# Minutes of the Joint Meeting of UW Board of Trustees and the UW Energy Resource Council November 14, 2008

# Energy Resource Council Members Present:

Representative Tom Lockhart (Council Vice Chairman)

Senator Charles Townsend

Paul Lang - President Western Operations, Arch Coal Inc.

Rob Wallace - Manager, Government Relations, G.E. Energy

Ingrid Burke - Ex officio, Director, RIENR

# Energy Resource Council Members Absent:

Ron Harper – CEO & General Manager, Basin Electric Power Coop, (Council Chairman)

Bobby Shackouls - Chairman, Burlington Resources Inc. (retired)

Tom Stroock - CEO, Alpha Development Corp; former US Ambassador

Keith Rattie - Chairman, President & CEO, Questar Corporation

## **UW Trustees Present:**

Chuck Brown - UW Trustee President

Jim Neiman – UW Trustee Vice President

Warren Lauer – UW Trustee Secretary

Dave Bostrom – UW Trustee Treasurer

Dick Davis – UW Trustee

Betty Fear – UW Trustee

David Parmerlee - UW Trustee

Ann Rochelle – UW Trustee

Tom Spicer – UW Trustee

Tom Buchanan - Ex Officio

Kelsey Day Ex Officio

# **UW** Trustees Absent:

Taylor Haynes - UW Trustee

Howard Willson - UW Trustee

James Trosper – UW Trustee

Governor Dave Freudenthal - Ex Officio

Jim McBride - Ex Officio

# Welcome

Myron Allen, Provost & VP, Academic Affairs, welcomed the University Of Wyoming Board Of Trustees and the School of Energy Resources Energy Resource Council.

# **Energy Curriculum Proposals**

Allen introduced Dean Robert Ettema of Engineering & Applied Sciences, who gave a presentation of the proposed Energy Systems Engineering degree program. (ESE)

Allen also introduced Director Mark Northam, School of Energy Resources, who introduced and welcomed Associate Director of Energy Outreach, Mary Byrnes. Northam gave a presentation on the proposed Energy Resource Science degree program.

Dave Bostrom asked if there was room for an international component with such a rigorous discipline in the programs. Ettema stated there were many options, and they were looking for international locations for possible three week courses.

Northam stated that there was a possibility to work with MIT to develop an energy curriculum for K-16 in public schools, preparing students for what they need for employment in an energy related field. Northam's assessment of these two degree programs is that they are not competitive, but diverse and complement each other. He would like to do some fine tuning, bring it back to the Board of Trustees for approval for this academic year.

Representative Tom Lockhart addressed the Board by expressing his appreciation to meet annually with them to accomplish tandem goals. He also expressed his gratitude for the Clean Coal Task Force's work, realizing the importance the impact they can have on the University of Wyoming, the state, and the nation.

The meeting was adjourned at approximately 8:40 a.m.

# Minutes of the UW Energy Resource Council November 14, 2008

# Members present:

Representative Tom Lockhart (Council Vice Chairman)
Senator Charles Townsend
Keith Rattie – Chairman, President & CEO, Questar Corporation
Paul Lang – President Western Operations, Arch Coal Inc.
Rob Wallace – Manager, Government Relations, G.E. Energy

Ingrid Burke - Ex officio, Director, RIENR

# Members absent:

Ron Harper – CEO & General Manager, Basin Electric Power Coop, (Council Chairman) Bobby Shackouls – Chairman, Burlington Resources Inc. (retired)
Tom Stroock - CEO, Alpha Development Corp; former US Ambassador
Tom Buchanan - Ex officio, UW President

# Meeting Attendees:

Mark Northam Rob Hurless Cath Harris Pam Henderson Sarah Schulmeyer Bill Gern Myron Allen Mary Byrnes

# Welcome and Approval of the Agenda and Minutes

Vice Chairman Tom Lockhart called the meeting to order at approximately 9:30 am. Chuck Townsend motioned and Paul Lang seconded that the September 5 minutes and the November 14 agenda be accepted. The motion was passed unanimously. (Minutes Appendix A) (Agenda – Appendix B)

# Update on GE

Bill Gern gave an update on GE. The highlight was that GE Energy and the University of Wyoming have reached an agreement on a proposed development plan for the High Plains Gasification Advanced Technology Center.

# **Update on Strategy for Additional SER Faculty Positions**

Northam gave an update on faculty positions:

- Ten out of twelve positions have been filled, and one is still underway.
- A RFP. has been issued to Deans requesting position descriptions for a possible eight more SER faculty positions for the next biennium. This will be on the agenda for the Deans retreat in January, and the outcome presented to the ERC at the March meeting. (Faculty Positions-Appendix C)
- A RFP. went out for GA funding from SER, and 51 proposals were received.
- Northam has requested from Jim Nielson the idea that Nielson's endowment given to SER be possibly used for non-traditional GA's. This endowment from Nielson is separate from the SER bi-annual budget given to the operation of the SER by the state.

• Northam conveyed two issues that occur at SER faculty meetings are creating Adjunct Professorships, and the endowment for current SER faculty.

# Update on Matching Grant Funds, "Metrics for Success"

Northam stated the best measurement for success is the outside funding UW captures through matching grants. The topic of measuring the value of research will be on the agenda for Northam and Chairman Harper when they meet in January to plan an ERC strategy meeting for the future roll of ERC with SER.

# **Update on Financial Report**

Cath Harris gave an update from the financial report with highlights of the first two years of SER, the future two years, along with the complexities of expenditures faced by SER with both state and federal funds. (Financial Report-Appendix D)

Burke raised the question of what fell under the category of "half time" Professor. Northam explained the intention was to provide monetary incentive to existing professors for energy related teaching and research. A good example is Gus Plumb, who is being considered to direct the launching of the Clean Coal Technology Research Center.

Lockhart questioned the large amounts for the first two years for recruiting and start-ups. Northam explained the high cost up start-up funds for senior level faculty, along with Lang's confirmation of having visited this issue before and the Council being satisfied with these costs..

## Update on Curriculum and Industry Survey

Northam expressed that the survey is behind schedule due to the length of time needed to obtain actual names and contact information for those whose input is necessary for the survey. Rattie agreed that his was the best approach to take. Northam stated the survey will cost about \$10,000.

# **ERC Role in Strategic Planning**

Chairman Harper and Northam are meeting in January to organize a strategic planning meeting for the ERC to consider the next strategic phase of SER.

Rattie expressed an interest in consideration of the current state of politics with energy. Northam agreed that technology gaps, along with work force gaps should be given attention.

## **Other Business**

- It was agreed that the request for additional SER faculty positions appeared to be a positive tool.
- A motion was made by Chuck Townsend and seconded by Rob Wallace that the ERC were confident about the ERS degree program, and support it being recommended to go forward to the Board of Trustees in January.
- Northam conveyed the idea of creating another SER position, which would meet a need in the UW Cooperative Extension Service. The Cooperative Extension Service provides learning opportunities to the people of the state of Wyoming. This position would be the "energy" liaison to the people in the state of Wyoming.
- Northam would like to expand SER's "outreach" to include "inreach" by focusing efforts on campus to encourage and develop more interdisciplinary interaction.

#### **Action Items**

- SER will provide information pertaining to the below specific questions as they pertain to the Uranium Proposal: requested by Keith Rattie
  - 1. Technology gaps as they map to the energy resource base in Wyoming.
  - 2. Priorities for hiring faculty.
  - 3. Commercial and economic feasibility of addressing the gaps.
  - 4. SER provide a SWOT (Strengths, Weakness, Opportunities, and Threats) analysis on PRB coals vs. other coals, including SERs role in advancing PRB coals.
  - 5. SER provide a SWOT on the development of nuclear power, and the impact it could have on Wyoming uranium.
  - 6. SER evaluate the natural gas paradigm shift from scarcity to abundance based on new development of gas, (shale gas?) alternatives to use nuclear power, and possible scenarios for establishment of a carbon price.
- Mary Byrnes, Associate Energy Outreach Director will be compiling a monthly update for the ERC.
- Northam will provide a position description for the Cooperative Extension position for the March meeting.

# **Future Meetings**

- March 20, 2009
- May 29, 2009
- August 28, 2009
- November 13, 2009

The ERC meeting adjourned at approximately 10:50 a.m.

Respectfully Submitted

Tom Lockhart, Vice-Chairman

# Appendix A

# Minutes of the UW Energy Resource Council September 5, 2008

# Members present:

Ron Harper – CEO & General Manager, Basin Electric Power Coop, (Council Chairman)

Representative Tom Lockhart (Council Vice Chairman)

Senator Charles Townsend

Tom Stroock - CEO, Alpha Development Corp; former US Ambassador

Tom Buchanan - Ex officio, UW President

Ingrid Burke - Ex officio, Director, RIENR

Keith Rattie - Chairman, President & CEO, Questar Corporation

Paul Lang - President Western Operations, Arch Coal Inc.

Rob Wallace - Manager, Government Relations, G.E. Energy

# Members absent:

Bobby Shackouls - Chairman, Burlington Resources Inc. (retired)

## Meeting Attendees:

Mark Northam

Rob Hurless

K J Reddy

Christopher Spooner

Cath Harris

Pam Henderson

Sarah Schulmeyer

Bill Gern

Myron Allen

# Welcome and Approval of the Agenda and Minutes

Chairman Ron Harper called the meeting to order at 8:30 am. Keith Rattie motioned and Tom Lockhart seconded the May 23 minutes be accepted. Tom Lockhart made a motion to accept the agenda, and Paul Lang seconded it. The motion was passed unanimously. (Minutes Appendix A) (Agenda – Appendix B)

# **Update on Fundraising**

Chris Spooner gave an update on fundraising highlighting funds for the Center. Fundraising – Appendix C)

#### Update on GE

Ron Harper called for the ERC to go into executive session due to proprietary information about the GE project.

# Update on Faculty/Staff Hires

Northam gave an update on the faculty hires. Ten positions are confirmed as filled. (Appendix - D) Northam foresees the need for four to eight more faculty positions and this will be addressed with deans and proposed to legislature next year.

Chairman Harper requested a timeline for putting a plan together for the positions. It is listed below:

- Drafted strategy for ERC at November 14 meeting
- ERC approved drafted copy to Myron Allen by January 13, 2009 for Deans Retreat
- Final copy for ERC at March 20, 2009 meeting
- Final to UW President Buchanan by April 1, 2009

Harper requested the strategy plan for additional SER Faculty positions be an agenda item for the November 14 meeting. Keith Rattie pointed out the importance of being focused on positions that can teach a strong energy curriculum for a solid enrollment to be a priority.

## **Update on Wind Center**

Professor Jonathan Naughton from Mechanical Engineering gave an update on the Wind Energy Center. (Appendix-E) Discussion on Wind Energy led to the following conclusions:

- There are difficulties with keeping up with manufacturing demands
- There is a deficiency in getting it to market and storage issues
- There is a need for more interaction with utility companies

The Council requested Naughton's contact information is sent to them.

# **Update on Annual Report**

The 2008 Annual Report will be available on the UW SER website once it is in its final copy at <a href="https://www.uwyo.edu/ser">www.uwyo.edu/ser</a>. Referring people to the website was determined to be the best way to make others aware of what is occurring in SER.

Northam gave an update on the proposal for establishing a uranium research center within the School of Energy Resources set forth in the Fifty Ninth Legislature Budget Session which is due to the JMC by October 1, 2008. Two areas of focus are:

- · An improved and cost effective way to recover uranium
- Focus on restoration and ground water issues

# **Update on Matching Grant Funds**

Northam gave an update on matching grant funds. (MGF - Appendix F)

Chairman Harper asked if there was a way to measure the return for the funds granted. Northam stated it was still too early to tell, but one measurement would be to look at the research funding captured, and that proposals submitted have grown by 53 % over the first year. Average leverage of state funds is 3-to-1.

# **Update on Financial Report**

An update on FY 2009 expenses YTD was covered. (Appendix G) Northam will provide an updated detailed FY09-10 budget.

A discussion arose about the difficulty of using federal (AML) funds. Senator Townsend stated that some tweaking needed to be done of how legislature issued both federal and states funds for SER to avoid some of these.

# **Update on Curriculum and Industry Survey**

The ERS degree program is about to be submitted for approval and will be available at the November 14 ERC meeting for the ERC to discuss.

The ERC were enthusiastic about the industry survey which is about to go out surveying what type of classes and experience in graduating UW students energy industry leaders would like to hire. Discussion about whether the survey should be administered on-line or in hard copy arose. Keith Rattie brought up the idea that it would be helpful if the survey could be categorized by coal, gas, etc.

# **Strategic Direction**

The ERC determined that they would like to meet for a half day to discuss how they can be more constructive and beneficial in helping to guide the SER in the next two years. The outcome is:

- Chairman Harper will work Mark Northam on setting a date and place for the meeting
- Possibly enlisting an outside facilitator to aid in the process

#### **Other Business**

Northam introduced several items:

- "Energy Innovation": Dr. Lester's speech from the National Governor's Association meeting in Washington, D.C., and the need for a new national energy curriculum.
- NBC's request for involvement from SER to contribute ideas for an energy segment on TWC

# **Future Meetings**

The ERC will meet with the UW Board of Trustees for a morning session on November 14, 2008. The ERC agreed on the below meeting dates for 2009 in Laramie.

- March 20, 2009
- May 29, 2009
- August 28, 2009
- November 13, 2009

#### **Action Items**

- Northam will put together a drafted strategy for 4-8 more SER faculty positions to be presented to the ERC at the November 14, 2008 meeting.
- Jonathan Naughton's contact information is sent to ERC.
- Northam will provide an updated two year budget for FY09 FY10.
- Northam will provide ideas for "metrics for success" in measuring the MGF.
- Rob Hurless will provide the ERC with a copy of Dr. Lester's speech, "Energy Innovation".
- The updated 2009 ERC meeting calendar will be sent out.

A motion was made by Tom Lockhart to adjourn the ERC meeting at approximately 12:00 p.m. and Keith Rattie seconded it.

Respectfully Submitted

Ron Harper, Chairman

# Appendix B

# Joint Meeting with UW Board of Trustees November 14, 2008 Hilton Garden, UW Conference Center, Salon A & B 7:30 – 9:00 a.m.

Working Breakfast with Board of Trustees. Topic: Energy Curriculum Proposals

# Agenda November 14, 2008 Energy Resource Council Meeting SER Boardroom, 207 Bureau of Mines Bldg. 9:30 – 12:00

- 1) Review of minutes from 9/5/08 and 11/14/08 agenda.
- 2) GE Update
- 3) Update on strategy for additional SER faculty positions
- 4) Update on Matching Grant Funds, "Metrics for Success"
- 5) Financial Report Updated two year plan
- 6) Update on SER curriculum and industry survey
- 7) Discussion of ERC role in strategic planning
- 8) Other Business
- 9) Upcoming meetings
  - March 20, 2009 Laramie

# University of Wyoming

# Appendix C

School of Energy Resources
Academics Office
205 Bureau of Mines Bldg.
Dept. 3012, 1000 E. University Ave., Laramie, WY 82071-2000
(307) 766-6879 • fax (307) 766-6701 • www.uwyo.edu/ser

June 10, 2009

To: College Deans

From: Mark Northam, Director

K. J. Reddy, Associate Director for Academics

Re: Proposals for New School of Energy Resources Faculty Positions

The Energy Resources Council endorsed the School of Energy Resources' proposal to request funding from the legislature for up to 8 additional faculty positions during the 2010 budget session. In order to prepare for that request, we are seeking proposals from the UW colleges for new SER faculty positions with the following criteria:

- The position must have a clear relationship to energy teaching and research.
- The position must fill a gap in UW's overall portfolio of energy expertise.
- The proposal must justify the fit and the need for this position from the perspective of departmental objectives.
- Proposals must be a maximum of 3 pages (11 point font).

Please share this information widely with interested departments in your college. Requests for positions will be prioritized by SER, discussed with the Energy Resources Council, and then with the academic deans prior to submission of a final recommendation to Academic Affairs.

Proposals will be accepted via e-mail to serpros@uwyo.edu until 5:00 pm on Friday, December 1, 2008. Please submit them in Microsoft Word or Adobe PDF format.

This is essentially the same request for proposals that went to selected department heads about a week ago. I apologize for not contacting the deans first with this information. Please note that the target date for proposals has been extended to December 1.

cc: Academic Affairs

# Appendix D

# School of Energy Resources

		FY2007		FY2008		FY 2009		FY2010		Totals
ACADEMICS - WYDEQ49811ACAD									\$	7,023,666
Salaries									φ	7,025,000
Academics Director	\$	98,322	\$	83,791	\$	151,152	\$	157,198		
Office Associate		,,,,,,	1	00,771	\$	36,564	\$	38,027		
Office support expenses			\$	60,098	Ψ.	50,501	Ψ	56,027		
Distinguished faculty positions			Ť	00,070						
Salaries					\$	1,188,240	\$	1,235,770		
Fringe					\$	430,786	\$	448,018		
Start up					\$	1,455,865	\$	575,632		
Renewable Resources Position						1,133,003	\$	150,000		
Start up							\$	250,000		
Remaining Unallocated Position							\$	165,000		
Start up							\$	500,000		
Recruiting	\$	693,575	\$	896,519	\$	50,000	\$	200,000		
Release Time (unfilled positions)	\$	-	\$	0,0,515	\$	300,000	\$	200,000		
Total Distinguished faculty positions	\$	693,575	\$	896,519	\$	1,805,865	\$	1,840,632	\$	3,646,497
		0,0,0		070,517		1,003,003		1,010,002	Ψ	3,040,477
Undergrad research fellowship stipends										
Undergrad research fellowship stipends	\$		\$	-			\$	32,000		
Tuition & Fees							\$	12,000		
Interdisciplinary graduate assistantship			\$	276,856	\$	264,640	\$	519,168		
Fringe					\$	3,898	\$	11,837		
Tuition & Fees	\$		\$	-	\$	63,852	\$	116,563		
Total Stipends	\$		\$	276,856	\$	332,390	\$	691,568	\$	1,023,958
Visiting Professorships										
Salaries					\$	200,000	\$	416,000		
Fringe					\$	70,000	\$	145,600		
Travel and moving allowance	\$	_	\$	-	\$	31,200	\$	64,896		
Total Visiting Professorships	\$		\$		\$	301,200	\$	626,496	\$	927,696
Distinguished Teaching Internships										
Salaries	\$	51,065			\$	80,000	\$	166,400		
Fringe		31,003			\$	28,000	\$	58,240		
Travel and moving allowance	\$		\$		\$	20,800	\$	43,264		
Total Distinguished Teaching Internships	-	51,065	\$		\$	128,800	\$	267,904	\$	396,704
Other Support										
Course Development	\$	-	\$	694,764	\$	130,000	\$	130,000	\$	260,000
Other					\$	49,000			\$	49,000
Summer Program for High School Students	\$	60,579	\$	87,605	\$	71,360	\$	71,611	\$	142,971
Subtotal Academics	\$	1,648,181	\$	3,273,008	\$	5,386,871	\$	7,054,811		
							Uno Bala	obligated nce	\$	476,840

# School of Energy Resources

		FY2007	I	Y2008	I	FY 2009		FY2010		Totals
RESEARCH - WYDEQ49811RES	1								\$	4,547,209
Salaries										
Half-time faculty appointments	\$		\$	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	\$	100,000	\$	156,000		
Summer research salary					\$	66,666	\$	99,999		
fringe					\$	58,333	\$	89,600		
Start up Assistance					\$	75,000	\$	50,000		
Graduate Research Assistants	\$		\$	-	\$	41,600	\$	43,264		
Total Salaries	\$	-	\$	-	\$	341,599	\$	438,863	\$	780,462
Matching Grant Funds										
MGF	\$	710,200	\$	361,600	\$	1,000,000	\$	1,200,000		
					\$	-			\$	2,200,000
Research Centers	¢	309,500	¢	275 004	ф	750,000	ď	750,000		1 500 000
Subtotal Research	\$	1,019,700	\$	375,904 737,504	\$	750,000 2,433,198	\$	750,000 2,827,726	\$	1,500,000
Judicial Research	٦	1,019,700	φ	737,304	Ф	2,455,196	Unobligated		\$	393,747
OUTREACH - WYDEQ49811OUTR							Balan	ice	\$	2,196,994
Salaries									Ф	2,190,994
Outreach Director					\$	96,000	\$	99,840		
Editor					<b>y</b>	90,000	\$	60,000		
fringe					\$	28,800	\$	47,952		
Release Time for faculty contributors					\$	80,000	\$	83,200		
Consulting Specialists	1 325		ALC:		\$	166,400	\$	173,056		
General Office support	1				\$	78,000	\$	81,000		
Travel					\$	20,800	\$	21,632		
Contributions to others					\$	145,000	\$	145,000		
Publications					\$	31,200	\$	32,448		
Lectures					\$	62,400	\$	64,896		
Workshops*	\$	_	\$	112,793	\$	156,000	\$	162,240		
Other - Energy Outreach Center	\$	358,662	\$	-	\$	35,000	\$	102,210		
Subtotal Outreach	\$	358,662	\$	112,793	\$	774,800	\$	763,472		
							Unol Balan	bligated		371,722
*Includes sponsorship of Energy Economic Summit	, State	Science Fair, Pi	peline (	Conference, Jac	kson Ho	le Policy Institut				
ADMINISTRATION - WYDEQ49811AI	OMN								\$	498,651
Salaries										
Director					\$	201,408	\$	209,464		
Staff Assistant					\$	42,936	Secret text beauty	44,653		
Business Manager					\$	67,200	Developments.	69,888		
Fringe					\$	93,464	The State of Street, Street, St.	97,202		
General Office support	\$	567,329	\$	532,215	\$	234,000	and the state of t	243,360		
Subtotal Administration	\$	567,329	\$	532,215	\$	639,008	\$	664,568		
	100						Unol Balan	oligated	\$	21,291

# School of Energy Resources

Miscellaneous Accounts	FY2007	FY2008	FY 2009	FY2010	Totals	
Clean Coal						
2007 Funds					\$ 670,000	
2008 Funds					\$ 1,127,880	
UWCASHSER49252		Rollover funds			\$ 1,736,444	