

Approved 08-11-2021

THE UNIVERSITY OF WYOMING
SUMMARY MINUTES OF THE TRUSTEES

PUBLIC SESSION
July 14-16, 2021

Final minutes can be found on the University of Wyoming Board of Trustees website at www.uwyo.edu/trustees

University of Wyoming Mission Statement (July 2017)

We honor our heritage as the state's flagship and land-grant university by providing accessible and affordable higher education of the highest quality; rigorous scholarship; the communication and application of knowledge; economic and community development; and responsible stewardship of our cultural, historical and natural resources.

In the exercise of our primary mission to promote learning, we seek to provide academic and co-curricular opportunities that will:

- Graduate students who have experienced the frontiers of scholarship and creative activity and who are prepared for the complexities of an interdependent world;
- Cultivate a community of learning energized by collaborative work among students, faculty, staff and external partners.
- Nurture an environment that values and manifests diversity, internationalization, free expression, academic freedom, personal integrity and mutual respect; and
- Promote opportunities for personal health and growth, physical health, athletic competition and leadership development for all members of the university community.

As Wyoming's only public university, we are committed to scholarship, outreach and service that extend our human talent and technological capacity to serve the people in our communities, our state, the nation and the world.

**THE UNIVERSITY OF WYOMING
MINUTES OF THE BOARD OF TRUSTEES
July 14-16, 2021
Goshen County School District #1
Torrington, Wyoming**

As will be reflected in the public and executive session meeting minutes, the Board of Trustees of the University of Wyoming met in Torrington, Wyoming, on Wednesday, July 14, 2021, Thursday, July 15, 2021, and Friday, July 16, 2021. Committees did not meeting during the July 2021 meeting. The Board's business meeting was held on Friday, July 16, 2021.

**THE UNIVERSITY OF WYOMING
MINUTES OF THE BOARD OF TRUSTEES
July 14-16, 2021
Goshen County School District #1
Torrington, Wyoming**

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Trustee Committees

[Note: Trustee committees are not scheduled to meet at the July 2021 UW Board of Trustees meeting. Reports from the Facilities Contracting Committee, and the Academic and Student Affairs Committee will take place on Wednesday, July 14, 2021 at 4:45 p.m.]

Liaisons to Other Boards

[Liaisons will provide a written report in advance of the regular Business Meeting.]

- UW Alumni Association Board – Laura Schmid-Pizzato & Keener Fry
- Foundation Board – Jeff Marsh & David Fall
- Haub School of Environment & Natural Resources – Michelle Sullivan
- Energy Resources Council – Dave True
- Cowboy Joe – John McKinley

Proposed Items for Discussion and Action:

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Information Only Items: [no action, discussion or work session]

- Contracts and Procurement Report (per UW Regulation 7-2) – Evans
- Capital Construction Report – McKinley/Mai
- Foundation Monthly Giving Report – Blalock

New Business

Date of Next Meeting: August 11, 2021 (conference call)

Adjourn Meeting

Wednesday, July 14, 2021
Goshen County School District #1
Boardroom

AGENDA ITEM TITLE: Facilities Contracting Committee – McKinley (Chair)/ Mai
MINUTES OF THE MEETING:

Vice President for Governmental Affairs Bill Mai provided a brief overview of the items recommended by the Facilities Contracting Committee for Board approval.

Design Consultant Contract Amendment, Law School Expansion and Renovation

Approved 07-14-2021 @ 12:39 p.m.

Trustee John McKinley moved the Board authorize administration to execute a contract amendment with By Architectural Means in the not-to-exceed amount of forty-five thousand dollars (\$45,000.00) for exterior design modifications to be paid from the private funds raised for the project. Trustee Carol Linton seconded the motion. The motion carried. Trustee David Fall was not present for the vote.

Contract Approval – Central Energy Plant, Cooling Tower and Sump Pump Upgrades

Approved 07-14-2021 @ 12:39 p.m.

Trustee John McKinley moved the Board authorize administration to execute the General Contractor contract with Arcon Contractors in the amount of \$2,444,550.00. Trustee Brad LaCroix seconded the motion. Trustee David Fall was not present for the vote.

Furniture, Fixtures and Equipment Contract for Science Initiative

Approved 07-14-2021 @ 12:39 p.m.

Trustee John McKinley moved the Board authorize administration to enter into contract negotiations and to execute the furniture package contract with Wyoming Office Products and Interiors in the amount of \$1,707,341.86. Trustee Carol Linton seconded the motion. The motion carried. Trustee David Fall was not present for the vote.

Bus Maintenance Facility Revised Budget and Revised GMP – Additional WYDOT Grant

Approved 07-14-2021 @ 12:40 p.m.

Trustee John McKinley moved the Board authorize administration to increase the overall bus maintenance facility project budget from \$7,437,989 to \$8,984,994 to include construction of the south canopy and to execute a change order with GH Phipps Wyoming, Inc. for the related GMP increase. Trustee Carol Linton seconded the motion. The motion carried. Trustee David Fall was not present for the vote.

AGENDA ITEM TITLE: Restructuring UW for Wyoming's Future: Motivation and Overview – Seidel

President Ed Seidel discussed the deep analysis, and information gathered in support of the proposed restructuring plan, to include input from UW faculty and other university stakeholders, and collaboration with consulting groups McKinsey and Company, and the Huron Consulting Group. President Seidel further discussed the loss of programs and jobs that will occur as a result of the proposed restructuring plan and in response to state budget cuts, and that after a number of difficult meetings, the restructuring plan has the full endorsement of university leadership and college deans. President Seidel stated that in its response to budget cuts, the university must eliminate and consolidate some programs, create a smaller number of critical mass units with greater efficiencies, and propose new units with a sharper focus for future growth, further stating these new synergies bring opportunity for faculty members and student across all academic units, making their research programs more competitive in the federal science and technology ecosystem. President Seidel outlined the goals of the proposed restructuring plan in support of an enhanced student experience, and discussed changes in what students demand from their university experience, and how institutions of higher education can be positioned as engines for economic development and innovation. President Seidel stated the university's new organizational structure is conceived to facilitate effective interdisciplinary education and research to meet its land grant mission. President Seidel described how the university must pivot toward infrastructure, programs, and organizational structures that will facilitate faculty work in, and prepare students for, a world disrupted by artificial intelligence, machine learning and cybersecurity threats. President Seidel stated the proposed changes will allow UW to be more competitive for federal and private research grants at a time when federal funding sources are significantly expanding. President Seidel said the university should not do it alone, and discussed partnerships with Wyoming community colleges, and the benefits of the Wyoming Innovation Partnership (WIP). The full Restructuring UW for Wyoming's Future presentation can be found at the following link: http://www.uwyo.edu/trustees/_files/docs/2021_board_meetings/2021_july_supplemental/seidel_restructure_presentation.pdf

State of Wyoming: Opportunities and Challenges - Anne Alexander

Vice Provost of Strategic Planning and Initiatives Anne Alexander presented the Board information related to the challenges facing the global and higher education landscape, and summarized a number of economic opportunities and hardships for Wyoming. Alexander reported more than seventy percent of UW graduates leave the state, and provided comparison to regional peer institutions. Alexander described the university's innovation pipeline as the flywheel that drives jobs and development and keeps students in Wyoming, and discussed the need to improve. Alexander discussed the draw of Wyoming's outdoor recreation experience and the rise of remote work, and stated UW must pivot the academic portfolio and rethink essential learning outcomes and student success support.

Wyoming Innovation Partnership (WIP) – Seidel/Farkas

President Ed Seidel and Interim Associate Vice President for Strategic Partnerships Steve Farkas provided the Board an overview of the Wyoming Innovation Partnership (WIP) and its aspirations. President Seidel discussed WIP's ability to strengthen and grow Wyoming's economy to enable a more resilient tax base, and to create more and better opportunities for Wyomingites in Wyoming. President Seidel discussed WIP's strategies and initiatives supported by, and connected to, the

School of Computing (SOC), the Center for Entrepreneurship and Innovation (CEI), and the Wyoming Outdoor Recreation, Tourism and Hospitality (WORTH) Initiative. President Seidel outlined the execution plan for university led WIP initiatives. Farkas provided information about UW programs that can support the entire state through WIP.

School of Computing (SOC) – Allen/Shader

Special Assistant for Strategic Initiatives Gabrielle Allen, and Professor of Mathematics and Statistics Bryan Shader presented information about the proposed School of Computing (SOC) in support of preparing all students for 21st century careers. The presentation described digital literacy as a crucial tool for students, research, and all economy sectors, and outlined how the SOC enhanced Wyoming workforce and economic development. Allen and Shader discussed ways the SOC will infuse computation, and digital and data science across the university for the benefit of students, faculty and staff, and will position the university to attract corporate partnerships and funding opportunities. Allen and Shader provided information about the SOC's organization, budget, initial outcomes, and implementation timeline stating the SOC would follow the general model of the School of Energy Resources (SER) and the Haub School for Environment and Natural Resources.

In response to inquiry from Trustee McKinley, Shader provided a statement on why a school of computing is important for UW in which he discussed better student preparation. Shader discussed the school of computing would be inclusive of all disciplines, using technical tools diversely. Allen related the benefits of such a school to marshal institutional resources. In response to inquiry from Trustee Sullivan, Shader described the difference between computer science and computing.

Center for Entrepreneurship and Innovation (CEI) – Godby/Farkas

Interim College of Business Dean Rob Godby, and Interim Associate Vice President for Strategic Partnerships Steve Farkas provided information about the Center for Entrepreneurship and Innovation (CEI). Godby and Farkas discussed the CEI's objectives as the coordinating entity to facilitate entrepreneurship and innovation activities across the university and Wyoming's community colleges in collaboration with the Wyoming Innovation Partnership (WIP), the Wyoming Outdoor Recreation, Tourism and Hospitality (WORTH) Initiatives, and the proposed School of Computing (SOC), all in support of the state's economic sectors and workforce objectives. Godby and Farkas went on to discuss the opportunity for corporate partnerships, and state-wide economic development collaborations. Godby and Farkas described innovation hubs as a state-wide network to drive innovation and connect world-class research and talent with industry partners, discussed the WIP presidential steering group, and reported on the CEI's investment in providing training and mentoring in entrepreneurship for all students at UW and the Wyoming community colleges, and its measured outcomes.

In response to inquiry from Trustee John McKinley, Farkas described opportunities to build on new and existing markets in the Sheridan area. President Seidel discussed the growing biomedical sector in Casper, further stating that the goal is to invest in areas poised for growth. In response to inquiry from Trustee Brad Bonner, Farkas discussed expanding the reach of the Business Resource Network (BRN). As a follow up, Farkas stated the BRN will be coordinated through the university's Office of Research and Economic Development. In response to remark from Trustee Michelle Sullivan, Rob Godby discussed the connections between social and economic development. In response to inquiry from Trustee Michelle Sullivan, President Seidel discussed

the differences between CEI and WIP and explained how they interrelate and support one another. Godby described how the WIP network is fundamental to the WORTH initiative.

Wyoming Outdoor Recreation, Tourism, and Hospitality (WORTH) Initiative - Koprowski/Godby

Haub School of Environmental and Natural Resources Dean John Koprowski, and College of Business Interim Dean Rob Godby provided the Board information about the Wyoming Outdoor Recreation, Tourism, and Hospitality (WORTH) Initiative, stating that outdoor recreation and tourism is Wyoming's #2 economic driver. The Board was provided updated information about the BS in Outdoor Recreation and Tourism Management (ORTM); and the alignment of WORTH with the Wyoming Innovation Partnership (WIP), and the proposed School of Computing (SOC) as it relates to professional development, outreach and extension, and applied research.

UW Restructuring Plan – Seidel/Carman

Provost and Executive Vice President for Academic Affairs Kevin Carman provided the Board information about the proposed restructuring of the university's academic programs due to the budget reduction facing the institution, and the opportunity to engage in broader consideration of the University of Wyoming's structure. Carman discussed the details of the program review and corresponding proposed plan to reorganize colleges as outlined in materials provided to the Board and available on the UW Board of Trustees website:

<http://www.uwyo.edu/acadaffairs/program-review/current/program-documents.html>

Carman closed his presentation stating the proposals are aimed to increase investment in agriculture, engineering, STEM and computing, with a more focused organization for humanities, fine arts and social sciences.

Trustee Jeff Marsh requested further detail regarding the proposed reductions related to employment policies. Vice President and General Counsel Tara Evans reported the details of the non-academic programmatic reviews would be brought to the Board at its September 2021 meeting. President Ed Seidel reminded the Board that the Office of Research and Economic Development will be held harmless. In response to inquiry from Trustee John McKinley, Carman clarified that program suspension indicated an elimination of an existing program which would be brought back in a different structure. ASUW President Hunter Swilling inquired about student advising under new proposed structure, to which Carman stated advising should be considered as a part of the plan, and went on to discuss the benefits to the adoption of the Navigate platform the Board approved in June 2021. In response to further inquiry from Swilling, Carman stated a strategic look at the School of Counseling, Leadership, Advocacy, and Design (CLAD) will be taken at the college level.

In response to inquiry from Trustee Laura Schmid-Pizzato, Carman provided further information regarding the proposed elimination of the Department of Chemical Engineering and the Department of Computer Engineering, stating low performing programs are proposed for discontinuance, while units that would benefit from reorganization and realignment with new structures are also identified. Carman stated, degrees in Electrical Engineering (EE) and Chemical Engineering (CE) are not being eliminated and will continue to be offered under restructured units.

Trustee Michelle Sullivan congratulated administration on its efforts to share this information which showed respect for the university community. Trustee Sullivan further stated her strong interest in continuing the iterative process with administration.

Restructuring UW for Wyoming's Future: Closing Remarks – Seidel

President Seidel provided closing remarks reporting that a proposed merge of computer science and electrical engineering, and the creation of an inter-college school of computer and information science, as well as the assessment of the demand for an undergraduate program in tourism and hospitality was proposed in the 1999-2004 UW Academic Plan. President Seidel reiterated the proposed restructuring plan focuses on student success and experience, the growth of programs for 21st century themes such as revenue enhancement and Carnegie R1 status, an institution with better efficiencies and economic impact to the state. In response to remarks from Trustee Elizabeth Greenwood, President Seidel stated there is already momentum toward the proposed changes, and reported that the School of Computing (SOC) could launch in January 2022 contingent on Board approval.

Alignment with UW Foundation Fundraising – Blalock/Stark

Vice President for Institutional Advancement Ben Blalock provided the Board an overview of fundraising priorities in support of President Seidel's proposed restructuring plan to align the institution with the state of Wyoming's economic development goals, and donor interests while maximizing the impact of the university's endowment. Blalock discussed opportunities created by the launch of the Presidential Excellence Initiative; the UW Foundation's investment in student success by evaluating current student support and scholarship funds, and the chance to leverage new and remaining matching funds. Trustee Carol Linton inquired whether the UW Foundation could package the ideas for more targeted fundraising efforts. Blalock enthusiastically discussed messaging opportunities. Blalock further remarked on emphasizing scholarships and the flexibility of those donor dollars.

Trustee McKinley recommended Trustees engage in the policy discussion regarding the future fundraising priorities, and invited thoughts on the priorities as presented. Trustee Michelle Sullivan stated her enthusiasm for opportunity for partnership, discussed the dynamic of fundraising and setting strategic goals, and asked the Board consider what it wants to be true for the students who graduate from the University of Wyoming. Blalock reiterated there are funds in place, and dollars can be identified to support strategic areas. President Seidel spoke to the alignment between his initiatives and the UW Foundation's fundraising priorities, and discussed the "deep dive" on this topic conducted with the UW Foundation Board of Directors at its meeting in June 2021. In response to inquiry from Trustee Brad Bonner, Blalock stated the best support to the UW Foundation on these initiatives is the Board's endorsement of President Seidel. Trustee Kermit Brown stated his enthusiasm for President Seidel's proposal.

UW Foundation Fundraising Priorities

Approved 07-16-2021 @ 9:25 a.m.

Trustee John McKinley moved the Board authorize administration and the UW Foundation to provide the Board an update on fundraising ideas and priorities at the September 2021 UW Board of Trustees meeting, and provide a further update along with recommendations on fundraising priorities at the November 2021 UW Board of Trustees meeting. The motion was seconded by Trustee Dave True. The motion carried with a unanimous decision.

AGENDA ITEM TITLE: Academic and Student Affairs Committee – Sullivan (Chair)
Consideration and Action: Notice of Intent, School of Computing

Trustee Michelle Sullivan stated the committee's support for the School of Computing (SOC), and its ability to provide the organizational infrastructure and emphasis to accelerate the growth and impact of computing, and for it to provide integration and collaboration with a broad set of other units.

Notice of Intent, School of Computing

Approved 07-14-2021 @ 4:57 p.m.

Trustee Michelle Sullivan moved the Board approve the Notice of Intent for the School of Computing. Trustee Laura Schmid-Pizzato seconded motion. Motion carried. Trustee David Fall was not present for the vote.

Thursday, July 15, 2021

**Goshen County School District #1
Boardroom**

AGENDA ITEM TITLE: Student Success Initiatives and Investments - Carman

Provost and Executive Vice President for Academic Affairs Kevin Carman provided the Board information on student success initiatives. Carman stated that student success has a positive effect on the financial stability of the university, and discussed redirection of institutional resources to programs that are impactful to students. Carman outlined ongoing nonacademic and academic support initiatives, discussed the adoption of Navigate, and the use of Curricular Analytics, and described new initiatives to include Cowboy Comeback Rising Sophomore Program, and the Cowboy Coaches Peer-to-Peer Mentoring Program. Carman explained the five-day academic orientation called WyoFIT. Carman closed the presentation discussing opportunities to rebrand the University of Wyoming by way of investment in Wyoming Outdoor Recreation, Tourism, and Hospitality Initiative (WORTH), the Center for Entrepreneurship and Innovation (CEI), and the School of Computing (SOC). Vice President for Student Affairs Kim Chestnut discussed institutional marketing efforts, engagement geared toward parents, and opportunities to enhance the freshman student experience.

In response to inquiry from Trustee Dave Fall, Carman stated participation in WyoFIT is required and that there is flexibility to make accommodations when necessary. In response to follow up from Trustee David Fall, Carman reported that there is an increase in cost to students, though UW Foundation support is being determined. In response to inquiry from Trustee Michelle Sullivan, Carman discussed the link between retention and graduation. Governor Mark Gordon's Senior Policy Advisor Lachelle Brant, and Vice Provost of Strategic Planning and Initiatives Anne Alexander discussed opportunities to align with state data collection efforts as it relates to Curricular Analytics.

AGENDA ITEM TITLE: Association of Governing Boards Work Session: Governing Board Best Practices – Dubois

The Board participated in a work session with Association of Governing Boards consultant Dr. Philip L. Dubois, receiving information about best practices.

AGENDA ITEM TITLE: Governor Gordon addresses the UW Board of Trustees

Wyoming Governor Mark Gordon addressed the UW Board of Trustees on topics related to the state's response to climate change, research solutions provided by the University of Wyoming, and the role the University of Wyoming, and the Wyoming community colleges play in the

diversification of Wyoming's economic future. Governor Gordon discussed the appropriate use of American Rescue Plan Act (ARPA) funds. Further addressing the need for Wyoming to be nimble, Governor Gordon stated that simply building workforce is not enough. Governor Gordon stated his charge to President Ed Seidel to foster collaboration between the University of Wyoming and the Wyoming community colleges, and discussed the Wyoming Innovation Partnership (WIP).

Each Trustee provided response to Governor Gordon's remarks. In response to inquiry from Trustee Dave True, Governor Gordon discussed ways to engage citizenry to create an adaptable economy, and ways to engage new industry pathways supported by both the University of Wyoming, and the Wyoming community colleges. In response to inquiry from Trustee Kermit Brown, Governor Gordon discussed uranium and electricity export ability. Governor Gordon discussed the university's opportunity to take the lead and address through climate modeling the implications of drought throughout the Colorado River Basin. Trustee John McKinley discussed President Seidel's vision of the School of Computing (SOC) and the Wyoming Innovation Partnership (WIP) and its role in Wyoming's future economic development, what can the UW Board of Trustees do to assist President Seidel in achieving his goals, and overcoming the challenges associated with the University of Wyoming and the Wyoming Community Colleges competing for funding from the legislature. Governor Gordon stated the Board has an important role in guiding UW in ways that make sense for the institution, and encouraged sensitivity toward the partnership across trustee boards.

Friday, July 16, 2021

Business Meeting

Goshen County School District #1

Boardroom

Roll Call

The business meeting was called to order at 8:04 a.m. Deputy Secretary, UW Board of Trustees RoseMarie London took roll.

Trustees participating: Brad Bonner, Kermit Brown, David Fall, Elizabeth Greenwood, Brad LaCroix, Carol Linton, Jeff Marsh, John McKinley, Macey Moore, Laura Schmid-Pizzato, Michelle Sullivan, and Dave True. Ex officio Trustees participating: University President Ed Seidel, ASUW President Hunter Swilling, and Wyoming Community College Commission Executive Director Sandy Caldwell. State Superintendent of Public Instruction Jillian Balow was not in attendance; Wyoming Department of Education Chief Policy Officer Kari Eakins attended on her behalf. Governor Mark Gordon was not in attendance; Senior Policy Advisor Lachelle Brant attended on his behalf.

AGENDA ITEM TOPIC: Annual of Schedule of Items to Approve, Discuss, and Report – Marsh

Trustee Michelle Sullivan recommend the Board consider information received during the Association of Governing Boards work session on Thursday, July 15, 2021, before taking action on the *Annual Schedule of Items to Approve, Discuss and Report* at its next meeting.

AGENDA ITEM TOPIC: WWAMI Telemedicine - Evans

Vice President and General Counsel Tara Evans provided information on the request before the Board to consider modifying its prior directive to allow for the president to authorize telehealth

practice to count towards reduction of WWAMI student loan repayment under certain criteria. There was significant Board discussion regarding the basis of its original decision on telehealth, and its philosophy regarding the WWAMI program and its graduates' required service to the State of Wyoming. Evans provided further information regarding the specific appeal request stating there could be certain situations where this type of appeal would meet the spirit of the intent of the program. The Board stood firm on its prior standing motion made at its March 2020 meeting, that a request to reduce a WYDENT and/or WWAMI loan payment based on telehealth or practice that is not physically located in the state of Wyoming not be granted.

Reports

ASUW Report

ASUW President Hunter Swilling provided the Board an update on vaccine efforts and the recent initiative to help increase vaccine uptake and reporting among students. Swilling discussed broadly the proposed restructuring plan, stating that ASUW is looking forward to being involved as the plan evolves. Swilling reported that ASUW is excited to be working with administration on student success initiatives. Response was provided to Trustee David Fall's inquiry about the equity of the vaccination incentives to those who are unable to receive a vaccine. In response to inquiry from Trustee Macey Moore, Vice President for Student Affairs Kim Chestnut confirmed the vaccine availability to students.

Staff Senate Report

Staff Senate President Chris Maki provided an update on senate activity to the Board, stating an emergency meeting had been held to review the proposed restructuring plan. Maki recommended administration make efforts to include campus on the planning details to the School of Computing. Maki addressed administration regarding the need to improve campus moral. President Ed Seidel stated he appreciated the report and looks forward to meeting regularly to address concerns. In response to inquiry from Trustee Brad Bonner, Maki provided further detail regarding the concerns about how the proposed School of Computing, if approved by the Board, will affect staff insofar as being asked to absorb further duties without compensation. Maki described the unintended consequences of additional pressure on staff arising from prior consolidations. President Seidel stated administration will make an effort to be mindful of staff workload.

Faculty Senate

Faculty Senate Chairman Adrienne Freng provided a report to the Board. Freng addressed the proposed restructuring and re-visioning of the university. Freng stated faculty know that UW needs to reorient itself for success as a 21st Century Land Grant University, further stating the hope for an iterative process in which faculty (as well as staff and student) concerns and ideas are heard. Freng stated it will be imperative for both the President and the Board to ensure that areas of concern are identified, and work is put toward addressing them across the institution if the restructuring plan is to be successful. Freng recommended that administration remember that UW has many strengths already, and not to lose sight of those as it focuses on new things. Freng stated that faculty remain committed to providing the best possible education for students, and as always, but particularly in challenging times, faculty are prepared to work with administration to try and build a more effective university for the state and our students.

In response to inquiry from Trustee Macey Moore, Carman discussed the examination of faculty compensation as part of the process. In response to inquiry from Trustee Laura Schmid-Pizzato,

Freng discussed the importance of, and best avenues for communication to faculty, and receiving input regarding the restructuring plan. Trustee Elizabeth Greenwood inquired whether Faculty Senate has discussed a particular strategy in response to the proposed restructuring plan. Freng offered that faculty senate can play an important role navigating the plan. Trustee Jeff Marsh pledged to continue to engage with Faculty Senate through the process.

Public Testimony [Scheduled for Thursday, July 15, at 11:00 a.m.]

Community member Rachael Orenczak stated her concerns about the Board's fiscal decision-making and leadership. Politics, Public Affairs, and International Studies professor Jean Garrison discussed the interdisciplinary work already being conducted at the university, and the value of community and public engagement. During the *Restructuring UW for Wyoming's Future* presentation, the Board received comment via WyoCast related to the Center for Entrepreneurship, the Wyoming Outdoor Recreation, Tourism, and Hospitality Initiative, the future of visual arts, efforts toward achieving Carnegie R1 status, and the potential connections between the proposed School of Computing and the arts.

Committee of the Whole

Board Committee Reports *[Trustee Committees were not scheduled to meet at the July 2021 UW Board of Trustees meeting. Reports from the Facilities Contracting Committee, and the Academic and Student Affairs Committee took place on Wednesday, July 14, 2021.]*

Liaisons to other Boards

Written reports were provided to the Board in advance of the meeting, and can be found on the University of Wyoming Board of Trustees website. Trustee Jeff Marsh recommended the Board continue to receive reports in writing prior to each meeting, with the opportunity for Trustees to request additional information from liaisons.

OTHER ACTION TAKEN DURING MEETING:

Board of Trustees Meeting Minutes (Public Session & Executive Session)

Approved 07-16-2021 @ 8:06 a.m.

Trustee Carol Linton moved the Board approve the public and executive session minutes of the June 16, 2021, UW Board of Trustees meeting. Trustee Brand LaCroix seconded the motion.

The motion carried with a unanimous decision.

Real Estate Purchase

Approved 07-14-2021 @ 12:42 p.m.

Trustee John McKinley moved the Board authorize administration to execute the real estate purchase contract not to exceed the amount discussed in executive session, with a closing date no later than December 31, 2021. Trustee John McKinley further moved funding for the purchase to come from the UW Housing reserve account, and directed administration to structure the purchase for reimbursement under the 2021-C Series Bond issuance if possible. Trustee Carol Linton seconded the motion. The motion carried. Trustee Dave Fall was not present for the vote.

Consideration and Action: Trustee Meeting Schedule for 2023-2024

Approved 07-14-2021 @ 12:50 p.m.

Trustee Dave True moved the Board approve the 2023 and 2024 Trustee meeting schedules as presented. Trustee Elizabeth Greenwood seconded the motion. The motion carried. Trustee David Fall was not present for the vote.

Approval of Contracts and Grants Report

Approved 07-16-2021 @ 8:59 a.m.

Trustee David Fall moved the Board approve the Contract and Grants Report as presented. Trustee Michelle Sullivan seconded the motion. The motion carried with a unanimous decision

Approval of Modifications to UW Regulation 6-9 (Project Development Policy and Procedure for UW Capital Construction Projects)

Approved 07-16-2021 @ 9:24 a.m.

Trustee Kermit Brown moved the Board approve modifications to UW Regulation 6-9, as presented. Trustee Brad Bonner seconded the motion. The motion carried with a unanimous decision.

New Business

Trustee Jeff Marsh stated the UW Board of Trustees July 2022 out-of-town meeting will take place in Pinedale, Wyoming.

In response to the Association of Governing Boards work session, Trustee Brad LaCroix requested recommendations from faculty, students and administration on ways to improve the Board's successful leadership. Chairman Jeff Marsh suggested formation of a Trustee working group to receive the recommendations; Deputy Secretary RoseMarie London to provide support to the group. Trustee Carol Linton suggested a reconsideration of the timing of Trustee Committee meetings in relation to the in-person Board meetings. Trustee Macey Moore requested the Board receive advice from administration regarding the type of transactions it considers. Trustee Elizabeth Greenwood expressed her support of a consent agenda. Trustee Dave True recommended that the Chairman of the Board create a charge to guide the Trustee working group.

Trustee Jeff Marsh recommended the Board begin the presidential evaluation process with the guidance of general counsel.

Date of Next Meeting

August 11, 2021 (conference call)

Adjournment

The meeting adjourned 9:43 a.m.

Executive Session Information

[The UW Board of Trustees met in Executive Session on Wednesday, July 14, 2021, at the Goshen County School District #1 Central Office in Torrington, Wyoming.]

Executive Session

Wednesday, July 14, 2021

10:23 a.m.

Goshen County School District #1

Boardroom

The University of Wyoming Board of Trustees called the meeting to order at 10:19 a.m. Trustee Michelle Sullivan moved the Board to enter into Executive Session I:

- 1) To consider acceptance of gifts, donations and bequests which the donor has requested in writing to be kept confidential (16-4-405(a)(viii));
- 2) On matters concerning litigation to which the governing body is a party or proposed litigation to which the governing body may be a party (16-4-405(a)(iii));
- 3) To consider the appointment, employment, right to practice or dismissal of a public employee and to consider accepting or tendering offers concerning wages, salaries, benefits and terms of employment during all negotiations (16-4-405(a)(ii) and 16-4-405(a)(x)); and
- 4) To consider the selection of a site or the purchase of real estate (16-4-405(a)(vii))

The executive session was attended by the 12 voting members of the UW Board of Trustees, ex-officio members, and UW administrators and staff as appropriate. Trustee Carol Linton seconded the motion. The motion carried. The Board entered into executive session at 10:23 a.m.

Trustees participating: Brad Bonner, Kermit Brown, Elizabeth Greenwood, Carol Linton, Brad LaCroix, Jeff Marsh, John McKinley, Macey Moore, Laura Schmid-Pizzato, Michelle Sullivan, and Dave True. Trustee David Fall was not in attendance. Ex-officio Trustees UW President Ed Seidel, ASUW President Hunter Swilling, and Director of Wyoming Community College Commission Sandy Caldwell were also in attendance. Governor Mark Gordon was not in attendance. Senior Policy Advisor Lachelle Brant attended on his behalf. State Superintendent of Public Instruction Jillian Balow was not in attendance.

Vice President and General Counsel Tara Evans, UW Board of Trustees Deputy Secretary RoseMarie London, and IT Specialist Lisa Stafford attended the entirety of the meeting. The following administrators were present during their respective topics:

- Vice President for Institutional Advancement Ben Blalock
- Senior Vice President for Development John Stark
- Vice President for Government Affairs Bill Mai

Executive Session adjourned at 11:52 a.m.

Respectfully submitted,



RoseMarie London
Deputy Secretary,
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