

THE UNIVERSITY OF WYOMING

BOARD OF TRUSTEES' REPORT
SUPPLEMENTAL MATERIALS

May 15-17, 2019

The final supplemental report can be found on the University of Wyoming Board of Trustees Website at
<http://www.uwyo.edu/trustees/>

TRUSTEES OF THE UNIVERSITY OF WYOMING AGENDA

May 15-17, 2019

SUPPLEMENTAL MATERIALS

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NCAR/UCAR/UW Update – Synakowski [*Narrative in Report, no supplemental materials provided*]

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May 15-17, 2019
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AGENDA ITEM TITLE: Consideration and Action: 3 year Academic Calendar, Sullivan/Skinner

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14 m, 15 l, 15 w, 15 th, and 14f
73 Instructional Days Spring Semester
Martin Luther King Jr. Day- January 18
Winter Break December 21- January 18
First Day of Spring Semester Classes- January 25
February Break 19 February
Mid-Semester- March 12
Spring Break- March 15-19
Registration Week- March 29-April 2
Last Day of Spring Semester Classes- May 14
Finals Week- May 17-21
Memorial Day- May 31

Academic Year 2021-2022													
JULY							JANUARY						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
				1	2	3							1
4	5	6	7	8	9	10	2	3	4	5	6	7	8
11	12	13	14	15	16	17	9	10	11	12	13	14	15
18	19	20	21	22	23	24	16	17	18	19	20	21	22
25	26	27	28	29	30	31	23	24	25	26	27	28	29
AUGUST							FEBRUARY						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
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15	16	17	18	19	20	21	20	21	22	23	24	25	26
22	23	24	25	26	27	28	27	28	29	30	31		
29	30	31											
SEPTEMBER							MARCH						
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12	13	14	15	16	17	18	13	14	15	16	17	18	19
19	20	21	22	23	24	25	20	21	22	23	24	25	26
26	27	28	29	30			27	28	29	30	31		
OCTOBER							APRIL						
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3	4	5	6	7	8	9	3	4	5	6	7	8	9
10	11	12	13	14	15	16	10	11	12	13	14	15	16
17	18	19	20	21	22	23	17	18	19	20	21	22	23
24	25	26	27	28	29	30	24	25	26	27	28	29	30
31													
NOVEMBER							MAY						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
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DECEMBER							JUNE						
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26	27	28	29	30	31		26	27	28	29	30		

14 m, 15 t, 15 w, 15 th, 14 f

73 Instructional Days Fall Semester

New Faculty Reporting Date- August 17

Returning Faculty Reporting Date- August 19

Registration- August 20

First Day of Fall Semester Classes- August 23

Labor Day- September 6

Mid-Semester- October 14

Mid-Semester Break- October 15

Registration Week- October 25-29

Thanksgiving Break- November 22-26

Last Day of Fall Semester Classes- December 10

Finals Week- December 13-17

14 m, 15 t, 15 w, 15 th, and 14 f

73 Instructional Days Spring Semester

Marlin Luther King Jr. Day- January 17

Winter Break December 20- January 17

First Day of Spring Semester Classes- January 24

February Break 18 February

Mid-Semester- March 11

Spring Break- March 14-18

Registration Week- March 28-April 1

Last Day of Spring Semester Classes- May 13

Finals Week- May 16-20

Memorial Day- May 30

Academic Year 2022-2023													
JULY							JANUARY						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
					1	2	1	2	3	4	5	6	7
3	4	5	6	7	8	9	8	9	10	11	12	13	14
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17	18	19	20	21	22	23	22	23	24	25	26	27	28
24	25	26	27	28	29	30	29	30	31				
31													
AUGUST							FEBRUARY						
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14	15	16	17	18	19	20	19	20	21	22	23	24	25
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28	29	30	31										
SEPTEMBER							MARCH						
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11	12	13	14	15	16	17	19	20	21	22	23	24	25
18	19	20	21	22	23	24	26	27	28	29	30	31	
25	26	27	28	29	30								
OCTOBER							APRIL						
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30	31												
NOVEMBER							MAY						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
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6	7	8	9	10	11	12	14	15	16	17	18	19	20
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20	21	22	23	24	25	26	28	29	30	31			
27	28	29	30										
DECEMBER							JUNE						
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4	5	6	7	8	9	10	11	12	13	14	15	16	17
11	12	13	14	15	16	17	18	19	20	21	22	23	24
18	19	20	21	22	23	24	25	26	27	28	29	30	
25	26	27	28	29	30	31							

Faculty Reporting Date

School Start/Finish Date

Holiday/Break

Mid-Semester

Registration Days

Finals Week

Spring Break

Proposed New Days Off

Independence Day- July 4

Labor Day- September 5

Thanksgiving- November 24

Christmas- December 25

New Year's Day- January 1

MLK Day- January 16

President's Day- February 20

Memorial Day- May 29

14 m, 15 t, 15 w, 15 th, 14 f

73 Instructional Days Fall Semester

New Faculty Reporting Date- August 23

Returning Faculty Reporting Date- August 25

Registration- August 26

First Day of Fall Semester Classes- August 29

Labor Day- September 5

Mid-Semester- October 13

Mid-Semester Break- October 14

Registration Week- October 24-28

Thanksgiving Break- November 21-25

Last Day of Fall Semester Classes- December 16

Finals Week- December 12-16

14 m, 15 t, 15 w, 15 th, and 14f

73 Instructional Days Spring Semester

Martin Luther King Jr. Day- January 16

Winter Break December 19- January 16

First Day of Spring Semester Classes- January 23

February Break 17 February

Mid-Semester- March 10

Spring Break- March 13-17

Registration Week- March 27-31

Last Day of Spring Semester Classes- May 12

Finals Week- May 15-19

Memorial Day- May 29

AGENDA ITEM TITLE: Educational Attainment Update, Caldwell/Nichols

MATTHEW H. MEAD
GOVERNOR



2323 Carey Avenue
CHEYENNE, WY 82002

Office of the Governor
STATE OF WYOMING
EXECUTIVE DEPARTMENT
EXECUTIVE ORDER

Order 2018-4

EDUCATIONAL ATTAINMENT EXECUTIVE COUNCIL

WHEREAS, the State of Wyoming seeks to increase the number of its working population 25 – 64 who possess a valuable post-secondary credential (certificate or degree); and

WHEREAS, the State of Wyoming has established an educational attainment goal of 67 percent by 2025 and 82 percent by 2040; and

WHEREAS, we must increase high school graduation rates, close higher education attainment gaps, and increase opportunities for Wyoming workers to obtain post-secondary credentials; and

WHEREAS, the University of Wyoming, the Wyoming Department of Education, and Wyoming's Community Colleges have all committed to increasing educational attainment; and

WHEREAS, in order to be achieved, the goal requires collaboration and cooperation among all education organizations and workforce as well as the state's business community;

NOW, THEREFORE, pursuant to the authority vested in me by the Constitution and the Laws of the State, I, Matthew H. Mead, Governor of the State of Wyoming, do hereby issue this Executive Order providing as follows:

1. There is created the Wyoming Educational Attainment Executive Council (Council) as a means of accomplishing the goals established in Executive Order 2018-1.
2. The Council shall:
 - a. Establish a five-year and a 10-year strategic plan to reach the Wyoming educational attainment goal;
 - b. Convene stakeholders to develop these strategic plans;
 - c. Convene meetings with stakeholders and the public across Wyoming to obtain necessary information and suggestions on strategic plan elements;
 - d. Include an analysis of opportunities coordinated across priority economic sectors as identified by the ENDOW Executive Council; and
 - e. Establish appropriate data metrics and performance indicators in the development of the strategic plan and communicate relevant data to the governor, state legislators and the public.

Executive Order 2018-4
Page 1 2

3. The President of the University of Wyoming and a President of one of the Wyoming community colleges are included as voting members of the Council and shall serve as Council co-chairs.
4. The Council shall consist of 15 members, including:
 - a. The President of the University of Wyoming;
 - b. The Executive Director of the Wyoming Community College Commission (WCCC);
 - c. The Superintendent of Public Instruction or her designee;
 - d. A President of a Wyoming community college as selected by the President's Council;
 - e. Two members of the ENDOW Executive Council;
 - f. A Wyoming school district Superintendent;
 - g. A representative of the Governor's Office;
 - h. The Director of the Department of Workforce Services;
 - i. A representative of the University of Wyoming, designated by the President of the University of Wyoming, whose duties are directly aligned with enrollment services and student success;
 - j. The Chief Executive Officer of the Wyoming Business Council;
 - k. An individual with expertise in the delivery of education to individuals on the Wind River Indian Reservation;
 - l. A member of the WCCC with experience on the Complete College Wyoming initiative, as selected by the WCCC;
 - m. One member of the Wyoming Senate, as appointed by the President of the Senate; and
 - n. One member of the Wyoming House of Representatives, as appointed by the Speaker of the House.
5. The Council may convene subcommittees and involve stakeholders as necessary.
6. The Council shall be housed within the WCCC, with support from the University of Wyoming, the Department of Education and the Department of Workforce Services.
7. The Council shall report quarterly and provide copies of each strategic plan to the Governor, the University of Wyoming Board of Trustees, the WCCC, the ENDOW Executive Council and the Joint Education Committee of the Legislature quarterly.

This Executive Order takes effect upon my signature and remains in effect until replaced or rescinded.

Given under my hand and the Executive Seal of the State of Wyoming this 23 day of August, 2018.


Matthew H. Mead
Governor

MATTHEW H. MEAD
GOVERNOR



2323 Carey Avenue
CHEYENNE, WY 82002

Office of the Governor

STATE OF WYOMING EXECUTIVE DEPARTMENT EXECUTIVE ORDER

Order 2018-1

EDUCATIONAL ATTAINMENT

WHEREAS, the State of Wyoming seeks to increase economic opportunity for our citizens, communities and businesses; and

WHEREAS, the economic growth and economic diversification of the State will depend on citizens and workers with a wide array of knowledge and skills; and

WHEREAS, in the next seven years, over 60 percent of America's workers will need education and training beyond high school graduation; and

WHEREAS, 92,976 students are enrolled in Wyoming public schools today, and they should have an opportunity to participate fully in our economy with access to post-secondary credentials and degrees; and

WHEREAS, educational attainment through quality industry credentials and higher education degrees is connected to higher employment and increased earning power; and

WHEREAS, 45.8 percent of Wyoming citizens have a high quality credential or degree; and

WHEREAS, an increase in educational attainment will have a significant positive impact on the economy and on the quality of life for all citizens in Wyoming; and

WHEREAS, the State of Wyoming supports efforts to address achievement gaps focusing on underserved populations, including first generation, low-income, minority, and adult students; and

WHEREAS, Wyoming's community colleges and the University of Wyoming have committed to increasing educational attainment; and


WHEREAS, the Wyoming Department of Education is committed to increasing the number of high school graduates;

NOW, THEREFORE, pursuant to the authority vested in me by the Constitution and the Laws of the State, I, Matthew H. Mead, Governor of the State of Wyoming, do hereby issue this Executive Order providing as follows:

1. I join the Wyoming Community College Commission and the University of Wyoming Board of Trustees in establishing an educational attainment goal of 67 percent by 2025 and 82 percent by 2040 of Wyoming's working population 25 – 64 years who possess a valuable post-secondary credential (certificate or degree).
2. The Wyoming Department of Education, the Wyoming Community College Commission, Wyoming's seven community colleges, and the University of Wyoming will collaborate on a plan necessary to achieve Wyoming's educational attainment goal, implement strategies and programs necessary to fulfill the goal, and provide annual progress reports. Wyoming's plan should meet the need of the State's businesses and be aligned with priority economic sectors identified by the ENDOW Executive Council in its 20-year comprehensive economic diversification strategy as approved by the Governor.

This Executive Order takes effect upon my signature and remains in effect until replaced or rescinded.

Given under my hand and the Executive Seal of the State of Wyoming this 26 day of January, 2018.



Matthew H. Mead
Governor

ORIGINAL SENATE
FILE NO. SF0109

ENROLLED ACT NO. 61, SENATE

SIXTY-FIFTH LEGISLATURE OF THE STATE OF WYOMING
2019 GENERAL SESSION

AN ACT relating to government; continuing the educational attainment executive council; amending membership of the council as specified; providing duties; providing for staffing; requiring reports; providing an appropriation; and providing for an effective date.

Be It Enacted by the Legislature of the State of Wyoming:

Section 1.

(a) The purpose of this act is to continue the work of the educational attainment executive council, created by executive order 2018-4. The educational attainment executive council is continued and shall consist of the following eleven (11) members:

(i) The president of the University of Wyoming or a designee, who shall serve as a council co-chairman;

(ii) A president of a Wyoming community college as selected by the community colleges' presidents council or a designee of the selected Wyoming community college president, who shall serve as a council co-chairman;

(iii) The superintendent of public instruction or a designee;

(iv) One (1) member of the executive council of economically needed diversity options for Wyoming (ENDOW) as selected by the governor;

(v) A school district superintendent as selected by the governor;

ORIGINAL SENATE
FILE NO. SF0109

ENROLLED ACT NO. 61, SENATE

SIXTY-FIFTH LEGISLATURE OF THE STATE OF WYOMING
2019 GENERAL SESSION

(vi) A representative of the governor's office as selected by the governor;

(vii) The director of the department of workforce services;

(viii) The chief executive officer of the Wyoming business council;

(ix) An individual with expertise in the delivery of education to individuals on the Wind River Indian Reservation as selected by the governor;

(x) One (1) member of the Wyoming senate as selected by the president of the senate; and

(xi) One (1) member of the Wyoming house of representatives as selected by the speaker of the house.

(b) A majority of members of the council shall constitute a quorum for the transaction of any business of the council.

(c) The educational attainment executive council shall:

(i) Establish a five (5) year strategic plan and a ten (10) year strategic plan to meet the needs of Wyoming's businesses and to reach the following educational attainment goals:

(A) By 2025, sixty-seven percent (67%) of Wyoming's working population, age twenty-five (25) to sixty-four (64), will possess a valuable postsecondary certificate or degree;

ORIGINAL SENATE
FILE NO. SF0109

ENROLLED ACT NO. 61, SENATE

SIXTY-FIFTH LEGISLATURE OF THE STATE OF WYOMING
2019 GENERAL SESSION

(B) By 2040, eighty-two percent (82%) of Wyoming's working population, age twenty-five (25) to sixty-four (64), will possess a valuable postsecondary certificate or degree.

(ii) Convene stakeholders to develop the strategic plans;

(iii) Convene meetings with stakeholders and the public across Wyoming to obtain necessary information and suggestions on strategic plan elements;

(iv) Include an analysis of opportunities coordinated across priority economic sectors as identified by the executive council of ENDOW;

(v) Establish appropriate data metrics and performance indicators in the development of the strategic plans and communicate relevant data to the governor, state legislators and the public; and

(vi) Develop legislative recommendations to present to the joint education interim committee or the joint minerals, business and economic development interim committee to effectuate the strategic plans as necessary.

(d) The educational attainment executive council shall be staffed by the Wyoming community college commission. The University of Wyoming, the seven (7) Wyoming community colleges, the department of education and the department of workforce services shall provide assistance to the educational attainment executive council as the council shall direct.

(e) The educational attainment executive council shall report quarterly on its progress to develop strategic plans

ORIGINAL SENATE
FILE NO. SF0109

ENROLLED ACT NO. 61, SENATE

SIXTY-FIFTH LEGISLATURE OF THE STATE OF WYOMING
2019 GENERAL SESSION

to the governor, the board of trustees of the University of Wyoming, the Wyoming community college commission and the executive council of ENDOW. The educational attainment executive council, by September 1 of each year, shall report to the joint education interim committee and the joint minerals, business and economic development interim committee on its progress to develop strategic plans. The council may also, by September 1 of each year, present any proposed education related legislation to effectuate the strategic plans to the joint education interim committee and any proposed economic development related legislation to effectuate the strategic plans to the joint minerals, business and economic development interim committee.

(f) The council shall continue until December 31, 2022, at which point its existence shall cease. Members of the council who are legislators shall be paid salary, per diem and mileage as provided in W.S. 28-5-101 for their official duties as members of the council. Subject to constitutional limitations, members of the council who are employees or elected officials of the state of Wyoming shall be considered on official business of their agency or office and shall receive mileage and per diem in the manner provided by their agency or office. Any other member of the council shall be paid no salary but shall receive mileage and per diem at the same rate as state employees as provided by W.S. 9-3-102.

Section 2.

(a) There is appropriated fifteen thousand dollars (\$15,000.00) from the general fund to the legislative service office. This appropriation shall only be expended for providing payments authorized by section 1 of this act to legislative members of the education attainment executive council.

ORIGINAL SENATE
FILE NO. SF0109

ENROLLED ACT NO. 61, SENATE

SIXTY-FIFTH LEGISLATURE OF THE STATE OF WYOMING
2019 GENERAL SESSION

(b) Funds appropriated under this section shall be for the period beginning with the effective date of this act and ending December 31, 2022. Notwithstanding any other provision of law, funds appropriated under this section shall not be transferred or expended for any other purpose and any unexpended, unobligated funds remaining from this appropriation shall revert as provided by law on June 30, 2022.

Section 3. This act is effective immediately upon completion of all acts necessary for a bill to become law as provided by Article 4, Section 8 of the Wyoming Constitution.

(END)

Speaker of the House

President of the Senate

Governor

TIME APPROVED: _____

DATE APPROVED: _____

I hereby certify that this act originated in the Senate.

Chief Clerk

AGENDA ITEM TITLE:

Consideration and Action: Approval and Adoption of Final Tuition Recommendation for 2020-2021 with Public Input, David Fall/Michelle Sullivan/Nichols/Kyle Moore/Jewell



Proposed Tuition and Financial Aid Plan for the 2020-21 Academic Year (Fiscal Year 2021)

PURPOSE:

The University of Wyoming's current strategic plan, *Breaking Through*, identifies a goal to "Implement a student-centric enrollment management strategy to grow enrollment and enhance recruitment and retention of students." The metric identifies a baseline of 12,366 for fall 2016 and a five-year enrollment goal of 13,500 students by 2022. The purpose of this tuition and financial aid plan for the 2020-21 academic year (fiscal year 2021) is to outline guiding principles and specific tactics the Administration will deploy to assist with the achievement of this aspirational goal.

GUIDING PRINCIPLES FOR THE 5-YEAR TUITION & FINANCIAL AID PLAN (2019-2023):

Tuition and financial aid resources at the University of Wyoming ("UW") should be developed, managed, and deployed in order to:

1. Enroll and deliver a quality education to as many Wyoming citizens as possible.
2. Enroll the best and brightest Wyoming high school graduates.
3. Enroll Wyoming community college graduates and/ or transfer students to complete baccalaureate degrees through UW.
4. Keep tuition as nearly free as possible for Wyoming citizens.
5. Seek out and provide qualifying Wyoming students with need-based financial aid.
6. Fully award UW Foundation scholarships while decreasing the number of "scholarships" funded through tuition waivers.
7. Develop new scholarships through private funds raised through the UW Foundation.
8. While taking into consideration the appropriate balance between non-resident student enrollment, academic quality, and financial aid expense outcomes---realize greater non-resident net tuition revenue.
9. Incentivize and support strategic enrollment goals and objectives (e.g., on-line/distance education, under/low enrolled degree programs, new degree programs, etc.)



KEY ASSUMPTIONS:

1. Fall 2020 projections are based upon fall 2018 final results (fall 2019 numbers are not known at this point in time).
2. Projections do not include true fall 2020 tuition charges. The projections are based upon increases to fall 2018 charges because increasing the tuition rate to the fall 2020 amount (i.e., fall 2018 rate + fall 2019 rate increase + fall 2020 rate increase) while using fall 2017 and fall 2018 econometric model assumptions would produce less accurate results.
3. Projections are based upon keeping the fall 2020 entering class size at a fixed number of 1,850 students (i.e., the actual size of the fall 2018 entering class) to simplify the comparisons of different scenarios, but the Administration would not actually enforce this cap.

RECOMMENDATIONS:

Table 1 below outlines nine recommendations the Administration is proposing which together comprise the tuition and financial aid plan for the 2020-21 academic year (fiscal year 2021).

Table 1: Tuition and Financial Aid Recommendations for the 2020-21 Academic Year (Fiscal Year 2021)

#	TOPIC/AREA	RECOMMENDATION
1	Resident Need-Based Financial Aid	Award Additional \$1M of Need-Based Aid to Wyoming Undergraduates
2	Academic Rating Index Matrix	Adopt New Academic Rating Index Matrix & Awarding Bands (Appndx A)
3	WUE & RMS150	Establish New Academic Eligibility Requirements (ARI = 185 or Above)
4	Rocky Mountain \$6,000	Increase the award to \$7,000 and Raise the Academic Rating Required to Receive the Award
5	Rocky Mountain \$3,000	Increase the award to \$4,000

Last Updated: Tuesday, April 29, 2019, by DNJ



6	UG Resident Tuition	0% Increase (\$139 per credit hour or \$4,170 for 30 credit hours)
7	UG Non-Resident Tuition	8% Increase (\$603 per credit hour or \$18,090 for 30 credit hours)
8	Mandatory Student Fees	0% Increase (\$1,411 per year for two semesters at full-time status)
9	Retention & Graduation Rates	Develop a transition plan to support students most at risk of not retaining and successfully progressing toward a degree (especially for current non-resident students who would be impacted by the 8% increase).

Table 2 below summarizes the projected outcomes for all first year students entering in the fall of 2020 if the nine recommendations were all adopted. For comparison purposes, Table 2 also lists the actual results for all first year students who began at the University during the fall of 2018 as well as the projected results if resident and non-resident tuition were increased by 4 percent each.

If the nine proposed recommendations were adopted for the fall of 2020, our modeling projects the following outcomes (as highlighted in Table 2):

1. Row 2 – projected entering class size could be 1,850 students and would remain unchanged from the fall of 2018 class size. The mix of students would change though – specifically, resident students are projected to increase by 75 students (from 853 students in the fall of 2018 to 928 students in the fall of 2020) and non-resident students are projected to decrease by 84 students (from 721 students in the fall of 2018 to 637 students in the fall of 2020).
2. Row 4 – fall 2020 gross tuition revenue is projected to be \$17.8M and would remain unchanged from the gross tuition revenue recognized for all first year students in the fall of 2018.
3. Row 8 – need-based gift aid would increase by \$1M over fall of 2018 actuals for a total of \$1.3M of need-based aid awarded. This is driven by recommendation number 1 – awarding \$1M more of need-based aid to resident students.
4. Row 14 – unfunded institutional aid would decrease overall by \$600,000 from \$8.1M in the fall of 2018 to a total of \$7.5M projected for the fall of 2020. This decrease is primarily driven by recommendation number 3 – raising the academic requirements for

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non-resident students to receive the Western Undergraduate Exchange (WUE) or Rocky Mountain Scholars 150% (RMS150) awards.

5. Row 16 – net tuition revenue for the fall of 2020 would increase by \$600,000 to \$10.3M from \$9.7M in the fall of 2018. This again is primarily driven by recommendation number 3 as well as recommendation number 4. While the projection of the number of non-resident students entering in the fall of 2020 is fewer than the fall of 2018, those non-resident students projected to enroll in the fall of 2020 are on average paying a higher net tuition revenue.
6. Row 20 – the projected unfunded tuition discount rate for the fall of 2020 decreases by over 3 percentage points to 42.0% from the 45.3% rate realized during the fall of 2018's entering first year student class.

Table 2: 2020-21 Projections for All First Year Students

2020-21 Projections All First Year Students				Recommendation
	2018-19 Actual	2020-21 Projections	2020-21 Projections	Resident: 4% Non-Resident: 4% Resident: 0% Non-Resident: 8%
1 Number of students admitted	5,062	5,062	5,062	
2 Number of students enrolled	1,851	1,850	1,850	
3 Yield	36.6%	36.5%	36.5%	
Institutional Gross Revenue (in millions)				
4 Tuition gross revenue	\$ 17.8	\$ 17.6	\$ 17.8	
5 Required fee gross revenue	\$ 2.9	\$ 3.7	\$ 3.7	
6 Room/board gross revenue	\$ 17.0	\$ 17.3	\$ 17.3	
7 Total gross revenue	\$ 37.7	\$ 38.6	\$ 38.8	
Institutional Aid by Type (in millions)				
8 Need-based gift	\$ 0.3	\$ 1.3	\$ 1.3	
9 Merit-based gift	\$ 5.3	\$ 4.4	\$ 4.4	
10 Premier academic	\$ 0.9	\$ 0.9	\$ 0.9	
11 Special talent/other talent gift	\$ 1.7	\$ 1.7	\$ 1.7	
12 Other institutional gift aid	\$ 1.4	\$ 0.7	\$ 0.7	
13 Total institutional gift aid	\$ 9.6	\$ 9.0	\$ 9.0	
14 Unfunded institutional gift aid	\$ 8.1	\$ 7.5	\$ 7.5	
15 Funded institutional gift aid	\$ 1.5	\$ 1.5	\$ 1.5	
Net Revenue (Gross Revenue Less Unfunded Gift Aid, in millions)				
16 Net tuition revenue (row 4 less row 14)	\$ 9.7	\$ 10.1	\$ 10.3	
17 Net required fee revenue	\$ 2.9	\$ 3.7	\$ 3.7	
18 Net room/board revenue	\$ 17.0	\$ 17.3	\$ 17.3	
19 Total net revenue	\$ 29.6	\$ 31.1	\$ 31.3	
20 Unfunded tuition discount rate	45.3%	42.6%	42.0%	

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Appendix A: Academic Rating Index Matrix

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ACT	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	
New SAT	1670-1600	1530-1560	1490-1520	1450-1480	1420-1440	1390-1410	1360-1380	1330-1350	1300-1320	1260-1290	1230-1250	1200-1220	1160-1180	1130-1150	1100-1120	1060-1090	1030-1050	990-1020	960-990	920-950	880-910	830-870	780-820	730-770	680-720	650-680	
Old SAT	1600	1540-1590	1490-1530	1440-1480	1400-1430	1360-1390	1330-1360	1290-1320	1260-1290	1210-1240	1170-1200	1130-1160	1090-1120	1050-1080	1020-1050	980-1010	940-970	900-930	860-890	820-850	770-810	720-760	670-710	620-660	560-610	510-550	GPA
H I G H	4.00	3.99	3.98	3.97	3.96	3.95	3.94	3.93	3.92	3.91	3.90	3.89	3.88	3.87	3.86	3.85	3.84	3.83	3.82	3.81	3.80	3.79	3.78	3.77	3.76	3.75	3.74
	3.95	3.94	3.93	3.92	3.91	3.90	3.89	3.88	3.87	3.86	3.85	3.84	3.83	3.82	3.81	3.80	3.79	3.78	3.77	3.76	3.75	3.74	3.73	3.72	3.71	3.70	3.69
	3.90	3.89	3.88	3.87	3.86	3.85	3.84	3.83	3.82	3.81	3.80	3.79	3.78	3.77	3.76	3.75	3.74	3.73	3.72	3.71	3.70	3.69	3.68	3.67	3.66	3.65	3.64
	3.85	3.84	3.83	3.82	3.81	3.80	3.79	3.78	3.77	3.76	3.75	3.74	3.73	3.72	3.71	3.70	3.69	3.68	3.67	3.66	3.65	3.64	3.63	3.62	3.61	3.60	3.59
	3.80	3.79	3.78	3.77	3.76	3.75	3.74	3.73	3.72	3.71	3.70	3.69	3.68	3.67	3.66	3.65	3.64	3.63	3.62	3.61	3.60	3.59	3.58	3.57	3.56	3.55	3.54
	3.75	3.74	3.73	3.72	3.71	3.70	3.69	3.68	3.67	3.66	3.65	3.64	3.63	3.62	3.61	3.60	3.59	3.58	3.57	3.56	3.55	3.54	3.53	3.52	3.51	3.50	3.49
	3.70	3.69	3.68	3.67	3.66	3.65	3.64	3.63	3.62	3.61	3.60	3.59	3.58	3.57	3.56	3.55	3.54	3.53	3.52	3.51	3.50	3.49	3.48	3.47	3.46	3.45	3.44
	3.65	3.64	3.63	3.62	3.61	3.60	3.59	3.58	3.57	3.56	3.55	3.54	3.53	3.52	3.51	3.50	3.49	3.48	3.47	3.46	3.45	3.44	3.43	3.42	3.41	3.40	3.39
	3.60	3.59	3.58	3.57	3.56	3.55	3.54	3.53	3.52	3.51	3.50	3.49	3.48	3.47	3.46	3.45	3.44	3.43	3.42	3.41	3.40	3.39	3.38	3.37	3.36	3.35	3.34
	3.55	3.54	3.53	3.52	3.51	3.50	3.49	3.48	3.47	3.46	3.45	3.44	3.43	3.42	3.41	3.40	3.39	3.38	3.37	3.36	3.35	3.34	3.33	3.32	3.31	3.30	3.29
S C H O O L	3.50	3.49	3.48	3.47	3.46	3.45	3.44	3.43	3.42	3.41	3.40	3.39	3.38	3.37	3.36	3.35	3.34	3.33	3.32	3.31	3.30	3.29	3.28	3.27	3.26	3.25	3.24
	3.45	3.44	3.43	3.42	3.41	3.40	3.39	3.38	3.37	3.36	3.35	3.34	3.33	3.32	3.31	3.30	3.29	3.28	3.27	3.26	3.25	3.24	3.23	3.22	3.21	3.20	3.19
	3.40	3.39	3.38	3.37	3.36	3.35	3.34	3.33	3.32	3.31	3.30	3.29	3.28	3.27	3.26	3.25	3.24	3.23	3.22	3.21	3.20	3.19	3.18	3.17	3.16	3.15	3.14
	3.35	3.34	3.33	3.32	3.31	3.30	3.29	3.28	3.27	3.26	3.25	3.24	3.23	3.22	3.21	3.20	3.19	3.18	3.17	3.16	3.15	3.14	3.13	3.12	3.11	3.10	3.09
	3.30	3.29	3.28	3.27	3.26	3.25	3.24	3.23	3.22	3.21	3.20	3.19	3.18	3.17	3.16	3.15	3.14	3.13	3.12	3.11	3.10	3.09	3.08	3.07	3.06	3.05	3.04
	3.25	3.24	3.23	3.22	3.21	3.20	3.19	3.18	3.17	3.16	3.15	3.14	3.13	3.12	3.11	3.10	3.09	3.08	3.07	3.06	3.05	3.04	3.03	3.02	3.01	3.00	2.99
	3.20	3.19	3.18	3.17	3.16	3.15	3.14	3.13	3.12	3.11	3.10	3.09	3.08	3.07	3.06	3.05	3.04	3.03	3.02	3.01	3.00	2.99	2.98	2.97	2.96	2.95	2.94
	3.15	3.14	3.13	3.12	3.11	3.10	3.09	3.08	3.07	3.06	3.05	3.04	3.03	3.02	3.01	3.00	2.99	2.98	2.97	2.96	2.95	2.94	2.93	2.92	2.91	2.90	2.89
	3.10	3.09	3.08	3.07	3.06	3.05	3.04	3.03	3.02	3.01	3.00	2.99	2.98	2.97	2.96	2.95	2.94	2.93	2.92	2.91	2.90	2.89	2.88	2.87	2.86	2.85	2.84
	3.05	3.04	3.03	3.02	3.01	3.00	2.99	2.98	2.97	2.96	2.95	2.94	2.93	2.92	2.91	2.90	2.89	2.88	2.87	2.86	2.85	2.84	2.83	2.82	2.81	2.80	2.79
G R A D E	3.00	2.99	2.98	2.97	2.96	2.95	2.94	2.93	2.92	2.91	2.90	2.89	2.88	2.87	2.86	2.85	2.84	2.83	2.82	2.81	2.80	2.79	2.78	2.77	2.76	2.75	2.74
	2.95	2.94	2.93	2.92	2.91	2.90	2.89	2.88	2.87	2.86	2.85	2.84	2.83	2.82	2.81	2.80	2.79	2.78	2.77	2.76	2.75	2.74	2.73	2.72	2.71	2.70	2.69
	2.90	2.89	2.88	2.87	2.86	2.85	2.84	2.83	2.82	2.81	2.80	2.79	2.78	2.77	2.76	2.75	2.74	2.73	2.72	2.71	2.70	2.69	2.68	2.67	2.66	2.65	2.64
	2.85	2.84	2.83	2.82	2.81	2.80	2.79	2.78	2.77	2.76	2.75	2.74	2.73	2.72	2.71	2.70	2.69	2.68	2.67	2.66	2.65	2.64	2.63	2.62	2.61	2.60	2.59
	2.80	2.79	2.78	2.77	2.76	2.75	2.74	2.73	2.72	2.71	2.70	2.69	2.68	2.67	2.66	2.65	2.64	2.63	2.62	2.61	2.60	2.59	2.58	2.57	2.56	2.55	2.54
	2.75	2.74	2.73	2.72	2.71	2.70	2.69	2.68	2.67	2.66	2.65	2.64	2.63	2.62	2.61	2.60	2.59	2.58	2.57	2.56	2.55	2.54	2.53	2.52	2.51	2.50	2.49
	2.70	2.69	2.68	2.67	2.66	2.65	2.64	2.63	2.62	2.61	2.60	2.59	2.58	2.57	2.56	2.55	2.54	2.53	2.52	2.51	2.50	2.49	2.48	2.47	2.46	2.45	2.44
	2.65	2.64	2.63	2.62	2.61	2.60	2.59	2.58	2.57	2.56	2.55	2.54	2.53	2.52	2.51	2.50	2.49	2.48	2.47	2.46	2.45	2.44	2.43	2.42	2.41	2.40	2.39
	2.60	2.59	2.58	2.57	2.56	2.55	2.54	2.53	2.52	2.51	2.50	2.49	2.48	2.47	2.46	2.45	2.44	2.43	2.42	2.41	2.40	2.39	2.38	2.37	2.36	2.35	2.34
	2.55	2.54	2.53	2.52	2.51	2.50	2.49	2.48	2.47	2.46	2.45	2.44	2.43	2.42	2.41	2.40	2.39	2.38	2.37	2.36	2.35	2.34	2.33	2.32	2.31	2.30	2.29
P O I N T	2.50	2.49	2.48	2.47	2.46	2.45	2.44	2.43	2.42	2.41	2.40	2.39	2.38	2.37	2.36	2.35	2.34	2.33	2.32	2.31	2.30	2.29	2.28	2.27	2.26	2.25	2.24
	2.45	2.44	2.43	2.42	2.41	2.40	2.39	2.38	2.37	2.36	2.35	2.34	2.33	2.32	2.31	2.30	2.29	2.28	2.27	2.26	2.25	2.24	2.23	2.22	2.21	2.20	2.19
	2.40	2.39	2.38	2.37	2.36	2.35	2.34	2.33	2.32	2.31	2.30	2.29	2.28	2.27	2.26	2.25	2.24	2.23	2.22	2.21	2.20	2.19	2.18	2.17	2.16	2.15	2.14
	2.35	2.34	2.33	2.32	2.31	2.30	2.29	2.28	2.27	2.26	2.25	2.24	2.23	2.22	2.21	2.20	2.19	2.18	2.17	2.16	2.15	2.14	2.13	2.12	2.11	2.10	2.09
	2.30	2.29	2.28	2.27	2.26	2.25	2.24	2.23	2.22	2.21	2.20	2.19	2.18	2.17	2.16	2.15	2.14	2.13	2.12	2.11	2.10	2.09	2.08	2.07	2.06	2.05	2.04
	2.25	2.24	2.23	2.22	2.21	2.20	2.19	2.18	2.17	2.16	2.15	2.14	2.13	2.12	2.11	2.10	2.09	2.08	2.07	2.06	2.05	2.04	2.03	2.02	2.01	2.00	1.99
	2.20	2.19	2.18	2.17	2.16	2.15	2.14	2.13	2.12	2.11	2.10	2.09	2.08	2.07	2.06	2.05	2.04	2.03	2.02	2.01	2.00	1.99	1.98	1.97	1.96	1.95	1.94
	2.15	2.14	2.13	2.12	2.11	2.10	2.09	2.08	2.07	2.06	2.05	2.04	2.03	2.02	2.01	2.00	1.99	1.98	1.97	1.96	1.95	1.94	1.93	1.92	1.91	1.90	1.89
	2.10	2.09	2.08	2.07	2.06	2.05	2.04	2.03	2.02	2.01	2.00	1.99	1.98	1.97	1.96	1.95	1.94	1.93	1.92	1.91	1.90	1.89	1.88	1.87	1.86	1.85	1.84
	2.05	2.04	2.03	2.02	2.01	2.00	1.99	1.98	1.97	1.96	1.95	1.94	1.93	1.92	1.91	1.90	1.89	1.88	1.87	1.86	1.85	1.84	1.83	1.82	1.81	1.80	1.79
A V G	2.00	1.99	1.98	1.97	1.96	1.95	1.94	1.93	1.92	1.91	1.90	1.89	1.88	1.87	1.86	1.85	1.84	1.83	1.82	1.81	1.80	1.79	1.78	1.77	1.76	1.75	1.74
	1.95	1.94	1.93	1.92	1.91	1.90	1.89	1.88	1.87	1.86	1.85	1.84	1.83	1.82	1.81	1.80	1.79	1.78	1.77	1.76	1.75	1.74	1.73	1.72	1.71	1.70	1.69
	1.90	1.89	1.88																								

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Proposed Tuition and Financial Aid Plan for the 2020-21 Academic Year (Fiscal Year 2021)

Supplemental Materials

DESCRIPTION:

This document contains additional/supplemental data and information for the nine recommendations outlined in the Proposed Tuition and Financial Aid Plan for the 2020-21 Academic Year (Fiscal Year 2021).

1. Award Additional \$1M of Need-Based Financial Aid to Wyoming Resident Undergraduate Students

Table 1: 2020-21 Projections for First Year In State Students (excluding Student Athletes)

2020-21 Projections		Recommendation	
First Year In State (excl. Student Athletes)		Resident: 4%	Resident: 0%
		Non-Resident: 4%	Non-Resident: 8%
	2018-19 Actual	2020-21 Projections	2020-21 Projections
1 Number of students admitted	1,560	1,560	1,560
2 Number of students enrolled	853	923	928
3 Yield	54.7%	59.2%	59.5%
Institutional Gross Revenue (in millions)			
4 Tuition gross revenue	\$ 3.4	\$ 3.9	\$ 3.8
5 Required fee gross revenue	\$ 1.3	\$ 1.8	\$ 1.8
6 Room/board gross revenue	\$ 7.3	\$ 8.1	\$ 8.1
7 Total gross revenue	\$ 12.0	\$ 13.8	\$ 13.7
Institutional Aid by Type (in millions)			
8 Need-based gift	\$ 0.2	\$ 1.2	\$ 1.2
9 Merit-based gift	\$ 0.6	\$ 1.3	\$ 1.3
10 Premier academic	\$ 0.8	\$ 0.9	\$ 0.8
11 Special talent/other talent gift	\$ 0.1	\$ -	\$ -
12 Other institutional gift aid	\$ 0.7	\$ -	\$ -
13 Total institutional gift aid	\$ 2.4	\$ 3.4	\$ 3.3
14 Unfunded institutional gift aid	\$ 1.5	\$ 2.5	\$ 2.5
15 Funded institutional gift aid	\$ 0.8	\$ 0.8	\$ 0.8
Net Revenue (Gross Revenue Less Unfunded Gift Aid, in millions)			
16 Net tuition revenue (row 4 less row 14)	\$ 1.9	\$ 1.4	\$ 1.3
17 Net required fee revenue	\$ 1.3	\$ 1.8	\$ 1.8
18 Net room/board revenue	\$ 7.3	\$ 8.1	\$ 8.1
19 Total net revenue	\$ 10.5	\$ 11.3	\$ 11.2
20 Unfunded tuition discount rate	43.1%	65.8%	66.9%



2. Adopt a New Academic Rating Index Matrix and Corresponding Scholarship/Award Qualification Bands (Appendix A).

The new Academic Rating Index (ARI) is based upon a 200-point scale which equally weights (50% each) a student's standardized test score (ACT or SAT) and high school grade point average (HS GPA). A student's ARI score is calculated by using the following formula:

$$\text{ARI Score} = (\text{HS GPA} \times 25.00) + (\text{ACT} \times 2.77778)$$

Example of ARI Score Calculation:

$$200 = (4.00 \times 25.00) + (36 \times 2.77778) = \text{a perfect/highest possible ARI score}$$

Table 2 below contains the average GPA, ACT, SAT and class rank by Academic Rating Index score groupings for all 1,851 first-year students who enrolled in the University of Wyoming for the 2018 fall semester.

Starting with the entering class for the fall of 2020, the ARI score groupings (e.g., 185 & Above, 170-184.9, 155-169.9, 125-154.9, and 124.9 & Below) will be used to assist with analyzing, categorizing, assessing, and informing the university's strategic allocation and utilization plan for its scholarship and financial aid resources.

Table 2 also provides data regarding how all of the 1,851 first-year students enrolled at the UW during the fall semester of 2018 distribute across the ARI score groupings. For instance, 37% of all first-year students enrolled at the UW during the fall semester of 2018 (e.g., 693 students) had an ARI score within the range of 125 – 154.9. Similarly, distributions for four breakout categories of first-year students enrolled at the UW during the 2018 fall semester (e.g., In-State Students, Out-of-State Students, Students who qualify for the Alumni Tuition Rate, and Student Athletes) are included in Table 2 as well.

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Table 2: Average GPA, ACT, SAT and Class Ranks by Rating for All First Year Students for Fall 2018

Academic Rating Index Score	185 & Above	170 – 184.9	155 – 169.9	125 – 154.9	124.9 & Below	TOTAL
HS GPA	3.96	3.88	3.69	3.26	2.77	
ACT	32.5	28.4	25.1	21.9	18.1	
SAT	1432	1311	1217	1090	939	
HS Percentile Rank	95 th	89 th	78 th	58 th	34 th	
# Enrolled: All Students (% of total)	109 (6%)	344 (19%)	542 (29%)	693 (37%)	163 (9%)	1,851
# Enrolled: In-State Students ¹ (% of total)	69 (8%)	171 (20%)	282 (33%)	283 (33%)	48 (6%)	853
# Enrolled: Out-of-State Students ² (% of total)	31 (4%)	113 (16%)	201 (28%)	302 (42%)	74 (10%)	721
# Enrolled: Alumni Rate ³ (% of total)	1 (1%)	24 (22%)	25 (23%)	47 (44%)	10 (9%)	107
# Enrolled: Student Athletes (% of total)	8 (5%)	36 (21%)	34 (20%)	61 (36%)	31 (18%)	170

3. **Restructure the Western Undergraduate Exchange (WUE) and Rocky Mountain Scholar 150% (RMS150) Awards – Both of Which Discount Tuition for Non-Resident Students Down to an Amount Equal to 150% of Resident Tuition – By Establishing an Eligibility Requirement that Non-Resident Students Must Have an Academic Rating Index Score of 185 or Above to Qualify for Either Award.**

Current Eligibility Requirement for WUE and RMS150:

To qualify for either the WUE or RMS150 award, a non-resident student must have a GPA and ACT combination that falls within the gold-shaded area of Table 3 below. Using the Academic Rating Index formula described above, the minimum ARI score required to receive a WUE or RMS150 award is 166.67 (4.0 GPA and 24 ACT). Under the current

¹ Excludes student athletes.

² Excludes student athletes and out of state students receiving the alumni tuition rate of 150% of resident tuition.

³ Excludes student athletes.

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academic requirement qualification model the eligible GPA range is 4.0 to 3.0 and the eligible ACT range is 36 to 24.

Table 3: Western Undergraduate Exchange (WUE) and Rocky Mountain Scholars (RMS) Award Current Academic Eligibility Requirement Matrix (approved by UW Board of Trustees in November 2014)

SAT	ACT	Cumulative High School GPA (4.0 Unweighted)										
		3-3.09	3.1-3.19	3.2-3.29	3.3-3.39	3.4-3.49	3.5-3.59	3.6-3.69	3.7-3.79	3.8-3.89	3.9-3.99	4
Total	Composite											
1060-1090	21											
1100-1120	22		\$3,000									
1130-1150	23											
1160-1190	24											
1200-1220	25											
1230-1250	26					\$6,000						
1260-1290	27											
1300-1320	28											
1330-1350	29											
1360-1380	30											
1390-1410	31											
1420-1440	32											
1450-1480	33											
1490-1520	34											
1530-1560	35											
1570-1600	36											

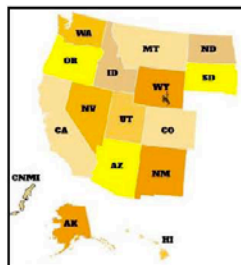
ARI Equivalent: 166.67 & Above

150% of Resident Tuition
\$10,485 Value
Considered the WUE award in
participating states.

If a non-resident student meets the academic eligibility requirements outlined in Table 3 above to qualify for 150% of resident tuition and is a resident of one of the states (excluding Wyoming) shown in Map 1 below, the non-resident student receives a Western Undergraduate Exchange (WUE) award.

If a non-resident student meets the academic eligibility requirements outlined in Table 3 above to qualify for 150% of resident tuition and is not a resident of one of the states shown in Map 1 below, the non-resident student received a Rocky Mountain Scholars 150% (RMS150) award.

Map 1: Western Undergraduate Exchange (WUE) Participating States



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Recommended Eligibility Requirement:

Beginning with the first-year entering class for fall of 2020, it is recommended that in order for a non-resident student to qualify for either WUE or RMS150, the non-resident student must have an Academic Rating Index score of 185 or above. As shown in the Academic Rating Index Matrix found in Appendix A, by requiring at least a minimum ARI score of 185, the eligible GPA range would be 4.0 to 3.40 and the eligible ACT range is 36 to 31.

By implementing the recommended eligibility requirements, the University of Wyoming's unfunded institutional tuition discount cost is projected to decline substantially which would help contribute to the UW realizing higher net tuition revenue from non-resident students. Table 4 below outlines the recommended eligibility requirement changes to the WUE and RMS150 awards and the corresponding projected enrollment impacts.

*Table 4: Western Undergraduate Exchange and Rocky Mountain Scholars 150 Awards
Current and Recommended Eligibility Requirements and Corresponding Enrollment
Figures*

	Current Eligibility Requirements		Recommended Eligibility Requirements (starting fall 2020)	Recommended Less Current
Academic Rating Index Score	166.67 or Above		185 or Above	+18.33
Eligible GPA Range	3.0 to 4.0		3.40 to 4.0	+0.40
Eligible ACT Range	24 to 36		31 to 36	+7
	WUE	RMS150	WUE + RMS150	TOTAL
# Enrolled 2017-18	124	73	n/a	197
# Enrolled 2018-19	132	78	n/a	210
# Enrolled 2019-20 (as of April 1, 2019)	123	90	n/a	213
# Enrolled 2019-20 (as of April 23, 2019)	145	107	n/a	252
# Enrolled 2020-21 (estimate/projection)	n/a	n/a	30	30

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4. **Increase Rocky Mountain \$6,000 Award to \$7,000 And Raise the Academic Rating Required to Receive the Award**
5. **Increase Rocky Mountain \$3,000 Award to \$4,000**
6. **0% Increase to Undergraduate Resident Tuition (\$139/credit hour does not change/increase) – an increase of \$0 for 30 credit hours)**

Table 5: 2019-20 (FY20) Total Cost of Attendance for Resident Students

Category	2019-20 (FY20)		2020-21 (FY21)
	Semester (15 credits)	Academic Year (30 credits)	Academic Year (30 credits)
Direct Costs:			
Tuition¹	\$2,085	\$4,170	\$4,170
Mandatory Fees	\$706	\$1,411	\$1,411
Advising Fees²	\$90	\$180	TBD
Program Fees³	\$195	\$390	TBD
Room⁴	\$2,247	\$4,493	TBD
Board (Meal Plan)⁵	\$2,972	\$5,944	TBD
Estimated UW Direct Costs	\$8,295	\$16,588	TBD
Indirect Costs:			
Books/Supplies⁶	\$600	\$1,200	TBD
Travel	\$420	\$840	TBD
Personal	\$1,100	\$2,200	TBD
Estimated Total Budget	\$10,415	\$20,828	TBD

¹ Tuition amount is based on \$139 per credit hour (actual tuition will vary based on the actual credit hours enrolled).

² Advising Fees are \$6 per credit hour (actual advising fees will vary based on the actual credit hours enrolled).

³ Program Fees vary from \$3 and \$25 per credit hour.

⁴ Room amount is based on a standard double occupancy room.

⁵ Board amount is based on an unlimited meals per week plan.

⁶ Actual cost of books and supplies will vary.

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7. 8% Increase to Undergraduate Non-Resident Tuition (\$558/credit hour to \$603/credit hour – an increase of \$1,350 for 30 credit hours)

Table 6: 2019-20 (FY20) Total Cost of Attendance for Non-Resident Students

Category	2019-20 (FY20)		2020-21 (FY21)
	Semester (15 credits)	Academic Year (30 credits)	Academic Year (30 credits)
Direct Costs:			
Tuition¹	\$8,370	\$16,740	\$18,090
Mandatory Fees	\$706	\$1,411	\$1,411
Advising Fees²	\$90	\$180	TBD
Program Fees³	\$195	\$390	TBD
Room⁴	\$2,247	\$4,493	TBD
Board (Meal Plan)⁵	\$2,972	\$5,944	TBD
Estimated UW Direct Costs	\$14,580	\$29,158	TBD
Indirect Costs:			
Books/Supplies⁶	\$600	\$1,200	TBD
Travel	\$420	\$840	TBD
Personal	\$1,100	\$2,200	TBD
Estimated Total Budget	\$16,700	\$33,398	TBD

¹ Tuition amount is based on \$558 per credit hour (actual tuition will vary based on the actual credit hours enrolled).

² Advising Fees are \$6 per credit hour (actual advising fees will vary based on the actual credit hours enrolled).

³ Program Fees vary from \$3 and \$25 per credit hour.

⁴ Room amount is based on a standard double occupancy room.

⁵ Board amount is based on an unlimited meals per week plan.

⁶ Actual cost of books and supplies will vary.

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8. 0% Increase to Mandatory Student Fees (\$705/semester, \$1,411/year for full-time students does not change)

Table 7: 2019-20 (FY20) Mandatory Fees for Full-Time Students

Mandatory Fees for Full-time Students	2019-20 (FY20) per Semester	2019-20 (FY20) per Year	2020-21 (FY21) per Year
ASUW	\$45.69	\$91.38	\$91.38
Consolidated Student Services	\$413.09	\$826.18	\$826.18
Intercollegiate Athletics	\$125.00	\$250.00	\$250.00
Music/Theater	\$6.05	\$12.10	\$12.10
Recycling	\$10.12	\$20.24	\$20.24
Student Media	\$21.19	\$42.38	\$42.38
Student Success	\$28.00	\$56.00	\$56.00
Transit Fee	\$56.33	\$112.66	\$112.66
Total for Full-time Students	\$705.47	\$1,410.94	\$1,410.94

9. Develop a transition plan to support students most at risk of not retaining and successfully progressing toward a degree (especially for current non-resident students who would be impacted by the 8% increase).

During the 2019-20 academic year, the Office of the Vice President for Academic Affairs and Provost and the Office of the Vice President for Student Affairs would co-lead an initiative to develop a plan to early identify and support all students who might be susceptible to not retaining or successfully progressing toward a degree in a timely/efficient manner. This plan will especially focus on current non-resident students at the University of Wyoming who will be impacted by the 8% tuition increase and are most at risk (e.g., low fall semester grades, high financial need with large gaps, etc.). This plan will be implemented by the start of the fall 2020 semester.

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Appendix A: Academic Rating Index Matrix

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ACT	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11		
New SAT	1670-1600	1530-1560	1490-1520	1450-1480	1420-1440	1390-1410	1360-1380	1330-1350	1300-1320	1260-1290	1230-1250	1200-1220	1160-1190	1130-1150	1100-1120	1060-1090	1030-1050	990-1020	960-990	920-950	880-910	830-870	780-820	730-770	680-720	650-680		
Old SAT	1600	1540-1590	1490-1530	1440-1480	1400-1430	1360-1390	1330-1360	1290-1320	1260-1280	1210-1240	1170-1200	1130-1160	1090-1120	1050-1080	1020-1040	980-1010	940-970	900-930	860-890	820-850	770-810	720-760	670-710	620-660	560-610	510-550	GPA	
HIGHER EDUCATION	4.00	3.99	3.98	3.97	3.96	3.95	3.94	3.93	3.92	3.91	3.90	3.89	3.88	3.87	3.86	3.85	3.84	3.83	3.82	3.81	3.80	3.79	3.78	3.77	3.76	3.75	3.74	
	3.95	3.94	3.93	3.92	3.91	3.90	3.89	3.88	3.87	3.86	3.85	3.84	3.83	3.82	3.81	3.80	3.79	3.78	3.77	3.76	3.75	3.74	3.73	3.72	3.71	3.70	3.69	
	3.90	3.89	3.88	3.87	3.86	3.85	3.84	3.83	3.82	3.81	3.80	3.79	3.78	3.77	3.76	3.75	3.74	3.73	3.72	3.71	3.70	3.69	3.68	3.67	3.66	3.65	3.64	
	3.85	3.84	3.83	3.82	3.81	3.80	3.79	3.78	3.77	3.76	3.75	3.74	3.73	3.72	3.71	3.70	3.69	3.68	3.67	3.66	3.65	3.64	3.63	3.62	3.61	3.60	3.59	
	3.80	3.79	3.78	3.77	3.76	3.75	3.74	3.73	3.72	3.71	3.70	3.69	3.68	3.67	3.66	3.65	3.64	3.63	3.62	3.61	3.60	3.59	3.58	3.57	3.56	3.55	3.54	
	3.75	3.74	3.73	3.72	3.71	3.70	3.69	3.68	3.67	3.66	3.65	3.64	3.63	3.62	3.61	3.60	3.59	3.58	3.57	3.56	3.55	3.54	3.53	3.52	3.51	3.50	3.49	
	3.70	3.69	3.68	3.67	3.66	3.65	3.64	3.63	3.62	3.61	3.60	3.59	3.58	3.57	3.56	3.55	3.54	3.53	3.52	3.51	3.50	3.49	3.48	3.47	3.46	3.45	3.44	
	3.65	3.64	3.63	3.62	3.61	3.60	3.59	3.58	3.57	3.56	3.55	3.54	3.53	3.52	3.51	3.50	3.49	3.48	3.47	3.46	3.45	3.44	3.43	3.42	3.41	3.40	3.39	
	3.60	3.59	3.58	3.57	3.56	3.55	3.54	3.53	3.52	3.51	3.50	3.49	3.48	3.47	3.46	3.45	3.44	3.43	3.42	3.41	3.40	3.39	3.38	3.37	3.36	3.35	3.34	
	3.55	3.54	3.53	3.52	3.51	3.50	3.49	3.48	3.47	3.46	3.45	3.44	3.43	3.42	3.41	3.40	3.39	3.38	3.37	3.36	3.35	3.34	3.33	3.32	3.31	3.30	3.29	
	3.50	3.49	3.48	3.47	3.46	3.45	3.44	3.43	3.42	3.41	3.40	3.39	3.38	3.37	3.36	3.35	3.34	3.33	3.32	3.31	3.30	3.29	3.28	3.27	3.26	3.25	3.24	3.23
SCHOOL	3.45	3.44	3.43	3.42	3.41	3.40	3.39	3.38	3.37	3.36	3.35	3.34	3.33	3.32	3.31	3.30	3.29	3.28	3.27	3.26	3.25	3.24	3.23	3.22	3.21	3.20	3.19	
	3.40	3.39	3.38	3.37	3.36	3.35	3.34	3.33	3.32	3.31	3.30	3.29	3.28	3.27	3.26	3.25	3.24	3.23	3.22	3.21	3.20	3.19	3.18	3.17	3.16	3.15	3.14	
	3.35	3.34	3.33	3.32	3.31	3.30	3.29	3.28	3.27	3.26	3.25	3.24	3.23	3.22	3.21	3.20	3.19	3.18	3.17	3.16	3.15	3.14	3.13	3.12	3.11	3.10	3.09	
	3.30	3.29	3.28	3.27	3.26	3.25	3.24	3.23	3.22	3.21	3.20	3.19	3.18	3.17	3.16	3.15	3.14	3.13	3.12	3.11	3.10	3.09	3.08	3.07	3.06	3.05	3.04	
	3.25	3.24	3.23	3.22	3.21	3.20	3.19	3.18	3.17	3.16	3.15	3.14	3.13	3.12	3.11	3.10	3.09	3.08	3.07	3.06	3.05	3.04	3.03	3.02	3.01	3.00	2.99	
	3.20	3.19	3.18	3.17	3.16	3.15	3.14	3.13	3.12	3.11	3.10	3.09	3.08	3.07	3.06	3.05	3.04	3.03	3.02	3.01	3.00	2.99	2.98	2.97	2.96	2.95	2.94	2.93
	3.15	3.14	3.13	3.12	3.11	3.10	3.09	3.08	3.07	3.06	3.05	3.04	3.03	3.02	3.01	3.00	2.99	2.98	2.97	2.96	2.95	2.94	2.93	2.92	2.91	2.90	2.89	
	3.10	3.09	3.08	3.07	3.06	3.05	3.04	3.03	3.02	3.01	3.00	2.99	2.98	2.97	2.96	2.95	2.94	2.93	2.92	2.91	2.90	2.89	2.88	2.87	2.86	2.85	2.84	
	3.05	3.04	3.03	3.02	3.01	3.00	2.99	2.98	2.97	2.96	2.95	2.94	2.93	2.92	2.91	2.90	2.89	2.88	2.87	2.86	2.85	2.84	2.83	2.82	2.81	2.80	2.79	
	3.00	2.99	2.98	2.97	2.96	2.95	2.94	2.93	2.92	2.91	2.90	2.89	2.88	2.87	2.86	2.85	2.84	2.83	2.82	2.81	2.80	2.79	2.78	2.77	2.76	2.75	2.74	
	2.95	2.94	2.93	2.92	2.91	2.90	2.89	2.88	2.87	2.86	2.85	2.84	2.83	2.82	2.81	2.80	2.79	2.78	2.77	2.76	2.75	2.74	2.73	2.72	2.71	2.70	2.69	
GENERAL	2.90	2.89	2.88	2.87	2.86	2.85	2.84	2.83	2.82	2.81	2.80	2.79	2.78	2.77	2.76	2.75	2.74	2.73	2.72	2.71	2.70	2.69	2.68	2.67	2.66	2.65	2.64	
	2.85	2.84	2.83	2.82	2.81	2.80	2.79	2.78	2.77	2.76	2.75	2.74	2.73	2.72	2.71	2.70	2.69	2.68	2.67	2.66	2.65	2.64	2.63	2.62	2.61	2.60	2.59	
	2.80	2.79	2.78	2.77	2.76	2.75	2.74	2.73	2.72	2.71	2.70	2.69	2.68	2.67	2.66	2.65	2.64	2.63	2.62	2.61	2.60	2.59	2.58	2.57	2.56	2.55	2.54	
	2.75	2.74	2.73	2.72	2.71	2.70	2.69	2.68	2.67	2.66	2.65	2.64	2.63	2.62	2.61	2.60	2.59	2.58	2.57	2.56	2.55	2.54	2.53	2.52	2.51	2.50	2.49	
	2.70	2.69	2.68	2.67	2.66	2.65	2.64	2.63	2.62	2.61	2.60	2.59	2.58	2.57	2.56	2.55	2.54	2.53	2.52	2.51	2.50	2.49	2.48	2.47	2.46	2.45	2.44	
	2.65	2.64	2.63	2.62	2.61	2.60	2.59	2.58	2.57	2.56	2.55	2.54	2.53	2.52	2.51	2.50	2.49	2.48	2.47	2.46	2.45	2.44	2.43	2.42	2.41	2.40	2.39	
	2.60	2.59	2.58	2.57	2.56	2.55	2.54	2.53	2.52	2.51	2.50	2.49	2.48	2.47	2.46	2.45	2.44	2.43	2.42	2.41	2.40	2.39	2.38	2.37	2.36	2.35	2.34	
	2.55	2.54	2.53	2.52	2.51	2.50	2.49	2.48	2.47	2.46	2.45	2.44	2.43	2.42	2.41	2.40	2.39	2.38	2.37	2.36	2.35	2.34	2.33	2.32	2.31	2.30	2.29	
	2.50	2.49	2.48	2.47	2.46	2.45	2.44	2.43	2.42	2.41	2.40	2.39	2.38	2.37	2.36	2.35	2.34	2.33	2.32	2.31	2.30	2.29	2.28	2.27	2.26	2.25	2.24	
	2.45	2.44	2.43	2.42	2.41	2.40	2.39	2.38	2.37	2.36	2.35	2.34	2.33	2.32	2.31	2.30	2.29	2.28	2.27	2.26	2.25	2.24	2.23	2.22	2.21	2.20	2.19	
	2.40	2.39	2.38	2.37	2.36	2.35	2.34	2.33	2.32	2.31	2.30	2.29	2.28	2.27	2.26	2.25	2.24	2.23	2.22	2.21	2.20	2.19	2.18	2.17	2.16	2.15	2.14	
ADVANCED	2.35	2.34	2.33	2.32	2.31	2.30	2.29	2.28	2.27	2.26	2.25	2.24	2.23	2.22	2.21	2.20	2.19	2.18	2.17	2.16	2.15	2.14	2.13	2.12	2.11	2.10	2.09	
	2.30	2.29	2.28	2.27	2.26	2.25	2.24	2.23	2.22	2.21	2.20	2.19	2.18	2.17	2.16	2.15	2.14	2.13	2.12	2.11	2.10	2.09	2.08	2.07	2.06	2.05	2.04	
	2.25	2.24	2.23	2.22	2.21	2.20	2.19	2.18	2.17	2.16	2.15	2.14	2.13	2.12	2.11	2.10	2.09	2.08	2.07	2.06	2.05	2.04	2.03	2.02	2.01	2.00	1.99	
	2.20	2.19	2.18	2.17	2.16	2.15	2.14	2.13	2.12	2.11	2.10	2.09	2.08	2.07	2.06	2.05	2.04	2.03	2.02	2.01	2.00	1.99	1.98	1.97	1.96	1.95	1.94	
	2.15	2.14	2.13	2.12	2.11	2.10	2.09	2.08	2.07	2.06	2.05	2.04	2.03	2.02	2.01	2.00	1.99	1.98	1.97	1.96	1.95	1.94	1.93	1.92	1.91	1.90	1.89	
	2.10	2.09	2.08	2.07	2.06	2.05	2.04	2.03	2.02	2.01	2.00	1.99	1.98	1.97	1.96	1.95	1.94	1.93	1.92	1.91	1.90	1.89	1.88	1.87	1.86	1.85	1.84	
	2.05	2.04	2.03	2.02	2.01	2.00	1.99	1.98	1.97	1.96	1.95	1.94	1.93	1.92	1.91	1.90	1.89	1.88	1.87	1.86	1.85	1.84	1.83	1.82	1.81	1.80	1.79	
	2.00	1.99	1.98	1.97	1.96	1.95	1.94	1.93	1.92	1.91	1.90	1.89	1.88	1.87	1.86	1.85	1.84	1.83	1.82	1.81	1.80	1.79	1.78	1.77	1.76	1.75	1.74	
	1.95	1.94	1.93	1.92	1.91	1.90	1.89	1.88	1.87	1.86	1.85	1.84	1.83	1.82	1.81	1.80	1.79	1.78	1.77	1.76	1.75	1.74	1.73	1.72	1.71	1.70	1.69	
COLLEGE	1.90	1.89	1.88	1.87	1.86																							

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Appendix B: Illustrative Out of State Academic Rating Matrix That Would be Used in Admissions Marketing Materials for Fall 2020 Enrollment

FIRST YEAR OUT OF STATE																	
ACT		36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21
New SAT		1570-1600	1530-1560	1490-1520	1450-1480	1420-1440	1390-1410	1360-1380	1330-1350	1300-1320	1260-1290	1230-1250	1200-1220	1160-1190	1130-1150	1100-1120	1060-1090
Old SAT		2390-2400	2300-2380	2210-2290	2140-2200	2070-2130	2020-2060	1970-2010	1900-1960	1840-1890	1790-1830	1730-1780	1660-1720	1600-1650	1560-1590	1510-1550	1450-1500
	4.00																
	3.95	150% of Resident Tuition															
	3.90																
	3.85	\$10,500															
H	3.80	Considered the WUE award															
I	3.75	in participating states															
G	3.70																
H	3.65																
	3.60																
S	3.55																
C	3.50																
H	3.45																
O	3.40																
O	3.35																
L	3.30																
	3.25																
G	3.20																
P	3.15																
A	3.10																
	3.05																
	3.00																

Please note: These figures are provided solely for students' budget planning purposes. They are based on projections of recent trends and decisions, but, must be considered to be estimates for Fall 2019. They are not to be considered to be a promise of actual rates since all tuition and fees are subject to the approval of the University of Wyoming Trustees and they reserve the right to change said rates at any time.

Last Updated: Tuesday, April 29, 2019, by DNJ



Appendix C: Illustrative Wyoming Resident Academic Rating Matrix That Would be Used in Admissions Marketing Materials for Fall 2020 Enrollment

FIRST YEAR WYOMING RESIDENT																	
ACT		36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21
New SAT		1570-1600	1530-1560	1490-1520	1450-1480	1420-1440	1390-1410	1360-1380	1330-1350	1300-1320	1260-1290	1230-1250	1200-1220	1160-1190	1130-1150	1100-1120	1060-1090
Old SAT		2390-2400	2300-2380	2210-2290	2140-2200	2070-2130	2020-2060	1970-2010	1900-1960	1840-1890	1790-1830	1730-1780	1660-1720	1600-1650	1560-1590	1510-1550	1450-1500
	4.00																
	3.95																
	3.90																
	3.85																
H	3.80																
I	3.75																
G	3.70																
H	3.65																
	3.60																
S	3.55																
C	3.50																
H	3.45																
O	3.40																
O	3.35																
L	3.30																
	3.25																
G	3.20																
P	3.15																
A	3.10																
	3.05																
	3.00																

\$6,500

\$3,500

\$1,500

\$500

Please note: These figures are provided solely for students' budget planning purposes. They are based on projections of recent trends and decisions, but, must be considered to be estimates for Fall 2019. They are not to be considered to be a promise of actual rates since all tuition and fees are subject to the approval of the University of Wyoming Trustees and they reserve the right to change said rates at any time.

University of Wyoming 2020-21 Tuition Recommendations

FINAL REPORT of Submitted Written Public Comments

Inclusive of comments submitted through 11:59 pm on 04/26/19

The University of Wyoming issued a call for public comment regarding 2020-21 tuition recommendations on Monday, April 15, 2019. Written public comment has been accepted through a public comment website and webform.

As of Friday, April 26 at 11:59 pm, a total of 59 written comments have been received. They are organized in the report below as I) comments received from Wyoming Residents (28) and II) comments received from non-residents (31).

I. Comments received from Wyoming residents (28)

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: Tuition should be free and education a human right!

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: Students already struggle to pay the current tuition and raising it will not help.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: I feel there should not be a tuition increase. The university is trying to build all of these new buildings, and raising our tuition for a building I will never use is not fair to me. Don't punish the majority to help to few students who actually use that building. Raise tuition for the people who are using it.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: I understand the desire to raise tuition rates. There will be more money available to add amenities for the students to enjoy and teachers will be able to enjoy an increase in

Public Comments on 2020-21 Tuition Recommendations

salary. However, there are students that go to this school. Students who already struggle to make ends meet and constantly stress about their student loans. Increased amenities would be nice, but I would rather have affordable tuition and not fear for it to constantly raise. One can't rely on scholarships and financial aid to cover everything and every little dollar saved counts.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: I see no reason why the University needs to increase it's tuition by 4% which is higher than the recent inflation rate. Also the University would not need to continually increase tuition if they would retain a president for more than a couple years. As they spend large sums of money to recruit a new president when there is no need for such high turnover in that position.
Thanks

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: While this may seem like a small increase it will greatly affect incoming students and students who are currently enrolled. A huge draw for this school is the incredible rate we are allowed to go here. To increase the rate will mean some students may be turned away. What are the reasonings for increasing tuition? I think if we have to raise prices we need to be told within this next year why it's happening. I know current friends who struggle fiscally as it is. To increase tuition will be another burden to them.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: I completely support raising the tuition rates. However, I do not think that the student fees should have been raised. If there is to be a vote on this, I would prefer to have the student fees revoked and the tuition increased to balance it out. As a student, we can not receive federal aid for student fees. We can, however, receive it for tuition. I would prefer higher tuition that I can then receive funding for than anything else. If the University is going to raise tuition, however, there should be a public announcement where that money is going to go in terms of funding. I do not support a raise in tuition if my tuition money is not being used for my benefit or for the benefit of ALL the students at the University.

Public Comments on 2020-21 Tuition Recommendations

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY s: Current Student, Alumni
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: I think tuition costs are outrageous, but the fault doesn't totally rest on UWYO, but rather higher education as an institution and a privileged attitude toward education. I'll begrudgingly take this increase on the chin for now, but for the love of all things decent- MAKE TUITION FREE FOR NATIVE AMERICAN STUDENTS FROM WIND RIVER!

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY s: Family Member of Current Student, Family Member of Prospective Student, Community Member, Alumni
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: If you spent money more appropriately then you wouldn't need to keep raising tuition. If this keeps up I'll have my own kids go somewhere else rather than UW. The goal shouldn't be to attract students from outside the state but inside the state. This is the University of Wyoming and not the "University of Everywhere But Wyoming"

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: What have you done to improve the education we're receiving in order to justify raising the cost of tuition? The teachers are not getting better, other costs of books, and living is not getting any cheaper. I feel like you should do something in return of raising tuition. Most non resident students come here because of how cheap it is, but you will make them stop coming.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: I believe that the expected use, as specifically as possible, be released for these additional funds provided by an increase to tuition costs. We currently have plans to expand housing and facilities, but I also feel as though there are certain departments lacking necessary faculty which we should be addressing as well with this proposed increase. To provide a comprehensive education we must be well-rounded and accessible to all. I feel that we should only increase tuition rates if our students can continue to financially afford the school and the increase is absolutely necessary to the success of our programs. Using these additional funds in a non-essential way would only contribute to the growing lack of accessibility we see nationwide in our post-secondary education system.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: A great pull of this university is the fact that we have such low tuition. I feel like any change in that could affect potential students. While at the moment it is only a 4-8% increase if we increase now what's to say that it won't increase further, making the decision no longer between affordable college or a good program, to in the future just between what is the best program. I see a problem in this because UW is not top rated in many programs and the only reason that people select to go here is the low price of tuition. I feel like if we are going to charge more to rival top schools the incentive to go here (program wise) also has to change.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY s: Current Student, Family Member of Prospective Student, Alumni
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: Increasing the cost of out of state tuition at a higher rate than in state is a good move, but I think out of state tuition should go up a lot higher so that in state students don't have to pay more. For many out of state students, the University of Wyoming is much cheaper than their own state's university.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: As an in-state resident, it makes it difficult to plan a sufficient fund for my schooling when the rate changes so often. While it may be reasonable to increase rates, it is unreasonable to ostracize current students by changing their rates on far too regular a basis.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: I disagree with the increase. I understand how the revenue from the increase will be a positive aspect, but I also think that increasing prices will only drive others away. Going back to college has always been a dream of mine and the ONLY reason why I am going back is because there is a grant allowing me to do this. Otherwise, I would forgo getting my BSN because of cost. Financial reasons are a BIG reason why people don't go back to school. If anything, cost should be lowered, or at least off some sort of assistance to everyone vs just a select few who qualify or win a scholarship.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: Even though I will have to pay more since I am an undergraduate student here, I think this increase in tuition will be very beneficial to the university. This university constantly provides excellent education, facilities, and other services to not only the students but to the public as well. I strongly believe that whatever money I pay will be put to good use and ultimately, it will come back to benefit me.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Family Member of Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: I believe it's hard enough for these kids to cover tuition, living expenses and school loans they already have at the rate tuition is now! I believe an increase could affect the number of students to return.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Community Member
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: Keeping Wyoming graduates here in Wyoming & attracting out of state students will decrease with a tuition increase. College education is already a major expense & most students once they graduate from college are buried in student loan debt for many, many years. Parents are mortgaging their homes, jeopardizing their retirement savings to help their children to pay for college & for what? Most graduates leave Wyoming & enter into careers where the income doesn't match their student loan debt.
Isn't it time to make education affordable instead of making massive profits off of our young students & their families? I oppose any tuition increases.
In 2012 my son chose to withdraw his application to attend the university of Wyoming due to the high cost of attending our university, instead he moved to Rapid City & attended Black Hills college through their extension program. He has since graduated & works for US Bank in Rapid City making good money with NO student loan debt. He wants to attend University of Wyoming but not for what the university was going to charge him in tuition.
Thank you for your time & concern in this matter.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY s: Current Student, Community Member
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: I feel like the tuition increase proposed for instate students further the divide between the objectives of the state's constitution, regarding education expense, and current

Public Comments on 2020-21 Tuition Recommendations

market values. Although we are in an economic grey area, implementation of state taxes to the wealthy who do not actually reside in the state but claim Wyoming residency to avoid state taxes elsewhere could offset this gap. Granted a service is being provided to the recipients of a UW education, the fiscal management of this expense should not be placed on those trying to claw their way out of an impoverished class.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: One of the reasons why people come here is because it is affordable, as far as universities go. Don't ruin that. If I had known tuition prices were going to go up every year that I was here, I probably would've gone to a university in ND like I originally planned.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: When I first came to UW I paid roughly 1,300 dollars in tuition and fees after scholarships and what not came into play. Last semester I ended up paying about 3,000 dollars for tuition and fees with the same amount of scholarships. I was planning on around 1,700 just because that is how much tuition and fees had gone up to. The reason for the extra 1,300 was largely due to fees from online classes . . . I do not feel like I should have to pay more for a class that requires less effort on the professor and is in fact of less quality than in person. If the college needs to find ways to raise money, they should raise the tuition so students know what to plan on instead of slapping them in the face with all these extra fees. Advertising a low tuition and then hitting students with fees like that seems to be a little less than honest and a little less than Cowboy.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: Please don't increase the tuition. The primary reason why most students go to this university is because it is cheap. As soon as the sticker price approaches that for other, more prestigious universities, most of us will head there. It's all about the price.

Public Comments on 2020-21 Tuition Recommendations

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Family Member of Prospective Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: Please do not raise tuition. I have 4 children who will be graduating over the next 5 years. All of them plan to attend UW but all of them also know that if costs keep rising it won't be possible. Residents can go to neighboring colleges with the WUE option. If you continue to raise tuition there isn't much keeping kids in Wyoming. They will continue to flow across our borders.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Alumni
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: College Tuition has gotten extremely high!! Please don't raise it any more. The tuition was too high when my children had to leave college because my husband and I couldn't afford the tuition, room and board for even 1 child. The Hathway scholarship was not available due to 1 high school class not taken. We wouldn't go into debt to pay you overpriced teachers. It is an insult to us working people to pay more for less!!!

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: I think the increase in tuition is getting out of hand. Over the past 5 years at UW, the tuition has increased by a lot. It is becoming unfair to students, whether residents or not. Paying for school is already difficult and increasing the tuition is making things worse.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: Thank you for allowing public comment on this. If at all possible, I would ask that you keep tuition for undergrad and grad students the same as the 2019-20 school year. If you do choose to raise the tuition, I ask that other costs may be reduced such as the insurance costs for student health. My wife and I are forced to pay \$1400 for the University insurance, but the only benefit that it has given us is paying for one of my wife's prescriptions (which would only cost \$35 at full price). The University insurance does not cover eye or dental care. We had to pay \$500 out of pocket to get her an eye appointment and glasses (which she needs in order to read PowerPoints and notes in class). If it were up to us, we would take our chances and just pay for the medical expenses that we need instead of paying \$1400 to the insurance, which we will never see again. Paying a little more for tuition would not hurt so bad if we didn't have to pay for other things that we don't ever use or need such as the University insurance.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: I am grateful to the university, its staff and faculty, and the local industry that makes the cost of attendance affordable. The University of Wyoming offers extremely valuable and high quality education at a cost that would be unimaginable at most other schools. In effect, I believe that it is our duty to continue to take advantage of this wonderful education and fight for this low tuition. I am a Wyoming resident going into my fifth year at the university, completing two bachelor's degrees with two minors, one in the Honors Program. Without scholarship funding and low tuition, this would not be possible. My scholarship is a set rate each semester, granted to me about two years ago. Though tuition for in-state students was raised, my scholarship remained the same, and I had to contribute more of my own earnings to my tuition. The scholarship does not cover numerous student and departmental fees unfortunately either, so I was scrambling for money at the last minute. I work very hard during the school year to make more money to pay rent and complete my tuition payments, and have spent summers working as well. If tuition is raised by another 4% this year, I will have to spend more hours at work in order to satisfy this tuition increase and pay more in fees. Rather than spending that time on furthering my education and becoming a valuable member of the community, I will be stressed about finding another job (in addition to the two I already have) and will have to focus my energy elsewhere, which could lead to less sleep, more stress, and less time spent on school work. I know that I will not be the only one affected by the tuition increase. Most students I know have one or two jobs, and their work frequently coincides with time they should be spending working on group collaborations, studying for exams, or doing research. On behalf of many students at the university both present and future, I am advocating to keep the tuition at present cost, and asking that you reconsider raising the tuition.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Wyoming Resident

COMMENTS: I would like first off to ask WHY? As it is, I do not live on campus and am still being charged room and board. Hiking tuition even 4% is going to decrease the enrollment of students as we won't be able to afford it. I work 2 jobs. One part time and one full time so that I can hopefully pay off my tuition even though I receive financial aid and some scholarships. Meanwhile I'm a full time student. How many students are you willing to make go hungry or even homeless because you want to hike tuition? 4% might not seem like much to those in fancy CEO positions who have all their needs met. But what about the students who might not otherwise attend college? If you want to continue to increase student enrollment, don't raise tuition. Instead you'll lose students who have been with UW for 2+ years, including me. I'd rather find a less expensive college if this were to happen because I can't handle going into debt because you're being greedy.

II. Comments received from non-residents (31)

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I came to Wyoming in search of a home. I am originally from Colorado and discovered that even for in state students, it was extremely expensive to attend a 4 year university. Wyoming was an affordable rate even for out of state. That's why so many people come here because it is affordable. Increasing the rates will dramatically change the amount of out of state students.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: This is a horrible idea in my opinion. One of the main reasons I chose the University of Wyoming was for the cost of it compared to in state schools in my area. A increase would lose a lot of perspective students interest and cause many current students to consider transferring, myself and my friends included.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: i dont like it

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I came here because of the cheap out of state tuition rather than staying in state, I would really be upset if my tuition increased by 8%

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I really don't appreciate in the increase in costs and here's why: a majority of people coming here aren't coming because it's the best of the best or has a great curriculum and teaching standard, but rather because it's cheap. This school is more affordable than any college

Public Comments on 2020-21 Tuition Recommendations

in Colorado even for out of state students. There are so many issues within my family that halt me from getting good scholarships and federal aid and my only hope is to attend a school I can afford and with price increases it's unfair. I never asked for new building to be built. I have put up with the terrible quality of my room because it is what I signed up to pay for. I don't want a new fancier campus because this is the one I signed up for. I feel like I'm being pushed out and there's no where to go, just like in Colorado. Please think more about your struggling students than your appearance. Thank you.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I do not support the 8% increase

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: Students come to the university because of the comparatively low tuition. Increasing tuition will force students to find another place to attend college that is not UW. Pursuing education after high school is already exorbitantly expensive, increasing tuition will only exacerbate this problem.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: Increasing the rates might affect the amount of incoming students. Tuition is already incredibly expensive, and university of Wyoming is one of the most affordable places. If there's not a legitimate reason to do it, don't punish incoming students by increasing the tuition rates.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I am a senior at the University of Wyoming and have been at this University for the past 3 years, as an out of state resident it is already difficult to fund my tuition and living expenses. I am also of the opinion that I currently do not receive what I am paying for in an educational experience here at this university. Increasing tuition would only exacerbate that feeling. I do not support the proposed tuition increase here at the University of Wyoming.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: Increasing tuition is a slippery slope. One of the biggest pulls from outside this general area of the country is that Wyoming has pretty low out of state tuition for a university that has a pretty good reputation. Increasing the price could have a detrimental effect on interest from other parts of the country.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I think that increasing tuition rates by 8% for out of state students is extremely drastic. I think the increase should be eliminated but if that is not possible than at least decrease the amount it is going up

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I do not think out of state tuition should be raised this much. One of the main reasons I chose UW was because it was cheaper than in state. However, this much of an increase would start to make it more expensive and would drive away a lot of potential students. Raise in state tuition this much if need be but not out of state.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY s: Current Student, Family Member of Prospective Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: By increasing the tuition for out of state students, it will start becoming more difficult for those students to find funding. I am already \$40,000 in debt which yes is less than most other schools but it is a lot and my parents help me with tuition. What about out of state students who don't have as much help? And also the fact that I receive \$10,000 in scholarship a year and my debt is still this high is sad. My sister will be attending school here next year and is receiving only \$6,000 in scholarship a year, so how much more is her debt going to be? In the \$50,000s or \$60,000? In state tuition should be increased the same amount as out of state, because you're just making the tuition gap between in state and out of state larger.

Public Comments on 2020-21 Tuition Recommendations

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: 8% is a huge increase for an out of state resident. I do understand that tuition will be increased on an annual basis, however I do feel that is 8% is a drastic increase and I am quite upset about this.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I would prefer Tuition be increased 2% every academic year with 1% to Salaries and 1% to Student Success Priorities. Raising Tuition is fine but this is too fast. If I was a student who starts in 2019, I will end up spending 24.6% more than what a flat fee would be. I am an out-of-state resident so that means \$4,310 more dollars to have to work out, find a scholarship for or take in loans. To a student that much money is worth more than an adult with a stable paying job. Part of Student Success Priorities should include insuring their graduates are successful after coming to the University of Wyoming. I believe that lowering the rate for Tuition growth would be a really great way to keep students successful in and after college.

UPDATED COMMENTS: Okay correction of numbers on last entry:

8% increase for Out of State

$100 + 108 + (1.08 * 108) + (1.08 * 116.64) = 450.6 = 50.6\%$ increase

2019 Out of State Tuition 17,490

=\$8,849.94 more than flat rate

^This much money when you are in your 20s in this economy is a really big deal.

4% increase for In State

$100 + 104 + (1.04 * 104) + (1.04 * 108.16) = 424.6 = 24.6\%$ increase

2019 In State Tuition 5,400

=\$1,330.91 more than flat rate

^Much more reasonable but still significant.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I would appreciate the tuition not being raised every year

Public Comments on 2020-21 Tuition Recommendations

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: It is not appropriate to raise tuition by 4%. With the current cost of tuition for undergraduate Out of State Students, a 8% raise would cost nearly \$1,400.00. My spouse is currently an Out of State graduate student, her 4% tuition would increase by nearly \$2,000.00. Both of these sums would force us to refinance our loans while already paying more than 4 times what In State students pay.

Bottom line, if tuition rates here continue increasing so rapidly, transferring back to my own state school is a likely option.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I understand the university must increase rates every year in order to keep improving, but I feel 8% is a little much for non-residents. What about 6%? That seems like a good compromise.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: One of my primary reasons for deciding to come here for school was the low tuition. However, that seems to have been on the rise in a decreasingly subtle way. As the scholarships aren't rising along with the tuition, or at least aren't for current students, I am afraid that there is a very good chance that I and many other nonresident students will end up transferring out. Also, your percentage of students that graduate debt-free will certainly drop, which I presume holds more weight for you.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: While I feel that a salary increase for faculty is warranted, as well as an increased budget for academic affairs, I am confused about the increases for libraries and IT, as Coe library and the IT building seem to be top notch already. I think that a 2.5- 3% budget increase would be alright, but 4% seems excessive.

Public Comments on 2020-21 Tuition Recommendations

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I would like to request that the Board review the requirements for in-state tuition. I am currently a Colorado resident, moving to Laramie in May because my husband's job transferred him there. We will be paying Wyoming taxes, sending our daughter to daycare in Wyoming and I will be attending UW full time. We will become members of the community, not just students who only stay for a season. Wyoming is where we intend to settle after I earn my MD. I feel that myself and others in similar situations are true Wyoming residents and deserve the resident tuition rate.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: Hello, Board of Trustees,

I think the out of state student already paid high tuition to compare with Wyoming resident. This academic year was 4% increasing same with Wyoming resident, but this time will be 4% more which is 8%. Be honest, I did not see any advantages that the University of Wyoming can offer besides the low tuition compares with other state universities. My assumption is the out of state resident, or international student quantities will drop if the tuition will increase as this pattern.

I think that the University of Wyoming does not care about the student because of my bad experience about the tuition increasing decision for the current academic year. I was listening to the radio 104.5FM when I drove to Walmart to buy my groceries; then the radio announced that UW would increase tuition for 4%. I never heard any update about tuition increasing decision from UW instead of the public radio station. My personal feeling was that the students at UW were the last one to know this change even we were the only people who got the effect.

I was frustrated and talked with my business ethics professor, and expressed my concern. He agreed with my opinion that UW did not handle it in the right way. Right now, does UW want to collect the public comments? I doubt it because of the unpleasant experience I had before, and the current students have no choice but to pay what UW asks us to pay.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I believe that raising the tuition for out of state and international students are going to heavily affect who comes to UW. The cost of tuition is one of the main reason that I decided to come but in talking with others if the costs grew they would find alternative places to get an education.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I believe that the 8% increase to out of state / international tuition is ludicrous. I am a Canadian resident who chose UWyo mainly for the fact that it was a cheap, quick route to complete my degree after graduating from a technical college in Canada. If I would have known that tuition was going to be increased 8% then I would have strongly re-considered my options for completing my degree. Not only are Canadians at a disadvantage to begin with considering the exchange rate, but now tuition is expected to increase not only by a small margin but double that of grad students? Maybe a tuition increase should go towards those that are in state. The tuition rate for in state students is already considerably lower than any other major school in the USA. I believe that if in-state tuition was increased, it would affect less people and it would also still encourage Canadians to pursue their degrees at UWyo.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: This tuition increase severely burdens my family (wife and 2 kids). This will damage our ability to put food on the table. We receive a fixed amount from FASFA with no possible means of an increase in funding. We are on the margins of society and this will further push us into the margins. I am 100% against this increase.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I currently am a sophomore at UW with the cost raise I won't be able to go here next semester because I won't be able to afford it. Part of Wyoming's draw is they offer a reasonable tuition cost for students.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I am out of state, and i already have to take out loans and pay about 9,000 dollars every semester out of pocket. The tuition is not high for in state, but out of state will loose a lot of people because we can't afford to be successful anymore.

Public Comments on 2020-21 Tuition Recommendations

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: I think it is a high increase, especially for undergraduate nonresident tuition. It would be interesting and useful to know why the increase for some people would be 4% and why it would double for others. Furthermore, it would be great if students could have access to a detailed pre-budget plan before the increase to know exactly where their money would go (I am not sure that a history major would be happy to know that 70% of his/her money would go to the construction of a new engineering building and only 5% would go to the history department)

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: There are already so few scholarships for out-of-state students and this tuition change will make it even harder to attend from out-of-state. If you want to encourage people coming from all over the country, you need to stop making us feel targeted. "The world needs more cowboys" supports diversity within the student body which clearly includes students not from Wyoming, yet you fail to support us.

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: When I applied to the university I was told they were trying to lower tuition. Then during my first year I received an email telling me that the university had actually not only lied about about tuition going down, it was increasing. I am now being told again that tuition is increasing. Are you not already squeezing every single penny you can out of us?

I am working close to 40 hours a week to make ends meet and still barely making it, yet you want to make even more money out of me?

I am truly disgusted how blatantly I was lied to, no apology ever issued.

If tuition keeps rising and the quality of professors keeps declining (like it has) then I will likely leave this university for a university that is honest with it's students.

Public Comments on 2020-21 Tuition Recommendations

WHAT IS YOUR AFFILIATION WITH THE UNIVERSITY
PLEASE CHECK ALL THAT APPLY : Current Student
WHAT IS YOUR RESIDENCY STATUS: Out of State Resident

COMMENTS: Good Day UW Board of Trustees, I am a junior international student from Canada. I am also a transfer student, and one of the biggest reason that I have chosen to come to University of Wyoming is its affordable tuition costs and not mentioning its academic excellence. And raising the tuition for nonresident student for 8% is deviating from my expectation of University's reputation of being affordable and student-friendly. I urge the the Board to reconsider this decision and relieve the students from extra financial burden.

	A	B	C
	2019-20 Academic Year (FY2020) Tuition (per credit hour)	Proposed 2020-21 Academic Year (FY2021) Tuition (per credit hour)	Percentage Increase
1 Undergraduate Resident Tuition	\$ 139	\$ 139	0%
2 Undergraduate Non-Resident Tuition	\$ 558	\$ 603	8%
3 Graduate Resident Tuition	\$ 271	\$ 282	4%
4 Graduate Non-Resident Tuition	\$ 811	\$ 843	4%
5 Undergraduate Non-Resident On-line ¹ Tuition (College of Health Sciences RN to BSN Only)	\$ 350	\$ 364	4%
6 Graduate Non-Resident On-line ¹ Tuition	\$ 432	\$ 449	4%
7 Law School Resident Tuition	\$ 483	\$ 502	4%
8 Law School Non-Resident Tuition	\$ 1,030	\$ 1,030	0%
9 Pharmacy Resident Tuition	\$ 478	\$ 497	4%
10 Pharmacy Non-Resident Tuition	\$ 1,011	\$ 1,051	4%
11 Master of Business Administration (MBA) Resident Tuition	\$ 753	\$ 753	0%
12 Master of Business Administration (MBA) Non-Resident Tuition	\$ 1,261	\$ 1,311	4%
13 Doctor of Nursing Practice (DNP) Resident Tuition	\$ 422	\$ 496	18%
14 Doctor of Nursing Practice (DNP) Non-Resident Tuition	\$ 893	\$ 960	8%
15 Master of Science (MS) in Speech Language Pathology Resident Tuition	\$ 391	\$ 407	4%
16 Master of Science (MS) in Speech Language Pathology Non-Resident Tuition	\$ 931	\$ 968	4%
17 Executive Master of Business Administration (EMBA) Tuition ¹	\$ 827	\$ 827	0%
18 Land Surveying Certificate Program	\$ 325	\$ 338	4%
19 Bachelors Reach for Accelerated Nursing Degree (BRAND) Tuition ²	\$ 518	\$ 539	4%
20 Distance English Master's Program	\$ 279	\$ 290	4%
21 MS in Health Services Administration Resident	\$ 650	\$ 676	4%
22 MS in Health Services Administration Non-Resident	\$ 825	\$ 858	4%
	2019-20 Academic Year (FY2020) Tuition (per semester)	2020-21 Academic Year (FY2021) Tuition (per semester)	Percentage Increase
23 Dental Hygiene Resident Tuition Contract (with Sheridan College)	\$ 2,812	\$ 2,924	4%
24 Dental Hygiene Special Resident Tuition Contract (with Sheridan College)	\$ 4,218	\$ 4,387	4%
25 Dental Hygiene Non-Resident Tuition Contract (with Sheridan College)	\$ 9,016	\$ 9,377	4%
	2019-20 Academic Year (FY2020) Tuition (per year)	2020-21 Academic Year (FY2021) Tuition (per year)	Percentage Increase
26 WYDENT Year 1	\$ 12,410	\$ 12,906	4%
27 WYDENT Year 2	\$ 12,906	\$ 13,423	4%
28 WYDENT Year 3	\$ 13,423	\$ 13,960	4%
29 WYDENT Year 4	\$ 13,960	\$ 14,518	4%
30 WWAMI Year 1	\$ 14,180	\$ 14,747	4%
31 WWAMI Year 2	\$ 14,747	\$ 15,337	4%
32 WWAMI Year 3	\$ 15,337	\$ 15,949	4%
33 WWAMI Year 4	\$ 15,949	\$ 16,587	4%

Note(s):

1. Courses for this program and/or degree are solely on-line courses.
2. Tuition rate per credit hour is the same for in-person and on-line courses.

AGENDA ITEM TITLE: Academic and Student Affairs Committee
Consideration and Action: Career Technical Education Degree, Reutzel

**Report to the University of Wyoming Trustees
Career Technical Teacher Education Program Status
May 15-17, 2019**

- The eliminated CTE educator preparation program was narrowly focused on technical education alone, which did not address the full spectrum of CTE disciplines needed in the K-12 school system.
- As a result of persistent low enrollments averaging 2.5 graduates per year over a ten-year period, the UW Trustees, at my urgings, eliminated the CTE education program in June 2017 as a part of reducing UW's budget by 42 M dollars required by the Governor in 2016.
- In response to this elimination, the Wyoming Legislature in a legislative footnote in 2019 attached to the 2020 UW supplementary funding bill sequestered 1M of UW supplementary funding until such time as UW could demonstrate that a program for the education of CT educators had once again been established by the College of Education on the UW campus in consultation with community colleges.
- Mr. Rod Thompson, CTE Instructor, at UW-C has been retained on the UW payroll to temporarily extend the teach-out of the eliminated CTE program with an aim to affect a major revision of this program.
- As Dean, I have charged Rod Thompson with the development of a revised, Integrated CTE degree program that broadens the degree to include additional CTE teacher education concentration areas to attract and sustain a fiscally viable cohort number of students statewide to justify retention of the CTE Teacher Education program.
- The CTE Teacher Education degree concentrations may include the following but are not limited to this set of example concentrations: technical education, business and marketing, and family and consumer science. Other areas of concentration would be considered based on K-12 school needs and capacity of community colleges to support.
- The proposed Integrated CTE degree concentrations would be offered as a 3+1 bachelors degree from UW in cooperation with relevant community colleges that offer strong A.A., or A.S. degrees in the sub-disciplines needed to support the areas of concentration identified. In the case of students holding A.A.S. degrees, UW USP requirements would need to be met.
- During the, 2019-2020 academic year, Mr. Thompson will provide instructional capacity in the CTE and general Teacher Education program at UW and will also lead a task force to re-design a new, broadened and integrated CTE Teacher Education program and take it through the UW degree approval process by spring, 2021. This task force will consult with the following organizations and groups as a part of the new integrated CTE degree design process: The Wyoming Association of School Administrators, the Wyoming Career Technical Education Association, the Wyoming School University Partnership, the Wyoming Community College Commission, the

Wyoming Department of Education and the Wyoming Professional Teaching Standards Board.

- During the 2020-2021 academic year, Rod will work to design new teacher education courses to support the proposed integrated CTE Teacher Education degree (3+1) program that UW will deliver in person and via distance technologies in a collaborate agreement with community colleges.
- The new Integrated CTE Degree would be ready to receive transfer students in Fall 2021.

Draft Resolution for the UW Board of Trustees: I move that the UW CTE Teacher Education program previously eliminated by action of the UW Board of Trustees be continued for a period of no more than two years or June 30, 2021. During this two year extension of the existing UW CTE Teacher Education program, the College of Education will develop and propose a newly revised, broadened and distance delivered CTE program as a 3+1 degree program in consultation with Wyoming community colleges, The Wyoming Professional Teaching Standards Board, the Wyoming Department of Education, and the Wyoming School University Partnership. This newly developed program must be reviewed by the Wyoming Professional Teaching Standards Board and approved and be approved by the University of Wyoming new degree approval process by no later than May 2021. The newly developed integrated CTE Teacher Education degree program will be ready to admit students statewide by Fall 2021.

AGENDA ITEM TITLE: Academic and Student Affairs Committee
Consideration and Action: UW Master List of Degrees, Anne Alexander

UNIVERSITY OF WYOMING
MASTER LIST OF DEGREES AND MAJORS
as authorized by the Trustees
May 2019
Prepared by the Office of Academic Affairs

By way of explanation, the degree title is listed in ***bold italics*** (for example, ***Bachelor of Arts, Bachelor of Science in Chemical Engineering***). The list of majors for a specific degree in a specific college is listed below the degree title. Information in *italics* and parentheses () following a major is explanatory data, and not part of the official major name. Majors with brackets { } require the insertion of a secondary program of study.

Proposed new Degrees and Certificates have been highlighted in green. Programs in red are listed as Inactive Admission Status. Their status will be determined at a later date, once departments are merged and curriculum is changed. Degrees and Certificates proposed to be deleted from previous Master Lists are highlighted in yellow and crossed out. The proposed deletions are programs that were duplicated in other departments or that UW has simply ceased to offer over time and all eliminated programs have gone through the process as outlined in the University regulations for eliminating programs. Programs in blue are concentrations of a program that is already listed, but are being added as a clarification of how the program is being offered. As such, the Master List of Degrees and Majors has been corrected to reflect current offerings.

COLLEGE OF AGRICULTURE & NATURAL RESOURCES

Bachelor of Applied Science

Organizational Leadership

Bachelor of Science

Agricultural Business

Agricultural Communications

Agroecology

Animal and Veterinary Science

Microbiology

Molecular Biology

Rangeland Ecology and Watershed Management

Bachelor of Science in Family and Consumer Sciences

Master of Arts

Molecular Biology

Master of Science

Agricultural and Applied Economics

Animal and Veterinary Science

Entomology

Family and Consumer Sciences

Food Science and Human Nutrition (*interdisciplinary*)

Molecular Biology *

Plant Sciences

* = Molecular Biology is listed under both the Master of Science and Master of Arts categories, but is only counted as one master's program.

COLLEGE OF AGRICULTURE & NATURAL RESOURCES (cont.)

Rangeland Ecology and Watershed Management
Soil Science

Doctor of Philosophy

Animal and Veterinary Science
Entomology
Molecular Biology
Plant Sciences
Rangeland Ecology and Watershed Management
Soil Sciences

COLLEGE OF ARTS & SCIENCES

Bachelor of Arts

African American and Diaspora Studies
American Studies
Anthropology
Art
Art Education
Art History
Chemistry
Communication
Criminal Justice
English
French
Gender and Women's Studies
Geography
Geology and Earth Sciences
German
History
Humanities/Fine Arts
International Studies
Journalism
Mathematics
Mathematics/Science
Music
Native American and Indigenous Studies
Philosophy
Physics
Political Science
Religious Studies
Social Science
Sociology
Spanish
Statistics
Theatre and Dance

COLLEGE OF ARTS & SCIENCES (cont.)

Bachelor of Fine Arts

Art @
Theatre and Dance @

Bachelor of Music

Music Education
Music Performance

Bachelor of Science

Astronomy/Astrophysics
Biology
Botany
Chemistry *
Chemistry (ACS approved) #
Communication *
Environmental Geology/Geohydrology
Geography
Geology
Journalism *
Mathematics *
~~Mathematics/Science~~ *
Physics *
Physiology
Political Science *
Psychology
~~Social Science~~ *
Statistics *
Wildlife and Fisheries Biology and Management (*professional*)
Zoology

Master of Arts

American Studies (*interdisciplinary*)
Anthropology
Communication
English
Geography
History
International Studies (*interdisciplinary*)
Mathematics
~~Philosophy~~
Political Science
Psychology
~~Sociology~~
Spanish

@ = Bachelor of Fine Arts majors are previously counted under the Bachelor of Arts major in the College of Arts and Sciences.

* = This major counted under a previously listed undergraduate Bachelor of Arts degree in the College of Arts & Sciences.

= This listing not counted as a separate major

COLLEGE OF ARTS & SCIENCES (cont.)

Master of Arts in Teaching

History *

Mathematics *

Master of Fine Arts in Creative Writing

Master of Music

Master of Music Education

Master of Planning (Community and Regional)

Master of Public Administration

Master of Science

Botany

Chemistry

Geology

Geophysics

Mathematics *

Natural Science (*interdisciplinary*)

Physics

Psychology *

Statistics

Zoology and Physiology

Master of Science in Teaching

Chemistry *

Geography *

Mathematics *

Natural Science (*interdisciplinary*) *

Physics *

Doctor of Philosophy

Anthropology

Botany

Chemistry

Geology

Geophysics

Mathematics

Physics

Psychology

Statistics

Zoology and Physiology

* = This major counted under a previously listed degree in the College of Arts and Sciences.

COLLEGE OF BUSINESS

Bachelor of Science

Accounting

Business Administration

Business Economics

Economics

COLLEGE OF BUSINESS (cont.)

Finance
Management
Marketing

Master of Business Administration

Business Administration
Business Administration – Executive #
Business Administration – Energy Management #
Business Administration – Finance #

Master of Science

Accounting
Economics
Finance

Doctor of Philosophy

Economics
Management and Marketing

= This listing not counted as a separate major

COLLEGE OF EDUCATION

Bachelor of Arts

Elementary and Special Education
Elementary Education
Earth Science Education #
Secondary Education
Secondary Education – Biological Sciences #
Secondary Education – Chemistry #
Secondary Education – Earth Science #
Secondary Education – English #
Secondary Education – French #
Secondary Education – Math #
Secondary Education – Physics #
Secondary Education – Social Studies #
Secondary Education – Spanish #

Bachelor of Science

Agricultural Education

Master of Arts

Education
Curriculum & Instruction #
Educational Leadership #
Higher Education Administration # ^
Special Education #

= This listing not counted as a separate major

^ = Changed from Educational Administration

COLLEGE OF EDUCATION (cont.)

Master of Science

Counseling

Education *

Learning Design & Technology # +

Natural Science (*interdisciplinary*) &

Doctor of Education

Curriculum & Instruction #

Educational Leadership #

Higher Education Administration # ^

Learning Design & Technology # +

Doctor of Philosophy

Counselor Education and Supervision

Curriculum and Instruction

Education

Curriculum & Instruction #

Higher Education Administration # ^

Learning Design & Technology # +

Curriculum Studies #

Literacy Education #

Mathematics Education #

Science Education #

* = This major counted under a previously listed degree in the College of Education

= This listing not counted as a separate major

+ = Changed from Instructional Technology

& = This major counted under a previously listed degree in the College of Arts & Sciences

^ = Changed from Educational Administration

COLLEGE OF ENGINEERING AND APPLIED SCIENCE

Bachelor of Science in Architectural Engineering

Bachelor of Science in Chemical Engineering

Bachelor of Science in Civil Engineering

Bachelor of Science in Computer Engineering

Bachelor of Science in Computer Science

Bachelor of Science in Construction Management

Bachelor of Science in Electrical Engineering

Bachelor of Science in Energy Systems Engineering

Bachelor of Science in Mechanical Engineering

Bachelor of Science in Petroleum Engineering

Master of Science

Architectural Engineering

Atmospheric Science

Chemical Engineering

Civil Engineering

Computer Science

Electrical Engineering

Environmental Engineering

COLLEGE OF ENGINEERING AND APPLIED SCIENCE (cont.)

Mechanical Engineering
Petroleum Engineering
Doctor of Philosophy
Atmospheric Science
Chemical Engineering
Civil Engineering
Computer Science
Electrical Engineering
Mechanical Engineering
Petroleum Engineering

COLLEGE OF HEALTH SCIENCES

Bachelor of Science
Kinesiology and Health Promotion
Medical Laboratory Science
Physical Education Teaching
Speech, Language and Hearing Sciences
Bachelor of Science in Dental Hygiene
Bachelor of Science in Nursing
Bachelor of Social Work
Master of Science
Health Services Administration
Kinesiology and Health
Nursing
Speech-Language Pathology
Master of Social Work
Doctor of Nursing Practice
Doctor of Pharmacy

COLLEGE OF LAW

Juris Doctor

HAUB SCHOOL OF ENVIRONMENT & NATURAL RESOURCES

Bachelor of Science
Environment and Natural Resources/ {affiliated major}
Environmental Systems Science
Outdoor Recreation & Tourism Management

SCHOOL OF ENERGY RESOURCES

Bachelor of Science
Energy Resource Management and Development
Energy Land and Water #
Professional Land Management #

= This listing not counted as a separate major

CROSS-COLLEGE INTERDISCIPLINARY GRADUATE DEGREES

Juris Doctor/Master of Arts in Environment and Natural Resources #
Juris Doctor/Master of Public Administration #

= This listing not counted as a separate major

ACADEMIC AFFAIRS

Bachelor of General Studies

Master of Arts

Geography/Water Resources #

Master of Science

Agricultural and Applied Economics/Water Resources #

Biomedical Sciences

Botany/Water Resources #

Civil Engineering/Water Resources #

Economics/Water Resources #

Geology/Water Resources #

Rangeland Ecology and Watershed Management/Water Resources #

Soil Science/Water Resources #

Zoology and Physiology/Water Resources #

***Master of {affiliated degree}/Environment and Natural Resources* #**

Doctor of Philosophy

Biomedical Sciences

Ecology

Hydrologic Science

Molecular and Cellular Life Sciences

Neuroscience

= This listing not counted as a separate major

**Aggregate list of certificates offered at UW
May 2019**

Graduate Certificates

American Studies
Community College Leadership
Early Childhood Mental Health
English as a Second Language
K-12 Special Education
Literacy
Music Performance
Online Instruction
Online Play Therapy
Reclamation and Restoration Ecology
School District Superintendent
School Principalship
School Social Work
Teachers of American Indian Children
Teaching Elementary School
Teaching Middle School Math
Teaching Middle School Science
Teaching Secondary Content

Undergraduate Certificates

Cadastral Surveying
Construction Management
Cybersecurity
Early Childhood Program Director
Geographic Information Science & Technology

AGENDA ITEM TITLE: Fiscal and Legal Affairs Committee
Consideration and Action: Annual Internal Audit Plan, Kathleen Miller

Audit Schedule for 2019-2020	Requested By
Alumni (Annual)	Annual
NCAA	Annual/Athletics
Main Cashier	Annual/Financial Services
Centralized Stores Warehouse	IA Risk Assessment
Wyoming Union Operations	IA Risk Assessment
Shipping and Receiving	IA Risk Assessment
Financial Aid	IA Risk Assessment
Pep Band because payments	Dean Request A&S
Red Buttes (Research station within Z&P)	Dean Request A&S
Shared Business Center for A&S--SSPAIS (School of Politics, Public Affairs and International Studies)	Dean Request A&S
Shared Business Center for A&S --CJ/Soc (Criminal Justice and Sociology)	Dean Request A&S
Atmospheric science--Requested by Dean	Dean Request Engineering
Grants from SER especially Carbon Engineering Initiative--Dean	Dean Request Engineering
Wyoming School University Partnership (WSUP)	Dean Request Education
Teacher Preparation and Advising Office (TPOA)	Dean Request Education
American Heritage Transfer of Management Audit	Provost Recommend
Health Science Transfer of Management Audit	Provost Recommend
Manufacturing Works	VP for Research & Economic Development Recommend

AGENDA ITEM TITLE: UW Regulation Review Committee (*ad hoc committee*)
Consideration and Action: Modifications to UW Regulations – UW Regulation 7-10 (Division and College Fiscal Year End Carry Forward Policy), Evans

Draft 3-21-19
Endorsed by the Regulation Committee 3-20-19



UNIVERSITY OF WYOMING REGULATIONS

Subject: Division and College Fiscal Year End Carry Forward Policy
Number: UW Regulation 7-10

I. PURPOSE

Pursuant to Wyoming law, the Board has exclusive control over all funds of and appropriated to the University of Wyoming. This Regulation sets forth the policy and process for Divisions and Colleges within Agency 067 – University of Wyoming to fund and maintain modest unrestricted operating reserves.

II. DEFINITIONS

Total Operating Expenses: The combined total actual expenses for the following fund classes for one fiscal year: (1) Unrestricted Operating; (2) Designated Operating; (3) Restricted Expendable Operating; (4) Sponsored Projects Restricted; and (5) Government Funds Non Project.

III. PRIMARY USES FOR RESERVES

The purpose of maintaining modest unrestricted operating reserves at the Division and College level is to ensure the financial health and stability of the University, and to provide an additional measurement of the fiscal condition of the University. Generally, there are three primary uses for reserves:

- A. To provide support in the event of a sudden shortfall in revenue (e.g., unforeseen drop in enrollment or a reduction in state appropriation);
- B. To cover unanticipated expenditures (e.g., unanticipated increases in utility costs, deferred maintenance item that requires immediate attention, legal fees, faculty start-ups, minor upgrades or renovations of classrooms and labs, etc.);
- C. To fund unexpected opportunities and provide for extraordinary, one-time investments.

Reserves should not be utilized to backfill expected shortfalls in revenue unless a plan exists to either increase the respective revenue stream or reduce related expenses. The use

Draft 3-21-19
Endorsed by the Regulation Committee 3-20-19

of reserves is appropriate to assist with timing issues, but should not be relied upon for the support of on-going expenditures. The reserves also provide operational flexibility to allow for strategic-related risks and to respond to changes within the environment. Through these reserves, the University will be able to better manage financial challenges and remain focused on strategic initiatives.

IV. CARRY FORWARD

- A.** At the end of a fiscal year, for the following budgeted fund classes, positive or negative actual net results compared to the budgeted net results will automatically roll-forward to the next fiscal year (note however that the creation and use of these fund classes requires approval from the Budget and Institutional Planning Office or Sponsored Programs Office and that the University Administration reserves the right to monitor the fund balance in these accounts and place upper limits on the amount of accumulated fund balance):
 - 1.** Designated Operating (i.e., F&A Indirect Cost Recovery, Program Fees, Tier 1 Engineering, etc.)
 - 2.** Restricted Expendable Operating (i.e., Foundation Funds)
 - 3.** Sponsored Projects Restricted (i.e., Grant Funds)
 - 4.** Government Funds Non Project
- B.** At the end of each fiscal year (June 30), all unexpended budget for fringe benefits in the Unrestricted Operating Fund Class will revert to the central Fringe Benefit Reserve.

V. UNRESTRICTED OPERATING RESERVE ACCOUNT

- A.** Each Division (i.e., Administration, General Counsel, President, Academic Affairs, Student Affairs, etc.,) and College will maintain a single Unrestricted Operating Reserve account with a maximum level of funding that is equivalent to 5% of the Division's or College's total actual operating expenses for the previous fiscal year.
- B.** If the balance in a Division or College's Unrestricted Operating Reserve exceeds 5% of the previous fiscal year's total actual operating expenses, the excess funds will be transferred to the University's Special Projects Reserve. Note that once funds are moved into this account the Division or College no longer has a direct claim on these funds.
- C.** A Division or College can fund its Unrestricted Operating Reserve account if it has positive actual net results compared to budgeted net results at the end of each fiscal

Draft 3-21-19

Endorsed by the Regulation Committee 3-20-19

year for the Unrestricted Operating fund class. If a Division's or College's Unrestricted Operating fund class net results are negative compared to budget at the end of a fiscal year, 100% of the deficit will be funded by the Division's or College's Unrestricted Operating Reserve balance.

- D. The first 5% calculation will be on the Division and College FY2019 actual total operating expenses (i.e., expenses as of June 30, 2019) and will occur annually at the end of each fiscal year thereafter.

Responsible Division/Unit: Division of Finance and Administration

Source:

Links: <http://www.uwyo.edu/regs-policies>

Associated Regulations, Policies, and Forms:

History:

AGENDA ITEM TITLE: UW Regulation Review Committee (*ad hoc committee*)
Notice: Revisions of Trustee Bylaws – Changing Trustee “President” to Trustee “Chairman”, True

BYLAWS OF THE TRUSTEES OF THE UNIVERSITY OF WYOMING

The ByLaws of the Trustees were adopted pursuant to authority granted to the Trustees by the Wyoming Legislature and in accordance with the Wyoming Constitution. The ByLaws are about the Trustees and how the Trustees organize and carry out their meetings. Additionally, the existence of Trustee Regulations is established and the appointment of the President of the University and his/her authority is set forth.

BYLAWS OF THE TRUSTEES OF THE UNIVERSITY OF WYOMING

Republished Edition ~~November 15, 2018~~ July 1, 2019

Article I. STATUTORY CREATION AND AUTHORITY

Section 1-1. APPOINTMENT, TERM AND AUTHORITY

In accordance with the laws of the State of Wyoming (Wyo. Stat. §§21-17-201 et seq), the government of the University of Wyoming is vested in a board of twelve (12) trustees appointed by the governor, with the advice and consent of the senate, for a six year term, with terms to be staggered.

For purposes of these Bylaws, "Trustees," "Board" and "Board of Trustees" shall be defined as the 12 individual trustees appointed by the governor and may be used interchangeably throughout these Bylaws.

Section 1-2. EX OFFICIO MEMBERS

The Governor of the State of Wyoming, the President of the University of Wyoming, the State Superintendent of Public Instruction, the Director of the Wyoming Community College Commission, and the President of the Associated Students of the University of Wyoming are ex officio members of the Trustees, as such having the right to speak, but not to vote.

For purposes of these Bylaws, these members shall be defined as "ex officio members."

Section 1-3. VACANCIES

Any vacancy in the membership of the Trustees shall be filled in accordance with laws pertaining thereto.

Article II. MEETINGS OF THE TRUSTEES

Section 2-1. REGULAR MEETINGS

The annual meeting of the Trustees shall be held at the time of the meeting that is held closest to the regular Spring Commencement. At the annual meeting, the Trustees may set their schedule of regular meetings for the ensuing year and the final UW Board of Trustees' Annual Schedule of Items to Approve, Discuss or Report for the ensuing year in a form similar to that attached hereto and made a part hereof by this reference, but with such modifications as a majority of the Board may approve. After approval, a copy of the UW Board of Trustees' Annual Schedule of Items to Approve, Discuss or Report shall be posted on the Trustees' website annually. Written notice of all regular meetings shall be given by the President of the University to each Trustee and ex officio member at least ten (10) days in advance of the meeting. Attendance by Trustees or ex officio members at regular meetings can be in person or by electronic media.

Meeting Agendas for UW Board of Trustees shall be developed from three sources:

First: Those matters listed as monthly topics for each month's meeting shall be listed on the Trustees' Agenda for the month as set forth herein.

Second: Items requested by a Trustee in writing or during that period of time allocated allowing any Trustee to raise a topic of their choice for placement on the Agenda and approved by the ~~President~~ Chairman of the Board.

Third: Items requested from Administration for placement on the Agenda and approved by the ~~President~~ Chairman of the Board with input from the Executive Committee.

Prior to preparing a draft agenda, consultation will be had with the Board ~~President~~ Chairman to assure the Board ~~President~~ Chairman is fully engaged in the development of all Board Agendas. A preliminary draft agenda will be developed far enough in advance so as to allow compliance with the posting time frames set out on the next paragraph, but also allowing sufficient time for the President of the University and the Executive Committee to review and provide appropriate input.

While exceptions can be made if necessary, Administration is expected to have any topics it wishes to present to the Board in open or executive session at the next meeting in a form allowing all final materials relative to that topic, together with both the open and executive session minutes from the previous meeting, to be uploaded to the Trustees' website at least two weekends/over ten (10) days prior to the next scheduled meeting.

Section 2-2. SPECIAL MEETINGS

Special meetings of the Trustees may be called by the ~~President-Chairman~~ of the Trustees, or by any three Trustees, at such time and place as they may deem expedient, and a majority of said Trustees shall constitute a quorum for the transaction of business; but a smaller number may adjourn from time to time. Notice of special meetings shall be given to each Trustee and ex officio member at least eight (8) hours in advance of such meeting. Attendance by Trustees or ex officio members at special meetings can be in person or by electronic media.

Section 2-3. ACTION IN REGULAR AND SPECIAL MEETINGS

At all regular and special meetings, it shall be valid to act on any subject within the power of the corporation except as provided elsewhere in these Bylaws.

Section 2-4. PLACE OF MEETINGS

All meetings of the Trustees shall be held at the University of Wyoming, unless otherwise ordered by the Trustees.

Section 2-5. REPEALED

Section 2-6. ACT OF THE TRUSTEES

The act of the majority of the Trustees present at a meeting at which a quorum is present shall be the act of the Trustees. A Trustee is considered "present" if attending the meeting in person or by electronic media.

Section 2-7. PUBLIC ATTENDANCE AT MEETINGS

Regular and special meetings of the Trustees shall be open to the public except for executive sessions which may be convened at any time by vote upon motion by any Trustee. Executive sessions shall be attended only by the Trustees and such persons as may be designated by the presiding officer or included in the motion. No actions shall be taken in executive sessions. Matters considered and discussed during executive sessions shall be confidential except as otherwise provided by law.

Article III. PROCEDURE AT MEETINGS

Section 3-1. QUORUM

A majority of the Trustees shall constitute a quorum for the transaction of business. Any number less than a quorum present at a meeting duly called may adjourn from time to time until a quorum shall be in attendance.

Section 3-2. ORDER OF BUSINESS

The business at each regular or special meeting shall be conducted in the following manner, unless otherwise authorized by appropriate Trustees action.

Roll Call

Approval of Board of Trustees Meeting Minutes

Election of Officers (annual meeting or as necessary)

Reports

Public Testimony (scheduled during the regular meeting)

Committee of the Whole, Regular Business (Board Committee Reports)

Proposed Items for Action

New business

Date of Next Meeting

Adjournment

Section 3-3. RULES OF PROCEDURE

Meetings of the Trustees shall be conducted according to Robert's rules of parliamentary procedure except as modified by the Trustees. Each Trustee who is present shall vote on every question, unless excused from voting by the Trustees. The ayes and nays shall be called and entered upon request of any Trustee.

Section 3-4. MINUTES OF PROCEEDINGS

Minutes of proceedings of the Trustees and of their committees shall be kept by the secretary, or designee. Action of the Trustees which utilizes material presented by reports or other documents shall be presented in the minutes in such form as to include, when not impractical, the full text of the action so that reference to other reports and documents is not necessary in order to determine the exact meaning of the action taken.

Article IV. OFFICERS OF THE TRUSTEES

Section 4-1. NUMBER

The officers of the Trustees shall be a ~~President~~Chairman, a Vice ~~President~~Chairman, a Secretary, and a Treasurer, who shall be limited to the twelve appointed Trustees.

Section 4-2. ELECTION AND TERM OF OFFICE

The officers of the Trustees shall be elected annually at the annual meeting. Each officer shall hold office for one year or until his or her successor is elected and qualified. No Trustee shall be eligible for re-election as ~~president-chairman~~ immediately after having served two successive regular terms in that office.

Section 4-3. VACANCIES

In the event of a vacancy in any office of the Trustees, an election shall be held for the unexpired term at the next regular or special meeting of the Trustees.

Article V. DUTIES OF OFFICERS

Section 5-1. DETERMINATION OF DUTIES

The officers of the Trustees shall perform the duties expressly enjoined upon them by the laws of this State and by the Bylaws of the Trustees, and such other incidental duties as pertain to their respective offices, or as may be assigned from time to time by the Trustees or their ~~PresidentChairman~~.

Section 5-2. ~~PRESIDENTCHAIRMAN~~

The ~~PresidentChairman~~ of the Trustees shall preside over all meetings of the Trustees; shall call the Trustees or Executive Committee in regular or special session at such times as the ~~PresidentChairman~~ may deem advisable or necessary or at any time upon the petition of three or more Trustees; and the ~~PresidentChairman~~ shall have authority to decide any disputes as to the application or meaning of these rules and Bylaws, but this decision shall be referred to the next regular or special meeting of the Trustees for final decision and adjudication by the Trustees. The ~~PresidentChairman~~ of the Trustees shall have power to make temporary appointments to fill vacancies in the appointments of the Trustees to other boards or committees during the interval between Trustees meetings. The ~~PresidentChairman~~ shall be an ex officio non-voting member of all permanent committees of the Trustees. The ~~PresidentChairman~~ may sign, with the secretary or any other proper officer of the Trustees thereunto authorized by the Trustees, any deeds, mortgage, bonds, contracts, or other instruments which the Trustees have authorized to be executed, except in cases where the signing and execution thereof shall be expressly delegated by the Trustees by resolution, by UW Regulation, or by these Bylaws to some other officer or agent of the Trustees, or shall be required by law to be otherwise signed or executed. The ~~PresidentChairman~~ of the Trustees shall have the power to appoint ad-hoc committees as needed to address the business of the University. An ad-hoc committee is defined as an informal working group that can operate without formal board approval until

completion of the committee's assigned task as determined by the PresidentChairman.

Section 5-3. VICE PRESIDENTCHAIRMAN

In the absence of the PresidentChairman of the Trustees or in the event that the office becomes vacant, or of the president's-chairman's inability or refusal to act, the Vice PresidentChairman shall perform the duties of the PresidentChairman.

Section 5-4. SECRETARY

The Secretary of the Trustees shall be sworn to the performance of his or her duties as provided by statute. The Secretary shall be responsible for the minutes of meetings of the Trustees; shall be custodian of the Trustees records and of the seal of the Trustees and see that the seal of the Trustees is affixed to all documents, the execution of which on behalf of the Trustees under its seal, is duly authorized; shall sign with the PresidentChairman of the Trustees such instruments as the latter may execute; and shall be responsible for the supervision of duties delegated or assigned to the Deputy Secretary appointed by the Trustees.

In the event that the offices of PresidentChairman and Vice PresidentChairman become vacant or both refuse or are unwilling to act, the Secretary shall perform the duties of PresidentChairman until the next regular or special meeting of the Trustees and preside at that meeting until the vacancy in the presidency is filled.

Section 5-5. TREASURER

The Treasurer shall cause an annual report to be prepared by the officers and employees of the University of Wyoming which shall show all receipts and disbursements; shall receive any monies, through the Deputy Treasurer, required by law to be paid to the Treasurer of the Trustees; and shall maintain general cognizance of fiscal and accounting procedures utilized by officers of the University of Wyoming designated by the Trustees to receive and disburse all monies.

In the event that the offices of PresidentChairman, Vice PresidentChairman and Secretary become vacant or all refuse or are unwilling to act, the Treasurer shall perform the duties of the PresidentChairman until the next regular or special meeting of the Trustees and preside at the meeting of the Trustees until the vacancy in the presidency-chair position is filled.

Article VI. OTHER OFFICERS

Section 6-1. DEPUTY SECRETARY

At the discretion of the Trustees, the Deputy Secretary shall be appointed by the Trustees, and shall perform such duties as are delegated by the Secretary of the Trustees.

Section 6-2. DEPUTY TREASURER

The Deputy Treasurer shall be nominated by the President of the University, and at the discretion of the Trustees, shall be appointed by the Trustees, shall be an officer of the University of Wyoming whose duties include responsibility for the receipt, custody, and expenditure of all funds of the University of Wyoming not held by the State Treasurer, and shall exercise the same responsibility with respect to any funds or monies of the Trustees of the University of Wyoming.

Section 6-3. INTERNAL AUDITOR

The Internal Auditor shall be appointed by the Trustees, and shall perform such duties as the Trustees require.

Section 6-4. OTHER OFFICERS AND DUTIES

At the discretion of the Trustees, other officers may be appointed by the Trustees as may be deemed necessary. The duties of all officers of the Trustees shall be set forth in writing at the time of appointment or in appropriate UW Regulations.

Article VII. COMMITTEES OF THE TRUSTEES

Section 7-1. EXECUTIVE COMMITTEE

The Executive Committee shall consist of five Trustees: the ~~President-Chairman~~ of the Trustees who shall serve as Chairman, the immediate past ~~President-Chairman~~ of the Trustees, if such person remains on the Board, the Vice ~~President-Chairman~~ of the Trustees, the Secretary of the Trustees, and the Treasurer of the Trustees. The Executive Committee shall have authority to meet with the University president to exchange information and discuss issues and to act for the Trustees in all routine business matters wherein immediate decisions and actions are deemed necessary for the present welfare of the University. All such actions of the Executive Committee shall be reported to the Trustees at their next regular or special meeting and ratified when appropriate, and shall be entered in full upon the minutes of such meeting of said Trustees.

Section 7-2. FISCAL AND LEGAL AFFAIRS COMMITTEE

The Fiscal and Legal Affairs Committee is responsible for assuring that the University's organizational culture, capabilities, systems and processes are appropriate to protect the financial health and the reputation of the University in all

audit-related areas enumerated below. Specifically the Fiscal and Legal Affairs Committee will review the financial reporting processes, the system of internal controls, the audit process, and the process for monitoring and ensuring compliance with financial laws and regulations. It will monitor the University's internal and external auditor's findings.

In discharging their duties hereunder, the members of the Committee are entitled to rely on information, opinions, reports or statements, including financial statements and other financial data, if prepared or presented by: officers or employees of the University whom the Committee members reasonably believe to be reliable and competent in the matters presented; and legal counsel, public accountants or other persons as to matters the Committee members reasonably believe are within the person's professional or expert competence.

I. Investments

Review the management of invested University funds, including University endowment funds and University operating funds, subject to the following conditions:

- a. The President of the University shall be the administrative officer of the invested University funds, and may assign to a designee such duties as may be described in a written delegation of authority.
- b. With Board approval, the Committee may employ the services of an agent, such as the University of Wyoming Foundation, an investment adviser, and/or manager(s), and may give due consideration to such advice.
- c. The Committee, or the Board-approved agent, shall place the securities of said Funds in custody of a custodian bank or other fully insured custodial institution, which shall have the right and privilege of holding the securities in a street name or in a name of such nominee as it may choose.
- d. Each year the Committee shall review the agent's investment policy, asset allocation strategy and other endowment management philosophies, such as earnings distribution policies. The Committee shall receive and review an annual report on portfolio performance and other relevant endowment management metrics.

II. Financial Reporting Process

- a. Ensure that the external auditors communicate all matters required by their professional standards to the Committee and review significant accounting and reporting issues, including recent

professional and regulatory pronouncements in order to understand their impact on the University's financial statements.

- b. Review the annual financial statements, including management's discussion and analysis, and determine if they are complete and consistent with information known to committee members.
- c. Be satisfied that all regulatory compliance matters have been considered in the preparation of the financial statements.
- d. Review significant financial risks and exposures and the plans to minimize such risks.
- e. Review, with the University's legal counsel, any legal matters that could have a significant impact on the financial statements.

III. System of Internal Control

- a. Ensure that management is setting the appropriate tone in communicating the importance of internal control and ensure that individuals have an understanding of their roles and responsibilities.
- b. Receive and review reports from internal and external auditors regarding the quality of institutional internal control systems and determine whether management has implemented internal control recommendations made by internal and external auditors.
- c. Ensure that internal and external auditors keep the Committee informed about fraud, illegal acts, deficiencies in internal control and ensure that an appropriate process exists for the receipt, retention and treatment of complaints, including anonymous complaints, regarding accounting, internal controls and auditing matters.
- d. Evaluate the extent to which internal and external auditors review computer systems and applications, the security of such systems and applications, and the contingency plan for processing financial information in the event of a systems breakdown.

IV. Audit Process – External

- a. Following appropriate consultation with management, recommend to the Board the selection and retention of the external audit firm. Approve external auditor's fees.
- b. Review and approve the external auditor's proposed scope and approach.

- c. Review and confirm the external auditor's assertion of their independence in accordance with professional standards.
- d. Review the performance of the external auditors and recommend the appointment or discharge of the external auditors.
- e. Ensure that, unless extenuating circumstances exist, an external auditor under contract with the University that bids on a new contract provides that the lead partner has not performed audit services beyond a total maximum of four years in an eight-year period.
- f. Strongly encourage, unless extenuating circumstances exist, that external auditors may only provide services for a total maximum of eight consecutive years. This limitation does not preclude an external auditor from bidding on or receiving a new contract after a break in service.
- g. Meet with the external auditors, the Internal Auditor, and management in separate executive sessions to discuss any matters that the Committee or these entities believe should be discussed privately. Mediate any disagreements between management and external auditors regarding financial reporting.
- h. Review with management and external auditors the results of the annual external audit, including any difficulties encountered, restrictions placed on the scope of the external auditor's activities, access to requested information and any significant disagreements with management.
- i. Review and approve any engagement of the external auditors for non-audit related consulting activities.

V. Audit Process – Internal

- a. Review and ensure that the University has the appropriate structure, staffing, and capability to effectively carry out the internal audit responsibilities.
- b. Review and concur in the appointment, compensation, replacement, reassignment, or dismissal of the Internal Auditor.
- c. Review and confirm the priorities and key action plans of the audit function. Receive and review internal audit reports from the Internal Auditor regarding results of the internal audit program.

- d. Ensure that audited divisions and colleges attend the Committee meetings to discuss audit findings and recommendations.
- e. Report each internal audit report from the Internal Auditor to the Board of Trustees. The Board of Trustees shall formally act on each internal audit report.
- f. Ensure there is regular, independent communication between the Committee and the Internal Auditor and ensure there are no unjustified restrictions or limitations on internal audit programs.
- g. Ensure there is flexibility when setting the Committee agenda based on concurrence between the Division of Administration and the Internal Auditor.

VI. Compliance with Laws & Regulations

- a. Review the findings of any significant examinations by financial regulatory agencies and review management's corrective action plans. Ensure that action plans are implemented to the satisfaction of the regulatory agencies.

VII. Other Responsibilities

- a. Ensure that significant findings and recommendations made by the internal and external auditors are received, discussed and acted upon in an appropriate and timely manner.
- b. Regularly update the Board of Trustees about Committee activities, any key internal or external audit issues and make appropriate recommendations for Board action.
- c. Review and update this By-Law and receive approval of changes from the Board of Trustees.

Section 7-3. BIENNIUM BUDGET COMMITTEE

The Biennium Budget Committee is responsible for working with University administration as it develops and submits the University's budget requests to the Governor as a state agency, including the 067 University of Wyoming operating budget, the 069 WICHE budget, the 167 Medical Education budget, and the Enhanced Oil Recovery Commission's 070 operating budget. It also includes funding requests related to capital facilities, as well as any other recommendations in the University's budget request that would be included in the state's appropriations bill for the biennium or in a supplemental budget request.

In discharging their duties hereunder, the members of the Committee shall work with the Vice President for Administration and the Vice President for Governmental and Community Affairs.

Section 7-4. FACILITIES CONTRACTING COMMITTEE

The Facilities Contracting Committee is responsible for working with University administration to develop and recommend modifications to the University's facilities planning, contracting and construction policies and procedures. These recommendations will be presented to the full Board of Trustees for review and approval.

In discharging their duties hereunder, the members of the Committee shall work with the Vice President for Administration and the General Counsel.

Section 7-5. FINANCIAL MANAGEMENT AND REPORTING COMMITTEE

The Financial Management and Reporting Committee is responsible for taking an immediate and active role in developing a long-term, integrated and comprehensive financial management and reporting system for the University; helping develop a meaningful short-term financial reporting protocol for the Board of Trustees so that the Board can meet its fiduciary obligations; and participating in developing the University's budget structure in coordination with the financial management and reporting system.

In discharging their duties hereunder, the members of the Committee shall work with the Vice President for Administration and the General Counsel.

Section 7-6. HONORARY DEGREES AND AWARDS COMMITTEE

The Honorary Degrees and Awards Committee is responsible for recommending to the Board of Trustees the awarding of both the Trustees' Award of Merit and Honorary Degrees.

The Trustees' Award of Merit was established in 1984 and recognizes individuals and groups who have rendered meritorious service or made exemplary contributions to the University. Nominations for the Trustees' Award of Merit are submitted to the Honorary Degree Committee, accepted on a continuous basis, and reviewed at regular intervals. There are no minimum or maximum number of awards given in any calendar year.

An Honorary Degree from the University recognizes individuals who embody the University's high ideals and who exemplify the values of excellence, service, and integrity. Honorary Degrees are among the highest honors a university can confer, and recognize a career of distinguished accomplishment in the professions,

sciences, arts, humanities, public service, and service to humanity. Nominations for Honorary Degrees are submitted to the President of the University, who will refer them to a joint committee made up of the Honorary Degree Committee and three faculty members appointed by the Faculty Senate. The joint committee will forward its recommendations to the Board of Trustees for final decision at its January meeting and announcement in the spring semester.

In discharging their duties hereunder, the members of the Committee shall work with the President of the University and the Provost.

Section 7-7. TRUSTEES LEGISLATIVE RELATIONS COMMITTEE

The Trustees' Legislative Relations Committee is responsible for working closely with the Governor's office and the legislative leadership to develop a consensus of priorities for the University.

In discharging their duties hereunder, the members of the Committee shall work with the Vice President for Government and Community Affairs and the Vice President for Administration.

Section 7-8. VICE PRESIDENT AND DEAN SEARCH COMMITTEE

The Vice President and Dean Search Committee is responsible for informing the Board of Trustees of the progress of University searches for administrative officers and deans/directors of a college or school. The Vice President and Dean Search Committee may provide nonbinding feedback to the University's search committee during the recruitment process, confer with the University's search committee on the final candidate, and communicate with the full Board of Trustees as it determines.

In discharging their duties hereunder, the members of the Committee shall work with the President of the University.

Section 7-9. ACADEMIC AND STUDENT AFFAIRS COMMITTEE

The Academic and Student Affairs Committee is responsible for (1) reviewing and making recommendations to the full Board regarding the University's academic mission, as well as policies and resources needed to realize that mission, execute UW's academic strategic priorities, ensure the quality and integrity of each of UW's academic programs, and to ensure the University remains focused on an excellent student experience whether it is on a UW Campus or at a distance; and (2) reviewing and making recommendations to the full Board regarding policies, programming and services related to student engagement, wellness, development, and persistence.

In discharging their duties hereunder, the members of the Committee shall work with the Provost and Vice President for Academic Affairs and the Vice President for Student Affairs.

Section 7-10. RESEARCH AND ECONOMIC DEVELOPMENT COMMITTEE

The Research and Economic Development Committee is responsible for working with University administration to review and make recommendations to the full Board regarding policies and procedures pertaining to research compliance, core facilities, pre-award management and indirect revenue distribution. The Committee is also responsible for working with University administration to enhance the University's Technology Transfer and Research Products Center, including reviewing and making recommendations to the full Board regarding policies and procedures pertaining to inventions and copyrightable materials, technologies available for licensing, technology startup ventures, and the protection, marketing, and ultimate transfer of intellectual property to industry. In addition, this committee is responsible for working with University administration in supporting entrepreneurial business ventures, and provides recommendations to the full Board on such matters, including those pertaining to the use of the University of Wyoming Research Corporation.

In discharging their duties hereunder, the members of the Committee shall work with the Vice President for Research and Economic Development.

Section 7-11. MEMBERS, TERM, AND COMMITTEE CHAIRMEN

Each Committee of the Trustees shall consist of not fewer than three Trustees. Appointments shall be made by the ~~President-Chairman~~ of the Board of Trustees at the May meeting of the Trustees, or as the ~~President-Chairman~~ deems necessary throughout the year, for terms of two years. Appointments to fill a vacancy for the unexpired term may be made by the ~~President-Chairman~~ of the Board at any time and announced at the next regular Board meeting following the appointment. The ~~President-Chairman~~ of the Board of Trustees shall serve as an ex-officio member of all Trustees' Committees, may attend Committee meetings at his or her discretion, and may appoint a replacement for any Committees the ~~President Chairman~~ served on prior to being elected.

At the May meeting, the ~~President-Chairman~~ of the Trustees shall appoint a chairman for each committee. The chairman shall hold office for one year or until his or her successor is appointed and qualified.

Article VIII. AMENDMENT OF BYLAWS

These Bylaws may be changed or amended and additional Bylaws may be adopted at any regular meeting of the Trustees by a vote of two-thirds of the Trustees, provided that notice of the intention to change, amend, or add to the Bylaws, in

whole or part, shall have been given in the notice of the meeting or shall have been given at a preceding meeting of the Trustees. Such notice shall be in writing and shall include the exact wording of the legislation proposed. The Bylaws, in whole or in part, may be suspended at any Board meeting only by an affirmative vote of two-thirds of the Trustees.

Article IX. UW REGULATIONS

Rules for the government of the University and all its branches shall be designated as "UW Regulations," which may be adopted, changed or amended at any regular or special meeting of the Trustees without prior formal notice. In order to have the status of a standing regulation, any intention to adopt, change or amend such Regulations must be presented as a formal motion for action by the Trustees.

Article X. PRESIDENT OF THE UNIVERSITY OF WYOMING

Section 10-1. APPOINTMENT

The President of the University of Wyoming shall be appointed by the Trustees, but no such appointment shall be made without nine affirmative votes of the Trustees. The initial term of office shall be for not less than one year, and the President shall thereafter continue in such office at the will of the majority of the Trustees, who, from time to time, shall fix his or her salary. It will be the policy of the Trustees to confer with an advisory committee from the University faculty and staff prior to the selection of a new President.

Section 10-2. DUTIES AND POWERS

The President of the University shall perform the duties expressly enjoined upon the President by the laws of this State, by these Bylaws, and such other incidental duties as pertain to his or her office or as may be assigned from time to time by the Trustees. As the executive head of the University of Wyoming, on behalf of the Trustees the President shall be responsible for the custody of the books, records, buildings, and all other property of the University, and for the administration of the academic and business activities of the University in accordance with the directives, Bylaws and UW Regulations and shall be clothed with all authority requisite to these ends. The President shall inform and advise the Trustees with respect to the operations of the University and its relationships, and shall serve as an ex officio non-voting member of all permanent Trustees' committees.

Article XI. THE UNIVERSITY OF WYOMING

Pursuant to State Law establishing the University as an institution of learning under the name and style "The University of Wyoming," all authorized functions and business matters carried on by the officers, faculty and staff of the University in

accordance with regulations and financial budgets of the Trustees shall be in the name of "The University of Wyoming."

Article XII. SEAL

The corporate seal of the Trustees of the University of Wyoming shall consist of a circular design on which is inscribed the words "The University of Wyoming - 1886 -" and in the center the word "Equality." It shall be affixed to all papers which may require it as authorized by the Secretary, the President of the University of Wyoming, or regulation or direction of the Trustees.

Article XIII. SERVING ON BOARDS

| The ~~President~~ Chairman of the Board of Trustees may appoint Trustees to the governing bodies of University related organizations.

Revisions adopted 5/13/2015 Board of Trustees meeting
Revisions adopted 11/18/2016 Board of Trustees meeting
Revisions adopted 5/10/2017 Board of Trustees meeting
Revisions adopted 5/9/2018 Board of Trustees meeting
Revisions adopted 9/14/2018 Board of Trustees meeting
Revisions adopted 11/15/2018 Board of Trustees meeting

AGENDA ITEM TITLE: Consideration and Action: Contracts and Grants, Jewell/Synakowski

February 2019

Sponsor	Award Funding Amount	PI Name	Co-PI Name	Organization	Award Name
America View, Inc.	\$23,499	Sivanpillai, Ramesh		Wyoming Geographic Information Science Center	StateView Program Development and Operations for the State of Wyoming
Augusta University	\$99,814	Nair, Sreejayan		School of Pharmacy	Targeting Cathepsin K in Diabetic Wound Healing
Baker Hughes Foundation	\$167,331	Piri, Mohammad		Center of Innovation for Flow Through Porous Media	Experimental Investigation of Heavy Crude Oil Flow Regimes in Porous Media
Duke University	\$80,000	Bennett, Drew Edward		Haub School of Environment & Natural Resources	Public attitudes towards wildlife corridor conservation in Wyoming
George Mason University	\$1,603	White, Clair		Chemistry	Community Health: Anti-Social Behavior at Drug Hot Spots
GlycoBac	\$86,939	Jarvis, Don		Molecular Biology	Glycoengineering Insect Cells - Year 3
Ion Channel Pharmacology	\$70,386	Thyagarajan, Baskaran		School of Pharmacy	Development and evaluation of a polymer coated proprietary cream formulation of resiniferatoxin nanoparticles for the treatment of pain associated with Diabetic Peripheral Neuropathy
Los Alamos National Laboratory	\$45,300	Zhang, Ye		Geology & Geophysics	Co2 Storage Modeling at the Kevin Dome Pilot Injection Site, Montana - 2019
Montana, State of	\$352,000	Anatchkova, Bistra		Wyoming Survey & Analysis Center	2018 Montana Adult Tobacco Survey
National Aeronautics & Space Administration	\$131,485	Liu, Xiaohong		Atmospheric Science	Constraining the Modeling of Dust Aerosol and Climate Impacts Using CALIPSO, CloudSat, and other A-Train Satellite Measurements

February 2019

Sponsor	Award Funding Amount	PI Name	Co-PI Name	Organization	Award Name
National Institute of Food and Agriculture/Department of Agriculture	\$27,477	Crane, Kelly Keith		Veterinary Science	Animal Health and Disease Research Capacity - Vet Science
National Institutes of Health (DHHS)	\$400,311	Fay, David S.		Molecular Biology	Characterizing Novel Functions of Conserved NIMA Family Kinases (Year 13)
National Research Council Canada	\$34,248	Haimov, Samuel		Atmospheric Science	Use of KPR during the NRC RADSNOWExp Project
National Science Foundation	\$178,412	Prather, Jonathan F.		Zoology & Physiology	CAREER: From Perception to Action: What Songbird Mate Choice Can Teach Us About Human Decision Making
National Science Teachers Association	\$9,800	Prather, Jonathan F.		Zoology & Physiology	Building Excellence in STEM Research Among High School Students in Wyoming and Eastern Colorado (2019)
New Mexico Department Game and Fish	\$32,909	Albeke, Shannon E.		Wyoming Geographic Information Science Center	Develop Georeferenced Database for Flannelmouth Sucker, Bluehead Sucker, and Roundtail Chub (3-Species)
North Dakota Department of Health	\$52,000	Despain, Laran Henry		Wyoming Survey & Analysis Center	ND Chronic Disease Evaluator - Response to ND RFP 301.HPRFP.01
Office of Naval Research	\$171,386	Mavriplis, Dimitri J		Mechanical Engineering	High-Order Adaptive Overset Mesh Methodology for Dynamic Ship/Aircraft Interface Simulations - Year 3 (6/1/18-5/31/19)
South Dakota State University	\$12,489	Islam, Md Anowarul		Plant Sciences	Forage Genotypes and Variety Testing for Growth, Yield, and Quality Potential in Northern Plains

February 2019

Sponsor	Award Funding Amount	PI Name	Co-PI Name	Organization	Award Name
Synoptic Data Corp	\$58,333	Nicholson, Christopher M.		Civil & Architectural Engineering	Teaming Agreement between Synoptic Data Corporation and the Water Resources Data System at the University of Wyoming for the National Mesonet Program
U.S. Fish & Wildlife Service/Department of the Interior	\$9,522	Rahel, Frank		Zoology & Physiology	Wyoming Toad Recovery Program
University of Nevada, Las Vegas	\$65,975	Cherrington, Brian David		Zoology & Physiology	The Role of Citrullination in the Etiology of Female Rheumatoid Arthritis
Utah State University	\$15,229	Eberle, Carrie		Plant Sciences	Evaluation of Pulse Crops for Dryland Production
Various Sponsors	\$7,875	Sun, Qian-Quan		Zoology & Physiology	Sensory Biology Symposium - Program Income
Western Sugar Cooperative	\$7,500	Stump, William		Plant Sciences	Sugar Beet Pest Management in the High Plains Region
Western Sugar Cooperative	\$7,500	Sharma, Vivek		Plant Sciences	Quantification of Growing Season Crop Evapotranspiration and Crop Coefficients for Sugarbeet in WY
Western Sugar Cooperative	\$13,200	Kniss, Andrew		Plant Sciences	Weed Biology, Ecology, and Management in Sugarbeet
WY Association of Sheriffs and Chiefs of Police	\$5,032	Bade, Chad		University Police	Enforcement of Underage Drinking Laws
WY Business Council	\$120,646	Hamerlinck, Jeffrey D.		Wyoming Geographic Information Science Center	Natural Resource and Energy Explorer software application stewardship
WY Business Council	\$10,000	Kline, Jill K		Small Business Development Center	Gro-Biz Conference and Idea Expo 2018-2019

February 2019

Sponsor	Award Funding Amount	PI Name	Co-PI Name	Organization	Award Name
WY Dept of Agriculture	\$37,599	Islam, Md Anowarul		Plant Sciences	Evaluation of Yacon in Rotation with Fenugreek in Wyoming Environments
WY Dept of Education	\$98,941	Hardesty, Canyon Leigh		Wyoming Institute for Disabilities WIND	National Instructional Materials Accessibility Center
WY Dept of Health	\$132,500	Krueger, Kem P.		School of Pharmacy	Integrated Pharmacist Project - Hub 2/13/19 MA rcvd for email ntc after setup on 2/11 & AS out next day.
WY Dept of Health	\$20,000	Leduc, Robert		Wyoming Survey & Analysis Center	Wyoming Court Assisted Supervised Treatment (WyCST) Information Management System Maintenance FY2019
WY Division of Victims Services	\$49,908	Grant, Emily A.		Wyoming Survey & Analysis Center	Human Trafficking Follow-up Study: Understanding the Prevalence, Prevention, and Response to Human Trafficking in Wyoming
Wyoming Game and Fish Department	\$40,000	Beck, Jeffrey L.		Ecosystem Science & Management	NPL and Sage Grouse Transmitters Pilot Study
Wyoming State Parks and Cultural Resources	\$3,900	Harnisch, Brian J.		Wyoming Survey & Analysis Center	WY State Parks Visitor Survey

Sponsored Programs

TOTAL 2/2019 **\$2,681,049**

Total From 7/2018 **\$9,097,077**

Total From 8/2018 **\$8,590,870**

Total From 9/2018 **\$13,150,867**

Total From 10/2018 **\$12,363,297**

Total From 11/2018 **\$10,075,300**

Total From 12/2018 **\$3,171,419**

Total From 01/2019 **\$4,573,163**

Total Year to Date **\$63,703,043**

7/2018/-6/2019

February 2019

Sponsor	Award Funding Amount	PI Name	Co-PI Name	Organization	Award Name
Sponsor	Amount	Principal Investigator (PI)	Co-PI	Dept	Description
Air Force Reserve Officer's Training Corps	\$114,164	Debra Hintz		Scholarships & Financial Aid	Air Force ROTC 2017-18
Department of Education	\$16,561,645	Debra Hintz		Scholarships & Financial Aid	Direct Student Loans 2018-19
Department of Education	\$4,698,405	Debra Hintz		Scholarships & Financial Aid	Pell Grant 2018-19
Department of Education	\$3,735	Debra Hintz		Scholarships & Financial Aid	D-ED Teacher Education Assistance for College & Higher Ed (TEACH) 18-19
Department of Education	\$49,062	Debra Hintz		Scholarships & Financial Aid	Direct Student Loans 2017-18
Total Institutional Awards	\$21,427,011				
Grand Total	85,130,054.48				

March 2019

Sponsor	Award Funding Amount	PI Name	Co-PI Name	Organization	Award Name
Administration for Community Living/DHHS	\$6,671	Root-Elledge, Sandra Lee		Wyoming Institute for Disabilities WIND	Wyoming State Plan for Assistive Technology 2018-2020
Barenbrug USA	\$500	Heitholt, James J.		Agriculture Experiment Station	Barenbrug Crested and Intermediate Wheatgrass Cross Stock Seed Research
Department of Energy	\$100,101	Parkinson, Bruce Alan		Chemistry	Studies of Photoinduced Electron Transfer from Dyes, Polymers and Quantum Confined Systems into Semiconducting Single Crystals - 2019-2020
Environmental Protection Agency	\$109,158	Jones, George P.		Wyo Natural Diversity Database	Online Wyoming Wetlands Information and Spatial Data
Equal Justice Wyoming Foundation	\$63,055	Cover, Danielle Renee		College of Law Deans Office	2019 Foreclosure Prevention & Community Redevelopment Legal Assistance Grant
Equal Justice Wyoming Foundation	\$25,670	Cover, Danielle Renee		College of Law Deans Office	Funding to provide a portion of overhead expenses for the Civil Legal Services Clinic to serve WY residents below poverty level
Health Resources and Services Administration/DHHS	\$735,200	Jones, David		College of Health, Dean's Office	Educational Health Center of Wyoming: New Access Point
Idaho Department of Lands	\$28,050	Maczko, Kristie Anne		Ecosystem Science & Management	Nonfee Grazing Costs on Idaho State Lands
Knobloch Family Foundation	\$100,000	Kauffman, Matthew		Wyoming Coop Unit	Wyoming Migration Initiative - Knobloch
Montana State University	\$28,636	Crane, Kelly Keith		Cooperative Extension Service	SARE State Implementation Grant 2019 for Wyoming
National Aeronautics & Space Administration	\$125,000	McBride, Shawna M.		Physics & Astronomy	Wyoming NASA EPSCoR Research Infrastructure Development (RID) Proposal: FY 2019-2021

March 2019

Sponsor	Award Funding Amount	PI Name	Co-PI Name	Organization	Award Name
National Institute of Standards & Technology/Technology Administration/DOC	\$600,000	Bell, David Allred		Manufacturing Works	Manufacturing-Works (The Wyoming Manufacturing Extension Partnership) at the University of Wyoming - Year 3
National Institutes of Health (DHHS)	\$132,102	Bruns, Danielle R		Kinesiology & Health	Therapeutic activation of AMPK for the aging right heart
National Institutes of Health/DHHS	\$614,840	Porter, Christine M.		Kinesiology & Health	Growing Resilience in Wind River Indian Reservation: an RCT on gardens for health - Year 5
Ohio Aerospace Institute	\$35,001	Naughton, Jonathan W.		Mechanical Engineering	Evaluation of Drag Reducing Surfaces
Sandia National Laboratories	\$84,208	Mavriplis, Dimitri J		Mechanical Engineering	Fast Multigrid Solvers for SPARC Hypersonic Flow Simulations - Year 2
Smithsonian Astrophysical Observatory	\$83,671	Brotherton, Michael S.		Physics & Astronomy	X-Ray Properties of Extreme Super Eddington Accreting Massive Black Holes
U.S. Fish & Wildlife Service/Department of the Interior	\$5,376	Albeke, Shannon E.		Wyoming Geographic Information Science Center	Data Wrangling 1 Week Course - NCTC
U.S. Geological Survey/Department of the Interior	\$300,000	Kauffman, Matthew		Zoology & Physiology	Evaluating the influence of energy development on mule deer migrations
University of Illinois at Urbana-Champaign	\$17,460	John, Barbara E.		Geology & Geophysics	EAGER: Early Career Training Cruise Opportunity - East Pacific Rise 9 50'N
Various Sponsors	\$5,250	Bell, David Allred		Manufacturing Works	Program Income - NIST Year 3
Various Sponsors	\$578	Kline, Jill K		Small Business Development Center	Market Research Center Program Income

March 2019

Sponsor	Award Funding Amount	PI Name	Co-PI Name	Organization	Award Name
Various Sponsors	\$1,200	Kline, Jill K		Small Business Development Center	Database Management
WY Cultural Trust Fund	\$75,427	Kornfeld, Marcel		Anthropology	Hell Gap Site Investigations (2019-2021): Completion of 2nd Research Phase
WY Dept of Agriculture	\$14,700	Hilgert, Christopher L.		Plant Sciences	Raspberry Variety Trial
WY Dept of Agriculture	\$32,543	Vardiman, Jeremiah		Cooperative Extension Service	Grape Growing Guide for Beginning and Existing Producers in Wyoming
WY Dept of Health	\$111,600	Gilbert, Lauren Rose		Wyoming Survey & Analysis Center	Wyoming State Opioid Response (SOR) - Federal
WY Dept of Health	\$8,400	Gilbert, Lauren Rose		Wyoming Survey & Analysis Center	Wyoming State Opioid Response (SOR) - State
WY Dept of Health	\$182,900	McKibbin, Christine L.		Wyoming Institute for Disabilities WIND	2018 Empowering Older Adults and Adults with Disabilities through Chronic Disease Self-Management Education Programs Financed by the Prevention and Public Health Fund
WY Dept of Transportation	\$119,762	Ohara, Noriaki		Civil & Architectural Engineering	Characterization of Blowover Risk in the Wyoming Highway System - Federal Portion
WY Division of Victims Services	\$195,300	Schillinger, Jessica Lyn		Wyoming Survey & Analysis Center	Information Management System - Development
WY Weed and Pest Council	\$21,500	Tekiela, Daniel R.		Plant Sciences	Risk assessments, cheatgrass seedbank management and herbicide sensitivity window (2019)
Wyoming Arts Council	\$41,113	Christensen, Katie B		University Art Museum	CSG: Operating Support FY19
Wyoming Military Department	\$102,670	Weathermon, Rick Laurence		Anthropology	Prehistoric Archeological Context for the Wyoming Military at Camp Guernsey Joint Training Center, Wyoming

March 2019

Sponsor	Award Funding Amount	PI Name	Co-PI Name	Organization	Award Name
Sponsored Programs					
TOTAL 3/2019	\$4,107,642				
Total From 7/2018	\$9,097,077				
Total From 8/2018	\$8,590,870				
Total From 9/2018	\$13,150,867				
Total From 10/2018	\$12,363,297				
Total From 11/2018	\$10,075,300				
Total From 12/2018	\$3,171,419				
Total From 01/2019	\$4,573,163				
Total From 02/2019	\$2,681,049				
Total Year to Date	\$67,810,685				
7/2018/-6/2019					

Sponsor	Amount	Principal Investigator (PI)	Co-PI	Dept	Description
Air Force Reserve Officer's Training Corps	\$114,164	Debra Hintz		Scholarships & Financial Aid	Air Force ROTC 2017-18
Department of Education	\$16,561,645	Debra Hintz		Scholarships & Financial Aid	Direct Student Loans 2018-19
Department of Education	\$4,698,405	Debra Hintz		Scholarships & Financial Aid	Pell Grant 2018-19
Department of Education	\$3,735	Debra Hintz		Scholarships & Financial Aid	D-ED Teacher Education Assistance for College & Higher Ed (TEACH) 18-19
Department of Education	\$49,062	Debra Hintz		Scholarships & Financial Aid	Direct Student Loans 2017-18
Department of Education	\$8,932	Hintz, Debra		Scholarships & Financial Aid	D-ED Teacher Education Assistance for College & Higher Ed (TEACH) 18-19
Department of Education	\$502,687	Hintz, Debra		Scholarships & Financial Aid	Federal Work Study Program 18-19

March 2019

Sponsor	Award Funding Amount	PI Name	Co-PI Name	Organization	Award Name
Department of Education	\$380,399	Hintz, Debra		Scholarships & Financial Aid	D-ED SEOG Grant 18-19

**Total Insitutional
Awards**

\$22,319,029

Grand Total

\$ 90,129,715

AGENDA ITEM TITLE: Designate depositories for UW Funds, Jewell

State Banks eligible to be designated as State Depositories

as of April 12, 2018

Financial Institution	City or Town
ANB Bank	Buffalo, Casper, Cheyenne, Gillette, Laramie, Worland
Bank of Bridger NA	Greybull, Lovell, Powell, Thermopolis
Bank Of Commerce	Rawlins
Bank of Jackson Hole	Alpine, Dubois, Jackson, Pinedale, Teton Village, Wilson
Bank of Star Valley	Afton, Alpine, Thayne
Bank of the West	Big Piney, Casper, Cheyenne, Cody, Douglas, Evanston, Gillette, Green River, Jackson, Kemmerer, Lander, Laramie, Lusk, Meeteetse, Rawlins, Riverton, Rock Springs, Saratoga, Sheridan, Wheatland, Worland
Banner Capital Bank	Cheyenne, Guernsey
Big Horn Federal Savings Bank	Cody, Greybull, Lovell, Powell, Thermopolis, Worland
Buffalo Federal Bank	Bank of Buffalo, Bank of Gillette, Bank of Sheridan
Central Bank and Trust	Cheyenne, Ft Washakie, Lander, Riverton, Thermopolis
Cheyenne State Bank	Cheyenne
Commerce Bank of Wyoming, a branch of Nebraska	Rock Springs
Converse County Bank	Douglas
Cowboy State Bank	Ranchester, Sheridan
Farmers State Bank	Pine Bluffs
First Federal Bank & Trust	Sheridan
First Interstate Bank	Buffalo, Casper, Cheyenne, Gillette, Jackson, Lander, Laramie, Riverton, Sheridan
First National Bank of Gillette	Gillette
First Northern Bank Of Wyoming	Buffalo, Gillette, Sheridan
First State Bank of Newcastle	Newcastle
First Western Trust Bank	Jackson Hole
FirsTier Bank	Cheyenne, Upton
Glacier Bank	Afton, Alpine, Cody, Evanston, Guernsey, Kemmerer, Mountain View, Lovell, Pinedale, Powell, Rock Springs, Torrington, Wheatland

Financial Institution	City or Town
Hilltop National Bank	Casper, Glenrock
Jonah Bank of Wyoming	Casper, Cheyenne
Lusk State Bank	Lusk
Pinnacle Bank - Wyoming	Cheyenne, Cody, Gillette, Moorcroft, Newcastle, Thermopolis, Torrington, Worland
Platte Valley Bank	Casper, Cheyenne, Evansville, Torrington, Wheatland,
Points West Community Bank	Douglas, Lingle, Pine Bluffs, Torrington
Rawlins National Bank	Hanna, Rawlins, Saratoga
Rocky Mountain Bank	Jackson, Pinedale, Rock Springs
Rolling Hills Bank & Trust	Wheatland
Security State Bank	Basin, Greybull, Gillette, Sheridan, Worland
State Bank	Green River, Rock Springs
Summit National Bank	Hulett
Sundance State Bank	Sundance
Uinta Bank	Evanston, Mountain View, Rock Springs
US Bank NA	Casper, Cheyenne, Cody, Evanston, Gillette, Green River, Jackson, Lander, Laramie, Riverton, Rock Springs, Sheridan, Torrington, Worland
Wells Fargo Bank	Afton, Casper, Cheyenne, Cody, Dubois, Evanston, Gillette, Green River, Jackson, Laramie, Lyman, Pinedale, Powell, Riverton, Rock Springs, Sheridan, Thayne, Wheatland, Wilson
Western States Bank	Cheyenne, Laramie
Wyoming Bank & Trust	Burns, Cheyenne
Wyoming Community Bank	Lander, Riverton

AGENDA ITEM TITLE:

**Considerataion and Action: Institute of Innovation and Entrepreneurship (IIE) LLC
Operating Agreement, Pishko/Synakowski/Sprott**

**OPERATING AGREEMENT
OF
WYOVENTURES, LLC**

The undersigned, on behalf of the University of Wyoming, a Wyoming political subdivision (the "**Member**", as defined in Section 2.1, or the "**University**") shall conduct a limited liability company (the "**Company**"), according to the Company's Articles of Organization, the laws of the State of Wyoming and this Operating Agreement, as amended from time to time.

BACKGROUND

The State of Wyoming's economy has historically been concentrated on a limited number of industries, including large-scale natural resource extraction and agriculture. The State of Wyoming has determined, and expressed in part through the Wyoming Governor's ENDOW (Economically Needed Diversity Options for Wyoming) initiative, that it is in the people of Wyoming's best interest for the State to pursue economic diversification. Fostering entrepreneurship and start-up ventures in Wyoming is a critical part of the State of Wyoming's economic diversification strategy.

Due in part to Wyoming's historically concentrated economy, its frontier character and small population, entrepreneurs and businesspeople in Wyoming lack access to the educational, technological and practical resources necessary to foster entrepreneurship, particularly in the technology, advanced manufacturing and knowledge and creative sectors of its economy. Entrepreneurs in Wyoming have therefore experienced tremendous difficulty in accessing educational, networking, and capital resources and services that are critical to entrepreneurship and economic diversification, which are common in other states but lacking in Wyoming.

The University's mission, as stated in Wyo. Stat. §21-17-102, includes providing a thorough knowledge of the various branches of education connected with professional pursuits, and through the college of arts in the application of science to the art of commerce, to the men and women of Wyoming. The University of Wyoming Mission Statement reads: We honor our heritage as the state's flagship and land-grant university by providing accessible and affordable higher education of the highest quality; rigorous scholarship; the communication and application of knowledge; **economic and community development**; and responsible stewardship of our cultural, historical and natural resources. It is therefore in keeping with the University's statutory educational mission, and Mission Statement, to foster access to needed entrepreneurial resources in the State of Wyoming, which it intends to do through the Company, as set out below;

THEREFORE, in light of the foregoing **Background**, the Member and the Company hereby AGREE as follows:

ARTICLE I

The Company

1.1 Name. The name of the Company shall be **WyoVentures, LLC**.

1.2 Registered Agent. The name and address of the Company's registered agent in Wyoming is:

Paula Whaley, Esq.
Old Main 204, 1000 E. University Ave.
Department 3434
Laramie, Wyoming 82071

1.3 Purposes. In light of the *Background*, above, the Company's purposes, broadly stated, are to: create and maintain an educational and practical entrepreneurship resource infrastructure, which is an easily accessible single point of entry for start-up ventures in Wyoming; to provide education, services, mentorship, and capital to Wyoming entrepreneurs building high-growth potential businesses for Wyoming; to provide education to and opportunities for investors in start-up ventures in Wyoming, including through public-private partnerships. More specifically, but not to limit the foregoing general purpose, the Company may pursue any or all of the following activities:

- A. **Capital access programs**, including:
 - 1. "Seed" grants;
 - 2. Early stage capital funds;
 - 3. Investor and entrepreneur education;
 - 4. Creation and management of a "angel" investor network of value to the State and the Mountain West; and
 - 5. Connections to other funding sources.
- B. **Educational coaching and mentorship of Wyoming entrepreneurs**, through and including:
 - 1. Creating and maintaining a statewide database of mentors for start-up ventures, and providing pairing services for such start-ups with business mentors;
 - 2. Business coaching and industry-specific business acceleration programs; and
 - 3. Facilitating start-up ventures' access to needed professional services (such as legal, accounting, and consulting services).
- C. **Fostering communication, and providing opportunities for networking and events geared toward the needs of Wyoming entrepreneurs**, by:
 - 1. Providing a "one-stop shop" for start-up business resources, both/either virtually or in-person; and

2. Organizing entrepreneur meet-ups and business education events across Wyoming, including but not limited to an annual entrepreneurship expo.

The foregoing are provided solely as examples of activities the Company may pursue, and are not intended to limit the Company's activities. The Company may pursue other activities to further its purposes without amending this Operating Agreement. The Company shall take all actions in a manner consistent with the University's public purpose and tax-exempt status, and shall use all funds generated by its activities in furtherance of such purposes and status.

1.4 Office. The principal office of the Company shall be at Old Main 204, 1000 E. University Ave., Department 3434, Laramie, Wyoming 82071, and at such other locations within and without the State of Wyoming as may be agreed upon by the Member.

1.5 Powers. The Company shall have all powers as set forth in the Articles of Organization and any and all powers enumerated in the Wyoming Limited Liability Company Act, Wyo. Stat. § 17-15-101 *et seq.*, as the same has been enacted and amended from time to time, to the extent consistent with Article I, Section 1.3, above. Notwithstanding the foregoing, the Company shall not act as an insurer or acting as a "financial institution", within the meaning of Wyo. Stat. §17-29-211(e)(ii), as amended from time to time.

1.6 Duration. The period of duration of the Company shall be perpetual from the date its Articles of Organization are filed with the Secretary of State of Wyoming, unless sooner dissolved by the Member as provided for herein or as required by law.

ARTICLE II

Members

2.1. Sole Member. The sole member of the Company shall be the University, a Wyoming political subdivision and federally tax-exempt entity pursuant to the Internal Revenue Code, Section 115 (26 U.S.C. §115) (the "**Member**") or its successors or assigns, to the extent such successors or assigns are similarly tax-exempt. The Member may take any action provided for under this Operating Agreement in a signed writing, without the necessity of a meeting. The Company shall have no other members, except as described in Article VIII of this Operating Agreement.

2.2. Reserve Powers. In addition to the rights and powers of the Member provided by law, the approval of the Member shall be required for all of the following ("**Reserve Powers**"):

- A. Any action, or decision not to take action, by the officers, the Company, or the Board of Managers that could adversely affect:
 1. The tax-exempt status of the Member or any affiliate of the Member;
 2. Compliance by the Member with any local, Wyoming or federal law or regulation; or

- a. Notwithstanding the foregoing Section 2.2.A.2, the Member and the Company hereby agree that the Member does not intend to require the Company to be bound by all the same laws and regulations as the Member is bound, and that it is the Member's intent that the Company be treated for all purposes as a private, non-public limited liability company under Wyoming law;

- 3. Compliance with any bond indenture under which the Member or any affiliate of the Member is obligated;

B. Subject to Article X, Section 10.11, any changes in the mission, purposes, philosophy or values of the Company and any action or decision not to take action (by the officers, the Company, or the Board of Managers, if any) that may be contrary to the public purpose, charitable mission, purposes, philosophy or values of the Member;

C. Approval of an annual comprehensive compensation plan applicable to all employees of the Company designed to further the Company's strategic plan, and changes to such comprehensive compensation plan, but excluding compensation decisions regarding individual employees;

D. Any acquisition of, investment by, or sale by the Company of assets or procurement of services with a value of \$500,000 or more in a single transaction or series of related transactions over a one (1) year period, but excluding the hiring of employees;

E. Any change in the governing documents, including any transaction or series of transactions as a result of which a change would occur in the Articles of Organization or other governing documents of the Company; and

F. Appointment of the Board Members, described below at Article III, Section 3.3, to the Board of Managers.

ARTICLE III

Management

3.1. Management. Subject to the Reserve Powers described in Article II, Section 2.2, the Company's management shall be vested in a Board of Managers (or the "Board"), which shall have sole discretion and authority to take action on the Company's behalf. The Board of Managers may delegate such of its authority as it may choose from time to time, to one or more of its officers or executives.

3.2. Composition. The Board of Managers (the "Board") shall consist of seven (7) voting members, and up to two (2) non-voting, *ex officio* members (collectively, the "Board Members" and each a "Board Member"), appointed as described below.

3.3. Initial and Subsequent Appointments. The initial Board of Managers shall be appointed by the University's Board of Trustees. Subsequent appointments shall be made by the University's Board of Trustees after soliciting the input of the then-serving Board of Managers.

All appointments shall be made by the University's Board of Trustees in its sole discretion, with due regard to the criteria stated below.

A. One (1) Board Member shall be appointed to represent the perspective, mission and experience of the University with respect to the Company's purpose (the "University Board Member"). The initially appointed University Board Member shall serve a one (1) year term. Subsequent University Board Members shall each serve two (2) year terms.

B. Four (4) Board members shall be appointed to represent the perspective, experience, and needs of the following key industries and sectors of Wyoming's economy (each an "Industry Board Member"):

1. Natural resources;
2. Advanced manufacturing;
3. Knowledge and creative industries;
4. Agriculture; and
5. Tourism and outdoor recreation.

The initially appointed Industry Board Member for natural resources shall serve a one (1) year term. Subsequently appointed Industry Board Members for natural resources shall each serve two (2) year terms. All other Industry Board Members shall serve two (2) year terms.

C. One (1) Board Member shall be the Vice President for Research and Economic Development. The University's Board of Trustees shall appoint one (1) additional Board Member, at-large. The Board of Trustees shall give due regard in appointing such additional Board Members to the obtaining the perspective, experience and needs of emerging industries and sectors of the Wyoming economy. Each at-large Board Member shall serve a one (1) year term.

D. The Chief Executive Officer of the Company, if one is appointed, shall at all times be a nonvoting *ex-officio* Board Member on the Board. The University of Wyoming Foundation shall designate an individual to be a nonvoting *ex-officio* Board Member on the Board.

3.4. Removal; Vacancies. Each Board Member shall serve at the pleasure of the University's Board of Trustees, and may be removed by the University's Board of Trustees at any time, for any or no cause, immediately upon notice by the Board of Trustees to the Board Member. A Board Member may also be removed by a majority of the Board (excluding the subject Board Member) for violation of the Company's conflict of interest policy, articulated in Article VI. A Board Member may resign, for any or no reason, at any time immediately upon written notice to the Board Chairperson. Any vacancy in Board Membership created by removal or resignation shall be filled by the University's Board of Trustees in the same manner as regular Board Member appointments, for the unexpired remainder of the removed or resigned Board Member's term.

3.5. Officers of the Board of Managers. There shall be a Chairperson, a Vice Chairperson, and a Secretary/Treasurer of the Board. Each position shall be elected by a majority of the Board from among the Board Members.

A. The Chairperson shall preside at all meetings of the Board of Managers, call the Board's meetings to order, and cause the business of the meetings to be proceeded with in an expedient manner. The Chairperson shall have the right to decide all matters of order at meetings. The Chairperson, or his or her designee, shall report on Board of Managers' activities directly to the Member, on a regular basis, in the Member's discretion.

B. The Vice Chairperson shall perform such duties as may be delegated by the Chairperson from time to time and shall serve in the Chairperson's place at meetings of the Board of Managers in the Chairperson's absence.

C. The Secretary/Treasurer shall be responsible for accurately recording the discussions and actions of the Board of Managers in written minutes for each meeting. The Secretary/Treasurer shall have custody of all funds of the Company and shall deposit the same in the name of the Company, for collection, checks, notes, and other obligations for deposits in such banks.

D. The initial Chairperson, Vice-Chairperson and Secretary/Treasurer shall serve in their respective positions for a term of one (1) year. Each of the subsequently-elected Chairperson, Vice-Chairperson and Secretary/Treasurer shall serve in their respective positions for a term of two (2) years from their election. A Board Member may serve up to three (3) successive terms in any position, but after serving 3 successive terms shall be ineligible for election to the same position for the following term. Any of the Chairperson, Vice-Chairperson or Secretary/Treasurer may be removed from office at any time for failure to perform his or her duties described above by a majority vote of no less than four (4) Board Members, including the University Board Member. If the Chairperson is removed, the Vice Chairperson shall assume the duties of the Chairperson until a successor is elected.

3.6 Authority; Powers. Subject to the Reserve Powers in Section 2.2 of the Operating Agreement of the Company, the Board shall have all necessary authority to manage the direction, policies and affairs of the Company on all matters, including the power to bind the Company by contract, incur debt, and institute and defend legal actions in the name of the Company. The Board may make recommendations to the Member concerning all other issues with respect to which the Member has Reserve Powers.

3.7 Duties to Company.

A. Each Board Member shall owe a fiduciary duty of loyalty to the Company, and not to any other entity, including but not limited to the Member. Each Board Member shall act at all times in the Company's best interests, and not the best interests of any other individual or entity.

B. Duty to ensure confidentiality of Confidential Information.

1. The Company shall ensure that all (1) employees and contractors with whom it contracts to provide services to or on behalf of the Company (collectively, "Employees"), and (2) counterparties and other entities with whom the Company does business (collectively "Counterparties"), to whom the Company provides access to Confidential Information are required to not use or further disclose such Confidential Information in the course of providing services to or for, or conducting business with, the Company.

2. The Company shall have no authority to provide any Confidential Information to an Employee or Counterparty unless the Employee or Counterparty is contractually required to only use or disclose the Confidential Information consistent with this provision. Any act by the Company contrary to this section 3.7.B shall be of no force or effect.

3. The Board of Managers may, however, waive section 3.7.B.1 by affirmative vote of at least seventy-five percent (75%) of the Board Members. Any motion to waive this restriction must explicitly acknowledge Section 3.7.B.1 to be effective.

4. "Confidential Information", for purposes of this Section 3.7.B, shall mean all proprietary, privileged, confidential or other non-public information owned by or in the possession of Company that relates to Company's past, present or future business and activities. Such information includes, but is not limited to prices and material terms of agreements, attempts to obtain customers, future plans to compete, research and development plans, marketing plans, strategies, and any other information that that could be used to reduce competition, eliminate a competitive advantage in the relevant marketplace or would allow the recipient to predict the competitive strategy of the the Company with a fair degree of specificity.

3.8 Quorum, Manner of Acting.

A. Quorum. The presence of a majority of the voting Board Members shall be required for a quorum and the act of a majority of the voting Board Members present at a meeting thereof shall be the act of the Board. Any meeting may be held through the use of communications equipment, provided all persons participating in such meeting can hear and interact with each other. Participation in a meeting through such communications equipment shall constitute presence at the meeting. The Board may take action without meeting only upon unanimous written consent of all voting Board Members.

B. Conduct of Meetings. The Board shall meet on a regular basis, and at least quarterly. At each meeting, the Board shall receive and review the minutes of its last meeting, and those of any committees of the Company, if any, and shall consider such Committee recommendations and any other business the Committees may

recommend be considered by the Board of Managers, and such reports as may be made by the Committees to the Board of Managers. Meetings shall not open to the public, but the Chairperson may, in his or her discretion and on his or her motion or at the request of a Board Member or the Member, invite any individual to participate in the meeting as a guest.

C. Deadlock. If the Board is evenly split in voting on any matter, and thus deadlocked, the Chairperson shall inform the Member. The Member shall appoint one (1) person from its Board of Trustees as a Special Board Member solely to vote on the specific issue on which the Board is deadlocked. The Special Board Member's appointment shall not count toward the maximum size of the Board stated in Section 3.2. The Special Board Member shall cast the deciding vote on the issue causing the deadlock. The Special Board Member shall be required to cast his or her vote in accordance with the best interests of the Company, and in accordance with its mission, philosophy and values, notwithstanding the best interests, mission, philosophy and values of the Member. The Member shall indemnify and hold harmless the Special Board Member from any and all claims and damages, including but not limited to breach of fiduciary duty and conflict of interest, or otherwise, brought against such Special Board Member as a result of the vote cast, solely by reason of such vote being in the best interests of the Company as opposed to the Member. Once the Special Board Member's vote is cast, the term of his or her appointment shall immediately end.

ARTICLE IV **Committees**

4.1. The Board may in its discretion appoint committees, which shall have such powers and authority as the Board may determine, and perform such duties, as from time to time may be prescribed by the Board. A majority of the members of any such committee may determine its method of taking action and fix the time and place of its meetings unless the Board shall otherwise provide. The Board shall have power at any time to change the membership of any such committee to fill vacancies, and to discharge any such committee. Committee members may, but need not be, Board Members.

ARTICLE V **Officers**

The Company shall have such principal officers as may be appointed by the Board in its discretion from time to time, including but not limited to a Chief Executive Officer, Chief Financial Officer, and/or Chief Operations Officer. Any person may hold more than one office. The officers of the Company shall each have such powers and duties as generally pertain to their respective offices, and such further powers and duties as from time to time may be conferred by the Board.

ARTICLE VI **Conflicts of Interest Policy**

6.1. Purpose. The purpose of this "Conflicts of Interest Policy" is to protect the interest of the Company when it is contemplating entering into a transaction or arrangement that might benefit the private interest of a principal officer, the Member, a Board Member, or any other person that would be deemed an "insider" for purposes of the Internal Revenue Service's prohibition on private inurement and/or "private benefit doctrine", or might result in an excess benefit transaction. This policy is intended to supplement but not replace any applicable state or federal laws governing conflicts of interest applicable to the Company.

6.2. Definitions.

A. Interested Person. An "interested person" is any Member, Board Member, principal officer, member of a committee with Board delegated powers who has a direct or indirect interest, as defined below, and any "insider" and/or any "disqualified person", as defined by the Internal Revenue Service's rules on "excess benefit transactions".

B. Interest. A person has an "interest" in a transaction or arrangement if the person:

1. has a close familial relationship with any other person that is or may be impacted by the transaction or action; or
2. the person has a "financial interest" in the transaction, which shall mean, directly or indirectly, through business, investment or family:
 - a. An ownership or investment interest in any entity with which the Company has a transaction or arrangement; or
 - b. A compensation arrangement with the Company or with any entity or individual with which the Company has a transaction or arrangement; or
 - c. A potential ownership or investment interest in, or compensation arrangement with, any entity or individual with which the Company is negotiating a transaction or arrangement.

Compensation includes direct and indirect remuneration as well as gifts or favors that are not insubstantial. A interest is not necessarily a conflict of interest. Under Section 6.3, a person who has an interest will have a conflict of interest only if the Board or appropriate committee decides that a conflict of interest exists.

6.3. Procedures.

A. Duty to Disclose. In connection with any actual or possible conflict of interest, an interested person must disclose the existence of his or her interest and be given the opportunity to disclose all material facts to the Board of Directors and members of committees with Board-delegated powers considering the proposed transaction or arrangement.

B. Determining Whether a Conflict of Interest Exists. After disclosure of the interest and all material facts, and after any discussion with the interested person, he or she shall leave the Board or committee meeting while the determination of a conflict of interest is discussed and voted upon. The remaining Board Members or committee members shall decide if a conflict of interest exists.

C. Procedures for Addressing the Conflict of Interest.

1. An interested person may make a presentation to the Board or committee meeting, but after such presentation he or she shall leave the meeting during the discussion of, and the vote on, the transaction or arrangement involving the possible conflict of interest.

2. The Chairperson of the Board or chairperson of the committee shall, if appropriate, appoint a disinterested person or committee to investigate alternatives to the proposed transaction or arrangement.

3. After exercising due diligence, the Board or committee shall determine whether the Company can obtain with reasonable efforts a more advantageous transaction or arrangement with reasonable efforts from a person or entity that would not give rise to a conflict of interest.

4. If a more advantageous transaction or arrangement is not reasonably possible under circumstances not producing a conflict of interest, the Board or committee shall determine by a majority vote of the disinterested Board Members or committee members whether the transaction or arrangement is in the Company's best interest, for its own benefit, whether it is in accordance with law, and whether it is fair and reasonable. In conformity with such determination it shall make its decision as to whether to enter into the transaction or arrangement.

D. Violations of the Conflicts of Interest Policy.

1. If the Board or committee has reasonable cause to believe that a Board Member or committee Member has failed to disclose actual or possible conflicts of interest, it shall inform the individual of the basis for such belief and afford the individual an opportunity to explain the alleged failure to disclose.

2. If, after hearing the individual's response and after making further investigation as warranted by the circumstances, the Board or committee determines that the Board Member or committee Member has failed to disclose an

actual or possible conflict of interest, it shall take appropriate disciplinary and corrective action, which may include restricting information provided to the Board Member relevant to the transaction or issue in which the individual has a conflict of interest, or removal from the Board of Managers.

6.4. Annual Statements. Each Board Member, principal officer and member of a committee with Board delegated powers shall annually sign a statement which affirms that such person:

- A. Has received a copy of the conflicts of interest policy;
- B. Has read and understands the policy;
- C. Has agreed to comply with the policy; and
- D. Understands that the Company must at all times act in a manner consistent with the charitable nature and tax-exempt status of the Member, including engaging primarily in activities which accomplish one or more of the Member's tax-exempt purposes.

ARTICLE VII **Membership Capital, Debts, Disbursements**

7.1. Contributions to Capital.

A. The contribution to capital to the Company by the Member, either initially or thereafter, may consist of cash, promissory notes or other property, services rendered or to be rendered. The total amount of cash contributed by the Member as initial capital is not to exceed One Thousand Dollars (\$1,000.00). At this time, the agreed value of property other than cash contributed to the Company is zero (no property other than cash or its equivalent has been contributed to the Company).

In order to reflect the present equity and ownership in the business, the capital contribution of the Member is as follows:

Member	Initial Capital Contribution	% Interest
University of Wyoming	\$1,000.00	100%

The Member's capital account shall be appropriately credited on the Company books of account to reflect such capital contributions as a Member. No additional contributions have been agreed to be made by the Member in the future at any time or on any condition; however, additional capital contributions may be made as agreed from time to time.

B. An individual capital account shall be maintained for the Member. There is no requirement that a negative capital account balance be paid by the Member to the Company unless it occurs due to improper withdrawals of capital. The Member's original capital accounts shall be at risk for losses of the Company, but no obligation to invest additional capital due to losses may be imposed on the Member unless specifically agreed to in writing by the Member.

7.2. Limited Liability of Member; Liability of Member to Company.

A. The Member of the Company is not liable under judgment, decree or order of a court, or in any other manner for a debt, obligation or liability of the Company.

B. However, the Member is liable to the Company:

1. For the difference between its contributions to capital as actually made and that stated in this Operating Agreement or Articles of Organization as having been made; and
2. For any unpaid contribution to capital which it agreed to make in the future at the time and on the conditions stated in the Articles of Organization.

C. The Member holds as trustee for the Company:

1. Specific property stated in the Articles of Organization as contributed by such Member, but which was not contributed or which has been wrongfully or erroneously returned; and
2. Money or other property wrongfully paid or conveyed to such Member on account of its contribution.

D. The liabilities of the Member set forth above in Section 7.2(B) can be waived or compromised only by the consent of the Member; but such waiver or compromise shall not affect the right of a creditor of the Company who extended credit or whose claim arose after the filing and before a cancellation or amendment of the Articles of Organization to enforce the liabilities of the Member to the Company.

7.3. Contracting Debts. No debt shall be contracted or liability incurred by or on behalf of the Company except as described in this Operating Agreement.

7.4. Salaries. No wages or salaries for time devoted to the business of the Company shall be paid to the Member or any Board Member for services provided in his or her capacity as a Board Member without the written consent of the Member.

**ARTICLE VIII
Change in Membership**

8.1 Addition of New Members. The Member of the Company shall have the right to admit additional members from time to time, upon unanimous approval of its Board of Trustees, and upon any additional terms and conditions of admission as may be further determined or required by the Member at the time of admission. Any such new Member shall be a Wyoming governmental entity exempt from federal taxation under Internal Revenue Code, Section 115, or such successor or corresponding sections of the Internal Revenue Code as are in effect from time to time in effect (an "Eligible Member").

Upon the admission of a new member, as hereinabove provided, its capital contribution shall be reflected on the Company books of account as a capital contribution. The new member's rights, duties and responsibilities shall be defined in an amendment to this Agreement. No new member shall be admitted if admission of the member would jeopardize the status of the Company as an entity disregarded from its federally tax-exempt member(s), and federally tax-exempt in the same manner as its existing member(s) under applicable Internal Revenue Service guidance.

8.2 Transferability of Interests. Should the Member desire to sell its membership interest in the Company or receives an offer from an outside party to purchase its membership interest, it may sell and transfer its membership interest so long as the party to whom the membership interest is transferred is an Eligible Member.

8.3 Withdrawal of Members. The Member shall have the right to withdraw from the Company at the end of any fiscal year. Upon such a withdrawal the Member shall liquidate the Company business and terminate the Company as provided in Section 9.1 hereof.

ARTICLE IX

Dissolution

9.1 Dissolution.

A. This Company shall be dissolved upon the occurrence of any of the following events:

1. When the period fixed for the duration of the Company shall expire;
2. By the written act of the Member; or
3. Upon the bankruptcy, dissolution, or occurrence of any other event which terminates the continued membership of the Member in the Company.

B. As soon as possible following the occurrence of any of the event as provided in Section 9.1(A) hereinabove, the Company shall execute duplicate originals of a

statement of intent to dissolve in such form as shall be prescribed by the Secretary of State, State of Wyoming, and the same shall be delivered to that office.

C. Upon the dissolution of the Company, as aforesaid, a financial statement shall be prepared by the Company's accountants, which statement shall set forth the Company's assets and liabilities, and a copy of such statement shall be furnished to each of the members within a reasonable time thereafter. Assets shall be liquidated by the Member acting as liquidating trustee(s) if necessary to make payments to creditors. If the Member has become bankrupt, then the liquidating trustee shall be such person as the persons then holding a majority in capital interest of the Company shall designate. The liquidating trustee shall apply all Company assets and proceeds therefrom in accordance with the provisions of the Wyoming Limited Liability Company Act.

The liquidating trustee shall have the power and authority to make, execute, acknowledge and file all documents required to effectuate the dissolution and termination of the Company; and the Member hereby irrevocably constitutes and appoints the liquidating trustee as its true and lawful attorney in such respect.

D. Articles of Dissolution. When all debts, liabilities and obligations have been paid and discharged or adequate provision has been made therefore and all of the remaining property and assets have been distributed as provided for in Subsection E, below, Articles of Dissolution shall be executed in duplicate, verified by the person signing the statement, and delivered to Secretary of State, State of Wyoming, or as otherwise required by law.

E. Distribution of Assets Upon Dissolution. Upon dissolution and winding up the affairs of the Corporation, including payment of all outstanding liabilities, all assets of the Company will be distributed to the University of Wyoming, to be used exclusively for public purposes.

ARTICLE X

Miscellaneous

10.1. Fiscal Year. The fiscal year of the Company shall be January 1 through December 31.

10.2. Accounting. The Company shall at all times during the term of the Company maintain full and accurate books of account, in which shall be entered all the transactions of the Company; the books of account shall be kept at the principal office of the Company, and shall be open to reasonable inspection and examination by the members and their duly authorized representatives during normal business hours. The Company shall deliver to the Member within sixty (60) days after the expiration of each Company fiscal year a statement of receipts and expenses as prepared by the accountants chosen by the members, together with such other financial statements as the Member may reasonably request.

10.3. Indemnity. The Company, according to provisions of law or the provisions hereof, shall obtain insurance to pay on behalf of or shall indemnify every Board Member, officer, the Member, or the heirs, executors, administrators, successors or assigns of the same for

all expenses actually and reasonably incurred or liability incurred by him, her or it in connection with the defense of any claim, suit or proceeding, civil or criminal, in which he, she or it may be made a party by reason of being or having been the Member, officer, or Board Member of the Company, except in relation to matters as to which he, she or it shall be adjudged in the action, suit or proceeding to be liable for breach of fiduciary duty in the performance of duties and except in relation to matters as to which he, she or it shall be finally adjudged in such claim, action, suit or proceeding to be liable for fraud, dishonesty or acts in bad faith. In the event of a settlement before or after action or suit, such payment or indemnification shall be provided only in connection with such matters covered by the settlement as to which the Company is advised by counsel that the person or entity to be indemnified was not guilty of such fraud, dishonesty, acts in bad faith or breach of fiduciary duty. The foregoing right of payment for indemnification shall not exclude other rights to which he, she or it may be entitled.

10.4. No Certificates of Participation. Membership interests shall not be represented by certificates of participation. Membership in the Company, and any transfer thereof, shall be noted on the books of the Company.

10.5. Successors. This agreement and all of the terms and provisions thereof shall be binding upon the Member and any new members who subsequently execute the same, and their respective legal representatives, heirs, successors and assigns.

10.6. Notices. Except as otherwise provided, all notices or other communications under this agreement shall be in writing and shall be considered properly given if mailed by United States Mail, postage prepaid, addressed in care of the respective members at their last known address. Notice of change of address shall be given to the Company by United States mail, after the date of receipt of which notice, the change of address shall be effective. When notice is required to be given to the Member of the Company, a waiver in writing signed by the person or persons to which the notice is to be given, whether before or after the time stated in it, is equivalent to the giving of notice.

10.7. Applicable Law. This agreement and the rights of the Member thereunder shall be construed and interpreted under the laws of the State of Wyoming.

10.8. Gender. Whenever the context so indicated the masculine gender includes the feminine and/or neuter, and the singular includes the plural.

10.9. Validity. In the event that any provision of this agreement is held invalid by a court of competent jurisdiction, such holder shall not affect in any manner the validity of the other provisions.

10.10. Amendments. This Agreement may be amended only by the unanimous consent of the Member of the Company.

IN WITNESS WHEREOF, this Operating Agreement is executed this ____ day of _____, 2019, effective as of the date executed.

SOLE MEMBER:

UNIVERSITY OF WYOMING

By: _____
President, Board of Trustees

WITNESSED:

By: _____
Secretary, Board of Trustees

DRAFT

AGENDA ITEM TITLE:

Contracts and Procurement Report (per Signature Authority Regulation). Evans

UW Regulation 7-2 (Signature Authority) Contracts Board Report - February 16, 2019 - April 15, 2019

Contract Number	Contract Header Name	Contract Type	Department	Supplier	Signed Date	Agreed Amount	Signer Name	Signer Job Title
17016TCAREDecember2018	TCARE System License and Services Agreement	Services Contract	College of Arts & Sciences	TCare	4/7/19	\$114,400.00	Paula Lutz	Dean/Professor
16103 - SurForce LLC - 0319	Quote #20190213-1	Services Contract	College of Engineering & Applied Science	SurForce LLC	3/20/19	\$257,605.00	Michael Pishko	Dean/Professor
16103 - Shimadzu Scientific Instruments- 0319	Sales Proposal	Services Contract	College of Engineering & Applied Science	Shimadzu Scientific Instruments Inc	3/19/19	\$181,364.31	Michael Pishko	Dean/Professor
16102 - Becton, Dickinson and Company - 0319	Quotation Proposal #BDB 2019-28464 v1	Services Contract	College of Engineering & Applied Science	Becton, Dickinson and Company	4/4/19	\$331,349.47	Michael Pishko	Dean/Professor
16001 - Hartwig Inc - 0419	Proposal Number: QUO-38237-L9R1Y5	Services Contract	College of Engineering & Applied Science	Hartwig Inc	4/7/19	\$142,940.00	Michael Pishko	Dean/Professor
16104-Kruss-March 2019	Quote for training	Services Contract	College of Engineering & Applied Science	Kruss USA	3/18/19	\$167,294.30	Michael Pishko	Dean/Professor
17103-Preferred Services-Feb2018	Amendment No. 3	Services Contract	College of Health Sciences	Preferred Services, LLC	2/27/19	\$65,000.00	David Jones	Interim Dean/Professor
40003-Salesforce-Mar 2019	Order Form P-00242651	Services Contract	Information Technology	Salesforce.org	3/19/19	\$63,240.00	Robert Aylward	Vice President
40001-TeamDynamix-Mar 2019	Contract Number: UWP00002	Services Contract	Information Technology	TeamDynamix	3/26/19	\$186,957.51	Robert Aylward	Vice President
40001-Calero Software-Mar 2019	Maintenance Agreement	Services Contract	Information Technology	Calero Software LLC	3/25/19	\$136,425.00	Robert Aylward	Vice President
40003-Huron Consulting Services-Mar 2019	Statement of Work	Services Contract	Information Technology	Huron Consulting Services	3/19/19	\$54,000.00	Neil Theobald	Vice President, Finance & Admin
90004PaciolanScannersFeb2019	Amendment to master-updated ticket scanners	Services Contract	Intercollegiate Athletics	Paciolan, Inc.	3/25/19	\$64,193.00	Neil Theobald	Vice President, Finance & Admin
90202RiversideMarch2019	Hotel Agreement	Services Contract	Intercollegiate Athletics	The Riverside Hotel	4/7/19	\$60,000.00	Thomas Burman	Athletic Director
90202DoubleTreeCSApril2019	Hotel Agreement	Services Contract	Intercollegiate Athletics	DoubleTree Colorado Springs	4/10/19	\$60,000.00	Thomas Burman	Athletic Director
90202UnivOf CaliforniaApril2019	University of California Dept of Intercollegiate Athletics Football Game Guarantee	Services Contract	Intercollegiate Athletics	University of California	4/11/19	\$250,000.00	Laurie Nichols	President
90202RiverwoodsMarch2019	Hotel Agreement	Services Contract	Intercollegiate Athletics	Riverwoods HCR, LLC	4/4/19	\$60,000.00	Thomas Burman	Athletic Director
90202MarriottLaJollaApril2019	Hotel Agreement	Services Contract	Intercollegiate Athletics	La Jolla2 Hotel OperatorLLC dba Marriott La Jolla	4/11/19	\$60,000.00	Thomas Burman	Athletic Director
90201bdGlobalLLCJanuary2019	2019 MGM Resorts Main Event Agreement	Services Contract	Intercollegiate Athletics	bd Global LLC	2/24/19	\$180,000.00	Thomas Burman	Athletic Director
70010-J-Sealants Amendment4-March2019	J-Sealants Amendment 4	Services Contract	Research & Economic Development	J-Sealants LLC	4/1/19	\$110,000.00	Diana Hulme	Assoc VP, Research
70001FisherScientificJune2018	Amendment to Scientific Supplies Agreement	Services Contract	Research & Economic Development	Fisher Scientific	3/24/19	\$269,400.00	Diana Hulme	Assoc VP, Research
33011RoxiesMarch2019	University of Wyoming MHR Gateway Center Alcohol Agreement	Services Contract	Residence Life Dining	Roxie's on Grand	3/27/19	\$100,000.00	Neil Theobald	Vice President, Finance & Admin

10501-MatsurfLimitedAmend.no.1-Jan2019	Matsurf Limited Amend. no. 1	Services Contract	School of Energy Resources	Matsurf Limited	3/19/19	\$58,043.85	Mark Northam	Executive Director
10501-UofRegina-Feb2019	University of Regina Agreement for Services	Services Contract	School of Energy Resources	University of Regina	3/12/19	\$62,500.00	Mark Northam	Executive Director
0001-Schlumber Technology	Agreement for Services Schlumberger	Services Contract	School of Energy Resources	Schlumberger Technology Corp	3/12/19	\$54,900.00	Mark Northam	Executive Director
19002-Gale-Mar2019	Gale Order Form	Services Contract	University Libraries	Cengage Learning	3/27/19	\$81,000.00	Ivan Gaetz	Dean
190002-Elsevier-Feb2019	Scopus	Services Contract	University Libraries	Elsevier B V	3/3/19	\$120,624.65	Ivan Gaetz	Dean
26001SasakieAssociatesFeb2019	Consultant Agreement	Services Contract	University Operations	Sasaki Associates Inc	3/28/19	\$1,535,910.00	Laurie Nichols	President*
26001GLHNArchitectsandEngineers,Inc, March2019	Consultant Agreement	Services Contract	University Operations	GLHN Architects & Engineers, Inc	3/25/19	\$50,000.00	Neil Theobald	Vice President, Finance & Admin
26001WoodEnvironment&InfrastructureSolutions, Inc, Feb2019	Consultant Agreement	Services Contract	University Operations	Wood Environment & Infrastructure Solutions, Inc.	3/23/19	\$50,000.00	Neil Theobald	Vice President, Finance & Admin
26001ElectricalEngineeringSolutionsMarch2019	Consultant Agreement	Services Contract	University Operations	Electrical Engineering Solutions	3/27/19	\$50,000.00	Neil Theobald	Vice President, Finance & Admin
26001DaleF. Jones, Structural Engineer, Inc, April2019	Consultant Agreement	Services Contract	University Operations	Dale F Jones Structural Engineer Inc	4/10/19	\$50,000.00	Neil Theobald	Vice President, Finance & Admin
26001GSGArchitectureMarch2019	Consultant Agreement	Services Contract	University Operations	GSGarchitecture	3/25/19	\$50,000.00	Neil Theobald	Vice President, Finance & Admin
26001Inberg-MillerEngineersFeb2019	Consultant Agreement	Services Contract	University Operations	Inberg-Miller Engineers	3/23/19	\$50,000.00	Neil Theobald	Vice President, Finance & Admin
26001Shepard Construction, Inc, Feb2019DBTobinHouse	Design-Build Project Agreement	Services Contract	University Operations	Shepard Construction Inc	2/26/19	\$705,000.00	Laurie Nichols	President
26001CoffeyEngineering&SurveyingApril2019	Consultant Agreement	Services Contract	University Operations	Coffey Engineering & Surveying LLC	4/9/19	\$50,000.00	Neil Theobald	Vice President, Finance & Admin
26001AreteDesignGroupJan2019CorbettLockerRooms	Project Agreement Between The Trustees of the University of Wyoming and Arete Design Group	Services Contract	University Operations	Arete Design Group	2/18/19	\$106,499.00	Neil Theobald	Vice President, Finance & Admin
26001GEJohnsonConstructionWyoming, LLC, Jan2019CMARSIBuilding	Project Agreement Between The Trustees of the University of Wyoming and Construction Manager-At-Risk	Services Contract	University Operations	GE Johnson Construction Co	2/17/19	\$142,000.00	Laurie Nichols	President
31081-Plain White T's-May2019	Plain White T's Offer Letter	Services Contract	VP Student Affairs Office	How to Concerts LLC	3/10/19	\$50,000.00	Sean Blackburn	VP for Student Affairs
31081-Hozier-Oct2019	Offer Form	Services Contract	VP Student Affairs Office	How to Concerts LLC	2/18/19	\$75,000.00	Sean Blackburn	VP for Student Affairs

*Board of Trustees discussed and approved at November and December 2018 Board of Trustees meetings

UW Regulation 7-2 (Signature Authority) Procurement Board Report - February 16, 2019 - April 15, 2019

Creation Date	Supplier Name	Line No	Description	Quantity	Line Unit Price	Total Line Price	Total PO Amount	Department	Last Approver	Date	Title of Approver
2/19/2019	TouchNet Information Systems Inc.	2	TN Annual Subscription Service 3/1/2019 - 2/28/2020		\$960.00	\$960.00		Financial Services Business Office	David Jewell	2/19/2019	Assoc VP, Budget & Inst Plan
2/19/2019	TouchNet Information Systems Inc.	1	TN Annual Subscription Blue Fin 11/1/18 - 2/28/19		\$109,321.64	\$109,321.64	\$110,281.64	Financial Services Business Office	David Jewell	2/19/2019	Assoc VP, Budget & Inst Plan
2/19/2019	Renishaw Inc.	1	INVIARAMAN SPECTROMETER		\$102,800.00	\$102,800.00		Geology & Geophysics	Paula Lutz	2/19/2019	Dean, A&S College
2/19/2019	Renishaw Inc.	1	INVIARAMAN SPECTROMETER		\$102,800.00	\$102,800.00	\$205,600.00	Geology & Geophysics	Paula Lutz	2/19/2019	Dean, A&S College
2/20/2019	Geneva Woods Pharmacy Inc.	1	Final payment on Family Pharmacy assets.		\$110,439.86	\$110,439.86	\$110,439.86	Family Medicine Residency Programs Casper	David Jones	2/20/2019	Dean, Health Sciences
2/20/2019	Fisher Scientific	1	Fisher Scientific—Micro Bio Chem Lab Equipment for the IC, this is charged to CS / requested by Jessica Kern	1	\$72,077.92	\$72,077.92	\$72,077.92	EPSCoR	Amanda Larson	4/19/2019	Asst To The Vice President, Research
2/21/2019	Carl Zeiss Microscopy, LLC	1	Carl Zeiss Microscopy out of 1004027 for Zhaojie		\$149,564.00	\$149,564.00	\$149,564.00	Zoology & Physiology	Paula Lutz	2/20/2019	Dean, A&S College
2/22/2019	United Healthcare Student Resources	1	Domestic Student Health Insurance - Invoice 18U0585-2-EDUM - Wire Transfer. Laura Betzold Approved. Please Rush.		\$1,078,690.00	\$1,078,690.00	\$1,078,690.00	Risk Management & Safety Office	Laurie Nichols	2/22/2019	President*
2/26/2019	Veetronic Aerospace Inc.	9	VERTX PLUS-2 Collar-Ewe-w/ VHF beacon, mortality sensor, temp sensor, basic 3-axis activity sensor. Putting loyalty discount on this line.	80	\$90.00	\$7,200.00		Wyoming Coop Unit	Kate Miller	2/26/2019	Provost & Vice Pres, Acad Affairs
2/26/2019	Veetronic Aerospace Inc.	8	Iridium bi-directional option	80	\$375.00	\$30,000.00		Wyoming Coop Unit	Kate Miller	2/26/2019	Provost & Vice Pres, Acad Affairs
2/26/2019	Veetronic Aerospace Inc.	7	UHF external sensor reception option	80	\$1,237.50	\$99,000.00		Wyoming Coop Unit	Kate Miller	2/26/2019	Provost & Vice Pres, Acad Affairs
2/26/2019	Veetronic Aerospace Inc.	6	UHF ID coded VIT with VHF	24,621,792	\$1,395.00	\$34,347.40		Wyoming Coop Unit	Kate Miller	2/26/2019	Provost & Vice Pres, Acad Affairs
2/26/2019	Veetronic Aerospace Inc.	6	VERTX Lite-2D Iridium collar-rans-w/ Iridium module, VHF beacon, mortality sensor, temp sensor, basic 3-axis activity sensor.	5,378,078	\$1,395.00	\$7,502.60		Haub School of Environment & Natural Resources	Kate Miller	2/26/2019	Provost & Vice Pres, Acad Affairs
2/26/2019	Veetronic Aerospace Inc.	5	VERTX Lite-2D Iridium collar-rans-w/ Iridium module, VHF beacon, mortality sensor, temp sensor, basic 3-axis activity sensor.	9,517,806	\$1,550.00	\$14,752.60		Haub School of Environment & Natural Resources	Kate Miller	2/26/2019	Provost & Vice Pres, Acad Affairs
2/26/2019	Veetronic Aerospace Inc.	5	VERTX Lite-2D Iridium collar-deer-w/ Iridium module, VHF beacon, mortality sensor, temp sensor, basic 3-axis activity sensor.	5,482,193	\$1,550.00	\$8,497.40		Haub School of Environment & Natural Resources	Kate Miller	2/26/2019	Provost & Vice Pres, Acad Affairs
2/26/2019	Veetronic Aerospace Inc.	4	VERTX Lite-2D Iridium collar-deer-w/ Iridium module, VHF beacon, mortality sensor, temp sensor, basic 3-axis activity sensor.	123	\$202.50	\$24,907.50		Haub School of Environment & Natural Resources	Kate Miller	2/26/2019	Provost & Vice Pres, Acad Affairs
2/26/2019	Veetronic Aerospace Inc.	3	VERTX PLUS-2-w/ VHF beacon, mortality sensor, temp sensor, basic 3-axis activity sensor.	48	\$90.00	\$4,320.00		Haub School of Environment & Natural Resources	Kate Miller	2/26/2019	Provost & Vice Pres, Acad Affairs
2/26/2019	Veetronic Aerospace Inc.	2	Iridium bi-directional option.	48	\$375.00	\$18,000.00		Haub School of Environment & Natural Resources	Kate Miller	2/26/2019	Provost & Vice Pres, Acad Affairs
2/26/2019	Veetronic Aerospace Inc.	1	UHF external sensor reception option.	48	\$1,059.31	\$50,847.00	\$299,374.50	Haub School of Environment & Natural Resources	Kate Miller	2/26/2019	Provost & Vice Pres, Acad Affairs
2/26/2019	DLT Solutions LLC	5	Red Hat Satellite Server (Academic Edition) MCT1692 for period 2/27/19-2/26/20	1486	\$6.20	\$9,213.20		Systems Services	Robert Aylward	2/26/2019	VP Info Tech & CIO
2/26/2019	DLT Solutions LLC	5	Red Hat Satellite Server (Academic Edition) MCT1692 for period 2/27/19-2/26/20	1486	\$6.20	\$9,213.20		Research Computing Support	Diana Hulme	2/26/2019	Assoc VP, Research
2/26/2019	DLT Solutions LLC	4	Renewal - Red Hat Enterprise Linux Extended Life Cycle Support RH00270RN for period 2/27/19-2/26/20	0.5	\$356.92	\$178.46		Systems Services	Robert Aylward	2/26/2019	VP Info Tech & CIO
2/26/2019	DLT Solutions LLC	4	Renewal - Red Hat Enterprise Linux Extended Life Cycle Support RH00270RN for period 2/27/19-2/26/20	0.5	\$356.92	\$178.46		Research Computing Support	Diana Hulme	2/26/2019	Assoc VP, Research
2/26/2019	DLT Solutions LLC	3	Red Hat Infrastructure for Academic Institutions - Site Subscription RH00191 for period 2/27/19-2/26/20	1486	\$26.00	\$38,636.00		Systems Services	Robert Aylward	2/26/2019	VP Info Tech & CIO
2/26/2019	DLT Solutions LLC	3	Red Hat Infrastructure for Academic Institutions - Site Subscription RH00191 for period 2/27/19-2/26/20	1486	\$26.00	\$38,636.00		Research Computing Support	Diana Hulme	2/26/2019	Assoc VP, Research
2/26/2019	DLT Solutions LLC	2	Renewal - Red Hat Enterprise Linux Extended Life Cycle Support RH00270RN for period 2/27/19-2/26/20	0.5	\$355.92	\$177.96		Research Computing Support	Diana Hulme	2/26/2019	Assoc VP, Research
2/26/2019	DLT Solutions LLC	2	Renewal - Red Hat Enterprise Linux Extended Life Cycle Support RH00270RN for period 2/27/19-2/26/20	0.5	\$355.92	\$177.96		Systems Services	Robert Aylward	2/26/2019	VP Info Tech & CIO
2/26/2019	DLT Solutions LLC	1	Red Hat Ceph Storage Academic Site Subscription R500120 for period 2/27/19-2/26/20	0.5	\$6,741.57	\$3,370.79		Research Computing Support	Diana Hulme	2/26/2019	Assoc VP, Research
2/26/2019	DLT Solutions LLC	1	Red Hat Ceph Storage Academic Site Subscription R500120 for period 2/27/19-2/26/20	0.5	\$6,741.57	\$3,370.79	\$103,152.81	Systems Services	Robert Aylward	2/26/2019	VP Info Tech & CIO
2/26/2019	NuAir Inc	1	Parts and supplies for 2 new fume Hoods		\$52,062.00	\$52,062.00	\$52,062.00	Geology & Geophysics	Laurie Sanchez	2/22/2019	Dir, Business Operations, A&S
2/26/2019	CDW Government, Inc.	1	8TO HP ZB 17 G5 17 8750H 1 16 W10P	100	\$1,815.26	\$181,526.00	\$181,526.00	Facilities Construction Mgt.	Darcy Bryant	2/26/2019	Deputy Director, Business Serv, Univ Ops**
2/27/2019	Matthew Bender & Co., Inc.	1	Ebook subscriptions for Law Library	1	\$63,423.14	\$63,423.14	\$63,423.14	Law Library	Laurie Kempert	2/28/2019	Dir, Business Operations, Law School

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2/28/2019	Micromeritics Instrument Corporation	1	AutoChem II 2920 Chemisorption Analyzer - Fully automated chemisorption analyzer for temperature programmed, pulse chemisorption and physisorption analyses of dispersed metal catalyst materials	1	\$76,469.40	\$76,469.40	\$76,469.40	School of Energy Resources Directors Office	Rachel Ferrell	3/1/2019	Business Manager, Executive, SER
3/4/2019	CE Elantech Inc.	2	CE Elantech-Combustion Elemental Analyzer for Biochem Lab -Requested by Jessica Kern.	1	\$10,202.50	\$10,202.50		EPSCoR	Amanda Larson	4/16/2019	Asst To The Vice President, Research
3/4/2019	CE Elantech Inc.	1	CE Elantech-Microbalance for Biochem Lab -Requested by Jessica Kern.	1	\$50,682.50	\$50,682.50	\$60,885.00	EPSCoR	Amanda Larson	4/16/2019	Asst To The Vice President, Research
3/4/2019	Southwest Contract	2	Purchase of new beds for residence halls (Southwest)		\$284,885.00	\$284,885.00		Residence Life Administration	Jamison Miller	3/26/2019	Dir Student Affairs Bus Op.***
3/4/2019	Southwest Contract	1	Springs for new beds for residence halls (Southwest)		\$2,250.00	\$2,250.00	\$287,135.00	Residence Life Administration	Jamison Miller	3/26/2019	Dir Student Affairs Bus Op.***
3/5/2019	Casper College	1	CASPER COLLEGE UNION BLDG - O & M COSTS		\$316,169.12	\$316,169.12	\$316,169.12	Real Estate Operations	Niel Theobald	3/5/2019	VP, Finance & Admin
3/6/2019	United Healthcare Student Resources	1	International Student Health Insurance Premium - Invoice 18-005857-2-1 ITL Laura Betzold approved		\$744,615.00	\$744,615.00	\$744,615.00	Risk Management & Safety Office	Laurie Nichols	3/6/2019	President
3/6/2019	C-LOCK Inc.	7	SmartFeed Pro - Standard sized bins, high precision load cells. Universal for sheep or cattle with adjustment. 8 SHIPPING		\$12,166.67	\$12,166.67		College of Agriculture & Natural Resources Deans Office	Cath Harris	3/7/2019	Business Manager, Executive, Agriculture
3/8/2019	C-LOCK Inc.	6	Trailer for 2 units and solar power & SHIPPING		\$10,966.67	\$10,966.67		College of Agriculture & Natural Resources Deans Office	Cath Harris	3/7/2019	Business Manager, Executive, Agriculture
3/8/2019	C-LOCK Inc.	5	Weather station (wind spd, wind dir, temp, humidity, atm pressure) logged and archived on 1-sec basis, output of avg conditions with feed intake data by visit		\$12,166.67	\$12,166.67		College of Agriculture & Natural Resources Deans Office	Cath Harris	3/7/2019	Business Manager, Executive, Agriculture
3/8/2019	C-LOCK Inc.	4	SmartFeed Pro - Standard sized bins, high precision load cells. Universal for sheep or cattle with adjustment.		\$12,166.67	\$12,166.67		College of Agriculture & Natural Resources Deans Office	Cath Harris	3/7/2019	Business Manager, Executive, Agriculture
3/8/2019	C-LOCK Inc.	3	SmartFeed Pro - Standard sized bins, high precision load cells. Universal for sheep or cattle with adjustment.		\$1,700.00	\$3,400.00		College of Agriculture & Natural Resources Deans Office	Cath Harris	3/7/2019	Business Manager, Executive, Agriculture
3/8/2019	C-LOCK Inc.	2	Trailer for 2 units and solar power		\$10,966.65	\$10,966.65		College of Agriculture & Natural Resources Deans Office	Cath Harris	3/7/2019	Business Manager, Executive, Agriculture
3/8/2019	C-LOCK Inc.	1	SmartFeed Pro - Standard sized bins, high precision load cells. Universal for sheep or cattle with adjustment. 8 SHIPPING		\$12,166.67	\$12,166.67	\$74,000.00	College of Agriculture & Natural Resources Deans Office	Cath Harris	3/7/2019	Business Manager, Executive, Agriculture
3/11/2019	Bloomberg LP	1	Bloomberg access for faculty and students for current financial data to help with research and course work. PO for year two of attached two year agreement		\$52,500.00	\$52,500.00		College of Business Deans Office	Karen Rhodine	3/11/2019	Dir, Business Operations, COB
3/11/2019	Bloomberg LP	1	Bloomberg access for faculty and students for current financial data to help with research and course work. PO for year two of attached two year agreement		\$20,000.00	\$20,000.00		College of Business Deans Office	Karen Rhodine	3/11/2019	Dir, Business Operations, COB
3/11/2019	Bloomberg LP	1	Bloomberg access for faculty and students for current financial data to help with research and course work. PO for year two of attached two year agreement		\$7,500.00	\$7,500.00		Accounting & Finance	Karen Rhodine	3/11/2019	Dir, Business Operations, COB
3/11/2019	Bloomberg LP	1	Bloomberg access for faculty and students for current financial data to help with research and course work. PO for year two of attached two year agreement		\$5,000.00	\$5,000.00		Accounting & Finance	Karen Rhodine	3/11/2019	Dir, Business Operations, COB
3/11/2019	Bloomberg LP	1	Bloomberg access for faculty and students for current financial data to help with research and course work. PO for year two of attached two year agreement		\$5,000.00	\$5,000.00	\$90,000.00	Accounting & Finance	Karen Rhodine	3/11/2019	Dir, Business Operations, COB
3/12/2019	Western Ecosystems Technology Inc	1	WEST, Inc. Sub-award - Linking Microbial Life to Ecosystem Services Across Wyoming's Dynamic Landscape		\$51,000.00	\$51,000.00	\$51,000.00	EPSCoR	Amanda Larson	3/9/2019	Asst To The Vice President, Research
3/12/2019	Long Reimer Winegar Beppeler LLP	1	Engagement of Long Reimer Winegar Beppeler LLP for the Carbon Storage Project (Campbell County, Wyoming)		\$50,000.00	\$50,000.00	\$50,000.00	School of Energy Resources Directors Office	Rachel Ferrell	3/11/2019	Business Manager, Executive, SER
3/13/2019	University of Washington	1	3rd (final) Tuition & Fees Contract payment for 2018-2019		\$1,934,231.00	\$1,934,231.00	\$1,934,231.00	WWAMI Medical Education Program	Laurie Nichols	3/11/2019	President*
3/15/2019	OfficeScapes	28	18 1/2" Width with Arms, Seat Height 18 1/2", Seat Depth 20 1/2", Seat Width 79 1/4" BACK UPHOLSTERY GRADE MOM. MAHARAM GRADE R. 466079_001 URBAN SKETCH LUMBAR UPHOLSTERY	1	\$550.00	\$550.00		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvcs & WyUn
3/15/2019	OfficeScapes	27	18 1/2" Width with Arms, Seat Height 18 1/2", Seat Depth 20 1/2", Seat Width 79 1/4" BACK UPHOLSTERY GRADE MOM. MOMENTUM GRADE L. 09135894 WANDER LAGUNA LUMBAR UPHOLSTERY GRADE MOM. MOMENTUM GRADE L. 09135894 WANDER LAGUNA SEAT UPHOLSTERY GRADE COM CLUSTO	1	\$6,399.00	\$6,399.00		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvcs & WyUn
3/15/2019	OfficeScapes	26	SEAT FABRIC: **NO FABRIC REPEAT** VENDOR: MAYER FABRIC: SILVERWEAVE STYLE BITTERSWEET SW-039	24	\$283.00	\$6,792.00		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvcs & WyUn
3/15/2019	OfficeScapes	25	ING3GB2 FRINGE, GANGLING CONNECTOR BRACKET, SET OF 2	24	\$414.86	\$9,956.64		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvcs & WyUn
3/15/2019	OfficeScapes	24	WW3672WSSOL WAVEWORKS, 36X12X2W, SURFACE RECTANGULAR, FHL SUPPORT AT MAIN RIM PROFILE V425 SOFTENED PVC, SHADOW GROMMET X NO GROMMET WIRE MANAGER, COLOR: X NO WIRE MANAGER, MODIFIED DEPTH X NO MODIFIED DEPTH (STANDARD) MODIFIED WIDTH X NO MODIFIED	6	\$258.24	\$1,549.44		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvcs & WyUn
3/15/2019	OfficeScapes	23	CBV2728BNBP CONFERENCE, 27WX28"ROUND DISC BASE PAINT COLOR: 503 SATIN NICKEL METALLIC FOOT PAINT COLOR: 503 SATIN NICKEL METALLIC	49	\$145.44	\$7,126.56		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvcs & WyUn

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3/15/2019	OfficeScapes	22	WWW3636WSSQL WAVEWORKS,36X36W,SURFACE,SQUARE,FPL SUPPORT M MAIN RIM PROFILE V425 SOFTENED PVC,SHADOW GROMMET X NO GROMMET TOP LAMINATE GROUP STD STANDARD LAMINATE 809 TUNGSTEN EVOLV	5.8	\$58.67	\$340.29		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	21	CBV2228DRNBP CONFERENCE,27WX28FRROUND DISC BASE PAINT COLOR 503 SATIN NICKEL METALLIC FOOT PAINT COLOR 503 SATIN NICKEL METALLIC	2	\$621.56	\$1,243.12		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	20	WWW3636WSSQL WAVEWORKS,36X36W,SURFACE,ROUND,FPL RIM PROFILE V425 SOFTENED PVC,SHADOW GROMMET X NO GROMMET TOP LAMINATE GROUP STD STANDARD LAMINATE 809 TUNGSTEN EVOLV	12	\$58.67	\$704.04		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	19	CBV2228DRNBP CONFERENCE,27WX28FRROUND DISC BASE PAINT COLOR 503 SATIN NICKEL METALLIC FOOT PAINT COLOR 503 SATIN NICKEL METALLIC	4	\$621.56	\$2,486.24		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	18	WWW3636WSSQL WAVEWORKS,36X36W,CONFERENCE TOP,RECTANGULR,FPL RIM PROFILE V425 SOFTENED PVC,SHADOW GROMMET X NO GROMMET MODIFIED DEPTH 42-42 MODIFIED WIDTH X NO MODIFIED WIDTH (STANDARD) TOP LAMINATE GROUP STD STANDARD LAMINATE 809 TUNGSTEN	1	\$297.25	\$297.25		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	17	CBV324DBP FOOTINGS,32WX48FX BASE,STATIC WIRE MGMT CUTOUT X NO CUTOUT PAINT COLOR 503 SATIN NICKEL METALLIC FOOT PAINT COLOR 503 SATIN NICKEL METALLIC	1	\$184.91	\$184.91		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	16	WWW3636WSSQL WAVEWORKS,36X36W,SURFACE,RECTANGULR,FPL SUPPORT M MAIN RIM PROFILE V425 SOFTENED PVC,SHADOW GROMMET X NO GROMMET WIRE MANAGER COLOR X NO WIRE MANAGER MODIFIED DEPTH X NO MODIFIED DEPTH (STANDARD) MODIFIED WIDTH X NO MODIFIED	3	\$360.39	\$1,081.17		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	15	CBV2228DRNBP CONFERENCE,27WX28FRROUND DISC BASE PAINT COLOR 503 SATIN NICKEL METALLIC FOOT PAINT COLOR 503 SATIN NICKEL METALLIC	3	\$143.09	\$429.27		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	14	WWW3636WSSQL WAVEWORKS,36X36W,SURFACE,RECTANGULR,FPL SUPPORT M MAIN RIM PROFILE V425 SOFTENED PVC,SHADOW GROMMET X NO GROMMET WIRE MANAGER COLOR X NO WIRE MANAGER MODIFIED DEPTH X NO MODIFIED DEPTH (STANDARD) MODIFIED WIDTH 36.0000 36 (9)	16	\$233.29	\$3,732.64		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	13	CBV2228DRNBP CONFERENCE,27WX28FRROUND DISC BASE PAINT COLOR 503 SATIN NICKEL METALLIC FOOT PAINT COLOR 503 SATIN NICKEL METALLIC	8	\$204.59	\$1,636.72		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	12	WWW3636WSSQL WAVEWORKS,36X36W,SURFACE,ROUND,FPL RIM PROFILE V425 SOFTENED PVC,SHADOW GROMMET X NO GROMMET TOP LAMINATE GROUP STD STANDARD LAMINATE 809 TUNGSTEN EVOLV	9	\$340.30	\$3,062.70		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	11	CBV4028BP FOOTINGS,40WX28FX BASE,STATIC WIRE MGMT CUTOUT X NO CUTOUT PAINT COLOR 503 SATIN NICKEL METALLIC FOOT PAINT COLOR 503 SATIN NICKEL METALLIC	3	\$1,469.44	\$4,408.32		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	10	NSGOREM DELGADO,OFF BACK,44RONG LOW PROFILE BASE,METAL UPOLSTERY GRADE COM CUSTOMER'S OWN MATERIAL SPECIAL PRIMARY	3	\$312.01	\$936.03		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	9	UPH PATTERN COLOR ==>Architex Marquisette Sun Glint GLIDE STD STANDARD HARD GLIDE	3	\$123.00	\$369.00		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	8	NSGOREM DELGADO,OFF BACK,44RONG LOW PROFILE BASE,METAL UPOLSTERY GRADE COM CUSTOMER'S OWN MATERIAL SPECIAL PRIMARY	9	\$312.01	\$2,808.09		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	7	FABRIC NO REPEAT FABRIC NONRAILROADED* VENDOR:ARCHITEX FABRIC:MARQUISETTE COLOR:OCEAN MIST	9	\$120.54	\$1,094.86		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	6	40X10P Move, Chair, Plastic seat / back, no arms, Glides FRAME: 4799 PLATINUM METALLIC SEAT :6337 ELEMENT SHELL :6337 ELEMENT OPTIONS * * GLIDES *OPT:GLIDES HARD GLD STD: HARD GLIDES	6	\$312.01	\$1,872.06		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	5	40X10P Move, Stool, Plastic seat / back, no arms, Glides FRAME: 4799 PLATINUM METALLIC SEAT :6337 ELEMENT SHELL :6337 ELEMENT OPTIONS * * GLIDES *OPT:GLIDES HARD GLD STD: HARD GLIDES	3	\$275.93	\$827.79		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	4	PLONFSS7/PT: SX32 PR8 ESSENDAINTIF PLONFSS7/PT: SX32 PR8 FLOOR STOOL PT - PLATINUM SHAI SX32 - Grade 3 SilverTex Vinyl / Bronze Color, Bazaar IR18 - Textured Silver Frame	1	\$27.88	\$27.88		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	3	WKS294P 530Pint barstool Armless, Plastic seat Dimensions: 19D x 21 1/2 W x 38 1/4 H Seat: 14 1/2D x 17 1/4 W x 30 1/4 H Finish: Black	7	\$37.27	\$260.89		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn
3/15/2019	OfficeScapes	2	INSTALL DELIVERY & INSTALLATION TO INCLUDE RECEIVING, UNPACKAGING, DISPOSAL OF PACKAGING MATERIALS, INSPECTION FOR VISIBLE OR CONCEALED DAMAGE, FILING OF RELATED FREIGHT CLAIMS, DRIVE TIME, TRUCK FEE, ASSEMBLY, INSIDE DELIVERY	2	\$2,580.95	\$5,161.90		Dining	Eric Webb	3/11/2019	ExDir, ResLife&DiningSvs & WyUn

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		PROJECT FROM FURNITURE INSTALLATION MANAGEMENT SERVICES TO INCLUDE COORDINATION WITH CUSTOMER AND CUSTOMER'S SUB-CONTRACTORS INCLUDING END-USER REPRESENTATIVES, ELECTRICIANS AND DATA/TELECOMMUNICATIONS	19	\$3,756.42	\$71,371.98	\$136,700.79	Dining	Eric Webb	3/11/2019	ExDir, ResLife&Dining Svcs & WyUn
3/15/2019	OfficeScapes									
3/15/2019	National Western Stock Show	1 2019 Sponsorship for National Western Stock Show		\$65,000.00	\$65,000.00	\$65,000.00	Office of the President	Daniel Maxey	3/11/2019	Chief of Staff
3/17/2019	Fisher Scientific	18 ISQ 7000 VPI EI & CI (plus shipping \$162.50)	1	\$20,412.50	\$20,412.50		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	17 TRACE 1310 MAINFRAME MS 110V (plus shipping \$162.50)	1	\$103,838.28	\$103,838.28		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	16 CORD/PWR NAM 2.5M 10A 5-15P	1	\$897.60	\$897.60		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	15 TRACE 1300 SSL INJECTOR MODULE	1	\$938.40	\$938.40		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	14 TRACE 100 PTV INJECTOR MODULE	1	\$808.00	\$808.00		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	13 P&T ADAPTER KITS, TRC1300	1	\$179.46	\$179.46		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	12 ION GUARGE UPGRADE KIT	1	\$4,400.00	\$4,400.00		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	11 GC/GCMS START-UP KIT TRC 1300	1	\$0.01	\$0.01		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	10 AS1310 155 FOR TRC 1300 S	1	\$262.31	\$262.31		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	9 ETHERMET SW, SPORT, 10/100TX	1	\$4,651.71	\$4,651.71		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	8 CHROMELEON 7 LICENSE KEY - NEW	1	\$654.03	\$654.03		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	7 3 DAYS GC/GCMS ONSITE SUPPORT	1	\$1,996.58	\$1,996.58		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	6 OIL MIST FILTER W/NW25 ADAPTER	1	\$1,022.21	\$1,022.21		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	5 GC CONSUMABLES VOUCHER	1	\$4,021.84	\$4,021.84		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	4 GC/GCMS ESSENTIALS KIT	1	\$2,266.84	\$2,266.84		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	3 GC/GCMS SSL ESSENTIALS KIT	1	\$0.01	\$0.01		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	2 DISCOVERY TGA 5500 (plus shipping \$162.50)	1	\$7,974.72	\$7,974.72		Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	1 AUTOINJECTORE 350 HEATED (plus shipping \$162.50)	1	\$62,994.50	\$62,994.50	\$217,319.00	Facilities Construction Mgt.	Darcy Bryant	3/1/2019	Deputy Director, Business Serv, Univ Ops****
3/17/2019	Fisher Scientific	13 ULTIMATE 3000 SD QUATERNARY - EX WAR PLAN QUATERNARY PUMP - UNITY EXT WAR TCC3000SD - CITY EXT WAR WPS3000TRS	1	\$112.68	\$112.68		Facilities Construction Mgt.	John Davis	3/17/2019	Assoc VP for Univ Operations
3/17/2019	Fisher Scientific	12 LPG-3400SDC PUMP - EX WARRANTY VWD-3400RS 4 CHAN	4	\$860.30	\$3,441.20		Facilities Construction Mgt.	John Davis	3/17/2019	Assoc VP for Univ Operations
3/17/2019	Fisher Scientific	11 CORONA NITROGEN 1010 PEAK N2 - UNITY EXT WAR CORONA DET	5	\$0.01	\$0.05		Facilities Construction Mgt.	John Davis	3/17/2019	Assoc VP for Univ Operations
3/17/2019	Fisher Scientific	10 CORONA AIR COMPRESSOR 110V	1	\$831.50	\$831.50		Facilities Construction Mgt.	John Davis	3/17/2019	Assoc VP for Univ Operations
3/17/2019	Fisher Scientific	9 CM7 LICENSE KEY NEW	1	\$4,400.00	\$4,400.00		Facilities Construction Mgt.	John Davis	3/17/2019	Assoc VP for Univ Operations
3/17/2019	Fisher Scientific	8 CHROMELEON SINGLE EDITION	1	\$365.93	\$365.93		Facilities Construction Mgt.	John Davis	3/17/2019	Assoc VP for Univ Operations
3/17/2019	Fisher Scientific	7 PC DELL XEN 2X500GB HD 32GB	1	\$1,646.71	\$1,646.71		Facilities Construction Mgt.	John Davis	3/17/2019	Assoc VP for Univ Operations
3/17/2019	Fisher Scientific	6 MONITOR DELL 24IN RCH6	1	\$2,635.05	\$2,635.05		Facilities Construction Mgt.	John Davis	3/17/2019	Assoc VP for Univ Operations
3/17/2019	Fisher Scientific	5 3 DAYS ONSITE SUPPORT	1	\$0.01	\$0.01		Facilities Construction Mgt.	John Davis	3/17/2019	Assoc VP for Univ Operations
3/17/2019	Fisher Scientific	4 UHPLC ESSENTIALS KIT U8000	1	\$4,772.25	\$4,772.25		Facilities Construction Mgt.	John Davis	3/17/2019	Assoc VP for Univ Operations
3/17/2019	Fisher Scientific	3 POWER CORD USA	1	\$14,953.40	\$14,953.40		Facilities Construction Mgt.	John Davis	3/17/2019	Assoc VP for Univ Operations
3/17/2019	Fisher Scientific	2 ADDITIONAL PM WPS AUTOSAMPLER	1	\$11,974.19	\$11,974.19		Facilities Construction Mgt.	John Davis	3/17/2019	Assoc VP for Univ Operations
3/17/2019	Fisher Scientific	1 VIPER CAP, IDXL 0.13X450MM	1	\$64,282.10	\$64,282.10	\$109,415.07	Facilities Construction Mgt.	John Davis	3/17/2019	Assoc VP for Univ Operations
3/20/2019	Sakura Finetek USA Inc	3 Tissue-Tek Prisma Plus Automated Stainer Demo, Product Code 61700 and Trade-In of DKS Stainer Serial #492907030664	1	\$59,000.00	\$59,000.00		Veterinary Science	Jolene Pantier	3/18/2019	Accounting Associate, Senior, Ag Dean's Office**
3/20/2019	Sakura Finetek USA Inc	2 Link between Tissue-Tek Prisma and Tissue-Tek Glas, Product Code 61680		\$1,500.00	\$1,500.00		Veterinary Science	Jolene Pantier	3/18/2019	Accounting Associate, Senior, Ag Dean's Office**
3/20/2019	Sakura Finetek USA Inc	1 Tissue-Tek Glas g2 Glass Coverslipper Demo, Product Code 6500D		\$36,500.00	\$36,500.00	\$97,000.00	Veterinary Science	Jolene Pantier	3/18/2019	Accounting Associate, Senior, Ag Dean's Office**

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3/20/2019	Colorado Hazard Control LLC	5 2ND FLR-REMOVAL OF CARPET; PAINT PREP FOR LEAD PAINT			\$13,750.00	\$13,750.00		Facilities Management	Darcy Bryant	3/19/2019	Deputy Director, Business Serv, Univ Qrs
3/20/2019	Colorado Hazard Control LLC	4 3RD FLR-REMOVAL OF CARPET; PAINT PREP FOR LEAD PAINT			\$12,085.00	\$12,085.00		Facilities Management	Darcy Bryant	3/19/2019	Deputy Director, Business Serv, Univ Qrs
3/20/2019	Colorado Hazard Control LLC	3 1ST FLR-REMOVAL OF CARPET, CEILING TILE, PAINT PREP FOR LEAD PAINT			\$7,570.00	\$7,570.00		Facilities Management	Darcy Bryant	3/19/2019	Deputy Director, Business Serv, Univ Qrs
3/20/2019	Colorado Hazard Control LLC	2 1ST FLR-REMOVAL OF CARPET, CEILING TILE, PAINT PREP FOR LEAD PAINT			\$15,460.00	\$15,460.00		Facilities Management	Darcy Bryant	3/19/2019	Deputy Director, Business Serv, Univ Qrs
3/20/2019	Colorado Hazard Control LLC	1 BASEMENT-REMOVAL OF CARPET CEILING TILE; PAINT PREP FOR LEAD PAINT			\$13,170.00	\$13,170.00	\$62,035.00	Facilities Management	Darcy Bryant	3/19/2019	Deputy Director, Business Serv, Univ Qrs
3/22/2019	SPEC, Inc.	1 HTPS-3 Sensor Head, rugged science industrial small form factor PC data system (SPC-3010) with real time acquisition			\$117,000.00	\$117,000.00	\$117,000.00	Atmospheric Science	Michael Pliskio	3/22/2019	Dean, Engineering & Applied Science
3/22/2019	Bargreen-Ellingson Inc.	11 Per Bid Number DJS-2019-14 gastronorm grid shelf	30		\$42.00	\$1,260.00		Dining	Jana Schott	3/22/2019	Business Manager, Dining**
3/22/2019	Bargreen-Ellingson Inc.	10 Per Bid Number DJS-2019-14 oven rack mobile	1		\$1,833.00	\$1,833.00		Dining	Jana Schott	3/22/2019	Business Manager, Dining**
3/22/2019	Bargreen-Ellingson Inc.	9 Per Bid Number DJS-2019-14 Line 2 Model 203NG	1		\$31,113.00	\$31,113.00		Dining	Jana Schott	3/22/2019	Business Manager, Dining**
3/22/2019	Bargreen-Ellingson Inc.	8 Per Bid Number DJS-2019-14 gastronorm grid shelf	8		\$42.00	\$336.00		Dining	Jana Schott	3/22/2019	Business Manager, Dining**
3/22/2019	Bargreen-Ellingson Inc.	7 Per Bid Number DJS-2019-14 doors hinges left line item 1 both 102 E & 62 E	2		\$358.00	\$716.00		Dining	Jana Schott	3/22/2019	Business Manager, Dining**
3/22/2019	Bargreen-Ellingson Inc.	6 Per Bid Number DJS-2019-14 Stationary Low Oven Stand	1		\$437.00	\$437.00		Dining	Jana Schott	3/22/2019	Business Manager, Dining**
3/22/2019	Bargreen-Ellingson Inc.	5 Per Bid Number DJS-2019-14 Water filtration Double Cartridge System	1		\$910.00	\$910.00		Dining	Jana Schott	3/22/2019	Business Manager, Dining**
3/22/2019	Bargreen-Ellingson Inc.	4 Per Bid Number DJS-2019-14 care tables bucket	2		\$71.00	\$142.00		Dining	Jana Schott	3/22/2019	Business Manager, Dining**
3/22/2019	Bargreen-Ellingson Inc.	3 Per Bid Number DJS-2019-14 cleaner care tabs	2		\$55.00	\$110.00		Dining	Jana Schott	3/22/2019	Business Manager, Dining**
3/22/2019	Bargreen-Ellingson Inc.	2 Per Bid Number DJS-2019-14 Combi Oven Steam Electric Model 62 E 480V	1		\$12,340.00	\$12,340.00		Dining	Jana Schott	3/22/2019	Business Manager, Dining**
3/22/2019	Bargreen-Ellingson Inc.	1 Per Bid Number DJS-2019-14 Combi Oven Electric Line 1	1		\$15,054.00	\$15,054.00	\$64,251.00	Dining	Jana Schott	3/22/2019	Business Manager, Dining**
3/25/2019	YBP Library Services	1 Books for UW library collection			\$100,000.00	\$100,000.00	\$100,000.00	University Library Collection Development	Laurie Mendick	3/19/2019	Business Manager, Executive, Libraries
3/25/2019	Anton Paar USA Inc	1 DMA 4200 M			\$58,273.60	\$58,273.60	\$58,273.60	Facilities Construction Mgt.	Darcy Bryant	3/19/2019	Deputy Director, Business Serv, Univ Qrs
3/25/2019	Agilent Technologies	1 Cary 4000 UV-Vis Bundle			\$72,500.30	\$72,500.30	\$72,500.30	Facilities Construction Mgt.	Darcy Bryant	3/19/2019	Deputy Director, Business Serv, Univ Qrs
3/25/2019	Brookhaven Instruments Corporation	1 Submicron Particle Sizer (DLS) and zeta Potential Analyzer (PALS); Compact, USB-driven, includes nominal 140 m	1		\$62,960.50	\$62,960.50	\$62,960.50	Facilities Construction Mgt.	Darcy Bryant	3/19/2019	Deputy Director, Business Serv, Univ Qrs
3/26/2019	Fisher Scientific	1 Spectrometer			\$146,969.31	\$146,969.31	\$146,969.31	VP for Research & Economic Development Office	Diana Hulme	3/18/2019	Assoc VP, Research
3/26/2019	Mechdyne Corporation	1 Mechdyne corporation will assist in running & maintaining the 4-wall CWC in the 3rd VZ Ctr located in the Energy			\$135,000.00	\$135,000.00	\$135,000.00	School of Energy Resources Directors Office	Mark Northam	3/26/2019	Executive Director, SER
3/27/2019	Agati Inc.	17 Single Faced 1 Person Work Station w/power POD-WKS-LF-52-49-PLG-UPS-MOD	1		\$5,283.80	\$5,283.80		Provosts Office	Erika Helgeson	3/26/2019	Compliance and Review Specialist, Provost
3/27/2019	Agati Inc.	16 Single Faced 1 Person Work Station w/power POD-WKS-RF-52-49-PLG-UPS-MOD	1		\$5,283.80	\$5,283.80		Provosts Office	Erika Helgeson	3/26/2019	Compliance and Review Specialist, Provost
3/27/2019	Agati Inc.	15 Single Faced 1 Person Work Station w/Power POD-WKS-RF-52-49-PLG-UPS-MOD	1		\$5,283.80	\$5,283.80		University Libraries Administrative Office	Deborah McCarthy	3/26/2019	Asst Dean/Librarian, University Libraries
3/27/2019	Agati Inc.	14 Single Faced 1 Person Work Station w/Power POD-WKS-RF-52-49-PLG-UPS-MOD	1		\$5,283.80	\$5,283.80		University Libraries Administrative Office	Deborah McCarthy	3/26/2019	Asst Dean/Librarian, University Libraries
3/27/2019	Agati Inc.	13 Single Faced 1 Person Work Station w/Power POD-WKS-RF-52-49-PLG-UPS-MOD	1		\$5,283.80	\$5,283.80		University Libraries Administrative Office	Deborah McCarthy	3/26/2019	Asst Dean/Librarian, University Libraries
3/27/2019	Agati Inc.	12 Roland Nook Right Face Standalone ROL-W-4242-49-RF-4H-L	2		\$4,622.55	\$9,245.09		Digital Collections	Deborah McCarthy	3/26/2019	Asst Dean/Librarian, University Libraries
3/27/2019	Agati Inc.	11 Metal Base Tables with in-surface mounted power unit w/72" cord (3 outlets, white) 1 BL-DBSE-4836-29-ELEC-DEANHS-WH-3P	3		\$1,600.50	\$4,801.50		University Libraries Administrative Office	Deborah McCarthy	3/26/2019	Asst Dean/Librarian, University Libraries
3/27/2019	Agati Inc.	10 Hampton Banquette 48" Wide, Open Back HMP-STG-4825-M-OB	2		\$2,335.10	\$4,670.19		University Libraries Administrative Office	Deborah McCarthy	3/26/2019	Asst Dean/Librarian, University Libraries
3/27/2019	Agati Inc.	9 Hampton Banquette 48" Wide, Open Back HMP-STG-4825-M-U	4		\$3,316.37	\$13,265.48		University Libraries Administrative Office	Deborah McCarthy	3/26/2019	Asst Dean/Librarian, University Libraries
3/27/2019	Agati Inc.	8 Single Faced 1 Person Work Station w/power POD-WKS-LF-52-49-PLG-UPS-MOD	1		\$5,283.80	\$5,283.80		Provosts Office	Erika Helgeson	3/26/2019	Compliance and Review Specialist, Provost
3/27/2019	Agati Inc.	7 Single Faced 1 Person Work Station w/power POD-WKS-RF-52-49-PLG-UPS-MOD	1		\$5,283.80	\$5,283.80		Provosts Office	Erika Helgeson	3/26/2019	Compliance and Review Specialist, Provost
3/27/2019	Agati Inc.	6 Single Faced 2 Person Work Station w/power POD-DUO-WKS-7641-49-PLG-UPS-MO	2		\$8,418.51	\$16,837.01		Provosts Office	Erika Helgeson	3/26/2019	Compliance and Review Specialist, Provost
3/27/2019	Agati Inc.	5 Single Faced 1 Person Work Station w/power POD-WKS-LF-52-49-PLG-UPS-MOD	1		\$5,283.80	\$5,283.80		Provosts Office	Erika Helgeson	3/26/2019	Compliance and Review Specialist, Provost

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3/27/2019	Agati Inc.	4	Single Faced 1 Person Work Station w/Power ROD-WKS-RF-52-49-PLG-UPS-MOD	1	\$5,283.81	\$5,283.81		University Libraries Administrative Office	Deborah McCarthy	3/26/2019	Asst Deany Librarian, University Libraries
3/27/2019	Agati Inc.	3	Hampton Banquette 60" Wide, Open back HMP-STG-6025-M-OB	4	\$2,761.93	\$11,047.71		Digital Collections	Deborah McCarthy	3/26/2019	Asst Deany Librarian, University Libraries
3/27/2019	Agati Inc.	2	Hampton Banquette 60" Wide, Upholstered screen HMP-STG-6025-M-U	5	\$3,901.69	\$19,508.47		University Libraries Administrative Office	Deborah McCarthy	3/26/2019	Asst Deany Librarian, University Libraries
3/27/2019	Agati Inc.	1	Metal Base Table TBL-DBSE-6030-29 with In-surface mounted power unit w/72" cord (3 outlets, white)	5	\$1,424.50	\$7,122.50	\$134,052.16	University Libraries Administrative Office	Deborah McCarthy	3/26/2019	Asst Deany Librarian, University Libraries
3/28/2019	Gamry Instruments, Inc.	1	Interface 101UE Potentiostat/Galvanostat/ZRA, Reference 3000 Potentiostat/Galvanostat/ZRA w/Auxiliary Electrom	1	\$158,006.50	\$158,006.50	\$158,006.50	Facilities Construction Mgt	John Davis	3/28/2019	Assoc. VP for Univ Operations
3/28/2019	TA Instruments Inc.	2	5 years of warranty	1	\$14,160.00	\$14,160.00		Facilities Construction Mgt	Darcy Bryant	3/28/2019	Deputy Director, Business Serv, Univ Ops
3/28/2019	TA Instruments Inc.	1	Discovery DSC 250 system consists of: DSC 250; RCL500; 1200 Press & Dye Cells Kit; RCL Gas Dryer; 1 Thermal	1	\$62,322.50	\$62,322.50	\$76,482.50	Facilities Construction Mgt	Darcy Bryant	3/28/2019	Deputy Director, Business Serv, Univ Ops
3/28/2019	Olympus America Inc.	1	Spinning Disc Fluorescent Confocal Microscope	1	\$320,993.47	\$320,993.47	\$320,993.47	Facilities Construction Mgt	Neil Theobald	3/28/2019	VP, Finance & Admin
3/28/2019	Shimadzu Scientific Instruments Inc.	2	MALDI 8020; Quote #SSI-1357899-J511	1	\$46,553.60	\$46,553.60		Facilities Construction Mgt	John Davis	3/28/2019	Assoc. VP for Univ Operations
3/28/2019	Shimadzu Scientific Instruments Inc.	1	Extended Warranty ; Quote #SSI-1357899-J511	1	\$134,810.71	\$134,810.71	\$181,364.31	Facilities Construction Mgt	John Davis	3/28/2019	Assoc. VP for Univ Operations
3/29/2019	Porous Materials Inc.	2	Capillary Pressure Machine	1	\$69,823.00	\$69,823.00		Facilities Construction Mgt	John Davis	3/29/2019	Assoc. VP for Univ Operations
3/29/2019	Porous Materials Inc.	1	Un Steady State Gas Permeameter Porosimeter Model US-PP-10K-1	1	\$59,640.00	\$59,640.00	\$129,463.00	Facilities Construction Mgt	John Davis	3/29/2019	Assoc. VP for Univ Operations
3/29/2019	SurForce LLC	2	Extended Warranty (+12 months for total 24 months from delivery)	1	\$9,780.00	\$9,780.00		Facilities Construction Mgt	Neil Theobald	3/29/2019	VP, Finance & Admin
3/29/2019	SurForce LLC	1	SFA 2000 Basic System	1	\$247,825.00	\$247,825.00	\$257,605.00	Facilities Construction Mgt	Neil Theobald	3/29/2019	VP, Finance & Admin
4/1/2019	Fisher Scientific	1	TRACE 1310 MAINFRAME, TRIPLUS RSH BASE LIQUID, SHIPPING & WARRANTY	1	\$62,124.38	\$62,124.38	\$62,124.38	Facilities Construction Mgt	Darcy Bryant	4/1/2019	Deputy Director, Business Serv, Univ Ops
4/1/2019	Fisher Scientific	1	PROFILE MEASUREMENT MICROSCOPE & COMPONENT PLUS SHIPPING	1	\$232,417.94	\$232,417.94	\$232,417.94	Facilities Construction Mgt	John Davis	4/1/2019	Assoc. VP for Univ Operations
4/2/2019	Picarro Inc.	1	One Flux Analyzer CO2, CH4 and H2o measurement of ALL three at 10 Hz in a single unit as per quote # QU4444 ds		\$75,410.00	\$75,410.00	\$75,410.00	Engineering & Applied Science Deans Office	Megan Barber	4/1/2019	Dir, Business Operations, Engineering & Applied Science
4/2/2019	Fisher Scientific	107	TSX REF GLASS 23CF 120V/60HZ	1	\$5,975.35	\$5,975.35		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	106	TSX FRZ LAB 23CF 120V/60HZ	1	\$7,225.12	\$7,225.12		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	103	ROTOR LYNX 114-F14X50CY EA, lyx 4000, rotor lyx 114-F6X250y/rotor lyx 114-F14X50cy, adpt 50ml with wnk plus/centrifuge \$30k-\$35k	1	\$40,106.31	\$40,106.31		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	101	USD STIRHT PLT PC220-4X51N120V	5	\$456.34	\$2,281.70		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	100	ISOTEMP 6200R20F REF BATH	1	\$3,145.41	\$3,145.41		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	99	VAPRO PRESSURE OSMOMETER 5600	1	\$10,594.82	\$10,594.82		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	98	XPR205 ANALYTICAL BALANCE	1	\$14,003.78	\$14,003.78		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	97	ML1602T	1	\$2,021.00	\$2,021.00		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	96	3PL SOW-LET-HEAT/STIR 100ML	1	\$2,209.11	\$2,209.11		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	95	MULTI PLATFORM SHAKER US PLUG	2	\$734.40	\$1,468.80		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	94	FLAT PLATFORM W/RUBBER MAT	2	\$86.66	\$173.32		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	93	UNIVERSAL ATTACHMENT 183	2	\$183.97	\$367.94		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	92	STILL MP-6A C440518 240V/50/60H	1	\$8,053.13	\$8,053.13		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	91	DOUBLE SOLENOID VALVE ACCESS	1	\$724.58	\$724.58		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	90	BOTTLE STORAGE 13.25 LITER	1	\$990.31	\$990.31		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	89	TITRATOR EXCELLENCE TS W/EXTENDED CARE COMPACT TITRATOR	1	\$19,744.10	\$19,744.10		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	88	EVERR R300E24/40V 1300P 305PMO	1	\$15,171.43	\$15,171.43		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	87	WTP WHT PL47MM.2U 100/PK	10	\$66.75	\$667.50		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	86	LS 10ML PK SF PXD AQF FB-10	1	\$4,053.36	\$4,053.36		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	85	KDS LEGATO 200 INFS ONLY SYRN	1	\$2,777.08	\$2,777.08		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	84	FILTRATION ASSEMBLY 47MM 2L	5	\$414.02	\$2,070.10		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	83	FILTRATION ASSEMBLY 47MM 1L	5	\$318.91	\$1,594.55		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	82	DESIC CABINET TALL 110V 50/60H	1	\$1,425.19	\$1,425.19		Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations

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4/2/2019	Fisher Scientific	81	VAC PUMP W/REG FILTR PUM461	1	\$1,252.71	\$1,252.71	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	80	FUNNEL SEP PYREXPLS 500ML 4/CS	1	\$895.75	\$895.75	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	79	FUNNEL SEP PYREXPLS 125ML	1	\$604.97	\$604.97	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	78	MECH HEAT US BATH 9.5L 120V	1	\$1,033.41	\$1,033.41	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	77	THERMO 10 TRANSFER VESSEL	1	\$1,075.99	\$1,075.99	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	76	MECH HEAT US BATH 5.7L 120V	1	\$791.46	\$791.46	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	75	CHROM COLUMN 18IN LENGTH 500MLC	2	\$190.95	\$381.90	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	74	CHROM COLUMN .50IN IDX10IN	2	\$118.93	\$237.86	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	73	CHROM COLUMN 1/2X12	2	\$127.72	\$255.44	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	72	BOX FURNACE DIG/OTP 208/240V	1	\$3,303.63	\$3,303.63	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	71	ASTM CL1 SET 1MG-1KG W/CERT	1	\$3,450.72	\$3,450.72	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	70	500 WATT SONIC DISM BRTR 110V	1	\$3,691.26	\$3,691.26	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	69	1/4IN MICROTIP	1	\$307.30	\$307.30	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	68	850 HOMOGENIZER PACKAGE	1	\$4,095.02	\$4,095.02	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	67	STAND FOR 850 HOMOGENIZER	1	\$252.57	\$252.57	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	66	CLOUD POUR POINT CHAMBER W/CO	1	\$1,770.90	\$1,770.90	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	65	CLOUD POUR TEST JARS CLOUD PD	4	\$29.63	\$118.52	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	64	AUTOMATIC RAPID FLASH TESTER	1	\$4,670.93	\$4,670.93	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	63	APPARTUS RB CARBON RESID 115V	1	\$6,766.33	\$6,766.33	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	62	METER, PH, ION, COND S475	1	\$2,759.35	\$2,759.35	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	61	L 3 PRONG DBL ADJ CLAMP SS	10	\$100.17	\$1,001.70	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	60	PVC COATED CLAMP W/BOSS HEAD	10	\$12.00	\$120.00	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	59	SWIVEL CLAMP S/S 3 PRONG DA MED	10	\$105.75	\$1,057.50	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	58	CLAMP HOLDER LARGER S.S	10	\$69.91	\$699.10	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	57	SUPPORT STANDS CAST 6.5X11IN	10	\$27.25	\$272.50	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	56	SUPPORT STAND WITH 5 RINGS	10	\$60.00	\$600.00	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	55	CANNON FENSKE ROUTINE S.50	1	\$133.34	\$133.34	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	54	CANNON FENSKE ROUTINE S.100	1	\$132.24	\$132.24	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	53	CANNON FENSKE ROUTINE S.200	1	\$132.06	\$132.06	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	52	CANNON FENSKE ROUTINE S.300	1	\$133.34	\$133.34	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	51	CANNON FENSKE ROUTINE S.400	1	\$132.33	\$132.33	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	50	CANNON FENSKE ROUTINE S.500	1	\$135.76	\$135.76	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	49	CANNON FENSKE ROUTINE S.600	1	\$133.34	\$133.34	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	48	PYCN, 50ML, RED LIQ THERM, 14-38C	1	\$219.04	\$219.04	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	47	FLASK ERLBNMEYER 25ML	1	\$241.08	\$241.08	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	46	FLASK ERLBNMEYER 50ML	1	\$236.89	\$236.89	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	45	FLASK ERLBNMEYER 125ML 6/PK	2	\$282.13	\$564.26	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	44	FLASK ERLBNMEYER 250ML 6/PK	1	\$338.78	\$338.78	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	43	FLASK ERLBNMEYER 500ML	2	\$279.75	\$559.50	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	42	FLASK ERLBNMEYER 1000ML	2	\$263.30	\$526.60	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	41	CYLINDER GRAD STARTER PACK 1/CS	10	\$155.21	\$1,552.10	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	40	BEAKER HEVI DUTY 150ML 12/PK	1	\$93.00	\$93.00	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	39	BEAKER HEVI DUTY 250ML 12/PK	1	\$93.00	\$93.00	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	38	BEAKER HEVI DUTY 400ML 12/PK	1	\$120.60	\$120.60	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	37	BEAKER HEVI DUTY 600ML 6/PK	1	\$71.40	\$71.40	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/2/2019	Fisher Scientific	36	BEAKER HEVI DUTY 1000ML 6/PK	1	\$111.84	\$111.84	Facilities Construction Mgt	John Davis	4/2/2019	Assoc. VP for Univ Operations

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4/2/2019	Fisher Scientific	35	BEAKER HEVI DUTY 2000ML 4/PK	1	\$149.64	\$149.64	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	34	BEAKER HEVI DUTY 4000ML	1	\$254.99	\$254.99	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	33	ME-18V VISCO BATH + 20+150C	1	\$9,918.87	\$9,918.87	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	32	VACUUM DRYING OVEN 220V	1	\$4,123.11	\$4,123.11	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	31	10-CHAN HOTPLATE STIR	1	\$2,145.22	\$2,145.22	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	30	DISH CRYSTALLIZING 80MM 6/PK	1	\$246.41	\$246.41	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	29	DISH CRYSTALLIZING 100MM 6PK	1	\$247.81	\$247.81	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	28	DISH CRYSTALLIZING 125MM 4/PK	1	\$312.34	\$312.34	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	27	RESEARCH PLUS 6PK	1	\$1,666.94	\$1,666.94	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	26	TUBE CENTRIF GRAD 50ML 6/CS	6	\$329.16	\$1,974.96	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	25	TB HYBR CAP ORNG PP 300MM 2/CS	5	\$147.75	\$738.75	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	24	FLASK VOLUMETRIC 100ML 6/PK	1	\$193.12	\$193.12	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	23	FLASK VOLUMETRIC 500 ML 6PK	1	\$301.65	\$301.65	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	22	FLASK VOLUMETRIC 250ML 6/PK	1	\$480.93	\$480.93	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	21	KIMWIPES SML 4-1 1/2X8-1/2 280 PK	1	\$136.33	\$136.33	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	20	GLOVE GLASS CLOTH 1PK	5	\$30.30	\$151.50	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	19	FB 200 SPEC BLK/F CLR/L 12/PK	1	\$237.96	\$237.96	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	18	FISHERBRAND FIRST AID/BURN KIT	2	\$192.66	\$385.32	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	17	LINER ABS PP BCK 20INX300	5	\$124.44	\$622.20	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	16	LINER ABS PP BCK 20INX50	1	\$200.39	\$200.39	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	15	COTTON LAB COAT UNISEX M	1	\$425.45	\$425.45	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	14	COTTON LAB COAT UNISEX L	1	\$425.45	\$425.45	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	13	LBCT FIRE/CHEM/SPLSH RSTNT MDR	1	\$131.45	\$131.45	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	12	LBCT FIRE/CHEM/SPLST RSTNT LGR	1	\$126.37	\$126.37	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	11	WLBCCT FIRE/CHEM/SPLST RSTNT S	1	\$131.45	\$131.45	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	10	LBCT FIRE/CHEM/SPLSH RSTNT M	1	\$131.45	\$131.45	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	9	FB DK BLU NITRILE EXAM GLV S	1	\$137.43	\$137.43	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	8	FB DK BLU NITRILE EXAM GLV, M	1	\$137.43	\$137.43	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	7	FB DK BLU NITRILE EXAM GLV, L	1	\$137.43	\$137.43	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	6	FB DK BLU NITRILE EXAM GLV, XL	1	\$137.43	\$137.43	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	5	refractometer excellence r5	1	\$10,964.56	\$10,964.56	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	4	VIBRATION ISOLATION 12X18IN	1	\$2,817.50	\$2,817.50	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	3	VIBRATN ISOLATN PLATFRM 18X24	1	\$2,695.00	\$2,695.00	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	2	AMS SCOROTHANE BALANCE PLATFRM	2	\$2,225.85	\$4,451.70	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	1	AMD-SA BALANCE TABLE ISOLATION	1	\$3,408.00	\$3,408.00	\$249,717.85	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations
4/2/2019	Fisher Scientific	43	ISOTEMP 17.6 CF VALVE COMBO 120	1	\$2,021.36	\$2,021.36	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	42	TSX40096A 115V/60HZ	1	\$11,999.00	\$11,999.00	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	41	RACK KIT 20 CUFT 4 DR. (400)	2	\$994.31	\$1,988.62	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	40	ISOTEMP WJ CO2 TC 120V	1	\$5,267.90	\$5,267.90	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	39	isotemp 20l gp bath	1	\$773.54	\$773.54	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	38	ISOTEMP 5 and 10l dual gp bath	1	\$1,338.38	\$1,338.38	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	37	LAB ARMOR BEADS 4L	8	\$376.33	\$3,010.64	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	36	SORVST8TC4X50 PKG	1	\$4,191.20	\$4,191.20	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	35	M10 SWINGING BUCKET ROTOR	1	\$1,331.40	\$1,331.40	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	34	M10 UNSEALED BUCKET SET OF 2	1	\$889.15	\$889.15	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	
4/2/2019	Fisher Scientific	33	LEGEND MICRO 17R SORVALL W/RTI	1	\$5,032.33	\$5,032.33	Facilities Construction Mgt	John Davis	4/2/2019	Assoc VP for Univ Operations	

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4/2/2019	Fisher Scientific	32	TSX REF GLASS 23CF 120V/60HZ	1	\$5,975.35	\$5,975.35	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	31	TSX PRZ LAB 23CF 120V/60HZ	1	\$7,225.12	\$7,225.12	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	30	LOCATOR 4 + W/MONITOR 100-240V	1	\$5,751.35	\$5,751.35	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	29	ARCTIC EXPRESS 10 DRY SHIPPER	1	\$1,917.15	\$1,917.15	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	28	ISOTEMP 4X4HPS 100-120V	2	\$320.12	\$640.24	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	27	400R PKG W/2L CMP/PLATFORM	1	\$8,351.78	\$8,351.78	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	26	OWL ELECTROPHORESIS	2	\$702.83	\$1,405.66	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	25	GEL SYSTEM MINI 70X80CM	1	\$394.95	\$394.95	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	24	ANALYTICAL BALANCE XSR104	1	\$4,725.49	\$4,725.49	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	23	ML203T	1	\$2,135.97	\$2,135.97	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	22	NANDROP ONE SPEC W CUVETTE	1	\$12,100.00	\$12,100.00	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	21	STAINLESS STEEL UTILITY CART	2	\$345.76	\$691.52	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	20	CARBOY W/HANDLES LDPE 20L	1	\$394.61	\$394.61	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	19	RACK MICRO TB FLUOR ASST 5/PK	12	\$36.98	\$443.76	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	18	KIMWIPES SML 4-1/2X8-1/2 280/PK	1	\$136.33	\$136.33	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	17	MEDIA BTL GS GL45 1000ML 10/CS	2	\$78.86	\$157.72	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	16	MEDIA BTL GS GL45 500ML 10/CS	2	\$54.21	\$108.42	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	15	MEDIA BTL GS GL45 250ML 10/CS	2	\$44.16	\$88.32	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	14	BCT COL I T25 VNT CP FLK 10/CS	4	\$105.83	\$423.32	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	13	BCT COL I T75 VNT CP FLK 5/CS	4	\$80.99	\$323.96	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	12	PIPETMAN CLASSIC 4-PETTE KIT	6	\$843.22	\$5,059.32	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	11	PETRI DISH, 150X15MM, 100/CS	5	\$48.93	\$244.65	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	10	ACQUIMET AB150 PH BIO KIT	1	\$926.59	\$926.59	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	9	ELECTRODE MICRO ACUPHAST BNC	1	\$470.56	\$470.56	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	8	15M TBE PP/FLT/ST/GRD RK500CS	5	\$149.22	\$746.10	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	7	CENT TUBE PP FLTP 50ML 500/CS	5	\$195.05	\$975.25	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	6	10UL TIP STER FLTR 960/PK	5	\$216.60	\$1,083.00	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	5	200UL TIP STER FLTR 960/PK	5	\$223.25	\$1,116.25	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	4	1000UL FLTR TIP STR 960/PK	5	\$231.90	\$1,159.50	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	3	100UL TIP RL FILST GRD 960/PK10U	5	\$221.75	\$1,108.75	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	2	200UL TIP RL FILST GRD 960/PK	5	\$211.60	\$1,058.00	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations	
4/2/2019	Fisher Scientific	1	1ML XLTIP RL FILST GRD 560/PK	5	\$339.29	\$1,696.45	\$106,878.96	Facilities Construction Mgt.	John Davis	4/2/2019	Assoc. VP for Univ Operations
4/3/2019	Teton Motors Inc.	3	2019 Chevy Express Van Plate UW-48	0.0957686	\$30,458.00	\$2,916.92	Fleet Services	Neil Theobald	4/2/2019	VP, Finance & Admin	
4/3/2019	Teton Motors Inc.	3	2019 Chevy Express Van Plate UW-48	0.9042314	\$30,458.00	\$27,541.08	Auxiliary Services Directors Office	Neil Theobald	4/2/2019	VP, Finance & Admin	
4/3/2019	Teton Motors Inc.	2	2019 Chevy Colorado Crew Cab Plate UW-224	1	\$28,871.00	\$28,871.00	Auxiliary Services Directors Office	Neil Theobald	4/2/2019	VP, Finance & Admin	
4/3/2019	Teton Motors Inc.	1	2019 Chevy Colorado Crew Cab Plate UW-52	1	\$28,871.00	\$28,871.00	\$88,200.00	Auxiliary Services Directors Office	Neil Theobald	4/2/2019	VP, Finance & Admin
4/3/2019	Fremont Chevrolet Buick GMC	4	Fremont Motors Ram 1500 Standard Box UW-98	1	\$25,575.48	\$25,575.48	Auxiliary Services Directors Office	Neil Theobald	4/2/2019	VP, Finance & Admin	
4/3/2019	Fremont Chevrolet Buick GMC	3	Fremont Motors Ram 1500 Standard Box UW-108	1	\$25,575.48	\$25,575.48	Auxiliary Services Directors Office	Neil Theobald	4/2/2019	VP, Finance & Admin	
4/3/2019	Fremont Chevrolet Buick GMC	2	Fremont Motors Ram 1500 Short Box UW-280	1	\$26,769.48	\$26,769.48	Auxiliary Services Directors Office	Neil Theobald	4/2/2019	VP, Finance & Admin	
4/3/2019	Fremont Chevrolet Buick GMC	1	Fremont Motors Ram 1500 Short Box UW - 32	1	\$26,769.48	\$26,769.48	\$104,689.92	Auxiliary Services Directors Office	Neil Theobald	4/2/2019	VP, Finance & Admin
4/4/2019	Spradley Barr	14	Spradley Barr Expedition UW - 49	1	\$44,640.00	\$44,640.00	Auxiliary Services Directors Office	Neil Theobald	4/4/2019	VP, Finance & Admin	
4/4/2019	Spradley Barr	13	Spradley Barr Expedition UW - 145	1	\$44,640.00	\$44,640.00	Auxiliary Services Directors Office	Neil Theobald	4/4/2019	VP, Finance & Admin	
4/4/2019	Spradley Barr	12	Spradley Barr Expedition UW - 190	1	\$44,640.00	\$44,640.00	Auxiliary Services Directors Office	Neil Theobald	4/4/2019	VP, Finance & Admin	
4/4/2019	Spradley Barr	11	Spradley Barr Expedition UW - 170	1	\$44,640.00	\$44,640.00	Auxiliary Services Directors Office	Neil Theobald	4/4/2019	VP, Finance & Admin	
4/4/2019	Spradley Barr	10	Spradley Barr Explorer UW - 109	1	\$28,918.00	\$28,918.00	Auxiliary Services Directors Office	Neil Theobald	4/4/2019	VP, Finance & Admin	
4/4/2019	Spradley Barr	9	Spradley Barr Explorer UW - 143	1	\$28,918.00	\$28,918.00	Auxiliary Services Directors Office	Neil Theobald	4/4/2019	VP, Finance & Admin	

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4/4/2019	Spradley Barr	8	Spradley Barr Explorer UW - 353	1	\$28,918.00	\$28,918.00	Auxiliary Services Directors Office	Neil Theobald	4/4/2019	VP, Finance & Admin
4/4/2019	Spradley Barr	7	Spradley Barr Fusion UW - 08	1	\$18,521.00	\$18,521.00	Auxiliary Services Directors Office	Neil Theobald	4/4/2019	VP, Finance & Admin
4/4/2019	Spradley Barr	6	Spradley Barr Fusion UW - 10	1	\$18,521.00	\$18,521.00	Auxiliary Services Directors Office	Neil Theobald	4/4/2019	VP, Finance & Admin
4/4/2019	Spradley Barr	5	Spradley Barr Fusion UW - 25	1	\$18,521.00	\$18,521.00	Auxiliary Services Directors Office	Neil Theobald	4/4/2019	VP, Finance & Admin
4/4/2019	Spradley Barr	4	Spradley Barr Fusion UW - 371	1	\$18,521.00	\$18,521.00	Auxiliary Services Directors Office	Neil Theobald	4/4/2019	VP, Finance & Admin
4/4/2019	Spradley Barr	3	Spradley Barr Fusion UW - 379	1	\$18,521.00	\$18,521.00	Auxiliary Services Directors Office	Neil Theobald	4/4/2019	VP, Finance & Admin
4/4/2019	Spradley Barr	2	Spradley Barr Fusion UW - 406	1	\$18,521.00	\$18,521.00	Auxiliary Services Directors Office	Neil Theobald	4/4/2019	VP, Finance & Admin
4/4/2019	Spradley Barr	1	Spradley Barr Fusion UW - 468	1	\$18,521.00	\$18,521.00	Auxiliary Services Directors Office	Neil Theobald	4/4/2019	VP, Finance & Admin
4/8/2019	Fluigent Inc	1	Flow-EZ Module, 1000 mbar; Per Quote #1903261 dated 3/26/19	1	\$56,486.00	\$56,486.00	Facilities Construction Mgt.	Darcy Bryant	4/8/2019	Deputy Director, Business Serv, Univ Qrs
4/8/2019	Nidius Information Technology Inc	1	Nidius. 1004027 for Jared Bushman	1	\$58,282.00	\$58,282.00	Zoology & Physiology	Laurie Sanchez	4/8/2019	Dir, Business Operations, A&S
4/9/2019	Innovative Cutting Systems Inc	1	Epilog Fusion PRO 48 Dual Source 75-Watt CO2 30-Watt Fiber Laser	1	\$60,575.00	\$60,575.00	Facilities Construction Mgt.	Darcy Bryant	4/8/2019	Deputy Director, Business Serv, Univ Qrs
4/9/2019	The Legends Group LLC	39	Item #205 Upright Refrig. Self Serve Merchandising Case, 78" High	1	\$8,654.80	\$8,654.80	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	38	Item #220/221: Coffee Brewer Package - Licensee	1	\$3,412.20	\$3,412.20	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	37	Item #225: Automatic Espresso Machine	1	\$14,731.90	\$14,731.90	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	36	Item #230: Blender Package - Licensee	2	\$1,053.86	\$2,107.71	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	35	Item #361: 60" Sandwich Station w/ Doors and (30) 1/6 Pan Capacity	1	\$4,488.00	\$4,488.00	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	34	Item #377: Bagel Slicer	1	\$442.41	\$442.41	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	33	Item #379: Conveyor Toaster - 208V	1	\$2,087.44	\$2,087.44	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	32	Item #384: Microwave/Convection Oven	1	\$10,298.34	\$10,298.34	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	31	Item #425 Work Table, Stainless Steel Top	1	\$622.98	\$622.98	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	30	Item #440: Proof Rack	2	\$358.62	\$717.24	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	29	Item #390: 1700 Watt Microwave 208V	2	\$1,175.33	\$2,350.66	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	28	Item #455 Hand Sink	1	\$417.07	\$417.07	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	27	Item #457/#458: Drop-In Hand and Dump Sink, Side & Back Splash, 27" Deep	1	\$3,214.33	\$3,214.33	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	26	Item #459 Dipper Well	1	\$192.17	\$192.17	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	25	Item #502: Undercounter Ice Machine	1	\$3,520.00	\$3,520.00	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	24	Item #508: Undercounter Refrigerator	1	\$2,762.10	\$2,762.10	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	23	Item #510: Worktop Refrigerator, 48"	1	\$3,074.58	\$3,074.58	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	22	Item #573B: Reach-In Refrigerator - 2 Door	1	\$4,996.62	\$4,996.62	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	21	Item #640A: Wine Shelving for the front line	1	\$202.40	\$202.40	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	20	Item #680A: Wall Shelving - Coated, Single Tier	1	\$165.30	\$165.30	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	19	Item #690B: Shelving Grid for Prep Tables	1	\$796.86	\$796.86	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	18	Item #864 Bagel Case, 49"	1	\$5,301.58	\$5,301.58	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	17	Item #867/854 P.O.S. Counter/Espresso Bar	1	\$6,671.61	\$6,671.61	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	16	Item #870 Slicer Cabinet, 24"	1	\$854.80	\$854.80	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	15	Item #871 Hand/Dump Sink Cabinet 24"	1	\$722.78	\$722.78	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	14	Item #874 UCR Coffee Cabinet, 36"	1	\$820.02	\$820.02	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	13	Item #878 60" SneezeGuard	1	\$2,442.65	\$2,442.65	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	12	Item #CUSTOM Beverage Counter -	1	\$6,714.49	\$6,714.49	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	11	Item #883 Condiment Unit, 6 Hole	1	\$283.61	\$283.61	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	10	Soffit Millwork	1	\$1,558.47	\$1,558.47	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	9	Millwork Install Kit	1	\$778.84	\$778.84	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	8	Item #GR-1B EBB Soffit Signage -	1	\$4,285.60	\$4,285.60	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	7	Item #700A 42" Digital Menu Board System - WALL MOUNT	1	\$10,120.00	\$10,120.00	Dining	Eric Webb	4/9/2019	EDir, ResLife&DiningSvcs & WyUn

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4/9/2019	The Legends Group LLC	6	DAVID TURBRIDGE LIGHTING-KINA	3	\$741.18	\$2,223.54		Dining	Eric Webb	4/9/2019	ExDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	5	Smallwares Package per Licensee Program	1	\$8,559.08	\$8,559.08		Dining	Eric Webb	4/9/2019	ExDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	4	Freight Charges	1	\$11,362.45	\$11,362.45		Dining	Eric Webb	4/9/2019	ExDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	3	Site Survey: One trip for templating/field measurement	1	\$1,700.00	\$1,700.00		Dining	Eric Webb	4/9/2019	ExDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	2	Drawing Package: Plan Layout, Equipment Schedule & Elevations of Backline	1	\$2,900.00	\$2,900.00		Dining	Eric Webb	4/9/2019	ExDir, ResLife&DiningSvcs & WyUn
4/9/2019	The Legends Group LLC	1	Installation Fees: Includes Millwork, Equipment, Signage and Menuboards	1	\$20,438.00	\$20,438.00	\$156,992.63	Dining	Eric Webb	4/9/2019	ExDir, ResLife&DiningSvcs & WyUn
4/11/2019	Cowboy Supply House	18	WINDSOR CHARIOT 3.T. EXTRACT	1	\$16,722.63	\$16,722.63		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	17	HILLYARD C3XP CLEANING COMPARTION	4	\$2,046.73	\$8,186.92		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	16	WINDSOR CHARIOT 2 ISCRUB DELUXE	1	\$8,039.48	\$8,039.48		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	15	ADMISAL 8 COMPACT EXTRACTOR	9	\$2,751.32	\$24,761.84		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	14	ADMIRAL 8 STANDARD WARD KIT	5	\$429.23	\$2,146.15		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	13	WINDSOR COMPRESS 2	2	\$4,524.34	\$9,048.68		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	12	WINDSOR VERSAMATIC 14" VACUUM	9	\$2,088.75	\$18,798.75		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	11	WINDSOR VERSAMATIC 14" VACUUM	20	\$692.96	\$13,859.20		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	10	WINDSOR VERSAMATIC 18" VACUUM	10	\$869.04	\$8,690.40		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	9	WINDSOR CHARIOT 3.T. EXTRACT	6	\$908.22	\$5,449.32		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	8	BNSS MUSTANG 20 VAC TRAC BURNISHER	4	\$2,730.83	\$10,923.33		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	7	NSS 17" FLOOR MAINTAINER	3	\$2,338.74	\$7,016.22		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	6	WINDSOR CHARIOT 2 ISCRUB DELUXE	1	\$8,039.48	\$8,039.48		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	5	WINDSOR CHARIOT 2 ISCRUB DELUXE	1	\$8,039.48	\$8,039.48		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	4	WINDSOR CHARIOT 2 ISCRUB DELUXE	1	\$8,039.47	\$8,039.47		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	3	WINDSOR CHARIOT 2 ISCRUB DELUXE	1	\$8,039.47	\$8,039.47		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	2	WINDSOR CHARIOT 2 ISCRUB DELUXE	1	\$8,039.47	\$8,039.47		Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	Cowboy Supply House	1	WINDSOR CHARIOT 2 ISCRUB DELUXE	1	\$8,039.47	\$8,039.47	\$181,879.77	Custodial Services	John Davis	4/11/2019	Assoc VP for Univ Operations
4/11/2019	BKD LLP	1	FY18 External Audit-Additional Billing per Amendment No.1 to the Agreement.		\$51,225.00	\$51,225.00	\$51,225.00	VP for Administration Office	Melanie Dwyer	4/10/2019	Asst to the VP, Administration
4/11/2019	TeamDynamix	2	TeamDynamix Enterprise License Renewal 4/14/19-4/13/20 per attached agreement.	30	\$231.75	\$6,952.50		Application & Database Services	Margaux Christensen	4/11/2019	Business Manager, Executive, IT
4/11/2019	TeamDynamix	2	TeamDynamix Enterprise License Renewal 4/14/19-4/13/20 per attached agreement.	166	\$231.75	\$38,470.50		Office of the CIO	Margaux Christensen	4/11/2019	Business Manager, Executive, IT
4/11/2019	TeamDynamix	1	TeamDynamix Enterprise License Renewal 4/14/19-4/13/20 per attached agreement.	25	\$602.55	\$15,063.75	\$60,486.75	Office of the CIO	Margaux Christensen	4/11/2019	Business Manager, Executive, IT
4/11/2019	Smooth Movers	1	MOVING SERVICES FOR COLLEGE OF ENGINEERING TO EERB		\$64,153.13	\$64,153.13	\$64,153.13	Facilities Construction Mgt.	Darcy Bryant	4/10/2019	Deputy Director, Business Serv, Univ
4/12/2019	Fisher Scientific	1	Thermo ICAP RQ inductively coupled plasma mass spectrometer.	1	\$123,699.69	\$123,699.69	\$123,699.69	Geology & Geophysics	Paula Lutz	4/12/2019	Dean, A&S College

*Board of Trustees approved in FY19 Budget.

**Vacation rule approval

***Due to workflow and vacation rules, this was not sent to the correct approvers.

****Due to technical issues in WyoCloud, this was not sent to the correct approvers. This currently being reviewed by the WyoCloud Business Analysts

AGENDA ITEM TITLE: Capital Construction Report, McKinley/Theobald

**Capital Construction
Progress Report as of April 26, 2019**

The following is an accounting of the progress and activity of construction and design since the last Trustees meeting. Also reported are approved change orders.

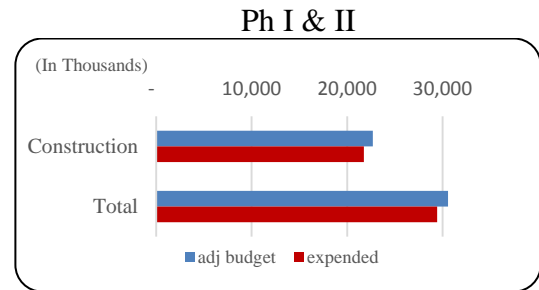
PROJECTS IN CONSTRUCTION

1. Arena Auditorium Renovation

Phase I

Contractor: Haselden Wyoming Constructors
Casper, WY

Original Project Budget \$12,850,000 (a)
Adjusted Project Budget \$12,982,109 (d)



<u>Funding Sources:</u>	<u>Original Anticipated:</u>	<u>Actual:</u>
Foundation	5,000,000	3,149,951
State Match	5,000,000	3,900,049
State Appropriation	2,850,000	5,120,000
Athletics	-	812,109
Total Funding	12,850,000	12,982,109

Guaranteed Maximum Price \$ 7,056,730
Contract Substantial Completion Date March 27, 2014

(In Thousands)	Budget (a)	Additional Funding (b)	Use of Contingency (c)	Adj Budget (a+b+c)=(d)	Expenditures (e)	Obligations (f)	Remaining Balance (d+e+f)=(g)
Construction	7,057	911	360	8,328	(8,328)	-	-
Contingency	360	-	(360)	-	-	-	-
Design	1,059	-	-	1,059	(1,042)	(17)	-
FF&E	3,758	(460)	-	3,298	(3,298)	-	-
Tech	250	(250)	-	-	-	-	-
Admin	366	(69)	-	297	(297)	-	-
Total	12,850	132	-	12,982	(12,965)	(17)	-

Phase II

Contractor- pre construction: Haselden Wyoming Constructors, Casper, WY
Contractor – Design/Bid/Build: Sletten Construction of Wyoming, Inc.

Original Budget for Phase I and Phase II was \$30,000,000. Funding remaining from Phase I was applied to Phase II. See additional funding (b) below.

Original Project Budget \$17,150,000 (a)
Adjusted Project Budget \$17,830,000 (d)

<u>Funding Sources:</u>	<u>Original Anticipated:</u>	<u>Actual:</u>
Foundation	5,000,000	6,850,049

State Match	5,000,000	6,099,951
State Appropriation	7,150,000	4,880,000
Athletics Master Landscaping Project		(243,061)
Total Funding	17,150,000	17,586,939

Contract Price \$13,282,982
Contract Substantial Completion Date October 16, 2017

Note: Funds have been reallocated among the budget categories. The adjusted budget has not changed in total. Corresponding expenditures and obligations have also been reallocated. The project has changed from CMAR to Design/Bid/Build.

(In Thousands)	Budget (a)	Additional Funding (b)	Use of Contingency (c)	Adj Budget (a+b+c)=(d)	Expenditures (e)	Obligations (f)	Remaining Balance (d+e+f)=(g)
Construction	12,709	574	1,082	14,365	(13,445)	(920)	-
Contingency	1,198	167	(1,263)	102	-	-	102
Design	1,835	379	76	2,290	(2,282)	(8)	-
FF&E	663	(368)	70	365	(301)	(64)	-
Tech	270	(250)	-	20	(20)	-	-
Admin	475	(65)	35	445	(428)	(17)	-
Total	17,150	437	-	17,587	(16,476)	(1,009)	102

Statement of Contract Amount

Original contract		13,282,982
Change order #1	Drilled pier over run quantity	34,646
Change order #2	Changes to commissary foundation and statue base	11,418
Change order #3	Replacement of missing CMU bond beam above vestibule doors	1,149
Change order #4	Miscellaneous structural items: steel columns, modification to foundation pilaster	3,179
Change order #5	Changes to concession stands	4,545
Change order #6	Added dimming controls for concourse lights	4,556
Change order #7	Revised toilet partition specifications	(1,936)
Change order #8	Revised specification on temperature control system controller	4,962
Change order #9	Modifications to existing mechanical vent stacks	14,537
Change order #10	Added drywall soffit for mechanical diffusers at east entry vestibules	7,121
Change order #11	Revised sliding grille security to overhead coiling grille for new North & South concessions	23,732
Change order #12	Revised location of recessed light fixture Z at the Sailors gallery	3,657
Change order #13	Additional fire alarm work related to smoke exhaust fan dampers	9,972

Change order #14	Delete relocation of fire hydrant, credit to owner	(10,604)
Change order #15	Repairs to existing damaged waste piping at East Concourse as requested and **funded by UW Operations	**47,942
Change order #16	Change concrete subcontractors	97,371
Change order #17	Revisions to new emergency generator electrical feed for sub-concourse telecom room D-20	2,069
Change order #18	Add stainless steel doors and entrance trim for the elevator	7,954
Change order #19	Add bar buckle sign supports	6,404
Change order #20	Wall tile upgrade for new concessions (more durable wall finish)	16,775
Change order #21	Revisions to interior panel signs, various modifications, addition of existing restroom signage	3,232
Change order #22	Revisions to roof flashings and roof parapet cap metal revision	(780)
Change order #23	Sod replacement	19,356
Change order #24	Polished concrete upgrades	170,688
Change order #25	Painting of existing truck tunnel	10,014
Change order #26	Walnut upgrade from veneer at entry addition	12,096
Change order #27	Mirror replacement at existing restrooms	11,601
Change order #28	Modifications to four concession counters for movable beer dispensing equipment	7,211
Change order #29	Addition of exterior signage	82,108
Change order #30R	Addition of lights for added concession signs	5,209
Change order #31R	Delete work to move existing truck ramp condensing unit	(3,992)
Change order #32	Addition of specialty millwork to include custom walnut oversized trophy cases for Sailors gallery, the concourse and two enlarged pedestals for interactive Hall of Fame displays	67,521
Change order #33	Revisions to security cameras; revisions to exterior cameras, camera models and arena central located security cameras	19,016
Change order #34	Replacement of all existing faucets in existing restrooms on the concourse	34,000
Change order #35	Additional interior graphics and signage	14,731
Change order #36	Added lit portal signs at the concourse and arena sides of 16 portals	100,912
Change order #37	UL testing for main switch (pringle switch) required by state electrical inspector	10,616
Change order #38	Added door at concession 2, added athletic specialty lights, security separation door added	4,810

	at concession 2 for beer/wine sale vendor operation, four revolving special event lights added to north and south lobbies	
Change order #39	Added donor wall display and hall of fame dimensional letters	29,573
Change order #40	Credit: back charges for additional landscape pre-con meeting & site visit; back charges for (2) additional site visits by food service design consultant	(5,303)
Change order #41	Exterior painting of metal roof panels	23,200
Change order #42	Credit: back charge for replacement of water damaged furniture at existing ticket office	(7,503)
Change order #43	Relocation of the FDC on the east side of building	8,640
Change order #44	Light pillar additional steel angle supports	13,629
Change order #45	Additional work for addition of stainless steel base and corner guards for added durability	34,139
Change order #46	Willet west concrete replacement	144,096
Change order #47	Concourse data and power outlets for concessions	14,873
Change order #48	Additional work related to grinding and resealing existing concrete floors in existing restrooms and concession stands	16,832
Adj Contract		14,412,956

Work Completed/In Progress:

- Substantial Completion Documentation

Issues Encountered with Proposed Resolution for Each:

- None at this time.

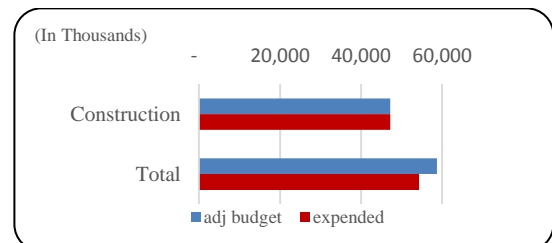
Work Planned for the Upcoming Month:

- None at this time.

2. High Bay Research Facility

Contractor: Haselden Wyoming Constructors
Casper, WY

Original Project Budget
(not including donated equipment) \$64,800,000 (a)
Adjusted Project Budget
(not including donated equipment) \$67,883,458 (d)



Funding Sources:	Original Anticipated:	Actual:
Foundation	16,300,000	16,300,000
Grants (AML sponsored programs)	15,000,000	15,000,000
State Appropriations	14,800,000	14,800,000

Foundation donor restricted for equipment	11,200,000	11,200,000
State Matching 2014	7,500,000	7,500,000
Loss of donor funding \$1M/match \$1M *	-	-
Reserve for cost overrun	-	4,484,000
Reserve Account	-	599,458
Total Funding	64,800,000	69,883,458
Donation of Physical Equipment eligible for State match	2,500,000	2,500,000
Total Project	67,300,000	72,383,458

Guaranteed Maximum Price \$42,925,724
Budget includes amounts restricted for equipment purchase only under Tech.
Contract Substantial Completion Date January 2017
Note: The amount of restricted donation funds has been moved out of Tech and represented as Restricted for Tech for clarification.

(In Thousands)	Budget (a)	Additional Funding (b)	Use of Contingency (c)	Adj Budget (a+b+c)=(d)	Expenditures (e)	Obligations (f)	Remaining Balance (d+e+f)=(g)
Restricted for Tech	11,200	-	-	11,200	(6,196)	(5,004)	-
Restricted Equip Donation	2,500	-	-	2,500	(2,500)	-	-
(In Thousands)	Budget (a)	Additional Funding (b)	Use of Contingency (c)	Adj Budget (a+b+c)=(d)	Expenditures (e)	Obligations (f)	Remaining Balance (d+e+f)=(g)
Construction	42,926	0	4,229	47,155	(47,155)	-	-
Contingency	3,125	5,084	(6,677)	1,532	-	-	1,532
Design	4,741	-	121	4,862	(4,664)	-	198
FF&E	1,288	-	142	1,430	(1,394)	(19)	17
Tech	644	-	80	724	(288)	(86)	350
Admin	876	-	2,105	2,981	(813)	(1,984)	184
Total	53,600	5,084	-	58,684	(54,314)	(2,089)	2,281

Statement of Contract Amount

Original contract		42,925,724
Change Order #1	Additional Concrete Work, Gas Meter, Manifold & Piping, Equipment Relocation	86,647
Change Order #2	Additional Costs for Extended Contract Date and Mechanical Systems Changes	4,952,341
Change Order #3	Door and Exterior Detail Changes, Bike Racks	10,563
Change Order #4	Radiation Shielding at South Walls	15,411
Change Order #5	Credits: Door Card Reader, Roof Davit	(11,559)
Change Order #6	Deleted Casework, Truck Turning Layout, Floor Radiation Shielding	(13,366)
Change Order #7	Heat recovery, fume hoods, electrical changes	(76,674)

Change Order #8	Chiller Vibration Isolation, Epoxy Flooring, Add End Switches to Control Valves	7,791
Change Order #9	Vibration Isolation for Pumps, Vertical Wire Management Sleeve	9,226
Change Order #10	Isolation valves, Additional ceramic tile, Elimination of tempered at lead glazing, Credit for UW personnel related to a hit conduit within steam tunnel, Destat fan, Electrical panel	(563)
Change Order #11	Balancing dampers, Catwalk guard, fire hydrant extensions, VPS power	11,980
Change Order #12	Mechanical: Circulation pump sequence	5,132
Change Order #13	Return of remaining construction contingency	(712,316)
Change Order #14	Return of GMP savings	(55,254)
Adj Contract		47,155,083

Work Completed/In Progress:

- Installation of Board approved miscellaneous projects.

Issues Encountered with Proposed Resolution for Each:

- None at this time.

Work Planned for the Upcoming Month:

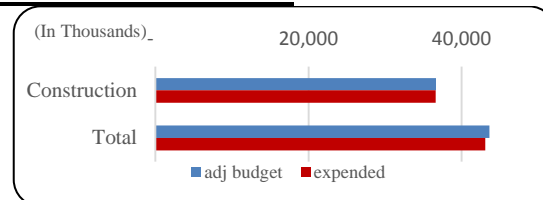
- Installation of Board approved miscellaneous projects.

3. Mick and Susie McMurry High Altitude Performance Center

Contractor: GE Johnson Construction Wyoming
Jackson, WY

Original Project Budget \$ 44,000,000 (a)

Adjusted Project Budget \$ 44,019,000 (d)



Funding Sources:	Original Anticipated:	Actual:
Foundation	3,000,000.00	3,000,000.00
Foundation	21,000,000.00	21,000,000.00
State Match	20,000,000.00	20,000,000.00
Athletic Gifts	-	18,844.89
Athletics	-	80,875.00
Athletics Master Landscaping Project		(400,000.00)
Athletics – IT equipment		(65,000.00)
Total Project	44,000,000.00	43,634,719.89

Guaranteed Maximum Price \$34,638,119

Contract Substantial Completion Date June 1, 2018

(In Thousands)	Budget (a)	Additional Funding/Adj (b)	Use of Contingency (c)	Adj Budget (a+b+c)=(d)	Expenditures (e)	Obligations (f)	Remaining Balance (d+e+f)=(g)
Construction	34,638	813	1,149	36,600	(36,593)	(7)	-

Contingency	1,582		(1,270)	312	-	-	312
Design	3,494	81	-	3,575	(3,406)	(169)	-
FF&E	2,001	100	37	2,138	(2,138)	-	-
Tech	1,000	(813)	43	230	(230)	-	-
Admin	1,285	(546)	41	780	(726)	(54)	-
Total	44,000	(365)	-	43,635	(43,093)	(230)	312

Statement of Contract Amount

Original contract		\$34,638,119
Change order #1	Add cement board in lieu of drywall - area S-2	8,389
Change order #2	Exploratory excavation to locate buried water lines	11,010
Change order #3	Pricing for ASI-100, civil plan updates	543
Change order #4	Increase grease interceptor size	4,547
Change order #5	Switch from aluminum to copper bussing at all panel boards & switchboards	7,293
Change order #6	Labor & material credit for elimination of manhole #3 due to resizing the grease interceptor	(8,659)
Change order #7	Provide power to floor box 6 at the squad room and training table	1,240
Change order #8	Prep, prime and paint exposed HSS columns in the recovery pool room with epoxy based paint	3,280
Change order #9	Remove and replace door, frame and hardware at opening L204	4,166
Change order #10	Sink discrepancies at sports med exam rooms	6,220
Change order #11	Furnish and install 3 exit signs	1,341
Change order #12	Furnish and install fixtures and occupancy sensor	1,166
Change order #13	Parts & labor to provide power to SP-1, sump pump for new elevator	1,969
Change order #14	Parts & labor for elevator tube steel	7,225
Change order #15	Parts & labor for rubber flooring at landings - S7	3,630
Change order #16	Parts and labor credit for static control tile	(8,264)
Change order #17	Materials & labor for epoxy paint at wet areas	8,741
Change order #18	Changes to the building envelope to satisfy UW standards & commissioning consultants suggestions; credit to switch from Plae and Mondo rubber flooring to Regupol	(125,200)
Change order #19	Eliminate the permeable pavers and have concrete hardscapes at all drive lanes – reflects costs to add all necessary storm water storage vessels, re-work storm water infrastructure and add concrete	27,761
Change order #20	Modify select fixtures to mitigate maintenance issues	12,017

Change order #21	Added costs for necessary parts and labor to install door holds and alarm infrastructure at the affected openings due to design team oversight	4,307
Change order #22	Design deficiency – includes all necessary materials and labor to fabricate a parapet cap that sheds water away from the building	2,555
Change order #23	Multiple lighting deficiencies and discrepancies in the lighting plan – includes all necessary additions and revisions	23,673
Change order #24	UW Athletics wanted to add power and data at (2) locations in the new weight room to accommodate bikes	4,104
Change order #25	Response/cost reconciliation to audit report; CCD's 1-4; revised schedule/phasing plans associated with code review changes (schedule extension has not added cost)	360,178
Change order #26	New exterior knox box at north elevation; install owner furnished Morpho Lite biometric readers; install (14) owner furnished cameras.	813,342
Change order #27	Furnish and install complete commercial kitchen package for HAPC training table and fueling station	314,053
Change order #28	Furnish and install 3-Form Ceiling lettering in football locker room	60,295
Change order #29	Adding south tower access panel, fabricating and installing west loading lock trickle channel, changing glazing at south landing to tempered, axiom trim diffusers modifications in the squad room and adding solid surface sill on recovery pool exterior wall for durability	23,809
Change order #30	Additional cost to convert (5) ADA lockers to full sized lockers with benches	9,566
Change order #31	Demolish and re-install existing fixtures to increase shower head count	67,252
Change order #32	Upgrade furnishings in copy/kitchen area	34,698
Change order #33	Furnish & install the great hall donor wall	56,775
Change order #34	Furnish & install locker room ramp glass	11,949
Change order #35	Furnish & install custom lectern for squad room	2,097
Change order #36	Keysets, door hardware, repainting, furnish and install manual shades, patch drywall, run domestic waterlines to L2 walk-ins, provide wall protection east of toilets/grooming areas relocate receptacles and monitors	166,009
Change order #37	Provide and install dryfall paint to Olympic Weight Room ceiling, paint ceiling control joints in corridor C205, paint ceiling to first soffit in existing main stairwell	14,019

Change order #38	Electrical modifications	13,790
Change order #39	Demolish and salvage existing monument sign, install HSS tube knife plates, re-install signage	10,916
Change order #40	Furnish and install additional framing and finishing details at exterior north vestibule	2,897
Change order #41	Provide underlayment in Olympic Weight Room to meet threshold for relative humidity prior to rubber flooring installation	16,558
Change order #42	Installation of door hardware, biometric readers, prime and paint walls for screen lowering, lower displays in Olympic Weight Room, additional tile in women's room	29,062
Change order #43	Final project owner savings	(48,905)
Adj Contract		\$36,599,533

Work Completed/In Progress:

- None at this time.

Issues Encountered with Proposed Resolution for Each:

- None at this time.

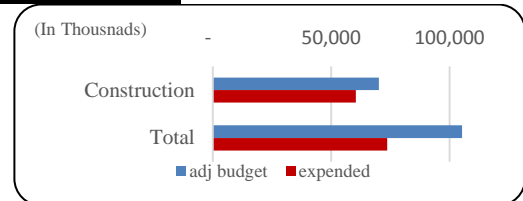
Work Planned for Upcoming Month:

- None at this time.

4. Engineering Education and Research Building (EERB)

Contractor: GE Johnson Construction Wyoming
Jackson, WY

Original Project Budget \$ 105,358,910 (a)



<u>Funding Sources:</u>	<u>Original Anticipated:</u>	<u>Actual:</u>
Grant – AML funds	350,000.00	350,000.00
Grant 2 – AML funds	750,154.00	750,154.00
State appropriation	55,000,000.00	55,000,000.00
Reduced by 2015 legislative action	(8,570,000.00)	(8,570,000.00)
Reduced by 2015 legislative action	(3,475,737)	(3,475,737)
State gen fun from AML – held until match	15,800,000.00	15,800,000.00
State matching funds	14,200,000.00	14,200,000.00
State Sec I swap for cap construction	10,000,000.00	10,000,000.00
2016 Appropriation	14,500,000.00	14,500,000.00
2015 DEQ redirected funds	3,475,737	3,475,737
Foundation donation	3,328,756	3,328,756
Total Project	105,358,910.00	105,358,910.00

Guaranteed Maximum Price \$69,014,882

Contract Substantial Completion Date February 13, 2019

Note: Funds have been reallocated among the budget categories. The adjusted budget has not changed in total.

(In Thousands)	Budget (a)	Additional Funding (b)	Use of Contingency (c)	Adj Budget (a+b+c)=(d)	Expenditures (e)	Obligations (f)	Remaining Balance (d+e+f)=(g)
Construction	72,491	(2,407)	-	70,084	(60,436)	(9,648)	-
Equipment	-	3,106	-	3,106	(2,330)	(776)	-
Contingency	8,205	(4,175)	-	4,030	-	-	4,030
Reserve	5,243	3,369	-	8,612	-	-	8,612
Design	7,943	(105)	-	7,838	(7,718)	(120)	-
FF&E	3,993	(75)	-	3,918	(864)	(2,945)	109
Tech	3,474	(75)	-	3,399	(95)	(250)	3,054
Admin	4,010	362	-	4,372	(2,180)	(150)	2,042
Total	105,359	-	-	105,359	(73,623)	(13,889)	17,847

Statement of Contract Amount

Original contract		\$69,014,882
Change order #1	Owner requested changes to AV/IT base bid package	762,148
Change order #2	Owner requested changes to boardroom AV/IT base bid package	279,003
Adj Contract		\$70,056,033

Work Completed/In Progress:

- Final Certificate of Occupancy received 3/08/2019.
- Furniture installation is complete.
- UW IT has completed access control programming, wireless access points, and camera commissioning.
- Punch list work is in process; building, IT, access control, furniture.
- Signage package is pending direction from UW Foundation for display and donor signage content, fabrication will commence this spring.
- Landscaping will take place late spring / early summer.

Issues Encountered with Proposed Resolution for Each:

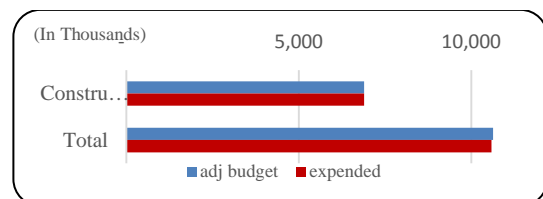
- None at this time.

Work Planned for the Upcoming Month:

- Punch list.

5. BSL3 – State Vet Lab

Contractor: Sampson Construction Co, Inc.
Original Project Budget \$8,372,000 (a)
Adjusted Project Budget \$10,572,065



Funding Sources:	Original Anticipated:	Actual:
State of Wyoming Reimbursement	8,372,000.00	9,497,065.02
UW		1,328,945.00

Additional Funds		500,000.00
Total Project	8,372,000.00	11,326,010.02

Contract Substantial Completion Date June 26, 2017

(In Thousands)	Budget (a)	Additional Funding (b)	Use of Contingency (c)	Adj Budget (a+b+c)=(d)	Expenditures (e)	Obligations (f)	Remaining Balance (d+e+f)=(g)
Construction	6,512		378	6,890	(6,890)	-	-
Specialized Equipment	-	2,954	-	2,954	(2,420)	(267)	267
Contingency	496		(360)	136	-	-	136
Design	766		86	852	(813)	(39)	-
Admin	598		(104)	494	(465)	(9)	20
Total	8,372	2,954	-	11,326	(10,588)	(315)	423

Statement of Contract Amount

Original contract		6,512,000
Change Order #1	Re-feed supply & exhaust air to corridor, storage & incinerator rooms	8,780
Change Order #2	Provide/install floor sink for new autoclaves	1,289
Change Order #3	Remove existing floor drain	699
Change Order #4	Repair stated existing problems (Wazee crane report)	5,067
Change Order #5	Delete 42 door guards	(4,620)
Change Order #6	Eliminate demo of existing Clayton steam boiler	(2,625)
Change Order #7	Eliminate installation of floor sink & cold water drop in cage wash	(888)
Change Order #8	Add new 2" floor drain for emergency shower/eyewash	1,503
Change Order #9	Add 10 new 3/4" valves for emergency shower/eyewash	2,486
Change Order #10	Change 1000 AMP breaker to free standing disconnect	(1,873)
Change Order #11	Add 6 new 3/4" isolation valves for emergency eyewashes	2,178
Change Order #12	Existing floor sink drain to be relocated to meet code, revise outlet size for combination waste & vent	614
Change Order #13	Add new floor drain in necropsy storage	2,725
Change Order #14	Add new stainless steel supply diffuser in necropsy; modify duct to avoid crane rail	3,724
Change Order #15	Remove excess concrete floor grout to structural concrete in necropsy room	6,000
Change Order #16	Delete perimeter drain around exterior entrance addition foundation	(199)
Change Order #17	Flash in mechanical curb to maintain water-tight integrity	906
Change Order #18	Relocate existing boiler feed water equipment, along with electrical relocation	7,340

Change Order #19	Revise exterior transformer	(1,552)
Change Order #20	Demo/replace CO2 lines & hangers/isolation valve for CO2 system; test when complete	7,132
Change Order #21	Demo/re-install secondary containment system	16,791
Change Order #22	Relocate existing piping into new walls	11,260
Change Order #23	Provide/install new data cabling	14,639
Change Order #24	Change specified LR25D model pass-thru refrigerator to a LR55D model	3,282
Change Order #25	Provide & install a weather-resistant fire alarm horn/strobe devise on north wall of necropsy, caulk accordingly	174
Change Order #26	Provide new floor sink, FS-1, with waste & vent lines	2,469
Change Order #27	Fabricate enclosures for existing blower equipment for exterior usage (manufacturer defect)	958
Change Order #28	Cut, remove, replace existing concrete slab; install new 3" floor sink w/ pipe & fittings to tie into existing 4" drain line	1,738
Change Order #29	Provide & install 2-3" swing check valves, new feed water pipe & fittings, hangers & supports; controls work to modify BFU control panel & reconfigure boiler controls	16,413
Change Order #30	Prep/re-surface floor with shock-crete and topcoat to build up floor slope	46,358
Change Order #31	Delete work in incinerator room 1138	(7,401)
Change Order #32	Fabricate (5) stainless steel enclosures for CO2 panels	1,581
Change Order #33	Credit 10% overhead and profit of prior owner approved change orders (#5,6,7,10,16,19) – per article 39 of specifications	(1,176)
Change Order #34	Delete re-install of autoclaves, owner will complete and credit 10% overhead and profit	(17,091)
Change Order #35	Add porcelain tile and epoxy paint finishes; delete FRP finishes	11,565
Change Order #36	Provide and install PT-2; credit resign tops and sinks	6,565
Change Order #37	Credit (3) door cylinders	(262)
Change Order #38	Install water lines for (3) purified water units, provide and install supports for additional lines	867
Change Order #39	Relocate steam and condensate lines; provide additional hangers and supports	3,941
Change Order #40	Provide power and lighting to roof top fan housing enclosure	1,081
Change Order #41	Reconfigure existing EDS waste lines and add (2) clean-outs	20,599
Change Order #42	Provide new circuit for (4) jacket heaters	731
Change Order #43	Tie onto existing dry pipe sprinkler system	1,279
Change Order #44	Supply and install cabinet back panels and bottoms	4,146

Change Order #45	Purchase single door sterilizer in lieu of renting temporary sterilizer	9,367
Change Order #46	Add VHP piping and ports to decon room 1122; install VHP lines utilizing 1-1/2" PVC pipe; provide & install isolation valves & quick connects	4,752
Change Order #47	Fabricate & install 10" stainless steel duct for exhaust air into decon room 1122; provide new 24"x12" stainless steel exhaust grill; provide & install new bubble tight damper; additional balancing	12,625
Change Order #48	Remove demolition of floor, cove base in corridor	(3,328)
Change Order #49	Provide compressed air to new cage wash equipment	1,124
Change Order #50	Remove and replace existing electrical conduit in Necropsy CMU walls	69,365
Change Order #51	Fix and repair 2 nd floor mechanical room door leak	821
Change Order #52	Install new light fixtures by autoclaves	1,675
Change Order #53	Replace eyewash fixtures with hoses; install stainless steel caps to infill existing counter tops	3,893
Change Order #54	Demolish concrete/asphalt; provide new curb and slab; add fencing and gates, including utilities for exterior temporary incinerator	27,509
Change Order #55	Remove and replace (25) HEPA filters and pre-filters	16,255
Change Order #56	Provide reimbursable cost for Rocky Mountain Power utility work paid by UW	(1,750)
Change Order #57	Run additional conduit from Panel UPS to BSL3 mezzanine for back-up power to Johnson Controls controllers	1,865
Change Order #58	Provide and install (6) door closure kits	590
Change Order #59	Extend substantial completion date	-
Change Order #60	Provide & install new door hardware for door 1151A	741
Change Order #61	Cut hole in floor and install a 2" floor drain in corridor C1140 to help with existing drainage	6,714
Change Order #62	Patch open drywall holes; firestop multiple openings; take down and replace existing electrical and security wiring and conduit not installed per code	18,380
Change Order #63	Re-coat and re-texture flooring in corridor C1140 & C1140A	2,259
Change Order #64	Supply and install three (3) additional egress buttons	1,413
Change Order #65	Fix multiple construction discrepancy items as detailed in log	56,657
Change Order #66	Credit back allowance not needed for installation	(108,583)
Change Order #67	Remove and re-install HEPA filter housing unit EE-12 to correct orientation for proper air flow; re-work hangers and supports as required for re-installation	1,996
Change Order #68	Provide and install additional shelving for DI water system equipment	543
Change Order #69	Provide & install (2) 32"x32" backdraft dampers for AHU-4 supply fans; fabricate & install duct flanges	5,206

	& galvanized sleeves for installation and support of backdraft dampers	
Change Order #70	Repair and replacement of two existing cards in existing transfer switches	2,962
Change Order #71	Extend 208V amp circuit from north wall of BSL3 mezzanine to west wall for additional power source for VHP machine	494
Change Order #72	Rewire phoenix controllers to a 24V system from 120V	2,322
Change Order #73	Remove existing door hardware; replace with new hardware and have VTI wire accordingly	1,732
Change Order #74	Provide and install new trench drain trap seals serving the EDS system	1,259
Change Order #75	Provide and install (15) door louvers (to address air flow issues)	36,173
Change Order #76	Replace damper actuators on cooling tower #1 and #2	19,424
Change Order #77	Remove existing door seals and re-paint due to balancing requirements	6,968
Change Order #78	Supply new door sweeps	1,153
Adj Contract		\$6,893,769

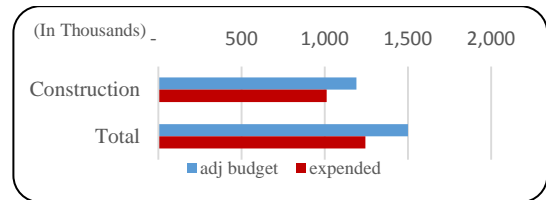
Work Completed/In Progress:
<ul style="list-style-type: none"> Final Commissioning

Issues Encountered with Proposed Resolution for Each:
<ul style="list-style-type: none"> None at this time.

Work Planned for the Upcoming Month:
<ul style="list-style-type: none"> Final commissioning report

6. WWAMI – Lab Renovation

Contractor: Arcon, Inc., Laramie, WY
Original Project Budget \$1,500,000 (a)
Adjusted Project Budget \$1,500,000



Funding Sources:	Original Anticipated:	Actual:
WWAMI Income	643,000	643,000
Academic Affairs Medical Education Quasi Account	197,000	197,000
College of Health Sciences Building Account	360,000	360,000
State Appropriation (FY17/18 Budget) for Level II study	300,000	300,000
Total Project	1,500,000	1,500,000

Contract Substantial Completion Date

November 30, 2018

(In Thousands)	Budget (a)	Additional Funding/Adj (b)	Use of Contingency (c)	Adj Budget (a+b+c)=(d)	Expenditures (e)	Obligations (f)	Remaining Balance (d+e+f)=(g)
Construction	1,063	71	56	1,190	(1,011)	(179)	-
Contingency	71	-	(63)	8	-		8
Design	168	10	7	185	(178)	(7)	-
FF&E	81	(81)	-	-	-	-	-
IT/Tech	68	(68)	-	-	-	-	-
Admin	49	68	-	117	(55)	(15)	47
Total	1,500	-	-	1,500	(1,244)	(201)	55

Statement of Contract Amount

Original contract		1,101,500
Change order #1	Reroute glass waste piping, chase demolition and reworking	14,410
Change order #2	Add accent color to the rooms 338A 338 338B 340	4,723
Change order #3	Change base in rooms 338 338A 338B 340 from specified match RT1 flooring to Flexco's Health design base	3,319
Change order #4	Demolish concrete benches, demolish four doors and frames, frame and finish openings	5,412
Change order #5	Replace floor drain with floor sink to accommodate slab thickness	243
Change order #6	Add mechanical chase access	1,816
Change order #7	Window sills in prep lab room 338A	2,633
Change order #8	Relocate mop sink and revise door opening in rom 338A	685
Change order #9	Revise window size to match existing and structural details to address existing wall construction	(4,000)
Change order #10	Infill existing alcoves with salvaged glassed structural tile	2,131
Change order #11	Install oak chamfer to join existing sill and furring	1,165
Change order #12	Extend walls surrounding lab space to floor deck, provide floor covering & finished ceiling in corridor, change type of task lighting along north wall, add duct smoke detector	14,030
Change order #13	Change self-closing lever handles, shift fire suppression line, image existing floor slab to avoid damages, provide new wall cabinet, provide electrical tie in to fire alarm system, replace air diffusers, install new wood trim, install door closer on locker room 353, install exhaust duct in wall, install thresholds for doors 352 & 353	42,272
Adj Contract		\$1,190,339

Work Completed/In Progress:

- | |
|--|
| <ul style="list-style-type: none">• Substantial Completion |
|--|

Issues Encountered with Proposed Resolution for Each:
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- | |
|--|
| <ul style="list-style-type: none">• None at this time. |
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Work Planned for the Upcoming Month:

- | |
|---|
| <ul style="list-style-type: none">• Punch list items. |
|---|