

UW B of T Budget Committee
 Agenda
 September 14, 2022 at 1:30pm – 3:30pm

Executive Session: If necessary, a separate agenda and materials for the Executive Session.

Agenda #	Description	Page #
1.	Update on all crucial Budget issues. Update on ARPA funding received and expended or plans for expenditure. No surprises. Remains as agenda item.	2
2.	Status of Housing debt (dorms & parking) and status of satisfaction of Bond Debt requirements. (timing of use of funds, construction timeline, architect schedule for compliance, etc). Remains as agenda item until project completed.	10
3.	Trustee reserve accounts: Annual Report on Balances and Transactions Full Board Agenda Item	12
4.	Annual State of Wyoming Agency Report required by statute. Full Board Agenda Item	14
5.	Annual Report on new Temporarily Restricted Endowment accounts (also known as Funds Functioning as Endowments) established in Fiscal Year 2022. Full Board Agenda Item	29
6.	Approval and Adoption of Final FY2024 Tuition Recommendations (per UW Regulation 2-200) Full Board Agenda Item	30
7.	UW Fundraising Priorities (continued from July 2022 meeting) Full Board Agenda Item	42
8.	Special Projects Reserve Request: Gift/Endowment Matching Funds	43
9.	ASUW New Endowments Approval	46
10.	Follow up and status update regarding UW's FY23-24 Biennium Supplemental Budget Request.	No Materials
	<u>If time permits the follow items will be discussed.</u>	
11.	Discuss FY2024 UW Budget Development Timeline/Calendar.	
12.	Other??	

	A	B	C	D	E	F	G	H	I
1	WIP - Component 1 - Consortial								
2									
3		WIP 1005365A Jan 2022- June, 2023	Budget	Budget		Actual	Remaining Balance Before Encumbrance	Encumbrance	Remaining Balance After Encumbrance
4		Original	Rebudget		31-Aug		% Spent		Original Budget
10	Total Salary/Fringe	\$ 426,791	\$ -		\$ 115,225	\$ 311,566	27%	\$ 201,302	\$ 110,264
11									
12	Professional Service	\$ -	\$ -		\$ 825	\$ (825)			\$ (825)
13	Course Sharing Platform	\$ 74,627	\$ -			\$ 74,627			\$ 74,627
14	Other: Advertising/Telephone		\$ -		\$ 778	\$ (778)			\$ (778)
15	Books, Subscriptions, Media	\$ 5,000	\$ -		\$ -	\$ 5,000			\$ 5,000
16	Travel		\$ -		\$ 1,940	\$ (1,940)			\$ (1,940)
17	Office Supplies	\$ 10,000	\$ -		\$ 5,648	\$ 4,352			\$ 4,352
18	Maintenance Contracts	\$ -	\$ -			\$ -			\$ -
19	Total Operating Expenses	\$ 89,627	\$ -		\$ 9,192	\$ 80,435	10%	\$ -	\$ 80,435
20									
21	IC	\$ 175,582	\$ -		\$ 36,189	\$ 139,393	21%	\$ 68,443	\$ 70,951
22									
23	Total Other Expenses	\$ 175,582	\$ -		\$ 36,189	\$ 139,393	21%	\$ 68,443	\$ 70,951
24									
25	Total Expenses	\$ 692,000	\$ -		\$ 160,605	\$ 531,395	23%	\$ 269,745	\$ 261,650
26	Allocated	\$ 692,000						62%	
27	Remaining - to be allocated	\$ (0)							

	A	B	C	D	E	F	G	H	I
1	WIP - Component 2 - Entrepreneurship-CEI								
2									
3	WIP 1005365B1 Jan 2022- June, 2023	Budget	Budget	Actual	Remaining Balance Before Encumbrance	% Spent	Encumbrance	Remaining Balance After Encumbrance	
4		Original	Revised 5/3	31-Aug-22					
10	Total Salary/Fringe	\$ 1,611,273	\$ 1,626,169	\$ 265,998	\$ 1,360,171	16%	\$ 597,606	\$ 762,565	
11									
12	Professional/Consulting Svc	\$ 448,496	\$ 390,000	\$ 36,671	\$ 353,329	9%		\$ 353,329	
13	Travel	\$ 112,500	\$ 112,500	\$ 10,473	\$ 102,027	9%		\$ 102,027	
14	Materials & Supplies - Data	\$ 137,955	\$ 162,955	\$ 3,534	\$ 159,421	2%		\$ 159,421	
15	Other Expenses	\$ 240,000	\$ 240,000	\$ 325	\$ 239,675	0%		\$ 239,675	
16	Start-up	\$ 30,000	\$ 48,600		\$ 48,600	0%		\$ 48,600	
17									
18	Total Other Expenses	\$ 968,951	\$ 954,055	\$ 51,003	\$ 903,052	5%	\$ -	\$ 903,052	
19									
20	Rent (Exempt from IC)	\$ 112,500	\$ 112,500	\$ -	\$ 112,500	0%		\$ 112,500	
21									
22	IC	\$ 877,276	\$ 877,276	\$ 101,287	\$ 775,989	12%	\$ 203,186	\$ 572,803	
23									
24	Total	\$ 3,570,000	\$ 3,570,000	\$ 418,288	\$ 3,151,712	12%	\$ 800,792	\$ 2,350,920	
25	Allocated	\$ 3,570,000	\$ 3,570,000					34%	
26	Remaining Balance	\$ (0)	\$ 0						

	A	B	C	D	E	F	G	H	I
1									
2	WIP - Component 2 - Entrepreneurship- SELMM								
3	WIP 1005365B3 Jan 2022- June, 2023	Budget	Budget		Actual	Remaining Balance		Encumbrance	Remaining
4		Original	Revised		8/31/2022		% Spent		Balance After
30	Total Salary/Fringe	\$ 562,398	\$ 501,102		\$ 73,151	\$ 427,951	13%	\$ 108,549	\$ 319,403
31									
32	Professional/Consulting Svc	\$ 195,000	\$ 197,000		\$ 150	\$ 196,850	0%		\$ 196,850
33	Travel	\$ 42,000	\$ 57,000		\$ 716	\$ 56,284	2%		\$ 56,284
34	Materials & Supplies	\$ 121,750	\$ 263,555		\$ 61,006	\$ 202,549	50%		\$ 202,549
35	Other		\$ 0		\$ 600	\$ (600)			\$ (600)
36									
37	Total Other Expenses	\$ 358,750	\$ 517,555		\$ 62,471	\$ 455,084	17%	\$ -	\$ 455,084
38									
39	Exempt from IC								
40	Equipment	\$ 205,662	\$ 0		\$ 18,232	\$ (18,232)	9%		\$ (18,232)
41	Rental	\$ -	\$ 0			\$ 0			\$ 0
42	Tuition	\$ 40,000	\$ 40,000		\$ 629	\$ 39,371	2%		\$ 39,371
43	Vehicles		\$ 75,000			\$ 75,000			\$ 75,000
44	Participant/Trainee	\$ 20,000	\$ 20,000			\$ 20,000	0%		\$ 20,000
45									
46	Total Expempt Expenses	\$ 265,662	\$ 135,000		\$ 18,861	\$ 116,139	7%	\$ -	\$ 116,139
47									
48	F&A	\$ 313,190	\$ 346,343		\$ 43,312	\$ 303,032	14%	\$ 36,907	\$ 266,125
49									
50	Total	\$ 1,500,000	\$ 1,500,000		\$ 197,795	\$ 1,302,206	13%	\$ 145,455	\$ 1,156,750
51	Allocated	\$ 1,500,000	\$ 1,500,000					22.88%	
52	Remaining Balance	\$ (0)	\$ (0)						

	A	B	C	D	E	F	G	H	I
1	WIP - Component 3 - Software Development								
2									
3		WIP 1005365C1 Jan 2022- June, 2023	Budget	Budget		Actual	Remaining Balance Before Encumbrance	% Spent	Encumbrance
4		Original	Revised		31-Aug-22				
10	Total Salary/Fringe	\$ 216,703	\$ -		\$ 22,023	\$ 194,679	10%	\$ -	\$ 194,679
11									
12	Professional/Consulting Svc	\$ 7,745				\$ 7,745	0%		\$ 7,745
13	Travel					\$ -			\$ -
14	Materials & Supplies	\$ 27,878				\$ 27,878	0%		\$ 27,878
15	Other	\$ -			\$ 214	\$ (214)		\$ -	\$ (213.80)
16									
17	Total Other Expenses	\$ 35,623			\$ 214	\$ 35,409	1%	\$ -	\$ 35,409
18	Exempt from IC								
19	Participant/Trainee Support Costs	\$ 23,884				\$ 23,884	0%		\$ 23,884
20	Tuition					\$ -			\$ -
21									
22	Total Exempt Expenses	\$ 23,884			\$ -	\$ 23,884	0%	\$ -	\$ 23,884
23									
24	IC	\$ 85,791			\$ 6,913	\$ 78,878	8%	\$ -	\$ 78,878
25									
26	Total	\$ 362,000			\$ 29,150	\$ 332,850	8%	\$ -	\$ 332,850
27	Allocated	\$ 362,000				\$ 332,850		8%	\$ 332,850
28	Remaining Balance	\$ (0)							

	A	B	D	E	F	G	H	I
1								
2	WIP - Component 3 - School of Computing							
3	WIP 1005365C2 Jan 2022- June, 2023	Budget Amount		Actual	Remaining Balance Before Encumbrance	Encumbrance	Remaining Balance After Encumbrance	
4		Original		31-Aug-22	% Spent			
10	Total Salary/Fringe	\$ 743,952		\$ 249,935	\$ 494,017	34%	\$ 361,609	\$ 132,408
11								
12	Professional/Consulting Svc	\$ 25,542		\$ 9,253	\$ 16,289	36%	\$ 2,010	\$ 14,279
13	MW- Cyber Security	\$ 25,542						
14	Advertising/Promotional Expense			\$ 4,550	\$ (4,550)			\$ (4,550)
15	Travel	\$ 48,560		\$ 7,458	\$ 41,102	15%		\$ 41,102
16	Materials & Supplies	\$ 25,000		\$ 649	\$ 24,351	3%	\$ 3,620	\$ 20,731
17	Other	\$ -		\$ 75	\$ (75)		\$ -	\$ (75)
18								
19	Total Other Expenses	\$ 99,102		\$ 21,984	\$ 77,118	22%	\$ 5,630	\$ 71,487
20								
21	Exempt from IC							
22	Participant/Trainee Support Costs	\$ 4,964			\$ 4,964	0%		\$ 4,964
23	Rental			\$ 92	\$ (92)			\$ (92)
24	Tuition	\$ 14,568		\$ 16,350	\$ (1,782)	112%		\$ (1,782)
25								
26	Total Exempt Expenses	\$ 19,532		\$ 16,443	\$ 3,089	84%	\$ -	\$ 3,089
27								
28	IC	\$ 287,414		\$ 88,429	\$ 198,985	31%	\$ 124,861	\$ 74,124
29								
30	Total	\$ 1,150,000		\$ 376,791	\$ 773,210	33%	\$ 492,100	\$ 281,109
31	Allocated	\$ 1,150,000					76%	
32	Remaining Balance	\$ (0)						

	A	B	C	D	E	F	G	H	I
1	WIP - Component 3 - WyoData Hub								
2									
3		WIP 1005365C3 Jan 2022- June, 2023	Budget	Budget		Actual	Remaining Balance Before Encumbrance	Encumbrance	Remaining Balance After Encumbrance
4		Original	Revised - 6.3.2022		31-Aug		% Spent		
10	Total Salary/Fringe	\$ 213,036	\$ 300,135		\$ 177,785	\$ 122,350	59%	\$ 326,457	\$ (204,107)
11									
12	Maintenance Contracts	\$ 57,400	\$ 57,400		\$ 149	\$ 57,251	0%	\$ 63,849	\$ (6,598)
13	Other - Supplies		\$ 22,681		\$ 2,196	\$ 20,485	10%	\$ -	\$ 20,485
14	Travel		\$ -		\$ 425	\$ (425)		\$ -	\$ (425)
15	On Campus mini grants	\$ 216,157	\$ 106,352			\$ 106,352	0%	\$ -	\$ 106,352
16									
17	Total Other Expenses	\$ 273,557	\$ 186,432		\$ 2,769	\$ 183,663	1%	\$ 63,849	\$ 119,814
18									
19	Equipment	\$ 3,248,000	\$ 3,248,000		\$ -	\$ 3,248,000	\$ -	\$ 2,907,218	\$ 340,782
20	Micro CT Scanner	\$ 1,200,000						\$ 1,238,718	
21	Focus Ion Beam (FIB) Scanning Electron Microscope	\$ 1,500,000						\$ 1,120,500	
22	Phenotyping System	\$ 548,000						\$ 548,000	
23									
24	Indirect Costs	\$ 165,407	\$ 165,433		\$ 66,038	\$ 99,395	\$ 0	\$ 132,704	\$ (33,309)
25									
26	Total	\$ 3,900,000	\$ 3,900,000		\$ 246,592	\$ 3,653,408	\$ 0	\$ 3,430,228	\$ 223,180
27	Allocated	\$ 3,900,000				\$ 3,653,408		94.28%	\$ 223,180
28	Remaining - to be allocated	\$ -							

	A	B	C	D	E	F	G	H	I
1	WIP - Component 3 - FinTech & Block Chain								
2									
3		WIP 1005365C4 Jan 2022- June, 2023	Budget Amount	Budget		Actual	Remaining Balance Before Encumbrance	% Spent	Encumbrance
4		Original	Revised		8/31/2022				
9	Professional/Consulting Svc	\$ 240,000				\$ 240,000.00	0%	\$ 240,000.00	\$ -
10	Travel	\$ 9,000				\$ 9,000.00	0%		\$ 9,000.00
11	Materials & Supplies	\$ 12,000				\$ 12,000.00	0%		\$ 12,000.00
12	Other	\$ -				\$ -		\$ -	\$ -
13	IC	\$ 89,000			\$ -	\$ 89,000.00	0%	\$ 81,600	\$ 7,400.00
14									
15	Total	\$ 350,000			\$ -	\$ 350,000	0%	\$ 321,600	\$ 28,400
16	Allocated	\$ 350,000				\$ 350,000		92%	\$ 28,400
17	Remaining Balance	\$ -							

	A	B	C	D	E	F	G	H	I
1	WIP - Component 4 - Training Programs/WORTH								
2									
3	WIP 1005365D2 Jan 2022- June, 2023	Budget	Budget		Actual	Remaining Balance Before Encumbrance	Encumbrance	Remaining Balance After Encumbrance	
4		Original	Revised		8/31/2022		% Spent		
10	Total Salary/Fringe	\$ 1,325,272	\$ -		\$ 162,157	\$ 1,163,116	12%	\$ 151,654	\$ 1,011,461
11					\$ 194,180	\$ -		\$ 26,668	
12	Professional/Consulting Svc	\$ 380,000			\$ 12,699	\$ 367,301	3%		\$ 367,301
13	Travel	\$ 92,915			\$ 5,258	\$ 87,657	6%		\$ 87,657
14	Materials & Supplies	\$ 195,644			\$ 3,562	\$ 192,082	2%		\$ 192,082
15	Other	\$ -			\$ 5,661	\$ (5,661)		\$ -	\$ (5,661)
16									
17	Total Other Expenses	\$ 668,559	\$ -		\$ 27,181	\$ 641,378	4%	\$ -	\$ 641,378
18									
19	Exempt from IC								
20	Sub-Awards	\$ 450,000				\$ 450,000	0%	\$ 351,026	\$ 98,974
21	Building/Facilities Rental	\$ -			\$ 79	\$ (79)			\$ (79)
22	Tuition	\$ 9,766				\$ 9,766	0%		\$ 9,766
23									
24	Total Expempt Expenses	\$ 459,766	\$ -		\$ 79	\$ 459,687	0%	\$ 351,026	\$ 108,661
25									
26	IC	\$ 686,403	\$ -		\$ 64,528	\$ 621,875	9%	\$ 60,062	\$ 561,812
27									
28	Total	\$ 3,140,000	\$ -		\$ 253,944	\$ 2,886,056	8%	\$ 562,743	\$ 2,323,313
29	Allocated	\$ 3,140,000	\$ 3,140,000					26.01%	
30	Remaining Balance	\$ 0							

Agenda item #2

Status of Housing Debt

The 2021C bond issuance was finalized on August 17, 2021. Total bond proceeds less closing costs were deposited into a separate account specifically for bond proceeds with PFM Asset Management, UW’s Investment Advisor. This account is being managed according to specifications outlined in the bond resolution.

Per section 1.12 of the bond resolution dated June 1, 2021, pursuant to the resolution adopted and approved on November 14, 2019, UW can reimburse itself for capital expenditures relative to phase 1 and 2 of the student housing project with bond proceeds within 18 months of the date of the expenditure of moneys on capital expenditure or on the date upon which the project containing the capital expenditure is placed into service, whichever is later (but in no event more than 3 years after the date of the original expenditure of such moneys).

As of 8/31/2022, \$36,335,973.03 of the bond proceeds for new housing, parking, and dining facility have been expended and reimbursed to UW. \$15,424,129.19 of this amount corresponds to capital expenditures made before the issuance of debt for the projects on August 17, 2021.

Project Name	Project Funding Amount	Project Committed Costs	Project Actual Expenses	Available Balance
BONDS FUNDED: WYOMING HALL DECONSTRUCTION	2,724,536.00	102,443.62	1,521,639.59	1,100,452.79
BONDS FUNDED: IVINSON LOT PARKING GARAGE	27,481,646.78	11,045,819.36	12,744,264.11	3,691,563.31
BONDS FUNDED: STUDENT HOUSING & DINING	203,212,780.75	28,167,311.97	7,887,476.02	167,157,992.76
BONDS FUNDED: BUS GARAGE/FLEET RELOCATION	1,374,432.22	36,243.66	264,711.72	1,073,476.84
BONDS FUNDED: WYOMING HALL UTILITY RELOCATION	14,905,300.00	84,737.17	13,616,577.34	1,203,985.49
BONDS FUNDED: 563 N 14TH STREET PROPERTY PURCHASE	301,304.25	0.00	301,304.25	0.00
	250,000,000.00	39,436,555.78	36,335,973.03	174,227,471.19

Status of Satisfaction of Bond Debt Requirements

Timing of use of funds

Per the bond tax compliance certificate, 85% of the proceeds, \$213,172,364.10 of the total \$250,791,016.55 are to be expended within three years of the date of issuance of the bonds. Three years expires 8/16/2024.

If 85% of the proceeds are not expended by 8/16/2024 UW would need to demonstrate continued, planned expenditure of the bond proceeds within a reasonable amount of time. The reasonable amount of time is based on the facts and circumstances of the case and how far from having 85% of the proceeds expended. UW would work with bond counsel to certify the plan for diligently proceeding with the project. The certification document is required to be kept on record at UW. There are no other filing requirements. Additionally, the yield on the unspent bond proceeds would need to be restricted to be no more than the yield on the bonds at this point.

Worst case scenario, if for some reason the project did not move forward, UW would be required to place funds in escrow equaling all unspent bond proceeds plus additional funds to pay the semiannual interest payments and yield the payout at the call date of the bonds. The call date of the bonds is June 1, 2031. The yield of the escrow account can be no more than the yield on the bonds. Another option in this case would be to work to find other legal alternatives for use of the funds.

Draws on Bond Proceeds as of 8/31/2022

Total 2021 C Bond Proceeds	\$ 250,791,016.55			
Cost of Issuance	<u>791,016.55</u>			
Total Deposit to Project Fund for 2021 Improvement Project	\$ 250,000,000.00			
2021 C Bond Proceeds Remaining	\$ 213,664,026.97			
85% of Proceeds to be expended by:	8/16/2024			
				Total Percentage of Debt Issuance Expended
	Draw	Date	Amount	
	Draw 1	11/30/2021	\$ 16,130,299.65	6.4%
	Draw 2	12/31/2021	1,268,718.31	6.9%
	Draw 3	1/31/2022	1,463,991.26	7.5%
	Draw 4	2/28/2022	4,624,618.82	9.4%
	Draw 5	3/31/2022	1,467,541.50	10.0%
	Draw 6	4/25/2022	1,853,093.57	10.7%
	Draw 7	6/1/2022	1,902,308.84	11.4%
	Draw 8	7/5/2022	1,156,894.27	11.9%
	Draw 9	8/1/2022	3,395,307.08	13.3%
	Draw 10	8/31/2022	<u>3,073,199.73</u>	14.5%
	Total Expended		\$ 36,335,973.03	

Construction Timeline

- Construction starts November 1, 2022
- Construction closeout March 1, 2025

AGENDA ITEM TITLE: Budget & Finance annual report on balances, transactions and investment returns of reserve accounts, Kean

SESSION TYPE:

- Work Session
- Education Session
- Information Item
- Other:

[Committee of the Whole – Items for Approval]

APPLIES TO STRATEGIC PLAN:

- Yes (select below):
 - Driving Excellence
 - Inspiring Students
 - Impacting Communities
 - High-Performing University
- No [Regular Business]

Attachments are provided with the narrative—refer to Supplemental Materials Report.

EXECUTIVE SUMMARY: The Annual Report on Balances of Reserve Funds shows the activity and unaudited ending balance of the following University Reserves as of June 30, 2022: Operating Reserve, Construction Reserve, Special Projects Reserve, Recruitment & Retention Reserve, Residence Hall Reserve, Litigation Reserve and Passenger Plane Reserve. The FY22 beginning balance was \$101,310,421 and the unaudited ending balance for FY22 is \$117,697,197. During FY2022 a portion of bond proceeds reimbursed prior expenditures from the Capital Construction Reserve Account and the Residence Hall Reserve Account. No investment income was allocated to these reserve accounts for the year, as all investment income for the University is reported to the University entity rather than to individual accounts in the general ledger.

Summary of University Reserves:

Reserve Account:	Unaudited Reported Balance on 6/30/2021	Unaudited Balance Prior to Reg. 7-10 Carryforward Policy as of 6/30/2022	Change from Prior Annual Report
Capital Construction Reserves	\$4,277,740	\$19,200,000	\$14,922,260
Residence Hall Capital Project	\$498,616	\$6,640,587	\$6,141,971
Transportation Plane Reserve	\$920,000	\$1,203,490	\$283,490
Legal Reserve (1)	\$5,000,000	\$6,743,669	\$1,743,669
General University Reserve (Unrestricted Operating Reserve)	\$45,000,000	\$45,000,000	\$0
Recruitment & Retention Expendable Balance (2)	\$306,698	\$144,460	-\$162,238
Special Projects Reserve (Unrestricted Operating Reserve) (3)	\$45,307,367	\$38,764,990	-\$6,542,376
	\$101,310,421	\$117,697,197	\$16,386,775

- (1) The FY2023 University Operating Budget included the approved transfer of \$1,018,808 to cover insurance premium increases. The balance after this transfer is anticipated to be \$5,724,861.
- (2) \$10M of this reserve has been transferred to the UW Foundation for investment like an endowment.
- (3) The FY2023 University Operating Budget included the approved transfer of \$1,716,215 from the special projects reserve account for three specific purposes. The balance after these transfers is anticipated to be \$37,048,775.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

N/A

WHY THIS ITEM IS BEFORE THE BOARD:

Information item.

ACTION REQUIRED AT THIS BOARD MEETING:

N/A

PROPOSED MOTION:

N/A

PRESIDENT'S RECOMMENDATION:

N/A

General Information for
University of Wyoming FY 2022 Annual Report
(July 1, 2021 - June 30, 2022)

Agency Head

Dr. Edward Seidel, President, University of Wyoming

Agency Contact

Mike Smith, Vice President Governmental Affairs and Community Engagement,
University of Wyoming (307) 766-3937
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Laramie, Wyoming 82071
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Website

www.uwyo.edu

Locations

University of Wyoming, Laramie

Branch Campus: University of Wyoming-Casper, Casper

UW County Extension Offices: Laramie (Albany), Greybull (Big Horn), Gillette (Campbell), Rawlins (Carbon), Douglas (Converse), Sundance (Crook), Lander (Fremont), Riverton (Fremont), Torrington (Goshen), Thermopolis (Hot Springs), Buffalo (Johnson), Cheyenne (Laramie), Afton (Lincoln), Kemmerer (Lincoln), Casper (Natrona), Lusk (Niobrara), Cody (Park), Powell (Park), Wheatland (Platte), Sheridan (Sheridan), Pinedale (Sublette), Rock Springs (Sweetwater), Jackson (Teton), Evanston (Uinta), Worland (Washakie), Newcastle (Weston), Fort Washakie (Wind River Indian Reservation)

Research and Extension Centers: Laramie, Lingle (James C. Hageman SAREC), Powell, Sheridan

Regional Centers: Torrington (Eastern Wyoming College); Cheyenne (Laramie County Community College); Sheridan (Sheridan College); Gillette (Gillette College); Cody; Powell (Northwest College); Rock Springs (Western Wyoming Community College); Riverton (Central Wyoming College); Jackson

Research Sites: Donald L. Veal Research Flight Center, Laramie; Elk Mountain Observatory, Elk Mountain; National Park Service Research Center at AMK Ranch, Grand Teton National Park; Red Buttes Environmental Biology Laboratory, Albany County; Wyoming Infrared Observatory, Jelm Mountain

Family Medicine Residency Program Clinics: Casper and Cheyenne

Year Established

1886

Statutory References

Wyoming Constitution (1890) Article 7, Section 1, Sections 15 through 17 and Section 23; W.S. 9-2-118; W.S. 9-2-123; W.S. 9-4-719; W.S. 9-4-1003; W.S. 19-14-106; W.S. 21-7-601; W.S. 21-16-201 and 21-16-202; W.S. 21-16-501 through 21-16-505; W.S. 21-16-901 through 21-16-904; W.S. 21-16-1001 through 21-16-1003; W.S. 21-16-1201 through 21-16-1204; W.S. 21-16-1301 through 21-16-1310; W.S. 21-16-1401 through 21-16-1403; W.S. 21-16-1501; W.S. 21-16-1601 through 21-16-1603; W.S. 21-17-101 through 21-17-450; W.S. 21-19-101 through 21-19-106; W.S. 41-2-125

Number of Authorized Personnel

Does not apply.

Organization Structure

Board of Trustees; Office of the President; Athletics; Academic Affairs; Finance and Administration; Diversity, Equity, & Inclusion; Government Relations; General Counsel; Information Technology; Institutional Advancement; Marketing & Communications; Research & Economic Development; and Student Affairs (see organizational chart for details).

Clients Served

Enrolled undergraduate, graduate, and non-degree students; continuing education participants; schools; youth; alumni; industry sectors; business assistance clients; community assistance clients; clients requesting information; agricultural assistance clients; research clients; health care patients; cultural programs patrons; athletics fans; public radio listeners and donors; and other Wyoming citizens.

Mission and Philosophy

We honor our heritage as the state's flagship and land-grant university by providing accessible and affordable higher education of the highest quality; rigorous scholarship; the communication and application of knowledge; economic and community development; and responsible stewardship of our cultural, historical and natural resources.

In the exercise of our primary mission to promote learning, we seek to provide academic and co-curricular opportunities that will:

- Graduate students who have experienced the frontiers of scholarship and creative activity and who are prepared for the complexities of an interdependent world;
- Cultivate a community of learning energized by collaborative work among students, faculty, staff and external partners.
- Nurture an environment that values and manifests diversity, internationalization, free expression, academic freedom, personal integrity and mutual respect; and
- Promote opportunities for personal health and growth, physical health, athletic competition and leadership development for all members of the university community.

As Wyoming’s only public university, we are committed to scholarship, outreach and service that extend our human talent and technological capacity to serve the people in our communities, our state, the nation and the world.

Budget Information

REVENUE BY SOURCE OF FUNDS – FY2022		
Tuition & Educational Fees, Net	\$66,265,227	15%
Sales of Goods & Services	\$44,085,472	10%
Grants & Contracts ¹	\$8,707,900	2%
Other Operating Revenue ²	\$28,999,434	7%
Appropriations	\$223,680,680	50%
Gifts	\$52,264,350	12%
Investment Income	\$4,007,000	1%
Other Non-Operating Revenues	\$4,581,018	1%
Prior Fund Balance	\$12,678,154	3%
Total	\$445,269,235	
REVENUE BY FUND TYPE – FY2022		
Unrestricted Operating	\$373,231,795	84%
Designated Operating	\$36,410,663	8%
Restricted Expendable (Gifts)	\$35,626,777	8%
Total	\$445,269,235	
OPERATING EXPENSES – FY2022		
Salaries, Wages, and Benefits	\$301,203,048	68%
Services, Travel, and Supplies	\$94,060,993	21%
Utilities, Repairs and Maintenance, and Rentals	\$18,706,398	4%
Interest, Claims, and Other Expenses	\$13,954,082	3%
Capital Expense	\$319,529	0%
Other Non-Operating Expenses	\$30,984	0%
Internal Allocations and Transfers ³	\$16,994,201	40%
Total	\$445,269,235	

¹Excludes externally sponsored grant expenditures.

²Other Operating Revenue is mostly comprised of Federal Mineral Royalties in addition to miscellaneous revenue generated from various activities across the University.

³Includes provisions for replacement & depreciation and debt service.

**Strategic Plan and Key Performance Indicators
Breaking Through 2017-2022 Strategic Plan**

In September 2017, the University formally launched a five-year strategic plan, *Breaking Through: 2017-2022*. The strategic planning process occurred during the 2016-17 academic year and included more than 100 meetings and listening sessions with internal and external stakeholders, including 10 sessions in communities across the state. The plan is comprised of four main goals, each with a set of objectives and key performance indicators that allow the university to measure and track its success.

The University of Wyoming FY22 Annual Report provides the university's progress in delivering on the strategic plan goals, objectives, and metrics. A PDF copy of the strategic plan and the annual report are available online at www.uwyo.edu/strategic-plan.

The University is currently engaged in the process to develop a new strategic plan for 2023-2027. After extensive stakeholder engagement, a draft plan was released August 22, 2022 and is currently open for feedback. No goals for 2023 are recorded in the progress metrics below as they will be informed by the new strategic plan when it is approved by the Board of Trustees later this year.

Goal 1: Driving Excellence

Join together as an intellectual community already renowned for its regional, national and global relevance and impact by fostering and rewarding excellence in teaching, scholarship, innovation and creative endeavor.

Objectives:

Promote and strengthen the university as a scholarly and creative enterprise

- Build national reputation and stature through strategic initiatives
- Elevate expectations for research and creative activities
- Expand capacity of the Office of Research and Economic Development
- Invest in computational and library resources and fund seed grants

Foster entrepreneurship and collaboration in research and teaching that bridge disciplines and engage public concerns

- Fully recognize the role of interdisciplinarity and integration in teaching, research, service and outreach in performance evaluations and tenure and promotion decisions
- Promote academic programs that address workforce needs of the state and region

Enhance local and global relevance, engagement and impact by recruiting a regional, national, international and diverse community of students and faculty

- Establish an Office of Global Engagement to expand recruitment of international students and broaden the exposure of faculty and students to international events and cultures
- Increase faculty and student participation in programs abroad
- Grow interactions with historically black, Hispanic-serving and tribal colleges, as well as international institutions of higher learning

Achieve consistently excellent teaching and mentoring that give students the knowledge, ability, determination and innovation to meet tomorrow's challenges with sustainable solutions

- Develop a professional advising program for students that includes services centralized in colleges
 - Incentivize revision and development of courses and curricula that includes technology-enhanced learning, online delivery and high-impact teaching practices
- Embrace informed and innovative approaches to assessment and improvement of student learning

Progress Metrics:

Performance Indicator	Baseline Value	Year 1	Year 2	Year 3	Year 4	Year 5
Changes in external recognition of scholarly work	Invest in a database	Software not yet acquired	Software acquired. Deans exploring use of database. Policies and procedures for appropriate use currently under development.	Deans and Associate Deans have access to the data base. Fair use policy drafted. Fellow using database to examine academic parameters for excellence in research.	COVID-19 related delays in full implementation	Due to severe budget reductions, we have decided to go in a different direction and not continue our contract with Academic Analytics.
External Research Funding: Awards and Expenditures	\$85.18 million in external awards/\$108.13 million in expenditures - FY16	\$80.67 million in external awards/\$84.67 million in expenditures - FY17	\$87.2 million in external awards/\$83.12 million in expenditures - FY18	\$91.8 million in external awards/\$81.3 million in expenditures - FY19	Federal awards = \$97,029,127.05 (133,529,127.05 - WY CARES of 36,500,000.00) Federal expenditures = \$89,360,174.65 - FY20	Federal awards = \$138,362,201.18 Federal expenditures = \$96.5 million - FY21
Income-bearing IP licenses	2 to 3 per year	1	2	2	2 licenses & 1 option to a license	1 license & 1 option to a license
Degree programs created, substantially modified, or eliminated	192 degree and certificate programs	2 new programs; 3 programs modified to count individually from similar program; 2 eliminations	5 new programs; 3 programs modified; 4 eliminations	14 new programs; 9 eliminations	12 new programs; 2 eliminations	1 new program; 1 elimination
Number of international students (undergraduate and graduate)	800	785	706	623	509	493
Number of students and faculty participants in study abroad	395 students; 30 faculty	470 students; 38 faculty	618 students; 50 faculty	192 students; 12 faculty	56 students; 4 faculty	399 students; 33 faculty

In addition to the measures reported above, a number of initiatives advanced in FY22 further demonstrate the university's progress in delivering upon the objectives of Goal 1. Links to examples are included below.

<https://www.uwyo.edu/uw/news/2022/03/uw-to-unveil-new-science-initiative-building-march-24.html>
<https://www.uwyo.edu/uw/news/2021/11/governor-launches-wyoming-innovation-partnership-with-first-investment-of-federal-funds.html>
<https://www.uwyo.edu/uw/news/2022/01/uw-trustees-approve-launch-of-school-of-computing.html>
<https://www.uwyo.edu/uw/news/2022/08/uw-part-of-nsf-funded-institute-that-will-probe-biology-in-absence-of-water.html>

Goal 2: Inspiring Students

Inspire students to pursue a productive, engaged and fulfilling life and prepare them to succeed in a sustainable global economy.

Objectives:

Welcome, support and graduate students of differing backgrounds, abilities and needs and from different cultures, communities and nations

- Implement a student-centric enrollment management strategy to grow enrollment and enhance recruitment and retention of students
- Enhance our relationship with Wyoming and regional high schools through visits and pre-college summer and academic opportunities on campus
- Establish dual-enrollment, program articulation and other transfer processes with the state's community colleges
- Improve retention, 4-year and 6-year graduation rates for undergraduates and graduation rates for graduate and professional students
- Build new living and learning communities to enhance retention
- Augment student support services to ensure that students thrive emotionally and physically
- Grow the number of students at a distance enrolled in hybrid and fully online degree programs
- Offer programming on diversity and inclusion through the office of the chief diversity officer

Engage and graduate well-rounded and creative thinkers, capable of meeting unpredictable and complex challenges

- Provide high-impact learning experiences in research, creative activities, internationalization, internships, entrepreneurship, leadership and community service
- Incentivize greater faculty and staff involvement in student life
- Institute an experiential transcript
- Expand career placement services

Build pathways to academic, cultural, professional and entrepreneurial opportunity and leadership at undergraduate and graduate levels

- Establish an Honors College
- Establish an office to support graduate education
- Establish a center for entrepreneurship and infuse innovation throughout the curriculum
- Establish a center for integrated STEM education to support the engineering, science and trustees' education initiatives
- Expand and grow quality of undergraduate and graduate scholarly experiences

Progress Metrics:

Performance Indicator	Baseline Value	Year 1	Year 2	Year 3	Year 4	Year 5
Overall Enrollment (Enrollment growth projected for both in-state and out-of-state students)	12,366	12,397	12,450	12,249	11,829	11,479
Enrollment of transfer students	967	1,086	1,075	982	935	874
Enrollment of underrepresented students	13%	13%	13%	13%	12.7%	14.2%
Retention rate for FTFT (First-time, Full-time, Baccalaureate Degree-seeking)	76.4%	78.1%	78.0%	75.7%	79.4%	76.1%
Construction of new residence halls	Create a 10-year plan for Student Housing	10-year housing plan developed; currently under review by legislature's UW Housing Task Force	House Bill 293 passed legislature; UW Housing Task Force working to move construction forward. Architects selected.	The Board of Trustees has authorized administration to execute an agreement for Level 3 construction management services.	Housing design completed and construction to begin in 2022.	The first of the two new residence halls is scheduled to open fall 2025.
Student participation in support services	24.7%	31.5%	Survey conducted every two years. Next administration: spring 2020.	29.3%	Student Satisfaction Survey has not been conducted since Spring 2020.	Student Satisfaction Survey has not been conducted since Spring 2020.
4- and 6-year graduation rates for undergraduates	26.6%/55.4%	26%/58.2%	27.1%/56.7%	31.2%/59.8% Cohort	33.1%/59.2%	37.0%/60.2%
Percentage of students completing an experiential transcript	Institute co-curricular transcript	SOAR under development	25%	19%	21%	21%

Placement in jobs or advanced degree programs one year following graduation	66%*	Follow-up survey in progress	77.9%	83%	75%	73%
Percent of graduates with credential from Honors College	5.90%	4.9%	5.5%	5.3%	5.6%	5.9%

*Baseline placement data are 6-month figures; subsequent reports will include one-year placement rates.

In addition to the measures reported above, a number of initiatives advanced in FY22 further demonstrate the university’s progress in delivering upon the objectives of Goal 2. Links to examples are included below.

<https://www.uwyo.edu/uw/news/2022/08/uw-construction-management-program-receives-full-national-accreditation.html>

<https://www.uwyo.edu/uw/news/2022/08/uw-prepares-to-host-inaugural-saddle-up-program.html>

<https://www.uwyo.edu/uw/news/2021/11/two-uw-teams-make-national-semifinals-of-doe-geothermal-lithium-extraction-prize.html>

<https://www.uwyo.edu/uw/news/2021/11/uw-student-team-wins-xprize-and-musk-foundation-award-in-carbon-removal-competition.html>

<https://www.uwyo.edu/uw/news/2022/08/uw-awarded-1.2m-to-improve-postsecondary-enrollment,-completion-among-rural-students.html>

Goal 3: Impacting Communities

Improve and enhance the health and well-being of our community and environments through outreach programs and in collaboration with constituents and partners.

Objectives:

Facilitate collaboration between the university and its constituents to address complex economic, environmental and social challenges through research, education, entrepreneurship, economic diversification and growth

- Establish an Office of Engagement and Outreach
- Support economic development in Wyoming through ENDOW and other opportunities
- Enhance extension programming

Build a statewide community of learners by collaborating with schools, community colleges and tribal nations to connect students and citizens

- Bring outreach educational and cultural opportunities to the state
- Expand partnerships with the Eastern Shoshone and Northern Arapaho tribes

Engage strong and celebratory alumni who connect UW to regional, national and international communities, welcome graduates into a lifetime association with the university, and boost all our endeavors through a culture of giving

- Engage in a variety of strategies to establish contact with a greater number of alumni

- Engage alumni in student recruitment and mentoring
- Develop and promote competitive athletic teams that conjure enthusiasm and pride for UW

Progress Metrics:

Performance Indicator	Baseline Value	Year 1	Year 2	Year 3	Year 4	Year 5
Carnegie Community Engagement Classification	Not designated	Conducted Engagement survey and held campus and community listening sessions, resulting in the publication of the <i>Envisioning Community Engagement and Outreach</i> report.	Office of Engagement and Outreach launched January 2019; personnel hired	Launched UWYO Events Statewide Calendar, launched Faculty Engagement Fellowship Program, Launched the Malcolm Wallop Civic Engagement Program	This is on hiatus, open to new discussion pending UW's leadership change.	Newly formed Carnegie Community Engaged Task Force preparing application for the Carnegie Community Engaged University designation which is due May 2023.
Attendance at intercollegiate athletic events	275,372	303,726	256,901	253,004	25,969	265,735

In addition to the measures reported above, a number of initiatives advanced in FY22 further demonstrate the university's progress in delivering upon the objectives of Goal 3. Links to examples are included below.

- http://www.uwyo.edu/science-initiative/_files/newsletters-and-reports/annual-report-2020-2021-si-digital.pdf
- <https://www.uwyo.edu/uw/news/2022/06/uw-extension,-partners-launch-summer-internship-for-beginning-ranchers,-farmers.html>
- <https://www.uwyo.edu/uw/news/2022/05/uw,-tribes-commit-to-further-collaborations.html>
- [UW Students Complete Statewide Tourism Projects | News | University of Wyoming \(uwyo.edu\)](https://www.uwyo.edu/uw/news/2022/06/uws-teacher-mentor-corps-cohort-to-improve-teacher-support,-retention.html)
- <https://www.uwyo.edu/uw/news/2022/06/uws-teacher-mentor-corps-cohort-to-improve-teacher-support,-retention.html>

Goal 4: A High-Performing University

Assure the long-term strength and stability of the university by preserving, caring for and developing human, intellectual, financial, structural, and marketing resources.

Objectives:

Build human capital

- Enhance workplace conditions to recruit, retain and reward all UW employees and encourage innovation and commitment
- Implement career ladders for staff
- Provide and incentivize participation in professional development that enhances technical skills of employees
- Develop mentoring and leadership programs for faculty and staff
- Increase the number of endowed faculty positions, including new types such as distinguished professorships, or state engagement professorships
- Hire strategically to ensure robust disciplinary and interdisciplinary scholarship and to support academic and co-curricular opportunities that meet the needs of 21st century students

Strengthen marketing effectiveness

- Effectively communicate UW's opportunities to prospective students, regional partners and national and global markets
- Institute a centralized plan that tells our story and positions UW for recognition in all of these contexts
- Develop a comprehensive branding, public relations and marketing campaign

Enhance financial resources

- Stabilize, diversify and enhance revenue streams
- Launch a substantial and strategic capital campaign
- Develop a coordinated plan for managing intellectual property, entrepreneurship and technology development and transfer
- Drive operating efficiencies to save costs while maintaining services
- Analyze tuition and fee structure

Enhance institutional operations and planning

- Build a more highly functioning university by embracing transparency at all levels of administration and operations as well as by streamlining, updating and consistently implementing governing regulations and policies
- Create and implement university-wide plans such as a campus master plan, housing plan, capital and fiscal plans
- Create and implement metric-based strategic plans for all university units
- Honor UW's commitment to the environment by instituting sustainability initiatives in daily operations, renovations and new construction

Progress Metrics:

Performance Indicator	Baseline Value	Year 1	Year 2	Year 3	Year 4	Year 5
Campus climate and environment	Fall 2018 Campus Climate Survey	Survey will be conducted Fall 2018.	54% of all respondents agree that UW is a welcoming place for all races; and 63% of all respondents agree that UW encourages inclusion of individuals regardless of gender	During 2019-2020: Launched new initiatives recommended by the survey consultants that would have a positive impact on the UW campus climate	Launched the revised 6-week Inclusionary and Global Leadership Program. The program has been expanded to include staff beginning Fall 2021. Developed a director position to lead the RJP Team. Division of Student Affairs funded UW's first Project Coordinator, Senior for RJP.	A new campus climate survey is scheduled for fall 2022. Emily Monago, UW's Chief Diversity Officer left in summer 2021. It was decided that the position should be adjusted to a VP. The search is active with intentions of having a new VP in place by Dec. 2022. The Black 14 Summer Institute was facilitated this summer. The Program Coordination Senior position within ODEI has been filled. The Ombudsman program will be hiring the first full-time position this fall to provide a new support resource to staff.
Employee job satisfaction	Participate in Chronicle of Higher Education "Great Colleges" job satisfaction survey	Job satisfaction and support: 61%; survey average across workplace categories: 46%	UW Strategic Improvement Working Group appointed Spring 2019; currently identifying and implementing improvements.	UW Strategic Improvement Working Group appointed Spring 2019; continuing to develop and implement improvement plans.	No employee satisfaction surveys have been administered since 2018.	No employee satisfaction surveys have been administered since 2018.
Number of endowed faculty positions	36	41	46	59	50	55
Total Annual University Revenue	\$505.6 million	\$520.7 million	\$523.3 million	\$529.3 million	\$516.5 million	\$602.3 million

Growth of university endowment	\$450 million	\$464.8 million	\$513.2 million	\$531.5 million	\$584.3 million	\$816.1 million
Deployment and full utilization of Enterprise Management Systems	Initiated	Financial Management and Budgeting systems implemented.	Human Capital Management system implemented.	Systems are fully deployed and are being used across the institution.	Systems are fully deployed and are being used across the institution.	Systems are fully deployed and are being used across the institution.
Implementation of an incentive-based, decentralized budgeting system	Initiated	All-funds budget implemented in FY18.				
Review and update of all University regulations and policies	Initiated	23 UW Regulations modified and 3 new regulations approved as part of the regulatory structure review. 23 UW Regulations modified and 3 new regulations approved per normal UW business.	18 UW Regulations modified, 26 UW Regulations sunsetted, 4 new regulations approved, and 12 new SAPs approved as part of the regulatory structure review.	25 UW Regulations modified, 1 new regulation approved, and 4 new SAPs approved as part of the regulatory structure review.	17 UW Regulations modified, 1 new regulation approved and 7 new SAPs approved as part of the regulatory structure review. [Total so far: 107 UW Regulations modified or sunset, 9 new regulations approved, and 23 new SAPs approved. There are 6 regulations remaining.]	Regulation review is complete. 6 UW Regulations modified or sunset, 1 new regulation approved and 7 new SAPs approved as part of the regulatory structure review. [Total so far: 113 UW Regulations modified or sunset, 10 new regulations approved, and 30 new SAPs approved. 1 regulation still under review.]
Campus Sustainability Ranking (STARS)	Not designated	UW joining STARS program	First STARS report prepared and submitted to AASHE. Awaiting first rating.	Bronze rating received	Bronze Rating	Bronze Rating expired in April 2022

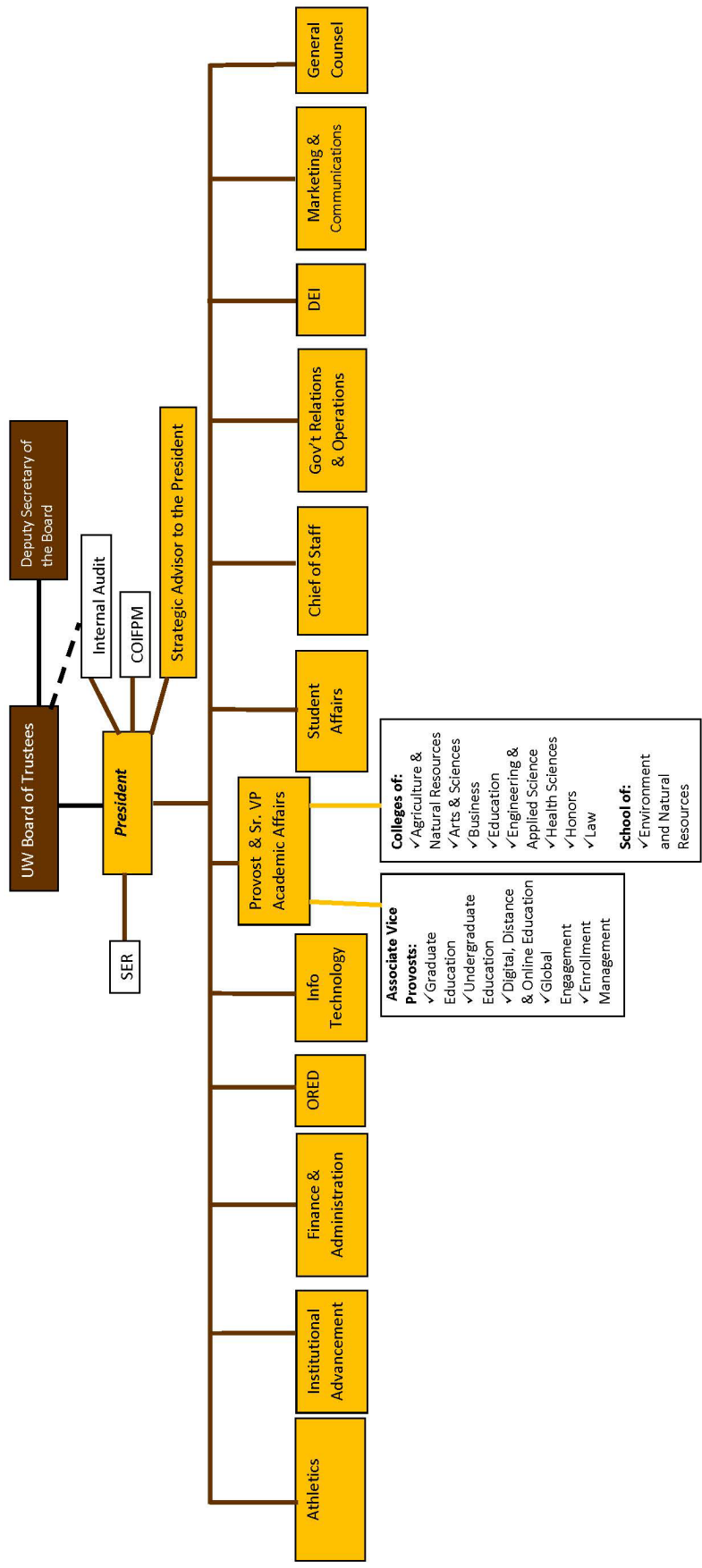
In addition to the measures reported above, a number of initiatives advanced in FY22 further demonstrate the university's progress in delivering upon the objectives of Goal 4. Links to examples are included below.

<https://www.uwyo.edu/uw/news/2022/06/mountain-west-innovation-summit-at-uw-unites-national-leaders-to-advance-u.s.-competitiveness.html>

<https://www.uwyo.edu/uw/news/2021/11/2021-uw-giving-day-breaks-all-records.html>

<https://www.uwyo.edu/uw/news/2021/11/uw-trustees-approve-academic-reorganization.html>

<https://www.uwyo.edu/uw/news/2022/01/uw-biosafety-lab-launches-after-more-than-a-decade-of-effort.html>



Narrative for the Western Interstate Commission for Higher Education (WICHE)

FY 2022 Annual Report
(July 1, 2021 - June 30, 2022)

General Information

WICHE has no administrative staff or director. Administrative support for the agency is provided through staffing at the College of Health Sciences in the University of Wyoming.

Agency Contact

Jacob Warren, Dean, University of Wyoming College of Health Sciences (307) 766-3495
University of Wyoming
1000 E. University Avenue
Dept. 3432
Laramie, Wyoming 82071
Jacob.Warren@uwyo.edu

Year Established

The Western Interstate Commission for Higher Education was established by statute in 1953.

Statutory References

Wyoming Statutes, Title 21, Chapter 16, Article 2.

Number of Authorized Personnel

There are three WICHE commissioners appointed by the Governor. In FY 2022, Wyoming's representatives were UW College of Health Sciences Dean David Jones, Laramie; Senator Fred Baldwin, Kemmerer; and Western Wyoming Community College President Kim Dale, Rock Springs.

Organization Structure

WICHE is a separate operating entity funded by state legislative appropriation. The functions of the agency are performed by personnel within the University of Wyoming under the umbrella of the College of Health Sciences.

Clients Served

WICHE serves Wyoming residents from the undergraduate level through graduate and professional programs.

Budget Information

FY 2022 General Fund Expenditures: \$2,220,201

Meeting frequency

The WICHE Commission meets twice per year. WICHE Certifying Officers meet once a year.

Mission and philosophy

The mission of WICHE, based upon its enabling legislation, is to provide residents within Wyoming and the other western states within the compact an opportunity to obtain high-quality, cost-effective education without replicating programs in every state.

Major Accomplishments/Efficiencies

The annual report published by the WICHE office is available on the web at: <http://www.wiche.edu>. Wyoming highlights are available at <http://wiche.edu/state-highlights/wyoming>.

Professional Student Exchange Program

Through WICHE’s Professional Student Exchange Program (PSEP), Wyoming sent 79 students to out-of-state programs in 2021-22 in 9 different fields.

Field	# of Wyoming students
Dentistry	2
Medicine	11
Occupational Therapy	5
Optometry	7
Osteopathic Medicine	4
Physical Therapy	21
Physician Assistant	1
Veterinary Medicine	28
Podiatry	0
TOTAL	79

Western Regional Graduate Program

Wyoming sent 102 students to out-of-state institutions via the Western Regional Graduate Program, while receiving 11.

Western Undergraduate Exchange

1,118 Wyoming students participated in Western Undergraduate Exchange (WUE), attending schools in other WICHE states while 1,558 WUE students attended Wyoming institutions from other WICHE states.

Internet Course Exchange

The University of Wyoming is a member of WICHE's Internet Course Exchange (ICE), an alliance of member institutions and systems that share distance delivered courses among two- and four-year institutions in the 16-state/island WICHE region.

Interstate Passport Program

The Interstate Passport program to block transfer lower division general education courses is under development and will facilitate transfer of students from other Passport institutions.

AGENDA ITEM TITLE: Report on new Temporarily Restricted Endowment accounts established during the past year, Kean

SESSION TYPE:

- Work Session
- Education Session
- Information Item
- Other:

[Committee of the Whole – Items for Approval]

Attachments are provided with the narrative—refer to Supplemental Materials Report.

APPLIES TO STRATEGIC PLAN:

- Yes (select below):
 - Driving Excellence
 - Inspiring Students
 - Impacting Communities
 - High-Performing University
- No [Regular Business]

EXECUTIVE SUMMARY:

Per the current UW Investment Policy, the Vice President for Administration is to report annually on any new Temporarily Restricted Endowment accounts (also known as Funds Functioning as Endowments) that were established in the current year. No new Temporarily Restricted Endowment Accounts were established during FY2022.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

N/A

WHY THIS ITEM IS BEFORE THE BOARD:

Current University Policy requires the Vice President for Finance & Administration to report this information annually to the Board of Trustees.

ACTION REQUIRED AT THIS BOARD MEETING:

N/A

PROPOSED MOTION:

N/A

PRESIDENT’S RECOMMENDATION:

N/A

AGENDA ITEM TITLE: 2023-24 Academic Year Tuition Recommendations, Schmid-Pizzato/Kean

SESSION TYPE:

- Work Session
- Education Session
- Information Item
- Other:

[Committee of the Whole – Items for Approval]

Attachments are provided with the narrative—refer to Supplemental Materials Report.

APPLIES TO STRATEGIC PLAN:

- Yes (select below):
 - Driving Excellence
 - Inspiring Students
 - Impacting Communities
 - High-Performing University
- No [Regular Business]

EXECUTIVE SUMMARY:

The Administration has three tuition recommendations for the 2023-24 academic year (FY2024) to be addressed at the Trustees’ September 2022 meeting. Action is recommended to give advance notice to all those affected by prospective tuition increases.

1. Administration recommends following the current tuition policy and increasing base resident and nonresident undergraduate and graduate tuition rates by 4% for FY2024.
2. Administration recommends moving to block tuition models for undergraduate and most graduate programs for Fall and Spring semesters as detailed in the attached supplemental materials.
3. Administration recommends tuition changes for professional and differential graduate programs as detailed in the attached tuition table. In addition, administration recommends excluding these programs from block tuition.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

The Board of Trustees reviewed and approved its current Tuition Policy in November 2018.

At its September 2021 meeting, the Trustees approved the tuition rates for the 2022-23 academic year (FY2023).

At its July 2022 meeting, the Trustees reviewed and discussed the concept of moving to block tuition beginning in FY2024.

WHY THIS ITEM IS BEFORE THE BOARD:

The Board of Trustees’ Tuition Policy outlines that the Administration may make recommendations regarding tuition rate increases on an annual basis for the Trustees’ consideration.

ACTION REQUIRED AT THIS BOARD MEETING:

Board approval of proposed tuition rates for the 2023-2024 academic year (FY2024)

PROPOSED MOTION:

I move to authorize the administration to implement the 2023-2024 tuition recommendations as presented to the Board of Trustees.

PRESIDENT’S RECOMMENDATION:

The President recommends approval.



FY 2024 Tuition Recommendations and Block Tuition Consideration

September 14-16, 2022



Recommendation #1 – Four Percent Base Tuition Increase

Follow the current tuition policy and increase FY2024 base tuition rates for undergraduate and graduate resident and non-resident by four percent.

	A	B	C	
	2022-23 Academic Year (FY2023) Tuition (per credit hour)	Proposed* 2023-24 Academic Year (FY2024) Tuition (per credit hour)	Percentage Increase	
1	Undergraduate Resident Tuition	\$ 160	\$ 166	4%
2	Undergraduate Non-Resident Tuition	\$ 665	\$ 692	4%
3	Graduate Resident Tuition	\$ 311	\$ 323	4%
4	Graduate Non-Resident Tuition	\$ 930	\$ 967	4%

* The Board of Trustees will also be considering and taking action on block tuition rates for 2023-24 Academic Year (Fiscal Year 2024)



Recommendation #2: Differential Tuition

Below are the differential/entrepreneurial tuition rates that have requested no increase to tuition for FY24. See supplemental handouts with all differential/entrepreneurial requests.

- Law School
- Master of Business Administration (MBA)
- Executive Master of Business Administration
- Online College of Business Graduate Programs (Non-MBA)
- Pharmacy Tuition non-resident
- Doctor of Nursing Practice (DNP)
- RN-BSN Distance Program non-resident
- Distance English Master's Program



Recommendation #3 – Block Tuition Model

Introduce fall and spring semester block tuition rates (flat rate) for undergraduate and graduate degree programs.

- Undergraduate Block Tuition 12-18 credits
 - Undergraduate students enrolled in less than 12 credit hours at the drop/add date will be charged per credit hour
 - Additional per credit charge for students taking above 18 credits
 - Graduate Block Tuition 9-12 credits
 - Graduate students enrolled in less than 9 credit hours at the drop/add date will be charged per credit hour
 - Additional per credit tuition charge for graduate students taking above 12 credits
- Professional and differential programs excluded from block tuition
 - College of Law
 - Pharmacy
 - MBA(main campus and online)
 - College of Business non-MBA Graduate programs
 - DNP
 - MS Health Services Administration
 - MS in Speech Language Pathology
 - Dental Hygiene
 - Distance MA English Master's Program
- Develop exception and appeal processes for students unable to take the advantage of the block tuition model
- Summer and J term tuition remains charged per credit hour based on residency



Support of Student Success

- Transparency of the cost of a degree
 - Simplifies the billing process
 - Easier to predict the annual costs for students and families.
- Encourages students toward persistence and four-year graduation.
 - Reduces associated cost of a degree
 - Potential to reduce student loan debt
 - Increases graduation rates
 - Allows students to enter the workforce or graduate school earlier
- Provides flexibility for students on select course withdrawal options.
 - Students can take classes outside of their majors for little financial cost.



Block Tuition is Common at Regional and Other Peer Institutions

- Utah State University
- The University of Montana system and Montana State University
- North Dakota State
- The University of New Mexico and New Mexico State
- The University of Idaho and Idaho State University
- Oklahoma State University and the University of Oklahoma
- 11+ state universities in Michigan, including Michigan State University
- University of Illinois Urbana-Champaign



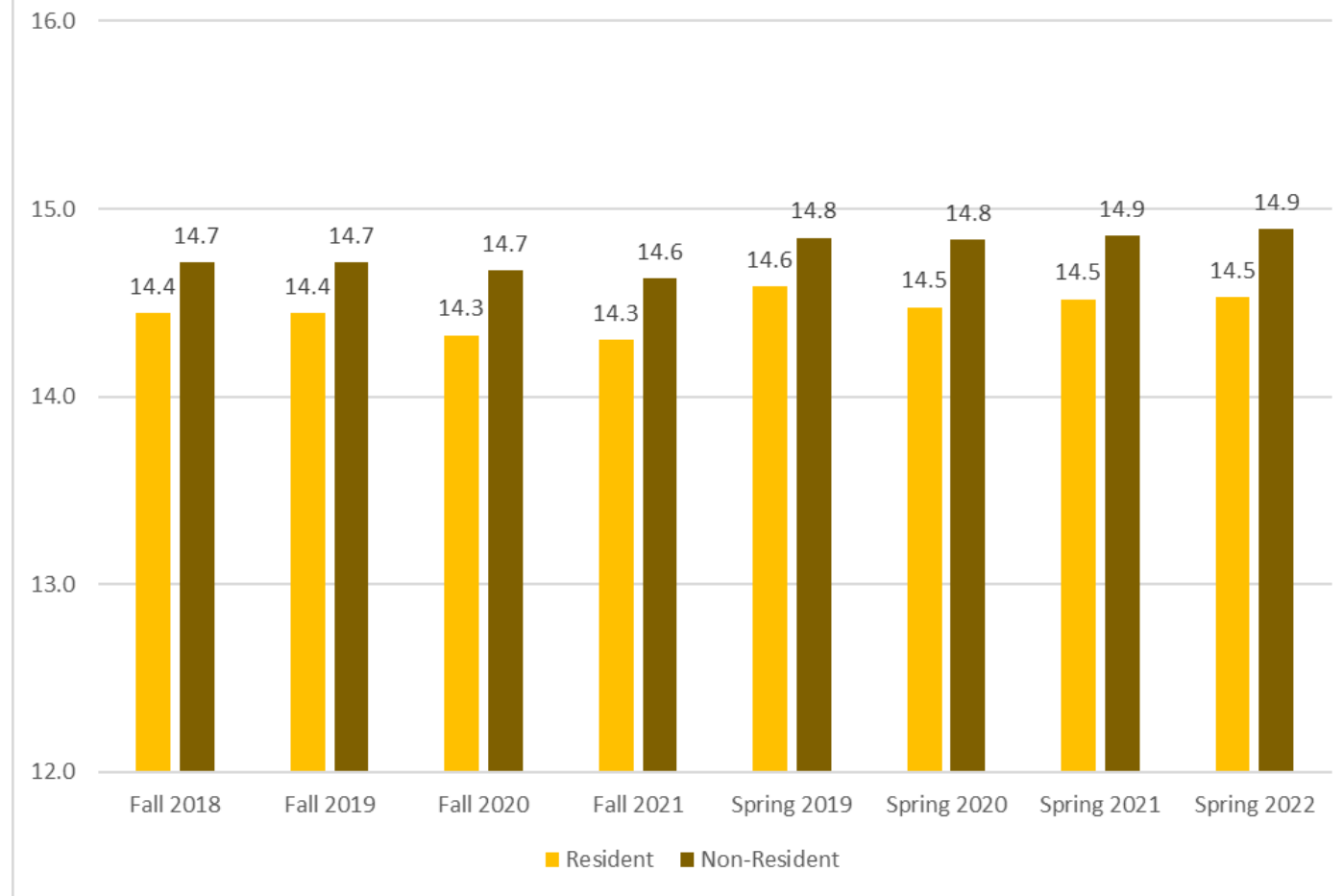
Available Exception and Appeals Process to Block Tuition

The administration will establish a process for students who cannot enroll in 15 credit hours each semester to apply for an exception to the block rate and include it in the Student Fee Book for annual review and approval.

- Students in official university sponsored activities
- Students with disabilities or health issues
- Graduating Seniors who need less than 15 hours, or less than 30 hours in their final academic year
- Students studying abroad
- Students completing an internship
- Students limited to less than 15 hours due to curricular structure
- Students who are under contractual agreements that limit enrollment to less than 15 hours

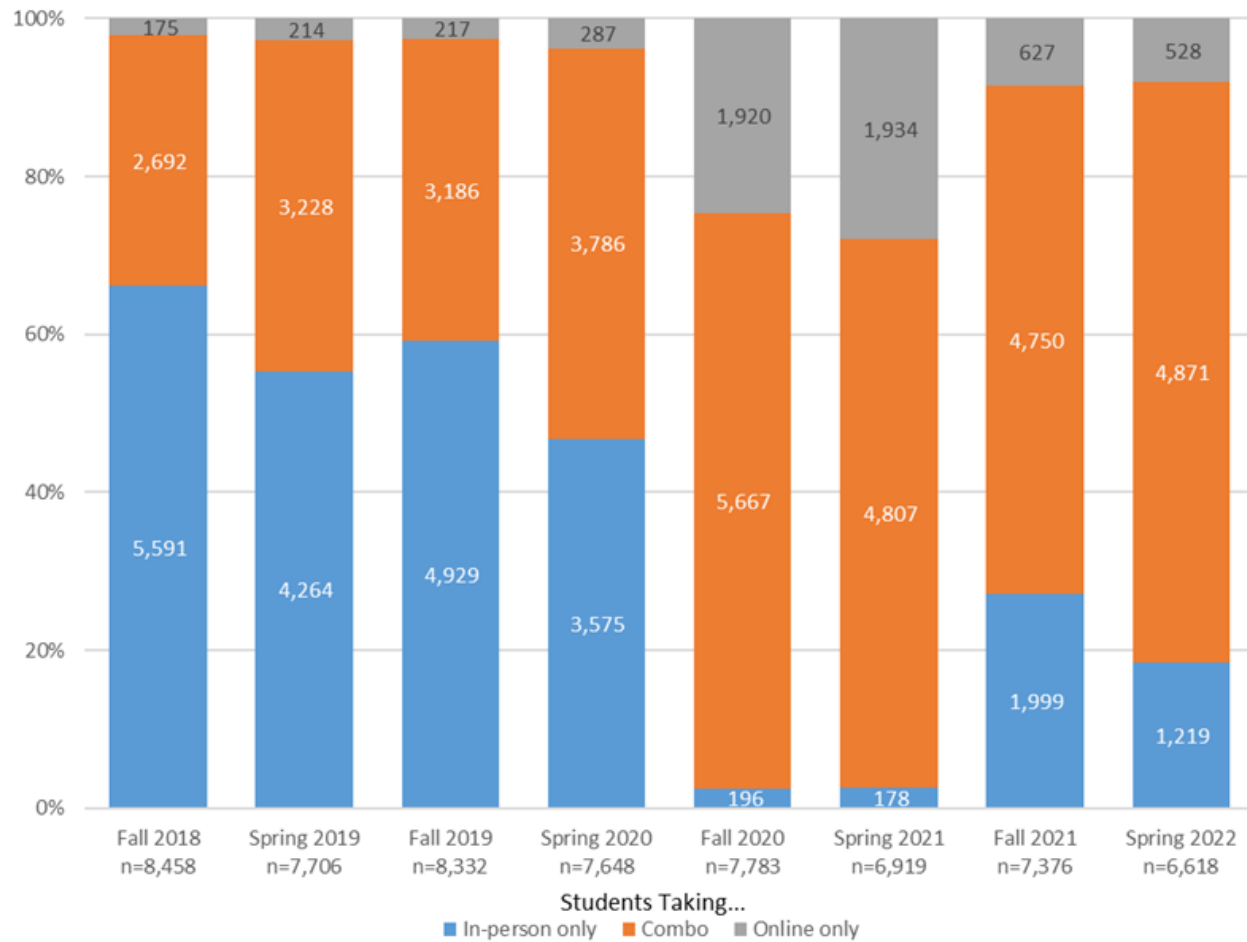


Average Credit Hours of Full-time Undergraduates by Residency





Full-time Undergraduates - Number/Percent By Course Taking Pattern



	A	B	C	
	2022-23 Academic Year (FY2023) Tuition (per credit hour)	Proposed 2023-24 Academic Year (FY2024) Tuition (per credit hour)	Percentage Increase	
1	Undergraduate Resident Tuition	\$ 160	\$ 166	4%
2	Undergraduate Non-Resident Tuition	\$ 665	\$ 692	4%
3	Graduate Resident Tuition	\$ 311	\$ 323	4%
4	Graduate Non-Resident Tuition	\$ 930	\$ 967	4%
5	Undergraduate Non-Resident On-line ¹ Tuition (College of Health Sciences RN to BSN Only)	\$ 401	\$ 417	4%
6	Graduate Non-Resident On-line ¹ Tuition	\$ 495	\$ 515	4%
7	Law School Resident Tuition	\$ 532	\$ 532	0%
8	Law School Non-Resident Tuition	\$ 1,136	\$ 1,136	0%
9	Pharmacy Resident Tuition	\$ 548	\$ 570	4%
10	Pharmacy Non-Resident Tuition	\$ 1,159	\$ 1,159	0%
11	Master of Business Administration (MBA) Resident Tuition	\$ 699	\$ 699	0%
12	Master of Business Administration (MBA) Non-Resident Tuition	\$ 699	\$ 699	0%
13	Doctor of Nursing Practice (DNP) Resident Tuition	\$ 521	\$ 521	0%
14	Doctor of Nursing Practice (DNP) Non-Resident Tuition	\$ 1059	\$ 1,059	0%
15	Master of Science (MS) in Speech Language Pathology Resident Tuition	\$ 448	\$ 466	4%
16	Master of Science (MS) in Speech Language Pathology Non-Resident Tuition	\$ 1067	\$ 1,110	4%
17	Executive Master of Business Administration (EMBA) Tuition ¹	\$ 833	\$ 833	0%
18	Land Surveying Certificate Program	\$ 372	\$ 387	4%
19	Bachelors Reach for Accelerated Nursing Degree (BRAND) Tuition ²	\$ 594	\$ 618	4%
20	Distance English Master's Program	\$ 319	\$ 319	0%
21	MS in Health Services Administration Resident	\$ 746	\$ 776	4%
22	MS in Health Services Administration Non-Resident	\$ 945	\$ 983	4%

		2022-23 Academic Year (FY2023) Tuition (per credit hour)	Proposed 2023-24 Academic Year (FY2024) Tuition (per credit hour)	Percentage Increase
23	Dental Hygiene Resident Tuition Contract (per semester with Sheridan College)	\$ 3,223	\$ 3,352	4%
24	Dental Hygiene Special Resident Tuition Contract (per semester with Sheridan College)	\$ 4,836	\$ 5,029	4%
25	Dental Hygiene Non-Resident Tuition Contract (per semester with Sheridan College)	\$ 10,338	\$ 10,752	4%
26	Online College of Business Graduate Programs (Non-MBA) Tuition ³	\$ 550	\$ 550	0%
27	College of Education Graduate Certificate in English as a Second Language - Resident Tuition	\$ 337	\$ 350	4%
28	College of Education Graduate Certificate in English as a Second Language - Non-resident Tuition	\$ 1008	\$ 1048	4%
29	College of Education Graduate Certificate in English as a Second Language - Non-resident Online Program Tuition	\$ 537	\$ 558	4%
30	EdD in Education with a concentration in Educational Leadership Resident Tuition	\$ 337	\$ 350	4%
31	EdD in Education with a concentration in Educational Leadership Non-resident Online Program Tuition	\$ 537	\$ 558	4%
32	College of Education Graduate Certificate in School District Superintendent - Resident Tuition	\$ 337	\$ 350	4%
33	College of Education Graduate Certificate in School District Superintendent - Non-Resident Online Program Tuition	\$ 537	\$ 558	4%
34	MA in Education with a concentration in Educational Leadership, Higher Education, or Curriculum and Instruction - Resident Tuition	\$ 337	\$ 350	4%
35	MA in Education with a concentration in Educational Leadership, Higher Education, or Curriculum and Instruction - Non-resident Online Program Tuition	\$ 537	\$ 558	4%
36	MS in Education with a concentration in Learning, Design, and Technology - Resident Tuition	\$ 337	\$ 350	4%
37	MS in Education with a concentration in Learning, Design, and Technology - Non-resident Online Program Tuition	\$ 537	\$ 558	4%
38	Graduate Certificate in School Principal - Resident Tuition	\$ 337	\$ 350	4%
39	Graduate Certificate in School Principal - Non-resident Online Tuition	\$ 537	\$ 558	4%
40	EdD/PhD in Education with a concentration in Higher Education - Resident Tuition	\$ 337	\$ 350	4%
41	EdD/PhD in Education with a concentration in Higher Education - Non-Resident Online Program Tuition	\$ 537	\$ 558	4%
42	Course Credits for recertification through the Wyoming PTSB in the form of 5959 and 4740 courses	\$ 62	\$ 64	4%

Note(s):

1. Courses for this program and/or degree are solely on-line courses.
2. Tuition rate per credit hour is the same for in-person and on-line courses.
3. The rate would apply to resident and non-resident students in such online College of Business programs as MS Accounting, MS Finance, CFP Certificate, and other online concentrations or certificates

Agenda Item #7 – Fundraising Priorities (Continued from July 2022 meeting)

Supplemental Materials are found at the
end of the packet.

**University of Wyoming Foundation
UW Matching Funds - 2020 State Appropriation**

**New commitments as of
June 30, 2022**

Date of Commitment	Commitment Amount	Endowment Fund
6/30/2022	\$ 50,000.00	Joseph and Ray Broadbent Ranches Uinta County Extension Fund

\$ 50,000.00 Total New Commitments this Report

To the best of my knowledge, I certify under penalty of perjury that this voucher and the items included therein for payment are correct and just in all respects.

	7/19/2022
John Stark, UW Foundation CEO/President	Date
	7/18/2022
Alex Kean, Deputy VP, Budget & Finance, VP for Administration Office	Date

**University of Wyoming
UW Matching Funds - 2020 State Appropriation**

Request for Payment
June 30, 2022

UW Match Schedule

Tier 1 Engineering or Science

	Commitment Amount Approved for Match	Total Paid by Donor Prior to this Report	Payments by Donor this Report	Total Paid by Donor as of 06/30/22	Net Unpaid by Donor	UW Match Requested this Quarter	Endowment Fund	UW Match Paid Prior to this Request
	\$ 150,000.00	\$ 150,000.00	\$ -	\$ 150,000.00	\$ -	\$ -	Geology & Geophysics - Donald L. 'Doc' Blackstone Excellence	\$ 150,000.00
	25,000.00	10,000.00	-	10,000.00	15,000.00	-	Henry R. Bauer Computer Science Excellence Fund	10,000.00
	100,000.00	20,000.00	-	20,000.00	80,000.00	-	Patrick and Nora Ivers Excellence Fund in Physics and Astronomy	20,000.00
	50,000.00	50,000.00	-	50,000.00	-	-	Roy J. Shiemon Endowment for Quaternary Studies (geology)	50,000.00
	10,000.00	10,000.00	-	10,000.00	-	-	Richard C. Day Civil Engineering Scholarship	10,000.00
	100,000.00	100,000.00	-	100,000.00	-	-	Moncrief Dean's Excellence Fund (engineering)	100,000.00
	100,000.00	100,000.00	-	100,000.00	-	-	Westedt Dean's Excellence Fund for Systems Management in the College of Engineering	100,000.00
	60,000.00	60,000.00	-	60,000.00	-	-	O. H. Rechar Memorial (mathematics)	60,000.00
	40,000.00	40,000.00	-	40,000.00	-	-	Donald L. Blackstone, Jr. Excellence Fund in Geology	40,000.00
	165,000.00	165,000.00	-	165,000.00	-	-	Donald and Roberta Adams Engineering Scholarship	165,000.00
	25,000.00	10,000.00	-	10,000.00	15,000.00	-	Allen-Aldrich Mathematics Fund	10,000.00
	50,000.00	40,000.00	-	40,000.00	10,000.00	-	Center for Biogenic Natural Gas Research Excellence Fund	40,000.00
	125,000.00	125,000.00	-	125,000.00	-	-	Strickland Family Wyoming Coop Unit Excellence Fund	125,000.00
Total:	\$ 1,000,000.00	\$ 880,000.00	\$ -	\$ 880,000.00	\$ 120,000.00	\$ -		\$ 880,000.00

Professorships in Ag

	Commitment Amount Approved for Match	Total Paid by Donor Prior to this Report	Payments by Donor this Report	Total Paid by Donor as of 06/30/22	Net Unpaid by Donor	UW Match Requested this Quarter	Endowment Fund	UW Match Paid Prior to this Request
	\$ 1,000,000.00	\$ 1,000,000.00	\$ -	\$ 1,000,000.00	\$ -	\$ -	Farm Credit Services of America Ranch Management and Agricultural Leadership Chair	\$ 1,000,000.00
Total:	\$ 1,000,000.00	\$ 1,000,000.00	\$ -	\$ 1,000,000.00	\$ -	\$ -		\$ 1,000,000.00

**University of Wyoming
UW Matching Funds - 2020 State Appropriation**

UW Match Schedule Continued

Programs in Ag Ed or Research

Request for Payment
June 30, 2022

	Commitment Amount Approved for Match	Total Paid by Donor Prior to this Report	Payments by Donor this Report	Total Paid by Donor as of 06/30/22	Net Unpaid by Donor	UW Match Requested this Quarter	Endowment Fund	UW Match Paid Prior to this Request
	\$ 500,000.00	\$ -	\$ -	\$ -	\$ 500,000.00	\$ -	Farm Credit Services of America Ranch Management and Agricultural Leadership Excellence Fund	\$ -
	10,000.00	10,000.00	-	10,000.00	-	-	T. J. Dunnewald Memorial Scholarship (agriculture)	10,000.00
	100,000.00	100,000.00	-	100,000.00	-	-	Westedt Ranch Management Excellence Fund for UW Rodeo	100,000.00
	75,000.00	75,000.00	-	75,000.00	-	-	Schuman Rangeland Restoration Fellowship	75,000.00
	50,000.00	50,000.00	-	50,000.00	-	-	The Joseph and Ray Broadbent Ranches Uinta County Extension Fund	50,000.00
	188,410.50	188,410.50	-	188,410.50	-	-	W. Richard and Barbara Andrau Powell Wildlife/Livestock Disease Training Fund	188,410.50
	500,000.00	100,000.00	-	100,000.00	400,000.00	-	Joe and Arlene Watt Foundation IMAGINE Fund	100,000.00
	50,000.00	-	50,000.00	50,000.00	-	50,000.00	Joseph and Ray Broadbent Ranches Uinta County Extension Fund	-
Total:	\$ 1,473,410.50	\$ 523,410.50	\$ 50,000.00	\$ 573,410.50	\$ 900,000.00	\$ 50,000.00		\$ 523,410.50

Law Clinics and ELP

	Commitment Amount Approved for Match	Total Paid by Donor Prior to this Report	Payments by Donor this Report	Total Paid by Donor as of 06/30/22	Net Unpaid by Donor	UW Match Requested this Quarter	Endowment Fund	UW Match Paid Prior to this Request
	\$ 50,000.00	\$ 22,967.46	\$ -	\$ 22,967.46	\$ 27,032.54	\$ -	Sharon Fitzgerald Memorial Scholarship for College of Law Mothers	\$ 22,967.46
	75,000.00	75,000.00	-	75,000.00	-	-	Center for Written Advocacy Endowment Fund	75,000.00
	100,000.00	100,000.00	-	100,000.00	-	-	UW College of Law Clinic & Experimental Learning	100,000.00
	25,000.00	-	-	-	25,000.00	-	The University of Wyoming College of Law	-
	105,000.00	105,000.00	-	105,000.00	-	-	Mary Frances "Ricky" Blackstone & Jack Dieterich Scholarship	105,000.00
	179,589.11	179,589.11	-	179,589.11	-	-	Terry W. Mackey Scholarship	179,589.11
Total:	\$ 534,589.11	\$ 482,556.57	\$ -	\$ 482,556.57	\$ 52,032.54	\$ -		\$ 482,556.57
Grand Total	\$ 4,007,999.61	\$ 2,885,967.07	\$ 50,000.00	\$ 2,935,967.07	\$ 1,072,032.54	\$ 50,000.00		\$ 2,885,967.07

Grand Total Requested this Report:	\$50,000.00
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ASUW Student Priorities Endowment

We at ASUW are pleased to present to you a new and exciting opportunity to fund student projects and ideas at the University of Wyoming. To start, we would like to remind the Board that we are here according to UW Regulation 11-5 Section IV which states, “The ASUW Student Government is authorized to establish endowment funds at the University Foundation, with the approval of the Board of Trustees, which are in accordance with Foundation rules and regulations and/or any applicable State or Federal laws in force at the time an endowment is created.” Consequently, the ASUW Senate unanimously approved and adopted Senate Bill #2809 “The Student Success Priorities Endowment Act”, on April 19, 2022.

This legislation addressed the need for financial support of student priorities at the University of Wyoming that are deemed the most impactful and/or needed to enhance student success. Historically, investing money in ASUW endowments has proven to be an excellent use of student fee dollars, as it creates a new, reliable, and permanent source of funds that can be allocated annually. In addition, previous initiatives that this endowment would support would be initiatives such as funding the UW Food Share Pantry, mental health services, and free menstrual products in bathrooms across campus. These projects rarely get the funding that they deserve and need, and this endowment would help to close that gap.

In order to better inform this Board of Trustees about the origins of the funds for this endowment, we would like to point to the primary source of funding, unspent salaries. Generally, 2020-2022 saw extensive staff shortages and ASUW accrued a large amount of unspent salaries which will make up the majority of the funding. Additionally, \$75,592 will be allocated from ASUW reserves and \$100,000 will be allocated from the Student Services Endowment.

To conclude, this is a necessary endowment that addresses critical student-needs that have been affecting this University and ASUW for some time. This endowment is widely popular and effective at creating smaller changes across campus which will better student experiences. We look forward to the approval of this endowment by this Board, and we are happy to answer any questions you may have about this endowment and how it will be used by ASUW.



SENATE BILL #2809

TITLE: Creation of the Student Success Priorities Endowment
DATE INTRODUCED: April 19, 2022
AUTHOR: Senator Engel-Cartie and President Swilling
SPONSORS: Senators Laverell, Rhymes, and Smith; The ASUW Budget and Planning Committee

1. WHEREAS, the purpose of the Associated Students of the University of Wyoming
2. (ASUW) is to serve our fellow students in the best manner possible; and,
3. WHEREAS, ASUW has, since 2018, been given the ability to help decide how 2% of the
4. annual 4% tuition increase is spent, with notes that it specifically be spent on “shall be
5. used to support student priorities at the University of Wyoming that are deemed the most
6. impactful or needed to enhance student success at the University of Wyoming.”; and,
7. WHEREAS, these funds have historically gone to important causes, such as funding the
8. UW Food Share Pantry, support mental health services at UW, and paying for menstrual
9. products in the free dispensers in many bathrooms on campus; and,
10. WHEREAS, there have been a multitude of projects, initiatives, and plans for the student
11. body that have not been funded because either they don’t meet the qualifications for
12. funding under specific Endowments or because there has been a lack of funds within
13. Special Projects and other ASUW Discretionary spending; and,
14. WHEREAS, the yearly funding for Special Projects has rarely been sufficient to deal
15. with the requests that’s student make to improve the Campus of the University of
16. Wyoming and to address issues that require resources for student; and,
17. WHEREAS, \$106,000 was allocated from end of year funding at the beginning of the
18. 109th administration to the Student Priorities Endowment and is already available as a
19. baseline to fund the endowment; and,

20. WHEREAS, the purpose of the Student Priorities Endowment is that “Appropriations
21. for expenditure shall be used to support student priorities at the University of Wyoming
22. that are deemed the most impactful or needed to enhance student success at the
23. University of Wyoming” as shown in Section 1 of Addendum C; and,
24. WHEREAS, the ASUW Reserve has \$276,880.03 in it for use and allocation in Fiscal
25. year 2023 as attached in Addendum A, and there have been multiple calls on ASUW to
26. use that funding for varying purposes rather than allowing the ASUW Reserve to go over
27. its maximum; and,
28. WHEREAS, in the most recent CDO attached in Addendum B the Student Facilities
29. Endowment has \$530,104.43, and is above the 2x-4x limit that the Foundation and UW
30. Administration like endowments to be kept under, in order to ensure that funds generated
31. from endowments are being used properly; and,
32. WHEREAS, investing money in ASUW endowments is an excellent use of student fee
33. dollars, as it creates a new, permanent source of funds that can be allocated annually.
34. THEREFORE, be it enacted by the Associated Students of the University of
35. Wyoming (ASUW) Student Government that \$75,592 will be allocated from the
36. ASUW Reserves, \$100,000 will be allocated from the Student Services Endowment,
37. \$60,696 will be allocated from unspent Business Office Salaries, and \$107,712 will be
38. allocated from ASTEC unspent salary line items to create and fund the Student Priorities
39. Endowment; and,
40. THEREFORE, be it further enacted that the Endowment Agreement shown in Addendum
41. C be authorized to take full force and effect upon its signature by the relevant parties;
42. and,
43. THEREFORE, be it further enacted that this authorization shall occur immediately upon
44. passage of this legislation; and,

45. THEREFORE, be it further enacted that , with the agreement of the ASUW Executive
46. Branch and the UW Foundation, they shall jointly be empowered to amend this
47. endowment agreement to address minor necessary changes without further
48. action by the ASUW Senate prior to the final authorization of this endowment by the
49. Board of Trustees, so long as these changes do not substantively affect the purpose or
50. intent behind the endowment.

Referred to: Budget and Planning

Date of Passage: April 26, 2022 **Signed:**  _____
(ASUW Chairperson)

“Being enacted on April 26, 2022, I do hereby sign my name hereto

and approve this Senate action.”  _____
ASUW President

Addendum A

ASUW Reserves Ledger			
10-200-005001-32001-500-0000-0000-0			
Date	Description	Amount	Balance
11/1/17	Return of Swept Funds to ASUW	\$ 628,648.00	\$ 628,648.00
7/1/18	Reserves Allocated to FY19 Budget	\$ (59,025.00)	\$ 569,623.00
7/1/19	Reserves Allocated to FY20 Budget	\$ (65,882.00)	\$ 503,741.00
	Childcare Scholarship	\$ (148,000.00)	\$ 355,741.00
	Senatorial Scholarship	\$ (12,800.00)	\$ 342,941.00
	UnionExpansion-UNSPENT (\$75,000)	\$ -	\$ 342,941.00
7/1/19	FY19 EOY Sweep	\$ 16,571.59	\$ 359,512.59
8/1/20	FY21 Budget	\$ (123,045.00)	\$ 236,467.59
7/1/20	Added to Reserves	\$ 20,000.00	\$ 256,467.59
7/30/20	EOY Spening Remaining	\$ 4,151.00	\$ 260,618.59
7/20/21	FY21 Funds Remaining	\$ 116,261.44	\$ 376,880.03
4/1/22	Transfer to DACA/Intern Endowment	\$ (25,000.00)	\$ 351,880.03
4/1/22	Transfer to Student Success Endowment	\$ (75,000.00)	\$ 276,880.03
			\$ 276,880.03
			\$ 276,880.03

Addendum B

Monthly University & Foundation Combined Gift Account Report (Consolidated CDO Report)											
<i>Consolidated CDO Report: Identical orgs are collapsed into one row</i>											
ASUW											
Name	Old Org	Section	Fund Source	UW Fund Balance	Gifts Available For Appropriation	Payout Available For Appropriation	Total Funds Available For Appropriation	Endowment Funds	Building to Endowment Funds	Permanent Reinvestment	Responsible College
DDF-Ag Communicators of Tomorrow	17091	CT000	500315	0.00	218.40	0.00	218.40	0.00	0.00	0.00	ASUW
Main RSO Discretionary Fund	New	10000	500315	(35,922.88)	0.00	0.00	(35,922.88)	0.00	0.00	0.00	ASUW
UW Gold Awards	14350	10000	530227	(900.62)	0.00	0.00	(900.62)	0.00	0.00	0.00	ASUW
ASUW DACA&Inter. Stud. Support Fund	New	10000	530336	0.00	110,436.52	0.00	110,436.52	0.00	0.00	0.00	ASUW
ASUW Endowment Fund	21101	10000	600021	(5,443.56)	0.00	106,385.10	100,941.54	1,000,000.00	0.00	54,000.00	ASUW
ASUW Student Services Endowment	17353	10000	600025	0.01	0.00	530,104.42	530,104.43	1,500,000.00	0.00	0.00	ASUW
ASUW/ASUW Fan Emergency Fund (00022)	17135	10000	600026	0.00	0.00	318.18	318.18	10,000.00	0.00	4,694.27	ASUW
Abas, Julim Isaias Music Production Excellence Fund	New	10000	600575	0.00	12,028.77	483.99	12,512.76	52,403.50	0.00	0.00	ASUW
ASUW Leadership Scholarship Fund	17352	10000	630034	0.00	0.00	19,488.03	19,488.03	500,231.00	0.00	0.00	ASUW
ASUW Service Exchange Endowment	20022	10000	630035	0.00	0.00	8,782.22	8,782.22	180,000.00	0.00	0.00	ASUW
Davis, Charlotte Hearne Scholarship	16917	10000	630131	0.00	0.00	6,122.12	6,122.12	120,000.00	0.00	6,042.06	ASUW
Hurst, James C. Scholarship	16918	10000	630356	0.00	0.00	17,337.74	17,337.74	123,130.04	0.00	22,448.16	ASUW
Iron Skull Scholarship	13822	10000	630359	0.00	0.00	492.27	492.27	8,085.00	0.00	5,786.32	ASUW

Addendum C

ENDOWED STUDENT ENRICHMENT FUND AGREEMENT

ASUW Student Priorities Fund

The undersigned, Hunter Swilling, on behalf of the Associated Students of the University of Wyoming (ASUW), hereinafter called the DONOR, hereby transfers, assigns, and sets over to the University of Wyoming Foundation, a non-profit corporation under the laws of the State of Wyoming, hereinafter called the FOUNDATION, \$450,000, for the establishment of an endowed student enrichment fund, hereinafter called the FUND, for uses and purposes and upon terms and conditions hereafter set forth.

1. The endowment hereby created shall be known as ASUW Student Priorities Fund and the above named FOUNDATION shall prudently maintain and administer the FUND as a permanent endowment. The FOUNDATION may spend only that amount which is prudent, consistent with the purposes of the FUND as described herein, taking into account relevant economic factors and the DONOR's intent that the FUND continue in perpetuity. Appropriations¹ for expenditure shall be used to support student priorities at the University of Wyoming that are deemed the most impactful or needed to enhance student success at the University of Wyoming.

2. At their discretion, the ASUW Student Government may award all of the appropriations for expenditure from the FUND for the purpose described in Paragraph one (1) above. If, in the judgment of the ASUW Student Government, there is no eligible use during a particular year, subject to the then current provisions of the FOUNDATION'S Investment Policy, the funds available for appropriation from the FUND may accumulate for use in subsequent years or may be permanently added to the corpus of the FUND.

3. Funds available for appropriation remaining on June 30 of each year will be reinvested into the FOUNDATION's endowment pool, but will remain available for expenditure by the DONOR so long as the original corpus amount of the FUND remains intact. FOUNDATION will use its best efforts to transfer funds requested for expenditure by DONOR as soon as possible, but reserves the right to transfer such funds over a period not longer than twelve (12) months, depending upon the amount requested and the cash flows of the endowment pool.

¹See W.S. § 17-7-304(a). Also known as annual distributions from the FUND.

Page 1 of 4

4. The FOUNDATION is authorized to accept additional gifts and/or bequests to this FUND from the DONOR or others.

5. While the DONOR intends that for the foreseeable future, the FUND shall be used exclusively for the purposes and in the manner set forth in Paragraph one (1) above, the DONOR recognizes the possibility of changes in the field of higher education that could eliminate, at some future time, the need for funding as described in Paragraph (1) above. Therefore, the DONOR directs that should the FOUNDATION determine, after due consultation with the University of Wyoming President, and the DONOR if possible, that such is the case, then the FUND should be used for such useful educational purposes as the FOUNDATION may determine to be most closely related to the purposes set forth in Paragraph one (1) above.

6. It is intended that the FUND shall be a component part of the FOUNDATION and not a separate FUND, and that nothing in this Agreement shall affect the status of the FOUNDATION as an organization described in section 501(c)(3) of the Internal Revenue Code and as an organization which is not a private foundation within the meaning of section 509(a) of the Internal Revenue Code. This Agreement shall be interpreted in a manner consistent with the foregoing intention and so as to conform to the requirements of such provisions of the federal tax laws and any regulations issued pursuant thereto. The FOUNDATION shall have all of the powers provided in the FOUNDATION'S articles of incorporation and bylaws (specifically including, without limitation, the powers with respect to designated contributions) or otherwise provided by law in connection with its administration of the FUND.

7. The FOUNDATION shall maintain the FUND, including any additions to the corpus thereof, as a permanent endowment but shall, nevertheless, have full power and authority to invest the FUND and to sell all or any part thereof and reinvest the proceeds from time to time without being bound by any regulatory, statutory, or customary rules relating to investments by the FOUNDATION, provided, however, that such investments shall be made in accordance with the standards set forth in the Uniform Prudent Management of Institutional Funds Act (W.S. 17-7-301 to 17-7-307), and its successors. The FOUNDATION shall be under no obligation to make funds available for appropriation if, in the opinion of the University of Wyoming Foundation Board of Directors, making appropriations for expenditure would endanger the long term vitality of the FUND due to negative market conditions or would otherwise

be in violation of the Uniform Prudent Management of Institutional Funds Act. The FOUNDATION may do so without limiting the generality of the foregoing and may:

- Invest and reinvest the assets of the FUND according to the FOUNDATION'S Investment Policy as approved from time to time by the University of Wyoming Foundation Board of Directors;
- Pool the subject matter of various gifts, bequests and devises into one or more funds for the purpose of investment and management;
- Employ the services of investment managers, investment counselors, brokers, custodial banks and others in carrying out the foregoing provisions, and to pay reasonable fees from the FUND for these services.
- Charge a reasonable fee to the FUND for FOUNDATION investment and administration as accepted and approved solely by the University of Wyoming Foundation Board of Directors.

In no way shall the use of the FUND for the purposes set forth in Paragraph (1) above be prejudiced. The FOUNDATION shall have full power to vote and execute proxies to vote corporate shares included in the FUND.

8. Notwithstanding all references herein to an endowed student enrichment fund, it is hereby understood by all parties concerned that when contributions to this FUND total less than \$25,000, after allowing a reasonable period of time to accumulate, the naming policy adopted by the University of Wyoming Board of Trustees prohibits the establishment of an endowed student enrichment fund. In such an event, all of the contributed assets, plus any returns thereon or growth thereof, shall be disbursed as non-endowed awards, under the same criteria noted above, over a period of not more than five (5) years from such date as is determined solely by the FOUNDATION described herein.

Hunter Swilling

Date

ASUW President

Wyoming Union 020

1000 E. University Ave Dept 3625

Laramie, WY 82071

ACCEPTANCE TO FOLLOW

ACCEPTANCE:

THE UNIVERSITY OF WYOMING FOUNDATION

The University of Wyoming Foundation hereby acknowledges receipt of the above gift and agrees to administer the same for the use and purposes and upon the terms and conditions herein contained.

Ben Blalock, President

Date

ASUW International & Non-Citizen Endowment

We at ASUW are excited to present to you a new and unique opportunity for students at the University of Wyoming. To start, we would like to remind the Board that we are here according to UW Regulation 11-5 Section IV which states, “The ASUW Student Government is authorized to establish endowment funds at the University Foundation, with the approval of the Board of Trustees, which are in accordance with Foundation rules and regulations and/or any applicable State or Federal laws in force at the time an endowment is created.” Consequently, the ASUW Senate unanimously approved and adopted Senate Bill #2801 “The ASUW International Students and Non-Citizen Scholarship Act”, on April 12, 2022.

This endowment addresses financial issues that non-citizen and international students encounter here at the University. To start, non-citizen and international students face continuous biannual renewal fees of \$495 plus a myriad of other hidden fees such as travel and attorney fees. These fees commonly are associated with biometric appointments where Wyoming schooling and work is most likely missed. Since non-citizen and international students cannot receive the majority of benefits from existing governmental programs such as food stamps, Medicaid, Social Security etc., these students face financial insecurity and detrimental academic, physical and mental health impacts.

This is a not a new issue, but it has been exacerbated by crises such as the COVID-19 Pandemic. To give some perspective, in 2017 the ASUW Senate approved and adopted Resolution #2552 which affirmed ASUW’s support for students who are not citizens and pledged to create resources for these students. Through this new endowment that we are proposing, ASUW is not only fulfilling this long-standing pledge, but we are also responding appropriately to flaws and insecurities presented throughout the COVID-19 Pandemic. We would like to give credit to the 108th and 109th ASUW administrations who laid the groundwork for networking with donors and finalizing the structure of this endowment respectively. Collectively, ASUW has raised \$140,936.62 from private and internal sources to fund this permanent endowment. Out of this amount, we project a minimum of \$5,500 per year can be used for scholarships on a perpetual basis. Already, we have received over 40 applications and expect applications to continue to come in as the student body becomes more informed about the need and popularity of this scholarship.

In short, this is a long-standing issue that requires a long-term solution. This endowment is that solution in which we can provide financial relief to students who are unable to receive state funding. We look forward to the approval of this endowment by this Board, and we are happy to answer any questions you may have about this legislation, endowment, or how we offer scholarships to students. Thank you.



SENATE BILL #2801

TITLE: Creation and Authorization of the Endowment for the ASUW International Students and Non-Citizen Scholarship

DATE INTRODUCED: April 12, 2022

AUTHOR: President Swilling and Director of Diversity and Inclusion Sapien

SPONSORS: Senators Castronovo, Ewalt, and Rhymes; Director of Governmental and Community Affairs Brown, Students-at-Large Titus, Talamantes, and Harris; Former Director of Diversity Perez

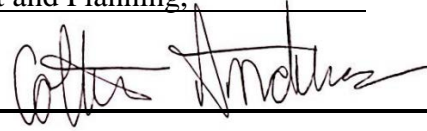
1. WHEREAS, the purpose of the Associated Students of the University of Wyoming
2. (ASUW)
3. Student Government is to serve our fellow students in the best manner possible; and,
4. WHEREAS, responsible, effective student leaders have a duty to assist fellow students at
5. all times and in all situations; and,
6. WHEREAS, a portion of students at the University of Wyoming (UW) are currently
7. under the protections of the “Deferred Action for Childhood Arrivals” (DACA) program;
8. and,
9. WHEREAS, since the creation of DACA protections in 2012, recipients of this status
10. have experienced temporary removal of their rights, attacks in all levels of the courts, and
11. have become generally fearful for the status of their protections; and,
12. WHEREAS, DACA students have a continuous biannual renewal fee of \$495 plus hidden
13. fees including travel and attorney fees, and have specific biometric appointments where
14. school or work is most likely missed; and,
15. WHEREAS, DACA students are not eligible to apply for Federal Student Aid, work
16. study nor Pell Grants, are not eligible for the Hathaway Scholarship nor in-state tuition;
17. and,
18. WHEREAS, DACA recipients cannot receive the vast majority of the benefits from
19. governmental programs, including, but not limited to: food stamps, Medicaid, and Social
20. Security; and,
21. WHEREAS, lack of financial resources and constant fear and uncertainty have a negative
22. impact on academics and physical and mental health; and,
23. WHEREAS, Senate Resolution #2552 “ASUW Support for the Establishment of a

24. Sanctuary Campus,” affirmed the ASUW’s support for
25. students who possess DACA status and pledged to create resources for these students;
26. and,
27. WHEREAS, in addition to DACA recipients, UW’s international students also often face
28. a lack of financial support and critical difficulties accessing services in times of crisis, as
29. demonstrated by COVID-19; and,
30. WHEREAS, on the basis of these concerns, the 108th ASUW Administration began the
31. process of creating a scholarship for DACA recipients and international students, laying
32. critical groundwork and connecting with a network of donors; and,
33. WHEREAS, the 109th ASUW Administration followed through on this groundwork, and
34. collectively we managed to raise \$140,936.62 from private and internal sources to fund a
35. permanent endowment that would pay out a minimum of \$5,500 per year; and,
36. WHEREAS, in February 2022, the ASUW Senate approved a budget realignment
37. authorizing the immediate beginning to this new scholarship, which has so far received
38. over 40 applications; and,
39. WHEREAS, this shows both the need and popularity of this scholarship.
40. THEREFORE, be it enacted that the Associated Students of the University of Wyoming
41. (ASUW) Student Government authorizes the endowment agreement, as shown in
42. Addendum A, to take full force and effect upon their signature by the relevant parties;
43. and,
44. THEREFORE, be it further enacted that this authorization shall occur immediately upon
45. passage of this legislation; and,
46. THEREFORE, be it further enacted that the ASUW Executive Branch, the UW
47. Foundation, and the University of Wyoming Scholarship Office shall be empowered to
48. amend this endowment agreement to address minor necessary changes without further
49. action by the ASUW Senate prior to the final authorization of this endowment by the
50. Board of Trustees, so long as these do not substantively affect the purpose or intent
51. behind the scholarship; and,
52. THEREFORE, be it further enacted that this scholarship be governed by the guidelines
53. outlined in Addendum B.

Referred to: Advocacy, Diversity, and Policy; Budget and Planning,

Date of Passage: April 19, 2022

Signed:



(ASUW Chairperson)

“Being enacted on April 19, 2022, I do hereby sign my name hereto and

approve this Senate action.”



ASUW President

Addendum A



ENDOWED SCHOLARSHIP AGREEMENT

ASUW Non-Citizen/International Student Support Fund

The undersigned, Hunter Swilling, on behalf of the Associated Students of the University of Wyoming (ASUW), hereinafter called the DONOR, hereby transfers, assigns, and sets over to the University of Wyoming Foundation, a non-profit corporation under the laws of the State of Wyoming, hereinafter called the FOUNDATION, the sum of \$100,000, for the establishment of an endowed scholarship fund, hereinafter called the FUND, for uses and purposes and upon terms and conditions hereafter set forth:

1. The endowment hereby created shall be known as the ASUW Non-Citizen/International Student Support Fund and the above named FOUNDATION shall prudently maintain and administer the FUND as a permanent endowment. The FOUNDATION may make available for appropriation only that amount which is prudent, consistent with the purposes of the FUND as described herein, taking into account relevant economic factors and the DONOR's intent that the FUND continue in perpetuity. Appropriations¹ for expenditure shall be used to make scholarship grants to students enrolled at the University of Wyoming. The FUND will be used to support students who do not qualify for certain federal financial aid as determined because of their citizenship status.

The scholarship awarding process shall be on such forms and in keeping with such procedures as are normally prescribed for ASUW scholarships at the University.

2. Funds available for appropriation may be awarded to one scholarship recipient or may be divided among two or more recipients. If there is no eligible scholarship applicant during a particular year, subject to the then current provisions of the FOUNDATION'S Investment Policy, the funds available for appropriation from the FUND may accumulate for use in subsequent years or may be permanently added to the corpus of the FUND.

3. Funds available for appropriation remaining on June 30 of each year will be reinvested into the FOUNDATION's endowment pool, but will remain available for expenditure by the DONOR so long as the original corpus amount of the FUND remains intact. FOUNDATION will use its best efforts to transfer funds requested for expenditure by DONOR as soon as possible, but reserves the right

¹ See W.S. § 17-7-304(a). Also known as annual distributions from the FUND.

to transfer such funds over a period not longer than twelve (12) months, depending upon the amount requested and the cash flows of the endowment pool.

4. The FOUNDATION is authorized to accept additional gifts and/or bequests to this FUND from the DONOR or others.

5. While the DONOR intends that for the foreseeable future, the FUND shall be used exclusively for the purposes and in the manner set forth in Paragraph (1) above, the DONOR recognizes the possibility of changes in the field of higher education that could eliminate, at some future time, the need for funding as described in Paragraph (1) above. Therefore, the DONOR directs that should the FOUNDATION determine, after due consultation with the University of Wyoming President, and the DONOR if possible, that such is the case, then the FUND should be used for such useful educational purposes as the FOUNDATION may determine to be most closely related to the purposes set forth in Paragraph (1) above.

6. It is intended that the FUND shall be a component part of the FOUNDATION and not a separate FUND, and that nothing in this Agreement shall affect the status of the FOUNDATION as an organization described in section 501(c)(3) of the Internal Revenue Code and as an organization which is not a private foundation within the meaning of section 509(a) of the Internal Revenue Code. This Agreement shall be interpreted in a manner consistent with the foregoing intention and so as to conform to the requirements of such provisions of the federal tax laws and any regulations issued pursuant thereto.

The FOUNDATION shall have all of the powers provided in the FOUNDATION'S articles of incorporation and bylaws (specifically including, without limitation, the powers with respect to designated contributions) or otherwise provided by law in connection with its administration of the FUND.

7. The FOUNDATION shall maintain the FUND, including any additions to the corpus thereof, as a permanent endowment but shall, nevertheless, have full power and authority to invest the FUND and to sell all or any part thereof and reinvest the proceeds from time to time without being bound by any regulatory, statutory, or customary rules relating to investments by the FOUNDATION, provided, however, that such investments shall be made in accordance with the standards set forth in the Uniform Prudent Management of Institutional Funds Act (W.S. 17-7-301 to 17-7-307), and its successors. The FOUNDATION shall be under no obligation to make funds available for appropriation if, in the opinion of the University of Wyoming Foundation Board of Directors, making appropriations for expenditure would endanger the long term vitality of the FUND due to negative market conditions or would otherwise

be in violation of the Uniform Prudent Management of Institutional Funds Act. The FOUNDATION may do so without limiting the generality of the foregoing and may:

- ✦ Invest and reinvest the assets of the FUND according to the FOUNDATION'S Investment Policy as approved from time to time by the University of Wyoming Foundation Board of Directors;
- ✦ Pool the subject matter of various gifts, bequests and devises into one or more funds for the purpose of investment and management;
- ✦ Employ the services of investment managers, investment counselors, brokers, custodial banks and others in carrying out the foregoing provisions, and to pay reasonable fees from the FUND for these services.
- ✦ Charge a reasonable fee to the FUND for FOUNDATION investment and administration as accepted and approved by the University of Wyoming Foundation Board of Directors.

In no way shall the use of the FUND for the purposes set forth in Paragraph (1) above be prejudiced. The FOUNDATION shall have full power to vote and execute proxies to vote corporate shares included in the FUND.

8. Notwithstanding all references herein to an endowed student enrichment fund, it is hereby understood by all parties concerned that when contributions to this FUND total less than \$25,000, after allowing a reasonable period of time to accumulate, the naming policy adopted by the University of Wyoming Board of Trustees prohibits the establishment of an endowed scholarship fund. In such an event, all of the contributed assets, plus any returns thereon or growth thereof, shall be disbursed as nonendowed awards, under the same criteria noted above, over a period of not more than five (5) years from such date as is determined solely by the FOUNDATION described herein.

Hunter Swilling Date
ASUW President
Wyoming Union 020
1000 E. University Ave Dept 3625
Laramie, WY 82071

ACCEPTANCE:

THE UNIVERSITY OF WYOMING FOUNDATION

The University of Wyoming Foundation hereby acknowledges receipt of the above gift and agrees to administer the same for the use and purposes and upon the terms and conditions herein contained.

Ben Blalock, President Date

ACKNOWLEDGEMENT:

THE UNIVERSITY OF WYOMING

The University of Wyoming Office of Scholarships and Financial Aid hereby acknowledges that appropriations for expenditure must be used according to the purposes and uses herein described.

Anna Terfehr, Director Date

Addendum B

The ASUW Student Government shall maintain a scholarship for the purpose of providing funds to international students or DACA (Deferred Action to Childhood Arrivals) program, or, in the event that this program no longer exists, to non-citizen migrant individuals who attend the University of Wyoming.

- The scholarship committee will be comprised of:
 - The chair of the ASUW standing committee tasked with evaluating and advocating for diversity initiatives, as determined by the ASUW Vice President
 - A designee from Multicultural Affairs
 - The ASUW President (or designee)
 - An international student or DACA recipient
 - An ASUW Senator-at-Large
 - The ASUW Advisor (or designee)
- The recipient shall be judged, in part, by a 500 to 750-word essay written on a topic chosen by the above committee annually.
- The monetary award of the scholarship will be determined by scholarship Committee each academic year. Awards will be granted up to, but not exceeding, the estimated income of the endowment for each fiscal year.
- Given that non-US citizens often unable to submit the FAFSA, a brief 100 word paragraph shall be supplied by the applicants informing the committee on how this would alleviate some of their financial need.
- Students must be in good academic standing with the University of Wyoming, having at minimum a 2.0 cumulative college GPA. This requirement shall be waived for incoming first-year students.

AGENDA ITEM TITLE: UW Fundraising Priorities, Seidel/Stark

SESSION TYPE:

- Work Session
- Information Session
- Other
- [Committee of the Whole – Items for Approval]

APPLIES TO STRATEGIC GOALS:

- Yes (select below):
 - Institutional Excellence
 - Student Success
 - Service to the State
 - Financial Growth and Stability*
- No [Regular Business]

Attachments are provided with the narrative.

EXECUTIVE SUMMARY:

President Seidel and Vice President Stark will present proposed fundraising priorities, including a new fundraising framework for the University.

The Framework:

- Become a best in class 21st century land-grant University true to Wyoming
- Build on UW endowment student and faculty excellence and growth in strategic areas
- Become a Carnegie R1 Research University
- Become a Carnegie Community Engaged University

Fundraising Priorities (see attachment for detail):

- Student success initiative
- Faculty excellence initiative
- Facilities and programs

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

President Seidel presented his vision for a new fundraising framework at the July 2022 Board of Trustees out-of-town meeting.

WHY THIS ITEM IS BEFORE THE BOARD:

Per the May 1998 Memorandum of Agreement with the UW Foundation, “long-range academic objectives and associated fundraising priorities shall be provided to the Foundation by the President upon approval by the Trustees as an integral part of the University’s academic planning process.”

ACTION REQUIRED AT THIS BOARD MEETING:

Approval of, modification to, or disapproval of the University’s proposed fundraising priorities.

PROPOSED MOTION:

“I move to approve the fundraising priorities as outlined in the September 2022 Strategic Fundraising Partnership document.”

PRESIDENT’S RECOMMENDATION:

Strategic Fundraising Partnership

THE FRAMEWORK

- ▶ **Become a best in class 21st century land-grant university true to Wyoming**
- ▶ **Build on UW endowment for student and faculty excellence and growth in strategic areas**
- ▶ **Become a Carnegie R1 Research University**
- ▶ **Become a Carnegie Community Engaged University**

FUNDRAISING PRIORITIES - FY23

▶ **Student Success Initiative**

- **Purpose:**
 - » True to the university's land-grant mission, UW is committed to providing **transformational educational experiences for our students**, improving access and opportunity, increasing student retention and graduation rates, and preparing our students to make contributions to an ever-changing global society
- **Focus:**
 - » Scholarships, Fellowships, and Student Support:
 - Undergraduate and graduate
 - Evaluate current student support and scholarship funds to determine if they are being effectively used and/or if they can be used to support new opportunities and priorities
 - Evaluate block grant funding currently used for tuition discounts and allowances to determine potential for other funding opportunities
 - » Student Recruiting and Retention Programs:
 - Saddle Up
 - Cowboy Coaches
 - Living Learning Communities
 - Student Success Emergency Fund
 - » Experiential Learning Opportunities:
 - Community service, service-learning, undergraduate research, study abroad, and additional activities that lead to experiences such as internships, etc.

Strategic Fundraising Partnership

FUNDRAISING PRIORITIES - FY23

► Faculty Excellence Initiative

- **Purpose:**
 - » A university-wide initiative to **retain, reward, and recruit** exceptional faculty and academic leaders who, in turn, attract top faculty and students as well as new revenues including sources of external funding through grants, research, corporate partnerships, and philanthropy
- **Objectives:**
 - » Retain and reward exceptional deans, faculty, and academic leaders
 - » Establish new named endowed faculty positions, moving from 57 to 100 to facilitate the recruitment and retention of faculty
 - » Evaluate current endowed positions and the Wyoming Excellence Chairs to determine if they are being effectively used and/or if they can be used to support new opportunities and priorities
- **Focus:**
 - » Becoming more entrepreneurial, digital, interdisciplinary, and inclusive—the pillars of a 21st century land-grant university
 - » Focus on opportunities that will have a direct impact on the State of Wyoming
 - » Open to faculty priorities in all areas at UW, but emphasis given to:
 - Ag Innovation, Ag Leadership, Range and Ranch Management
 - Arts, Humanities, and Social Sciences
 - Computing in all disciplines
 - Entrepreneurship and innovation in all disciplines
 - School of Energy Resources
 - Science Initiative (SI25)
 - Tier I Engineering (Tier I 2030)
 - Trustees Education Initiative
 - Wyoming Outdoor Recreation, Tourism, and Hospitality Initiative

► Facilities and Programs

- **Enhancements to AMK Ranch**
 - » Scholarships
 - » Faculty
 - » Research
- **Law School Clinic Programs (match opportunity)**
- **Range and Ranch Management (legislative match)**
- **War Memorial Stadium West Side and Natatorium**