.edu
Dr. Gabor Vali 766 – 3225 vali@uwyo.edu

Atmospheric Science Faculty

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