# THE UNIVERSITY OF WYOMING BOARD OF TRUSTEES' MINUTES July 17-19, 2019

The final minutes can be found on the University of Wyoming Board of Trustees Website at  $\underline{http://www.uwyo.edu/trustees/}$ 

#### **University of Wyoming Mission Statement** (July 2017)

We honor our heritage as the state's flagship and land-grant university by providing accessible and affordable higher education of the highest quality; rigorous scholarship; the communication and application of knowledge; economic and community development; and responsible stewardship of our cultural, historical and natural resources.

In the exercise of our primary mission to promote learning, we seek to provide academic and cocurricular opportunities that will:

- Graduate students who have experienced the frontiers of scholarship and creative activity and who are prepared for the complexities of an interdependent world;
- Cultivate a community of learning energized by collaborative work among students, faculty, staff and external partners.
- Nurture an environment that values and manifests diversity, internationalization, free expression, academic freedom, personal integrity and mutual respect; and
- Promote opportunities for personal health and growth, physical health, athletic competition and leadership development for all members of the university community.

As Wyoming's only public university, we are committed to scholarship, outreach and service that extend our human talent and technological capacity to serve the people in our communities, our state, the nation and the world.

# THE UNIVERSITY OF WYOMING MINUTES OF THE BOARD OF TRUSTEES July 17-19, 2019 Central Wyoming College, Intertribal Education and Community Center Riverton, Wyoming

As will be reflected in the public and executive session meeting minutes, the Board of Trustees of the University of Wyoming met in Riverton, Wyoming, on Wednesday, July 17, 2019, Thursday, July 18, 2019, and Friday, July 19, 2019. The meeting was held at the Central Wyoming College, Intertribal Education and Community Center. The Biennium Budget Committee met on Wednesday, July 17, 2019. The Board's business meeting was held on Friday, July 19, 2019.

## TRUSTEES OF THE UNIVERSITY OF WYOMING AGENDA July 17-19, 2019

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#### **BUSINESS MEETING**

#### **Roll Call**

Adjournment

<ul> <li>Approval of Board of Trustees Meeting Minutes (Public Session and Executive Session)</li> <li>June 12, 2019 Board of Trustee Conference Call</li> </ul>
Reports
ASUW Staff Senate
Faculty Senate
Public Testimony [Public testimony was held on July 19, 2019 at 10:00 a.m.]
Committee of the Whole Regular Business
Board Committee Reports
<u>Trustee Committees</u> [Note: Committees were not scheduled to meet at the July 2019 UW Board of Trustees meeting.]
Liaison to Other Boards
<ul> <li>UW Alumni Association Board – Wava Tully</li> </ul>
Foundation Board – Jeff Marsh & David Fall
Haub School of Environment & Natural Resources – Michelle Sullivan      France Resources Council - Resources – Transport - Michelle Sullivan
<ul> <li>Energy Resources Council – Dave True</li> <li>Cowboy Joe – John McKinley</li> </ul>
Other Action Taken During Meeting
New Business
Date of Next Meeting – August 14, 2019 (conference call)

#### **AGENDA ITEM TITLE:**

#### Academic Availability, Affordability, and Academic Excellence, Theobald

#### MINUTES FROM THE MEETING:

Acting President Neil Theobald and Associate Vice President for Budget and Institutional Planning David Jewell led an open discussion regarding the University of Wyoming and how it can best serve the state of Wyoming and its citizens.

Associate Vice President Jewell discussed college participation in a national context. Theobald discussed increased number of nonresident undergraduate and graduate students at the University of Wyoming. Trustee Brown inquired about the statistics of 18-24 year olds. Theobald discussed the decline in online enrollment, the accessibility to education across the state, and student enrollment by county.

Theobald discussed the University of Wyoming's return on investment for students graduating in four years and six years. Trustee Marsh inquired about opportunity to incentivize the four year path. Jewell discussed the success rate for freshmen who take more than 15 credit hours. Trustee Boner inquired about the economic liability to the university if students take longer than four years to graduate. Trustee Brown noted discussion in the legislature around the cost of the university to the state.

Theobald discussed the university's return on investment based on educational attainment and how tuition and fees remain the lowest among peer institutions. He further discussed Wyoming higher education becoming a larger share of revenue.

Jewell discussed a proposal for merit based financial aid with the Board. He further discussed a fall 2018 enrollment profile of first time, full time students. Jewell explained the gap between Hathaway funding and university undergraduate resident tuition and mandatory fees. He updated the Board on Hathaway Scholarship metrics. Trustee Brown provided some background information on the Hathaway Scholarships and the legislative perspective and suggested the presentation slide should be shared with the legislature.

Trustee Baldwin discussed the cost of room and board and how it affects a certain subset of students. Vice President for Student Affairs Sean Blackburn remarked on the waiver criteria which reflects a Board policy. Trustee Fall inquired about the cost comparison between dorm living and living in the Laramie community.

Jewell described academic excellence including resident and non -resident graduation rates. He discussed the data compiled by the Office of Institutional Analysis regarding predictors of first year retention at the university. Jewell discussed student credit hours (SCH) and transfer students. He explained the opportunity to cooperate with community colleges to assist students transferring to the university with fewer credit hours and responded to board inquiry related to a community college's incentive. Trustee Sullivan described a partnership with Sheridan College and the mutual benefit of putting the student at the center. There was inquiry about the level of student advising at community colleges.

Jewell closed the discussion with next steps. Chairman True discussed the preliminary outline of a process for the search and selection of the University of Wyoming's next president.

#### AGENDA ITEM TITLE: Meeting with Trustees and Legislators, True

#### MINUTES FROM THE MEETING:

Chairman True opened the meeting providing for an opportunity for the UW Board of Trustees to receive information and direction from members of the legislature.

Acting President Neil Theobald introduced College of Agriculture Dean Barbara Rasco. Theobald discussed his expertise in school funding for higher education. He discussed his vision for educational attainment.

Theobald discussed partnerships with K-12 and community colleges and his conversations with State Superintendent for Public Instruction Jillian Balow. He described his conversations with University Provost Kate Miller regarding online education. Theobald discussed education affordability for students who do not qualify for merit scholarships and need based financial aid for Wyoming high school graduates.

Chairman True discussed financial aid information presented to the Board by Associate Vice President for Budget and Institutional Planning David Jewell. Theobald invited Jewell to recap that presentation for the legislators. Jewell highlighted data related to education accessibility and to predictors of first year retention at the university. There was discussion of the data related to return on investment.

Senator Eli Bebout inquired about the cost of tuition and Hathaway Scholarships and how it factors into the state's investment in the university. Bebout inquired about Board discussions related to tuition increase discussion. Chairman True reported there would be a proposal brought in front of the Board at its current meeting. Senator Mike Gierau inquired about Hathaway rate of return on investment.

Senator Cale Case inquired about data related to community college transfers and adults returning to school. Representative John Freemen inquired about bundling credit hours with regard to Hathaway. Trustee Marsh discussed how to compliment the 2 + 2 program. Theobald discussed encouraging students to take 15 credits per semester.

Trustee Sullivan discussed not making tuition the only metric to consider but asked to give thought of total cost to students and create a strategy around student success and achieving graduation in four years. She discussed a Bachelor of General Studies which was designed to help students generally, and many who may be non-traditional students, receive their bachelor's degree.

Trustee McKinley discussed the work Theobald and Jewell were doing to incentivize students to complete a degree in four years to best realize a return on the state investment.

Associate Vice Provost for Enrollment Management Kyle Moore weighed in on residency requirements. Senator Case questioned the philosophy of the standard rule.

Trustee McKinley discussed how the 2 + 2 program helped associate degree students align with the University of Wyoming. Senator Bebout stated the desire for students to transfer from

community colleges as easily and as soon as possible. Chairman True brought to bear the level and quality of education between both. Trustee Sullivan discussed the collaboration with Sheridan College.

Trustee Brown requested Jewell describe the Hathaway gap data related to tuition and mandatory fees. Senator Case discussed the university's plan to remove the legislatively structured tiers of the Hathaway Scholarship. Senator Ogden Driskill expressed his strong support for Hathaway Scholarship awards. Representative Freeman addressed the importance of counseling students in high school taking college courses to take the correct courses useful to a college degree.

Trustee McKinley invited legislators to address and engage the new College of Agriculture Dean Barbara Rasco. Rasco discussed block grant support, global interdisciplinary initiatives, economic development, distance education, plant science degree, and professional certificate in early childhood education to be built out into a degree program.

Senator Bebout inquired about Tier One for the College of Agriculture and whether the process would mirror what had been done for the College of Engineering. Bebout inquired about the plan for the \$1 million the legislature provided. Chairman True addressed open needs and that the Board did not have a specific road map for Tier One. Senator Driskill discussed legislative interest in the direction of the College of Agriculture. Senator Driskill stated he felt the university had left the College of Agriculture behind. Director of Legislative Relations Meredith Asay discussed the Joint Agriculture Committee meeting on campus in September.

Senator Bebout added the Board should provide its perspective on the last legislative session. Bebout discussed the legislative support of \$1.5 million to the rodeo team.

Trustee Brown reported the university could improve communication related to funding for the Science Initiative. Senator Bebout invited early conversations with Joint Appropriations Committee (JAC) about University needs and priorities. Trustee McKinley discussed the last two years of budget requests.

Chairman True discussed the university honoring the directive from the Governor related to the supplemental budget requests and biennium budget requests. Senator Bebout reminded the Board of the coalmine closure in Campbell County and the hit to the legislative budget; JAC and the University would have to prioritize. Trustee Marsh expressed gratitude to the legislature.

Representative Miller requested the university focus on geology degrees; he also mentioned he would like to discuss blockchain. Chairman True discussed his views on the School of Energy Resources (SER) and exciting approaches to carbon issues. Trustee Brown spoke to distributed ledger accounting (blockchain) and university's \$2 million needed to hire three to four faculty recommended to the Board to be included in the block grant; there was also discussion related to creating a certificate program for blockchain. Trustee McKinley discussed the cross-discipline aspect of the certificate.

Senator Bebout discussed the hire for SER. Chairman True discussed the search and Theobald's willingness to have Energy Resource Council (ERC) drive the search process. Representative Freeman discussed alternative licensure for Career Technical Education (CTE) instructors coming

straight from their trade. Freeman discussed the age of CTE instructors. Superintendent Balow discussed qualifications for CTE instructors.

#### **AGENDA ITEM TITLE:**

Annual Report on Status Implementation of the Strategic Plan and President's Annual Report on Accomplishments, Theobald

#### MINUTES FROM THE MEETING:

The annual report includes data related to the implementation of the Breaking Through 2017-2022 Strategic Plan and its overall progress. Acting President Neil Theobald noted a full report would be presented to the Board at its September meeting and would include a preliminary look at data that would be included in the second annual report on the Strategic Plan. He provided an update on the data that was available.

Trustee Sullivan inquired about measuring effectiveness. Chairman True noted it would make more sense for the formal Strategic Plan update to provided every September.

#### AGENDA ITEM TITLE: Next Cycle of Planning Initiatives, Theobald

#### MINUTES FROM THE MEETING:

Acting President Neil Theobald and Associate Vice President for Budget and Institutional Planning David Jewell provided an update to the Board which included the topics of increasing enrollments, growing in-state enrollments, and financial aid initiatives. There was significant discussion related to the recruitment of faculty members. Theobald invited Faculty Senate President Ken Chestek's remarks.

Trustee Scarlett suggested inviting faculty for a broader discussion. Trustee Moore addressed the Board about a strategic working group.

#### **AGENDA ITEM TITLE: Biennium/Supplemental Budget Timeline**, Jewell

#### MINUTES FROM THE MEETING:

Trustee McKinley provided the Biennium and Supplemental Budget timeline for the remaining steps in the process.

#### **AGENDA ITEM TITLE:**

#### Facilities Committee Recommendations for Consideration and Action – Session I, McKinley

#### MINUTES FROM THE MEETING:

Trustee McKinley discussed the exterior concept design for the expansion and renovation of the College of Law. He noted there would be further discussion at the September meeting.

Approved 7-18-19 @ 8:49 a.m.

#### Real Property - sale and purchase [Tabled]

Trustee McKinley moved to authorize administration to purchase the real property as discussed in Executive Session with a maximum price as presented, closing costs to be split between the parties and closing by the end of August. Trustee Marsh seconded the motion. Trustee Fall moved to table the motion until Executive Session for further discussion. Trustee Schmid-Pizzato seconded the motion. The motion passed with a unanimous decision.

Trustee McKinley discussed new student housing and the selection of a consultant and architect to assist with the project.

Approved 7-18-19 @ 8:51 a.m.

#### **Student Housing Consultant Selection**

Trustee McKinley moved to authorize administration to negotiate and enter into contract with Mackey Mitchell Architects, in consultation with ALM25 and Plan One, as the design consultant and architect for student housing. Trustee Brown seconded the motion. The motion passed with a unanimous decision.

Trustee McKinley discussed the phasing strategy for the Lewis Street corridor. He explained that as discussed with the University and EDAC, the project would be implemented in multiple phases. Trustee McKinley noted Phase 1 comprised the majority of the corridor with a separate phase as it related to the Science Initiative Building, and that the design and construction of these phases was expected to happen in the coming two years. He discussed Phase 2 was the area of the corridor that coexists with future land acquisition and other building development east of 13<sup>th</sup> Street.

Trustee McKinley explained the long-term framework of the Phase 2 site plan. Trustee Brown further discussed the landscaping, which would be designed to break the wind, and expressed enthusiasm for the plan as presented.

Trustee Baldwin remarked about the maintenance support which would be required and suggested the Board build funding into the project. Trustees Brown and McKinley addressed inquiry from Trustee Moore about transportation flow and service access to the buildings and whether outdoor gathering spaces for students were planned. There was discussion about cost and completion time. Trustee Bonner inquired if the area titled the Basin was studied regarding natural light in the winter.

Approved 7-18-19 @ 9:19 a.m.

#### Lewis Street EDAC

Trustee McKinley moved that the Board of Trustees approve the Lewis Street master improvement plan from 9<sup>th</sup> to 13<sup>th</sup> Street as set forth in the master plan documents as contained in the Board materials. Trustee Marsh seconded the motion. The motion passed with a unanimous decision.

Trustee McKinley discussed renovations of the Tobin House.

Approved 7-18-19 @ 9:21 a.m.

#### Tobin House Contingency Use

Trustee McKinley moved to authorize administration to spend up to \$45,000 from the contingency account for the Tobin House to finish out the Tobin House renovation. Trustee Sullivan seconded the motion. The motion passed with a unanimous decision.

Trustee McKinley discussed the contractor selection for AMK Ranch fresh and waste water facility. Reference and confidence checks were requested and returned.

Approved 7-18-19 @ 9:24 a.m.

#### Contractor Selection for AMK

Trustee McKinley moved to authorize administration to enter into contract negotiations and finalize the contract with JR Civil LLC for the installation of new wells, water and sanitary sewer distribution systems at the UW-NPS research station located within Grand Teton National Park, more commonly known as AMK Ranch. Trustee Sullivan seconded the motion. The motion passed with a unanimous decision.

#### **AGENDA ITEM TITLE:**

#### Facilities Committee Recommendations for Consideration and Action – Session II, McKinley

#### MINUTES FROM THE MEETING:

Approved 7-18-19 @ 9:58 a.m.

#### Real Property – sale and purchase [Taken off the table]

Trustee McKinley moved to remove from the table the pending motion regarding the purchase of sale of the real property. Trustee Fall seconded the motion. The motion passed with a unanimous decision.

Approved 7-18-19 @ 9:59 a.m.

#### Real Property – purchase

Trustee McKinley moved to authorize administration to purchase the real property as discussed in Executive Session by the administration with a maximum price as presented and closing costs to be split between the parties and closing by the end of August. Trustee Marsh seconded the motion. The motion passed with a unanimous decision. Trustee Tully was not in attendance for the vote.

Approved 7-18-19 @ 10:00 a.m.

#### Real Property- sale declined

Trustee McKinley moved to decline the sale of the property with the administration providing the proper response. Trustee Marsh seconded the motion. The motion passed with a unanimous decision. Trustee Tully was not in attendance for the vote.

#### **AGENDA ITEM TITLE:** Tuition Recommendations and Timeline, Jewell/Kyle Moore

#### MINUTES FROM THE MEETING:

Associate Vice President for Budget and Institutional Planning David Jewell discussed current tuition policy and proposed revisions with the Board. Trustee Schmid-Pizzato discussed the proposed law school tuition increase to residents. Trustee Baldwin expressed his concern for the increase in non-resident tuition. ASUW President Jason Wilkins requested clarification on the increase in tuition for non-resident students. Trustee McKinley explained the reasoning behind the proposed increase. Trustee Brown clarified where the money would go. Trustee Moore discussed how the University of Wyoming compared to Law School rates nationally.

College of Law Dean Klint Alexander discussed tuition rates and associated difficulty as it related to recruiting out-of-state students. Faculty Senate Chairman Ken Chestek commented on the size of the College of Law and competitive tuition rates with peer law schools. Trustee Brown noted the resident tuition for the College of Law was the highest on campus. There was discussion on the makeup of resident and non-resident students for the College of Law. There was discussion on the economic effect of not increasing tuition for resident students. Acting President Neil Theobald suggested revisiting the tuition increase for Academic Year 2021.

Approved 7-18-19 @ 10:51 a.m.

#### Tuition Schedule for FY21

Trustee McKinley moved to approve the tuition schedule for Fiscal Year 2021 and Academic Year 2020-21 as set forth in the one page schedule in the Board materials. Trustee Scarlett seconded the motion. Trustee Schmid-Pizzato moved to amend the motion to state that non-resident law school tuition is at the 4% increase. Trustee Marsh seconded the amendment. Trustee McKinley made a friendly amendment to the amended motion that administration would revisit if and when an adjustment needed to be made on financial aid using 4% once the data was available prior to the start of academic year 20-21. Trustees Marsh and Schmid-Pizzato accepted the friendly amendment. The motion passed with a unanimous decision. Trustee Tully was not in attendance for the vote.

Trustee Sullivan expressed her support. Chairman True requested administrators bring this topic back to the Board to keep them informed.

#### **AGENDA ITEM TITLE:**

#### Enrollment Management Planning Comprehensive Report, Kyle Moore

#### MINUTES FROM THE MEETING:

Associate Vice Provost for Enrollment Management Kyle Moore introduced Director of Transfer Relations Amanda Reeder and provided an update on the progress of Enrollment Management practices at the university and nationally. Moore presented high school graduation trends locally and nationally and how the university has responded. Moore discussed commitment to improve and plans to increase service to transfer students particularly those from Wyoming community colleges.

Trustee Schmid-Pizzato inquired about the trend of applicants. She explained there had been an increase in applicants. Trustee Baldwin noted the complications of timing with university staff visits to different areas of the State. ASUW President Jason Wilkins spoke to his experience in applying to the University of Wyoming and inquired if the application fee was still being waived for Wyoming High School Students.

#### AGENDA ITEM TITLE: Financial Aid Discussion, Jewell/Kyle Moore

#### MINUTES FROM THE MEETING:

Associate Vice President for Budget and Institutional Planning David Jewell presented eleven recommendations that comprised the Tuition and Financial Aid plan for the 2020-21 Academic school year. Jewell discussed how financial aid resources at the university should be developed, managed, and deployed in order to enroll and deliver a quality education to as many Wyoming citizens as possible. Jewell presented other goals to maintain affordability of attending the university for students from lower income Wyoming families, limit student debt for Wyoming families, retain students through graduation, and increase the share of financial aid paid by gifts provided to the University of Wyoming Foundation.

Jewell discussed possible safety net caps in response to inquiry from Chairman True. Trustee Brown inquired how closely the metrics would be tracked. There was discussion on the order in which the funding would be applied. There was discussion on the type of aid that would be offered.

Approved 7-18-19 @ 2:22 p.m.

#### Financial Aid Recommendations

Trustee McKinley moved for adoption for financial aid recommendations presented by the administration and as outlined on page 3 of the materials for FY21 and academic year 2020-21. Trustee Fall seconded the motion. The motion passed with a unanimous decision. Trustee Tully was not in attendance for the vote.

#### AGENDA ITEM TITLE: Information: WyoCloud HCM Update, Scarlett/Durr

#### MINUTES FROM THE MEETING:

Trustee Scarlett updated the Board on the recent WyoCloud HCM rollout. He noted Associate Vice President for Human Resources Jeanne Durr's upcoming retirement. Associate Vice President for Budget and Institutional Planning David Jewell explained how they were working through payroll in the new system. Trustee Scarlett noted how important the available online training was.

Faculty Senate Chairman Ken Chestek reported on the faculty perspective.

#### AGENDA ITEM TITLE: Legislative Session Updates, Brown/Asay

#### MINUTES FROM THE MEETING:

Director of Government Relations Meredith Asay provided the Board with an update on relations and interactions between the university and the Legislature since the session. She related praise of the university by the Chairman of the Efficiency Commission, Senate President Drew Perkins. Asay provided reports from other legislative committees during the legislative interim.

Trustee Brown explained the relationship between the Housing Task Force and the Campus Master Plan.

#### AGENDA ITEM TITLE: Campus Master Plan Update, Theobald

#### MINUTES FROM THE MEETING:

Acting President Neil Theobald presented guiding principles of the Campus Master Plan. These included advancing the Strategic Plan initiatives, supporting the university's academic, research and service missions, and celebrating Wyoming culture and identity. He emphasized outreach to Wyoming communities, importance to creating a vibrant campus life experience for student success, and continuing to support a competitive intercollegiate athletics program. Theobald described guiding principles related to the university's land-grant legacy through stewardship of the environment and natural systems, enhancing connections with the Laramie community and downtown, and creating an inclusive campus that welcomed communities from Wyoming and beyond. Theobald outlined the upcoming schedule for the Campus Master Plan Committee.

#### **AGENDA ITEM TITLE:**

#### **Educational Attainment Efforts and Progress Report**, Sandy Caldwell

#### MINUTES FROM THE MEETING:

Northwest Community College President Stephanie Hicswa reported on the Educational Attainment efforts including the alignment of work force, workplace and post-secondary programs, infrastructure, types of barriers, funding, and affordability.

Trustee Fall inquired about preliminary discussions related to increase enrollment. Hicswa noted the next Educational Attainment meeting would be October 10, 2019, on the University of Wyoming campus.

#### AGENDA ITEM TITLE: <u>UW Regulatory Structure Review Timeline Update</u>, Brown/Evans

#### MINUTES FROM THE MEETING:

General Counsel Tara Evans provided an update on the UW Regulations review timeline. Evans noted she hoped to have the process done sooner rather than later. Evans added there was 24 Presidential directives, which would be sun-setted. Trustee Sullivan acknowledged the amount of work that went into the process and the benefit to the university.

#### **AGENDA ITEM TITLE:**

#### **Budget Committee Recommendations for Consideration and Action**, McKinley

#### MINUTES FROM THE MEETING:

Trustee McKinley explained the Athletics budget adjustment request related to student medical expenses. He noted Athletics and General Counsel were working together to figure out a long-term solution.

Approved 7-18-19 @ 3:59 p.m.

#### Student Athletes Medical Expenses

Trustee McKinley moved to authorize the administration and athletics to use up to \$270,000 from the University wide unrestricted operating reserve account to cover the medical expenses of student athletes for FY 2019. Trustee Schmid-Pizzato seconded the motion. The motion passed with a unanimous decision. Trustee Bonner and Tully were not in attendance for the vote.

Trustee McKinley provided the final version of the Budget Committee recommendations to the Board. He outlined the different budget requests.

Trustee Sullivan noted her discomfort with the number 10 priority ranking of retaining faculty. Trustee McKinley pointed out priority one addressed block grant funding support.

Approved 7-18-19 @ 4:16 p.m.

#### **Budget Exception Request**

Trustee McKinley moved the Board of Trustees approve the FY21-22 Biennium Budget exception request as presented to the Board with the date of 7-18-19 on the bottom right hand corner with the authorization for the administration to compile this in the proper format to present it to the Governor with the proper expanded narratives. [*To be attached to final minutes document*]. Trustee Scarlett seconded the motion. The motion passed with a unanimous decision. Trustee Bonner and Tully were not in attendance for the vote.

#### AGENDA ITEM TITLE: Open Discussion on Items for Board Members on any Topics, True

#### MINUTES FROM THE MEETING:

Trustee Schmid-Pizzato welcomed Acting President Neil Theobald and asked he provide an update on his plans to deliver distance education. Theobald reported on the content of discussions held with Provost and Vice President for Academic Affairs Kate Miller. He noted distance education was the biggest priority for her office for the following year.

Miller discussed previous incentives geared toward distance education and the plans for the upcoming year to move programs forward. There was discussion on the timeline of the programs. Trustee Brown noted the need for technological improvements in teaching facilities to promote online courses. He further stated the need to include an in person component to online learning.

There was significant discussion regarding the perception of the university's distance education programs. Theobald noted the efforts to collaborate with the community colleges in the state. Chairman True discussed the need for a demonstration of the university's technological capabilities. Trustee Sullivan discussed an October date.

Trustee Moore noted her appreciation for the work done on the needs based aid passed earlier in the meeting. Chairman True explained why he would not advocate for the establishment of a new committee for the Board. President Theobald reported on the importance of the university to make contact and appropriately serve the state. He also noted the importance of using Trustee time as efficiently as possible.

Trustee Scarlett recommended creating a critical path and timelines for going forward.

#### **AGENDA ITEM TITLE: Presidential Search Update**, True

#### MINUTES FROM THE MEETING:

Chairman True discussed the proposed process for the University of Wyoming Presidential search. He noted that there was no intentional timeline, but the goal was to have a permanent President appointed by July 1, 2020. Trustee Fall inquired if the Trustee interviews would be in public or executive session. Chairman True explained in the previous search the interviews were conducted in Executive Session.

Trustee Sullivan discussed being intentional regarding the guiding principles of the search to include transparency as an opportunity to rekindle trust across the state. She suggested choices of search committee members should be intentional and a positive reflection of the university community. Trustee Sullivan stated that representative categories should be established to potentially include students, faculty, new in career, old in career, and in high esteem in their community in the state of Wyoming.

There was further discussion regarding soliciting input on the makeup of the search committee and that it would be the Board Chairman's final responsibility. Chairman True noted the time sensitivity to the process. Trustee Sullivan inquired if individuals had been approached to serve on the committee.

Trustee Baldwin expressed approval of former Trustee MacPherson's appointment as Chair of the Search Committee. Trustee Tully inquired how the committee membership would change if individuals declined to serve.

Approved 7-19-19 @ 8:31 a.m.

#### Presidential Search Process

Trustee Fall moved adoption of the presidential search process as presented to the Board as amended with additional text and noted the committee would be chaired by former Trustee John MacPherson. Trustee Schmid-Pizzato seconded the motion. The motion passed with a unanimous decision. Trustee Bonner and Tully were not in attendance for the vote.

Chairman True clarified that the amendment to the motion was regarding the specification of interviews in Executive session.

### **AGENDA ITEM TITLE:** Consideration and Action: Trustee Meeting Schedule for 2021 and 2022, True

#### MINUTES FROM THE MEETING:

Trustee McKinley discussed adjusting the schedule to reflect a Board conference call for June and July and an out of town meeting in August to provide flexibility for budgetary planning deadlines. Chairman True suggested action be taken on the proposed schedule and continue the consideration of making a change to the out of town meeting date.

Approved 7-19-19 @ 9:26 a.m.

#### Trustee Meeting Schedules 2021-2022

Trustee Baldwin moved approval of the calendars presented for the years 2021 and 2022 as presented in the Board packet. Trustee Fall seconded the motion. The motion passed with a unanimous decision. Trustee Bonner and Tully were not in attendance for the vote.

Trustee Sullivan requested to consider conflict with the Governor's Business Forum in November.

#### Friday, July 19, 2019 Business Meeting

#### **Roll Call**

The business meeting was called to order at 9:50 a.m. Trustee Brown took roll.

Trustees participating: Mel Baldwin, Kermit Brown, David Fall, Jeff Marsh, John McKinley, Macey Moore, Dick Scarlett, Laura Schmid-Pizzato, Michelle Sullivan, and Dave True. Trustees Bonner and Tully were not in attendance. Ex-officio Trustees Acting President Neil Theobald and ASUW President Jason Wilkins were in attendance. Ex-officio trustees Governor Mark Gordon, State Superintendent of Public Instruction Jillian Balow and Executive Director of Wyoming Community College Commission Sandy Caldwell were not in attendance.

#### **Approval of Board of Trustees Meeting Minutes (Public Session and Executive Session)**

• June 12, 2019, Board of Trustees Conference Call

#### **Reports**

#### **ASUW**

ASUW President Jason Wilkins thanked the Board for the revisions to UW Regulations specifically related to the plus/minus grading system. He provided the ASUW report, which included efforts related to student participation in events particularly during homecoming week and toward filling open ASUW positions. Wilkins discussed his meeting with Acting President Neil Theobald and noted the need to maintain a high level of student engagement in the presidential search process.

#### **Staff Senate**

Staff Senate Vice President Meghan Monahan provided a report from Staff Senate, which included the challenges of filling vacancies. She discussed brown bag meetings with a guest speaker and staff development.

#### **Faculty Senate**

Faculty Senate Chairman Ken Chestek provided an update on UW Regulations Revisions. He reported the Great Colleges Survey Task Force requested Faculty Senate convene a workgroup to create a white paper on shared governance. Chestek remarked on faculty inclusion in the Presidential Search process.

Provost and Vice President for Academic Affairs Kate Miller spoke to the meaning of shared governance.

Public Testimony [held Friday, July 19, 2019 from 10:00-10:30 a.m.]

Director of Engagement and Outreach Jean Garrison discussed a list of activities for the Wyoming Women's Suffrage Celebration on December 10, 2019.

#### **Committee of the Whole – REGULAR BUSINESS**

#### **Board of Trustees Committee Report**

[Note – Committees of the Board were not scheduled to meet for this meeting.]

#### <u>Liaison to Other Boards</u>

• UW Alumni Association Board – Wava Tully

Executive Director of Alumni Relations Keener Fry provided an update on the UW Alumni Association Board activities. He noted there had been 4,129 unique alumni who participated in student recruitment programs, career programs, and who had attended or volunteered at events. He explained that alumni were in engaged in multiple areas. Fry updated the Board on out of town events.

- Foundation Board Jeff Marsh & David Fall

  Trustee Marsh provided a report from the University of Wyoming Foundation Board. He reported on significant gifts.
- Haub School of Environment and Natural Resources Michelle Sullivan
  Trustee Sullivan reported Haub School Dean Mindy Benson had tendered her resignation
  effective December 31, 2019.
- Energy Resources Council Dave True
   Chairman True provided a report from Executive Director of the School of Energy Resources (SER) Mark Northam, which included updates regarding the Carbon Safe Phase II grant, implementation of quantitative policy analysis program with the initiation of the Center for Energy Regulation and Policy. He noted that SER Director of Energy Policy Kip Coddington and Associate Professor of Economics Rob Godby would lead a group of interdisciplinary faculty and graduate students.
- Cowboy Joe John McKinley
  Trustee McKinley provided an update on the activities of the Cowboy Joe Club which included a golf tournament and a Cowboy Joe Club auction in Cheyenne. He also discussed new personnel.

#### OTHER ACTION TAKEN DURING MEETING:

Approved 7-19-19 @ 9:51 a.m.

#### Board of Trustees Public Session and Executive Session Meeting Minutes

Trustee Baldwin moved approval of the Board of Trustee minutes for both the Public Session and Executive Session of the June 12, 2019 Conference Call meeting. Trustee Fall seconded the motion. The motion passed with a unanimous decision. Trustees Bonner and Tully were not in attendance for the vote.

Approved 7-19-19 @ 10:24 a.m.

#### Personnel Report

Trustee Marsh moved to approve the personnel report as discussed in Executive Session and provided in the Board report. Trustee Baldwin seconded the motion. The motion passed with a unanimous decision. Trustees Bonner and Tully were not in attendance for the vote.

#### **New Business**

#### **Date of Next Meeting**

August 14, 2019 (conference call)

#### Adjournment

The Board adjourned the meeting at 10:25 a.m.

#### **Executive Session Information**

[The UW Board of Trustees met in Executive Session on Wednesday, July 17, 2019 and Thursday, July 18, 2019 in the Central Wyoming College, Intertribal Education and Community Center Riverton, Wyoming]

#### Wednesday, July 17, 2019 [8:30-10:00 a.m.]

Trustee Brown moved that the Board enter into Executive Session for the purpose of:

- 1. Receiving information classified as confidential by law under Wyoming Statute 16-4-405(a)(ix)
- 2. Consideration of the selection of a site or the purchase of real estate under Wyoming Statute 16-4-405(a)(vii)
- 3. Consideration of the appointment of a public employee under Wyoming Statute 16-4-405(a)(ii)
- 4. Consideration of the acceptance of gifts, donations and bequests which the donor has requested in writing to be kept confidential under Wyoming Statute 16-4-405(a)(viii); and
- 5. Matters concerning litigation to which the governing body is a party or proposed litigation to which the governing body may be a party under Wyoming Statute 16-4-405(a)(iii).

He noted this session will be attended by the 12 voting members of the Trustees, ex-officio members Superintendent for Public Instruction Jillian Balow, ASUW President Jason Wilkins, Governor Mark Gordon or representative, Executive Director of the Wyoming Community College Commission Sandy Caldwell, Managing Director Shannon Polk, IT Specialist Lisa Stafford, General Counsel Tara Evans, and the following administrators during their respective topics: Provost and Vice President for Academic Affairs Kate Miller and Vice President for Institutional Advancement Ben Blalock. Trustee Marsh seconded the motion, which passed unanimously. The Board entered Executive Session at 8:37 a.m.

Trustees participating: Mel Baldwin, Brad Bonner, Kermit Brown, David Fall, Jeff Marsh, John McKinley, Macey Moore, Laura Schmid-Pizzato, Dick Scarlett, Michelle Sullivan, Dave True and Wava Tully (phone). Ex-Officio Trustees Acting President Neil Theobald, ASUW President Jason Wilkins, Ex-officio Trustee Executive Director for Wyoming Community College Commission Sandy Caldwell and State Superintendent of Public Instruction Jillian Balow were not in attendance. Ex-Officio Trustee Governor Mark Gordon was not attendance; Senior Policy Advisor Lachelle Brant attended on his behalf.

General Counsel Tara Evans, Executive Director of Board Relations and Deputy Secretary Shannon Polk, and IT Specialist Lisa Stafford, attended the entirety of the meeting.

#### Thursday, July 18, 2019 [9:40-10:00 a.m.]

Trustee Brown moved that the Board enter into Executive Session for the purpose of consideration of the selection of a site or the purchase of real estate under Wyoming Statute 16-4-405(a)(vii). He noted this session will be attended by the 12 voting members of the Trustees, ex-officio members Superintendent for Public Instruction Jillian Balow, ASUW President Jason Wilkins, Governor Mark Gordon or representative, Executive Director of the Wyoming Community College Commission Sandy Caldwell, State Superintendent of Public Instruction Jillian Balow, Managing Director Shannon Polk, IT Specialist Lisa Stafford, General Counsel Tara Evans, and

Interim Vice President for Administration Bill Mai. Trustee Marsh seconded the motion, which passed unanimously. The Board entered Executive Session at 9:43 a.m.

Trustees participating: Mel Baldwin, Brad Bonner, Kermit Brown, David Fall, Jeff Marsh, John McKinley, Macey Moore, Laura Schmid-Pizzato, Dick Scarlett, Michelle Sullivan, Dave True and Wava Tully (phone). Ex-Officio Trustees Acting President Neil Theobald, ASUW President Jason Wilkins, and State Superintendent of Public Instruction Jillian Balow were in attendance. Ex-officio Trustee Executive Director for Wyoming Community College Commission Sandy Caldwell was not in attendance. Ex-Officio Trustee Governor Mark Gordon was not attendance; Senior Policy Advisor Lachelle Brant attended on his behalf.

General Counsel Tara Evans, Executive Director of Board Relations and Deputy Secretary Shannon Polk, and IT Specialist Lisa Stafford attended the entirety of the meeting.

Respectfully submitted,

Shannon Polk

Executive Director of Board Relations

& Deputy Secretary, UW Board of Trustees

RoseMarie London

Mengin

Senior Administrative Assistant