

**THE UNIVERSITY OF WYOMING**

**BOARD OF TRUSTEES' REPORT**  
**AND SUPPLEMENTAL MATERIALS**

**September 14-16, 2022**

The final report can be found on the University of Wyoming Board of Trustees Website at  
<http://www.uwyo.edu/trustees/>

## **University of Wyoming Mission Statement (July 2017)**

We honor our heritage as the state's flagship and land-grant university by providing accessible and affordable higher education of the highest quality; rigorous scholarship; the communication and application of knowledge; economic and community development; and responsible stewardship of our cultural, historical and natural resources.

In the exercise of our primary mission to promote learning, we seek to provide academic and co-curricular opportunities that will:

- Graduate students who have experienced the frontiers of scholarship and creative activity and who are prepared for the complexities of an interdependent world;
- Cultivate a community of learning energized by collaborative work among students, faculty, staff and external partners.
- Nurture an environment that values and manifests diversity, internationalization, free expression, academic freedom, personal integrity and mutual respect; and
- Promote opportunities for personal health and growth, physical health, athletic competition and leadership development for all members of the university community.

As Wyoming's only public university, we are committed to scholarship, outreach and service that extend our human talent and technological capacity to serve the people in our communities, our state, the nation and the world.

# TRUSTEES OF THE UNIVERSITY OF WYOMING AGENDA

September 14-16, 2022

Marian H. Rochelle Gateway Center

Laramie, Wyoming

*Note: Only topics that have support materials provided in advance of the meeting are contained within this report. Topics that will be discussed with only a verbal report do not have information included.*

## **WORK SESSIONS**

Highlighting Research Excellence – Chitnis/Weinig

“Saddle Up” Debrief and Analysis – Seidel/Carman .....6

Update on Research at the AMK Ranch – Chitnis .....19

Annual Reports:

- Status of implementation on the UW Strategic Plan and President’s Report on Accomplishments – Seidel/Carman .....26

Biennium Budget Committee Recommendation - UW Fundraising Priorities [*postponed from July 2022 meeting*] Schmid-Pizzato/Seidel/Stark.....23

Annual Reports (continued):

- Fall Enrollment Census Day Report – Moore .....30
- Recruitment and Marketing outcomes Report – Moore .....32
- List of deleted and new Courses (per UW Regulation 2-116) – Ahern/Barrett .....45
- Faculty Appointments (per UW Regulation 2-1) – Benham-Deal .....53
- UW Foundation Investments (per MOU with Foundation) – Stark .....57
- Expenditures MHRGC facilities maintenance fund (per lease agreement with UW Foundation) – Stark.....59
- Office of Diversity, Equity, and Inclusion – Chestnut .....64
- Intercollegiate Athletics (per UW Regulation 3-1) – Burman.....72

Information and Discussion: University of Wyoming’s Family Medicine Residency Programs and the Educational Health Center of Wyoming (EHCW) primary care services – Warren/Kean .....74

Consideration and Action: Final Tuition Recommendations – Kean .....77

## **Trustee Committee Reports [*Committee Packets Provided Separately*]**

*Academic and Student Affairs Committee; Michelle Sullivan (Chair)*

Consideration and Action:

- Notice of Intent: Graduate Certificate in Entrepreneurship and Innovation
- Department Name Changes:
  - Department of Chemical and Biomedical Engineering
  - Department of Electrical Engineering and Computer Science
  - Department of Energy and Petroleum Engineering

*Biennium Budget Committee; Laura Schmid-Pizzato (Chair)*

Consideration and Action per UW Regulation 11-5 [placeholder]

- ASUW Non-Citizen/International Student Support Fund
- ASUW Student Priorities Fund

*Facilities Contracting Committee; Kermit Brown (Chair)*

Consideration and Action

- Fuel Facility – Budget, Delivery Method
- UW Police Facility Demolition – Budget, Delivery Method
- Bradley Street Clearing– Amended Budget
- College of Law – Design Amendment
- Student Housing- Traffic Study Design Amendment
- Grounds Storage Building – Design Amendment
- High Bay – Laboratory Renovations
- Stadium – Design Amendment
- Natatorium – Design Amendment
- Feed Mill – Design Consultant Selection
- Wyoming Union- Retail – Budget, Project, Delivery Method, Funding
- Housing GMP

*Fiscal and Legal Affairs Committee; Macey Moore (Chair)*

*Legislative Relations Committee; Kermit Brown (Chair)*

*Research and Economic Development Committee; David Fall (Chair)*

## **Business Meeting**

Roll Call

Approval of Board of Trustees Meeting Minutes (Public Session & Executive Session)

- August 17, 2022, UW Board of Trustees Conference Call Meeting

Reports

ASUW - President Allison Brown

Staff Senate – President Tim Nichols

Faculty Senate – Chairman Renee Laegreid

Public Testimony [*Scheduled for Thursday, September 15, 2022, 11:00 a.m.*]

Committee of the Whole

Regular Business

Board Committee Reports [*Scheduled for Thursday, September 15, 2022, at 3:30 p.m.*]

Trustee Committees - [*Note: Committees of the Board will provide reports during the regular work sessions and will not have a formal report to provide during the Business Meeting.*]

Liaison to Other Boards –

- UW Alumni Association Board – Laura Schmid-Pizzato & Jack Tennant
- Foundation Board – Jeff Marsh & David Fall

- Haub School of Environment & Natural Resources – Michelle Sullivan
- Energy Resources Council – Dave True
- Cowboy Joe – John McKinley

Proposed Items for Action:

- I. Academic Personnel – Carman/Benham-Deal
- II. Non-Academic Personnel – Seidel
- III. Contracts, agreements, procurements over \$1 million or 5 years in length – Evans

Information Only Items: [no action, discussion, or work session]

- Vice President of for Finance and Administration on new temporarily Restricted endowment accounts establish during the past year (per Trustee Directive) – Kean .....78
- VP for Finance and Administration’s report on balances, transaction, and investment returns for the following Trustee reserve accounts (per Trustee Directive) – Kean.....79
  - Passenger Plane Reserve Account
  - Risk Pool/Litigation Reserve Account
  - Residence Hall Reserve Account
  - Recruitment and Retention Reserve Account
  - Special Project Reserve Account
  - Operation Reserve Account
  - Construction Reserve Account
- Contracts and Procurement Report (per UW Regulation 7-2) – Evans .....81
- Capital Construction Report – Brown/Mai .....86
- Foundation Monthly Giving Report – Blalock [*Provided separately*]

New Business

Date of Next Meeting: October 12, 2022 (conference call)

Adjourn Meeting

**AGENDA ITEM TITLE: Saddle Up, Seidel/Carman**

**SESSION TYPE:**

- Work Session
- Information Session
- Other
- [Committee of the Whole – Items for Approval]

**APPLIES TO STRATEGIC GOALS:**

- Yes (select below):
  - Institutional Excellence
  - Student Success
  - Service to the State
  - Financial Growth and Stability
- No [Regular Business]

- Attachments are provided with the narrative.*

**EXECUTIVE SUMMARY:**

Saddle Up was implemented for the first time at UW in August 2022 after more than a year of planning by dozens of UW staff and faculty. UW decided to do a full first-year student and unique population implementation. This was an ambitious start, especially knowing there were also some co-existing tasks associated with modifications in the academic restructuring and yet data, from numerous institutions, has shown the positive impact of such programs to student preparedness, success and retention is seen across nearly all student populations.

The program is an enhanced curriculum that introduces students to the demands of college coursework and helps them develop critical thinking, planning, and study skills necessary for future success. This program offers students a look into the experience of an academic semester including participation in classes, homework preparation, fitness and wellness, connection with classmates, study time and essential skills sessions. In addition, the program tackles head-on the post-pandemic challenges associated with reengaging students in academic and student life.

The Saddle Up experience focuses on four core Student Learning Outcomes:

- SLO 1: Students are developing a sense of community at UW.
- SLO 2: Students demonstrate the ability to navigate coursework.
- SLO 3: Students are able to establish study skills.
- SLO 4: Students are able to identify and access UW resources.

Assessment of the pilot implementation of the program is currently underway. Data available for review at this Board meeting includes pre and post-assessments of students who participated in Saddle Up. In addition to student feedback, the Saddle Up team is gathering feedback and assessment from all collaborating departments across campus. We will be joined by student “Poke Pack” leaders and a Saddle Up participant in our presentation.

**PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:**

In previous meetings the Board heard plans for the creation and first-time implementation of the Saddle Up onboarding and college preparation program.

**WHY THIS ITEM IS BEFORE THE BOARD:**

Board request.

**ACTION REQUIRED AT THIS BOARD MEETING:**

n/a

**PROPOSED MOTION:**

n./a

**PRESIDENT'S RECOMMENDATION:**

n/a



# SADDLE UP SCHEDULE



For a digital version of the schedule, scan the QR Code.

AUGUST 14 | SUNDAY

- 8:00 - 3:30 pm **Move-in** | Residence Halls
- 2:00 - 3:50 pm **Parent Reception** | UW Conference Center
- 3:45 - 4:15 pm **Residence Hall Meet Up** | Residence Halls  
Meet your Resident Assistants and community members to walk to Arena Auditorium.
- 4:15 - 5:15 pm **Convocation** | Arena Auditorium  
At Convocation you will meet your incoming class of 2022, hear from the President and UW leaders, and officially join the UW community!
- 5:15 - 5:30 pm **Meet Pokes Packs** | Arena Auditorium Concourse
- 5:30 - 7:30 pm **Welcome Dinner & Games** | Washakie Dining
- 7:30 - 8:30 pm **RA Floor Meetings** | Residence Halls

AUGUST 15 | MONDAY

- 7:00 - 7:45 am **Grab & Go Breakfast** | Washakie Dining
- 7:50 - 8:00 am **Residence Hall Meet Up** | Residence Halls  
Meet your Resident Assistants and community members to walk to Prexy's Pasture.
- 8:15 - 8:35 am **Saddle-Up Kick Off** | A&S Auditorium
- 8:35 - 8:45 am **Coordinated Dismissal to College** | A&S Auditorium
- 9:00 - 10:30 am **Class** | Various
- 10:45 - 11:30 am **Skill Session: Adulthood 101** | A&S Auditorium
- 11:30 - 1:30 pm **Rotating Lunch** | Washakie Dining / Various  
Group rotation between cohort, lunch at washakie, or free time.
- 1:30 - 1:50 pm **Break**
- 2:00 - 4:00 pm **College Sessions** | Various
- 4:15 - 6:15 pm **Rotating Dinner/Wellness Pillar Group** | Washakie Dining Or Various  
Group rotation between dinner at Washakie and Wellness Pillar group.
- 6:30 - 7:30 pm **Poke Pack Time** | Various
- 7:45 - 9:00 pm **RA Programming** | Residence Halls

AUGUST 16 | TUESDAY

- 7:00 - 7:45 am **Grab & Go Breakfast** | Washakie Dining
- 7:50 - 8:00 am **Residence Hall Meet Up** | Residence Halls  
Meet your Resident Assistants and community members to walk to Saddle-Up Kick Off.
- 8:15 - 8:35 am **Saddle-Up Kick Off** | A&S Auditorium
- 8:35 - 8:45 am **Coordinated Dismissal to Colleges** | A&S Auditorium
- 9:00 - 10:30 am **Class** | Various
- 10:45 - 11:30 am **Study Time/PASS** | Various
- 11:30 - 1:30 pm **Rotating Lunch** | Washakie Dining / Various  
Group rotation between cohort, lunch at washakie, or free time.
- 1:30 - 1:50 pm **Break**
- 2:00 - 4:00 pm **College Sessions** | Various
- 4:15 - 6:15 pm **Rotating Dinner/Wellness Pillar Group** | Washakie Dining Or Various  
Group rotation between dinner at Washakie and Wellness Pillar group.
- 6:15 - 8:00 pm **Meet Your RA, Class Photo & Pep Rally** | War Memorial Stadium  
Cheer along to Ragtime Cowboy Joe, meet your RA, receive your class shirt and participate in the 2022 class photo!
- 8:15 pm **Return To Residence Halls** | Residence Halls

AUGUST 17 | WEDNESDAY

- 7:00 - 7:45 am **Grab & Go Breakfast** | Washakie Dining
- 7:50 - 8:00 am **Residence Hall Meet Up** | Residence Halls  
Meet your Resident Assistants and community members to walk to Saddle-Up Kick Off.
- 8:15 - 8:35 am **Saddle-Up Kick Off** | A&S Auditorium
- 8:35 - 8:45 am **Coordinated Dismissal to College** | A&S Auditorium
- 9:00 - 10:30 am **Class** | Various
- 10:45 - 11:30 am **Pokes Pack Time** | Various
- 11:30 - 1:30 pm **Rotating Lunch** | Washakie Dining / Various  
Group rotation between cohort, lunch at washakie, or free time.
- 1:30 - 1:50 pm **Break**
- 2:00 - 4:00 pm **College Sessions** | Various
- 4:15 - 6:15 pm **Rotating Dinner/Wellness Pillar Group** | Washakie Dining Or Various  
Group rotation between dinner at Washakie and Wellness Pillar group.
- 6:30 - 8:00 pm **Pokes Pack Time** | Various
- 8:00 - 9:15 pm **RA Programming** | Residence Halls



AUGUST 18 | THURSDAY

- 7:00 - 7:45 am **Grab & Go Breakfast** | *Washakie Dining*
- 7:50 - 8:00 am **Residence Hall Meet Up** | *Residence Halls*  
Meet your Resident Assistants and community members to walk to Saddle-Up Kick Off.
- 8:15 - 8:35 am **Saddle-Up Kick Off** | *A&S Auditorium*
- 8:35 - 8:45 am **Coordinated Dismissal to College** | *A&S Auditorium*
- 9:00 - 10:30 am **Class** | *Various*
- 10:45 - 11:30 am **Study Time/PASS** | *Various*
- 11:30 - 1:30 pm **Rotating Lunch** | *Washakie Dining / Various*  
Group rotation between cohort, lunch at washakie, or free time.
- 1:30 - 1:50 pm **Break**
- 2:00 - 4:00 pm **College Sessions** | *Various*
- 4:15 - 6:15 pm **Rotating Dinner/Wellness Pillar Group** | *Washakie Dining Or Various*  
Group rotation between dinner at Washakie and Wellness Pillar group.
- 6:30 - 7:45 pm **Create & Explore** | *Innovation Spaces*  
Sign up in advance. Ask your RA or Poke Pack leader for information.
- 8:00 - 9:15 pm **Create & Explore** | *Innovation Spaces*  
Sign up in advance. Ask your RA or Poke Pack leader for information.
- 9:15 pm **Return To Residence Halls** | *Residence Halls*

AUGUST 19 | FRIDAY

- 7:00 - 7:45 am **Grab & Go Breakfast** | *Washakie Dining*
- 7:50 - 8:00 am **Residence Hall Meet Up** | *Residence Halls*  
Meet your Resident Assistants and community members to walk to Arts & Sciences.
- 8:15 - 8:35 am **Saddle-Up Kick Off** | *A&S Auditorium*
- 8:35 - 8:45 am **Coordinated Dismissal to College** | *A&S Auditorium*
- 9:00 - 10:30 am **Class** | *Various*
- 10:30 - 10:45 am **Resource Fair** | *Wyoming Union*
- 11:30 - 1:30 pm **Rotating Lunch** | *Washakie Dining / Various*  
Group rotation between cohort, lunch at washakie, or free time.
- 1:30 - 1:50 pm **Break**
- 2:00 - 4:00 pm **Major Exploration & Fair** | *Various*
- 4:15 - 5:30 pm **Closing Speaker, Alex Weber** | *A&S Auditorium*  
Overcome your challenges, fears, and failures to achieve your highest goals!
- 5:30 - 8:30 pm **Friday Night Bus Run** | *Wyoming Union Bus Stop*  
Hitch a ride to Downtown Laramie. Enjoy the farmers market and check out the local shops!
- 5:30 - 7:30 pm **Dinner Or Downtown Farmers Market** | *Washakie Dining or on your own in Downtown Laramie*
- 8:00 - 10:00 pm **Union After Dark** | *Wyoming Union*  
Join us for over a dozen events and activities happening throughout the Union!

AUGUST 20 | SATURDAY

- 9:00 - 11:30 am **Morning Activities** | *Various*  
Sleep in, go shopping, explore campus or Laramie. Half Acre opens at 9:00am. The Library opens at 12:00pm. The Art Museum opens at 10:00 am.
- 10:00 - 12:30 pm **Brunch** | *Washakie Dining*
- 1:00 - 2:30 pm **RA Floor Meeting** | *Residence Halls*  
Meet your Resident Assistants and community members to walk to We Are UW.
- 2:30 - 3:30 pm **We Are UW** | *A&S Auditorium*
- 4:30 - 6:00 pm **Dinner** | *Washakie Dining*
- 5:00 - 8:00 pm **Volleyball vs. CSU Pueblo** | *Sports Complex*
- 6:00 - 9:00 pm **Cowboy Carnival** | *FSL Mall*  
Nothing commemorates summer like a good carnival! Come join us for prizes, food, music and games!

AUGUST 21 | SUNDAY

- 10:00 - 1:30 pm **Brunch** | *Washakie Dining*
- 11:00 - 4:00 pm **Wyoming Union & University Bookstore** | *Wyoming Union*
- 11:00 am OR 1:00 pm **Healthy Relationships & Consent** | *A&S Auditorium or Wyoming Union*  
This program offers our incoming students an opportunity to constructively contribute to dialogue about healthy relationships, sexual health and consent.
- 2:30 - 4:30 pm **Rec Fest** | *Prexy's Pasture*  
Join Campus Recreation for yard games and various activities!
- 4:30 - 5:30 pm **Schedules & Snow Cones** | *Prexy's Pasture*  
Enjoy a snow cone while walking around campus locating your classrooms to prepare for the first day of class! Residence Life staff will be ready to help you find your classrooms.
- 5:30 - 7:30 pm **Dinner** | *Washakie Dining*
- 8:00 - 10:00 pm **Movie at the Stadium** | *War Memorial Stadium*  
Residential Housing Association (RHA) presents the movie, Lightyear! Discover Buzz Lightyear's origin story while you munch on popcorn. Don't forget to bring your blanket!

AUGUST 22 & 23 | MONDAY & TUESDAY

- 7:30 - 1:30 pm **Information & Welcome Booths** | *Various*



10:00 am - 2:00 am  
 For transport to local  
 Laramie locations.  
 307-766-RIDE

**Saddle Up 2022:  
Pre and Post  
Study Habits & Campus Resources  
Perceptions  
from Participants in Inaugural Year**

\*Pre- survey respondents: 1250

\*Post-survey respondents: 878

Please rank the following study habits from “Not Important” to “Very Important:”

Percentage

	Accessing UW Libraries (physical and/or online) to study		Establishing a study group		Identifying study location on campus (or at a distance site)		Understanding frequency and duration for successful study habits		Time management	
	Pre	Post	Pre	Post	Pre	Post	Pre	Post	Pre	Post
Not Important	0.3%	0.9%	4.1%	1.5%	1.9%	1.0%	0.9%	0.7%	0.2%	0.3%
Slightly Important	4.8%	1.3%	14.7%	4.4%	6.9%	2.1%	3.0%	1.5%	0.8%	0.5%
Moderately Important	19.7%	17.3%	36.0%	25.5%	18.2%	15.0%	12.3%	11.8%	3.7%	6.5%
Important	43.9%	50.6%	31.4%	47.2%	43.1%	49.0%	40.6%	47.3%	18.1%	24.7%
Very Important	31.3%	29.9%	13.8%	21.4%	29.9%	32.9%	43.3%	38.7%	77.2%	67.9%

Counts

	Accessing UW Libraries (physical and/or online) to study		Establishing a study group		Identifying study location on campus (or at a distance site)		Understanding frequency and duration for successful study habits		Time management	
	Pre	Post	Pre	Post	Pre	Post	Pre	Post	Pre	Post
Not Important	4	8	51	13	24	9	11	6	3	3
Slightly Important	60	11	184	38	86	18	37	13	10	4
Moderately Important	246	151	450	223	227	131	154	103	46	57
Important	549	442	393	412	539	428	507	413	226	216
Very Important	391	261	172	187	374	287	541	338	965	593

75.2% pre to 80.5% post said accessing UW libraries important/very important.

45.2% pre to 68.6% post said establishing a study group important/very important.

73% pre to 81.9% post said identifying a study location important/very important.

83.9% pre to 86% post said understanding frequency and duration for successful study important/very important.

Time management: 77.2% very important pre dropped to 67.9% very important post  
 (95.3% pre to 92.7% post important/very important)

Please indicate your current comfort level with the following study habits:

Percentage

	Accessing UW Libraries (in-person and/or online) to study		Working with other students to <u>understand</u> course materials		Working with other students to <u>explain</u> course materials		Working with other students to prepare for an exam, quiz, or large assignment	
	Pre	Post	Pre	Post	Pre	Post	Pre	Post
Very Uncomfortable	2.9%	2.4%	1.8%	2.3%	2.0%	2.5%	1.4%	2.4%
Uncomfortable	18.0%	6.0%	10.9%	5.1%	11.4%	6.1%	9.6%	6.1%
Neutral	46.5%	25.6%	37.5%	24.0%	39.4%	25.9%	33.3%	21.6%
Comfortable	24.3%	44.5%	39.8%	50.3%	36.7%	49.0%	43.0%	51.0%
Very Comfortable	8.3%	21.5%	10.0%	18.3%	10.5%	16.6%	12.7%	18.9%

Count

	Accessing UW Libraries (in-person and/or online) to study		Working with other students to <u>understand</u> course materials		Working with other students to <u>explain</u> course materials		Working with other students to prepare for an exam, quiz, or large assignment	
	Pre	Post	Pre	Post	Pre	Post	Pre	Post
Very Uncomfortable	36	21	23	20	25	22	18	21
Uncomfortable	225	52	136	44	142	53	120	53
Neutral	581	223	469	209	493	225	416	188
Comfortable	304	387	497	438	459	426	537	444
Very Comfortable	104	187	125	159	131	144	159	164

32.6% pre to 66% post said comfortable/very comfortable accessing UW Libraries

49.8% pre to 68.6% post said comfortable/very comfortable working with other students to understand course materials

47.2% pre to 65.5% post said comfortable/very comfortable working with other students to explain course materials

55.7% pre to 69.9% post said comfortable/very comfortable working with other students to prep for exam/quiz/assignments

Note: for the 3 "working with other students" items, small increases happened from pre to post in "very uncomfortable."

**Consider what you know about frequency and duration for successful study habits. Please rate your current understanding of the following:**

**Percentage**

	Strategies for distributing your work evenly throughout the semester		Techniques to implement specific test strategies for before, during and after a test		Strategies for better understanding and retention of course content	
	Pre	Post	Pre	Post	Pre	Post
No Understanding	0.9%	1.7%	1.0%	2.0%	0.9%	1.7%
Little Understanding	10.8%	4.8%	15.8%	6.6%	12.7%	6.0%
Moderate Understanding	37.7%	22.9%	40.6%	26.2%	41.4%	24.8%
Fair Level of Understanding	40.5%	50.2%	33.0%	44.8%	35.9%	46.2%
High Level of Understanding	10.2%	20.3%	9.6%	20.4%	9.1%	21.2%

**Count**

	Strategies for distributing your work evenly throughout the semester		Techniques to implement specific test strategies for before, during and after a test		Strategies for better understanding and retention of course content	
	Pre	Post	Pre	Post	Pre	Post
No Understanding	11	15	12	17	11	15
Little Understanding	135	42	198	57	159	52
Moderate Understanding	471	198	507	227	517	215
Fair Level of Understanding	506	435	413	388	449	400
High Level of Understanding	127	176	120	177	114	184

50.7% pre to 70.5% post said fair/high understanding of strategies for distributing work evenly throughout semester

42.6% pre to 65.2% post said fair/high understanding of techniques to implement test strategies

45% pre to 67.4% post said fair/high understanding of strategies to understand and retain course content

Note: small increase in "no understanding" from pre to post

Consider what you know about time management for success. Please rate your current understanding of the following:

Percentage

	Methods for creating short and long-term study goals		Strategies for maintaining an up-to-date calendar		Setting priorities for each day, week, month, and year	
	Pre	Post	Pre	Post	Pre	Post
No Understanding	0.7%	1.4%	1.2%	2.0%	0.3%	2.0%
Little Understanding	9.4%	5.0%	10.2%	4.7%	6.1%	2.4%
Moderate Understanding	34.2%	21.9%	25.6%	18.1%	25.8%	17.3%
Fair Level of Understanding	42.2%	46.5%	40.1%	43.8%	43.2%	46.5%
High Level of Understanding	13.4%	25.2%	22.9%	31.4%	24.6%	31.8%

Count

	Methods for creating short and long-term study goals		Strategies for maintaining an up-to-date calendar		Setting priorities for each day, week, month, and year	
	Pre	Post	Pre	Post	Pre	Post
No Understanding	9	12	15	17	4	17
Little Understanding	118	43	128	41	76	21
Moderate Understanding	428	190	320	157	322	150
Fair Level of Understanding	528	403	501	379	540	403
High Level of Understanding	167	218	286	272	308	275

55.6% pre to 71.7% post fair/high understanding of methods for creating short- and long-term study goals

63% pre to 75.2% post fair/high understanding of strategies for maintaining up-to-date calendar

67.8% pre to 78.3% post fair/high understanding of setting priorities for each day, week, month, year

Note: small increase in "no understanding" from pre to post

**To what extent do you agree with each of the following statements? (knowledge of campus resources)**

**Percentage**

	I know how to access UW libraries in-person and/or online to find out information that I need.		I know that UW academic support services (tutoring services, writing center, etc.) can provide support to help me succeed academically.		I know how to access academic support services (tutoring services, writing center, etc.) in-person and/or online.	
	Pre	Post	Pre	Post	Pre	Post
<b>Strongly Disagree</b>	4.8%	2.7%	1.2%	0.8%	4.1%	1.2%
<b>Disagree</b>	24.8%	5.3%	4.9%	1.2%	29.8%	4.0%
<b>Neutral</b>	40.7%	22.0%	24.1%	13.8%	37.5%	19.7%
<b>Agree</b>	22.6%	46.2%	52.2%	50.9%	21.2%	49.7%
<b>Strongly Agree</b>	7.1%	23.8%	17.7%	33.4%	7.4%	25.4%

**Count**

	I know how to access UW libraries in-person and/or online to find out information that I need.		I know that UW academic support services (tutoring services, writing center, etc.) can provide support to help me succeed academically.		I know how to access academic support services (tutoring services, writing center, etc.) in-person and/or online.	
	Pre	Post	Pre	Post	Pre	Post
<b>Strongly Disagree</b>	60	23	15	7	51	10
<b>Disagree</b>	310	46	61	10	373	35
<b>Neutral</b>	509	190	301	119	469	170
<b>Agree</b>	282	400	652	440	265	430
<b>Strongly Agree</b>	89	206	221	289	92	220

69.8% pre to 84.3% post indicate they know that academic support services provide support to help with academic success

28.6% pre to 75.1% post indicate they know how to access academic support services

**To what extent do you agree with each of the following statements? (knowledge of campus resources)**

**Percentage**

	I know how to access UW Wellness center in-person and/or online.		I know that UW student support services (counseling center, financial aid, health center, etc.) can provide support for my overall well-being.		I know how to access these student support services in-person and/or online.	
	Pre	Post	Pre	Post	Pre	Post
<b>Strongly Disagree</b>	4.9%	2.1%	1.2%	1.5%	3.8%	1.7%
<b>Disagree</b>	29.1%	5.4%	5.0%	1.4%	25.0%	3.1%
<b>Neutral</b>	35.0%	23.6%	23.8%	16.6%	38.3%	23.1%
<b>Agree</b>	23.9%	46.0%	53.0%	51.2%	25.7%	48.8%
<b>Strongly Agree</b>	7.1%	22.9%	17.1%	29.2%	7.2%	23.2%

**Count**

	I know how to access UW Wellness center in-person and/or online.		I know that UW student support services (counseling center, financial aid, health center, etc.) can provide support for my overall well-being.		I know how to access these student support services in-person and/or online.	
	Pre	Post	Pre	Post	Pre	Post
<b>Strongly Disagree</b>	61	18	15	13	47	15
<b>Disagree</b>	364	47	62	12	313	27
<b>Neutral</b>	437	204	297	144	479	200
<b>Agree</b>	299	398	662	443	321	422
<b>Strongly Agree</b>	89	198	214	253	90	201

**31% pre to 68.9% post indicate they know how to access UW Wellness Center**

**70.1% pre to 80.5% post indicate they know that student support services can provide support for overall well-being**

**32.9% pre to 72% post indicate they know how to access student support services**



**Post Saddle Up Reflection: Do you feel you are developing a sense of community at UW?**

Sentiment	%	#
Yes	78.8%	693
Somewhat	12.6%	111
<b>Subtotal: Positive</b>	<b>91.5%</b>	<b>804</b>
Mixed	2.5%	22
Not really	1.7%	15
No	3.5%	31
<b>Subtotal: Negative</b>	<b>5.2%</b>	<b>46</b>
Neutral	0.8%	7

TOTAL responses 879

---

168 respondents elaborated on their sentiment.

**Negative Feedback**

- Only about 15 of the respondents with a negative reaction to this question elaborated.
- A few people articulated that they felt excluded by their assigned group.
- Some felt that they had developed a sense of community, but it was not because of Saddle Up. Several marching band members commented on this. There was also a nontraditional, single parent student who reflected that their situation made it more difficult to connect.
- Several also commented on the schedule not allowing the freedom to explore or meet those outside their assigned groups, or connect with others they already knew.
- On the other hand, at least one person noted that existing friends/groups made it harder to meet people.
- Others commented on how it felt "forced" meeting people.

## Post Saddle Up Reflection: Do you feel you are developing a sense of community at UW?

### Positive Feedback

- The ease of meeting people and connecting with the fellow members of their Poke Pack was by far one of the most common feedback themes.
- The welcoming demeanor, friendliness and niceness of fellow students, student leaders, and staff and faculty was also commented on.
- Belonging, connectedness, feeling at home were among the terms mentioned.
- A developing sense of community within majors was also commented on.
- There was also some acknowledgement that building their personal community was a work in progress, and there was some envisioning/hope that what had been experienced during the Saddle Up week would remain intact throughout the year, or further develop.
- The number of activities, learning about campus resources and support systems was also reflected upon as a positive aspect of the UW community, and that people at UW truly cared about student success.
- Some commented on how many different types of people they had met as part of the positive experience.
- At the same time, some still felt like they hadn't found "their people" yet.

**AGENDA ITEM TITLE: AMK Ranch Update, Chitnis**

**SESSION TYPE:**

- Work Session
- Information Session
- Other
- [Committee of the Whole – Items for Approval]

**APPLIES TO STRATEGIC GOALS:**

- Yes (select below):
  - Institutional Excellence
  - Student Success
  - Service to the State
  - Financial Growth and Stability
- No [Regular Business]

*Attachments are provided with the narrative.*

**EXECUTIVE SUMMARY:**

The University of Wyoming's unique asset in its UW-NPS Research Center at the AMK Ranch can develop into a world-class premier Institute for Research, Education, and Engagement. Biodiversity, ecology, and geology of the Yellowstone-Teton area impact Wyoming climate, water availability, culture, and economy; these impacts extend far beyond Wyoming. Since 2020, UW has embarked on the Crossing Divides Initiative to renew its vision for the AMK ranch. Based on this input from the UW faculty, UW proposes to embark on a research institute that will leverage AMK Ranch, one of UW's unique assets. The AMK ranch and the associated UW Teton Research Institute will report to the Research and Economic Development Division (REDD). The attached document summarizes progress and outlines next steps.

**PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:**

N/A

**WHY THIS ITEM IS BEFORE THE BOARD:**

Informational update to the UW Board of Trustees.

**ACTION REQUIRED AT THIS BOARD MEETING:**

N/A

**PROPOSED MOTION:**

N/A

**PRESIDENT'S RECOMMENDATION:**

N/A



## AMK ranch for launching UW Teton Research Institute<sup>1</sup>

The University of Wyoming's unique asset in its UW-NPS Research Center at the AMK Ranch can develop into a world-class premier Institute for Research, Education, and Engagement. Biodiversity, ecology, and geology of the Yellowstone-Teton area impact Wyoming climate, water availability, culture, and economy; these impacts extend far beyond Wyoming. Since 2020, UW has embarked on the Crossing Divides Initiative to renew its vision for the AMK ranch. Based on this input from the UW faculty, UW proposes to embark on a research institute that will leverage AMK Ranch, one of UW's unique assets. AMK ranch and the associated UW Teton Research Institute will report to the Research and Economic Development Division (REDD). This document summarizes progress and outlines next steps.

### Talking Points

- After a long shutdown, UW has started the AMK ranch activities partially in summer 22 and is committed to start them fully from summer 2023. In August 2022, the first Harlow lecture was presented for an audience of about 50 persons.
- UW has renewed our interactions with the National Park leadership. A recent meeting with the Park Ranger was successful in charting some of the common priorities and goals in expanding research capability of the ranch and in involving UW in Park's engagement efforts.
- UW will work with the Trustees and the Foundation to raise state and private funding for residential and research facilities at the UW-NPS Research Station (AMK ranch) which will allow year-long use and research activities.
- UW will establish the best in class, globally known research institute that is built on the unique advantages offered by the AMK ranch.
- UW research enterprise has already been successful in obtaining a highly competitive \$20 million grant for research, education and engagement centered around Wyoming's water and climate transitions using research and related activities at the AMK ranch.

### The Vision

Over the next 5 years, make the UW Teton Research Institute into a world-class home for world-class scholarship and experiences in Wyoming's world-class setting.

The UW Teton Research Institute will promote understanding of Wyoming's unique landscapes and their connections to the world by

- **Inspiring discoveries:** Advance the frontiers of knowledge by creating unique opportunities for scholars in Wyoming's iconic landscapes
- **Elevating experiences:** Enhance and expand opportunities for place-based learning for UW students, community scholars and experts, and the public
- **Connecting communities:** Share research and learning opportunities that cross boundaries and foster cooperation, understanding, and discourse of how Teton range impacts the state of Wyoming and beyond.

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<sup>1</sup> tentative name. other potential names- UW Grand Teton Institute, UW Teton Research, Education and Engagement Institute (UW TREE Institute), UW Teton-Yellowstone Institute

## The Mission:

To achieve our vision, UW students and faculty partner with the National Park Service and others in Wyoming and across the world to increase opportunities for research, scholarship, creative and cultural activities, and courses connected to Wyoming's iconic landscapes and ecosystems, its Native American culture and heritage, and its traditions from ranching to recreation.

## Organizational Structure

### Leadership

Director of the Institute

- Associated staff- administrative assistant, business manager

**Actions:** (1) Director hired in FY24: Interim Director hired in FY23. Associated staff can be hired in FY24 using REDD and EPSCoR funds. (2) Immediately appoint an interim director for implementing FY23 activities

### Membership

- Faculty Members: UW faculty who use or plan to use AMK ranch for their work
- Associate Members: from other institutions, including from NPS, that will collaborate with the UW faculty and participate in activities

**Actions:** (1) Initiate core faculty assignments in the institute in **FY23**. Priority for access to UW's Teton Institute programs will be the incentive for the faculty. Based on the ideas submitted for use of the AMK ranch, over 100 university faculty and staff are keen on using the facility. (2) Align the Forest Ecology faculty hire in **FY23** with AMK ranch use. (3) ensure that the EPSCoR project hires are aligned with the Institute vision.

### UW-NPS Research Station (AMK Ranch <https://uwnps.org/about-us/> )

- On site Manager for the residential facilities- to be hired by the UW Facilities
- On site Manager for the research instrumentation- to be hired by REDD, reporting to the Institute Director
- Improved residential facilities- state and private funds
- Research instrumentation (sensors, cameras, and data transfer)- state and private funds

**Action:** (1) Propose an initiative to the Trustees for residential and research facilities at the AMK ranch for inclusion in the next state budget request. (2) Until the modernization, use the current facilities for summer research. The managers could relocate to Laramie for other related responsibilities during winter until winter facilities are available.

## Programs

### Science Clusters

- Forest, Freshwater and Microbial Ecology of Teton range and beyond
  - Geological and atmospheric sciences of Yellowstone-Teton area
  - Biodiversity research of Yellowstone-Teton area
  - Data repositories, analytics, and HPC-based modeling of atmospheric, hydrologic, geologic, ecological and environmental systems
  - Socio-Environmental Systems
  - Place-Based Humanities
- Place-Based Learning and Outreach will be part of all research clusters

## Institute Programs

The Institute will implement the following programs through UW and external support

- UW Programs
  - Teton Scholars (*to be reinitiated from **summer 2023***)
  - Harlow Summer Seminar Series (restarted in August 2022)
  - Workshops and Events (using REDD and EPSCoR funds – *first two EPSCoR events in **September 22***)
  - Seed Grants for AMK-based projects (*using NPS, REDD and EPSCoR funds for Summer 23- Announcement in fall 2022. Primarily supporting faculty summer salary and graduate research assistantship*)

**Actions:** (1) *At least two Harlow Summer Seminars and one EPSCoR project event in summer 2022.* (2) *Initiate programs fully from summer 2023* (3) *Living-learning WY-ACT community that uses AMK ranch for learning and research* (3) *Raise Trustee and private funds for faculty excellence and student success for long term support*

- Extramural Programs
  - Integrated Research, Education, and Outreach major grants:  
*Accomplished: EPSCoR track 1 grant is a major investment in AMK Ranch based investments in research, education, and outreach*
  - Individual Faculty grants  
*Goal: At least five federal research grants in the first five years*
  - Conference grants for Workshops and private support for events  
*Goal: At least five conference grants in the first five years*
  - Long Term Ecological Research Station  
*Aspirational Goal: Establish, through NSF funding, an LTER site in the first five years*

- International Partnerships
  - MOUs with similar place-based research stations and institutes

**Actions:** (1) *Danau Girang Field Centre of Cardiff University to be completed in FY23 (<https://www.cardiff.ac.uk/danau-girang-field-centre> )* (2) *Additional MOUs in the future years (Workshops at the AMK ranch are used to initiate these interactions). Initiate discussions with the Helmholtz Association's Karlsruhe Institute of Technology about partnership with IMK-IFU (Institute of Meteorology and Climate Research Atmospheric Environmental Research, Campus Alpin, Garmische-Partenkirchen (<https://www.imk-ifu.kit.edu/english/index.php> )*

- Join Forest GEO network led by Smithsonian

**Actions:** (1) *Work with Smithsonian to obtain criteria and preparation for meeting them in FY23* (2) *Join the network in FY24* (3) *Consider coordinating with MRI, GNOMO, and related mountain science organizations*

**AGENDA ITEM TITLE: UW Fundraising Priorities, Seidel/Stark**

**SESSION TYPE:**

- Work Session
- Information Session
- Other
- [Committee of the Whole – Items for Approval]

**APPLIES TO STRATEGIC GOALS:**

- Yes (select below):
  - Institutional Excellence
  - Student Success
  - Service to the State
  - Financial Growth and Stability*
- No [Regular Business]

*Attachments are provided with the narrative.*

**EXECUTIVE SUMMARY:**

President Seidel and Vice President Stark will present proposed fundraising priorities, including a new fundraising framework for the University.

**The Framework:**

- Become a best in class 21<sup>st</sup> century land-grant University true to Wyoming
- Build on UW endowment student and faculty excellence and growth in strategic areas
- Become a Carnegie R1 Research University
- Become a Carnegie Community Engaged University

**Fundraising Priorities (see attachment for detail):**

1. Faculty excellence initiative
2. Student success initiative
3. Facilities and programs

**PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:**

President Seidel presented his vision for a new fundraising framework at the July 2022 Board of Trustees out-of-town meeting.

**WHY THIS ITEM IS BEFORE THE BOARD:**

Per the May 1998 Memorandum of Agreement with the UW Foundation, “long-range academic objectives and associated fundraising priorities shall be provided to the Foundation by the President upon approval by the Trustees as an integral part of the University’s academic planning process.”

**ACTION REQUIRED AT THIS BOARD MEETING:**

Approval of, modification to, or disapproval of the University’s proposed fundraising priorities.

**PROPOSED MOTION:**

“I move to approve the fundraising priorities as outlined in the September 2022 Strategic Fundraising Partnership document.”

**PRESIDENT’S RECOMMENDATION:**

The President recommends approval.

# Strategic Fundraising Partnership

## THE FRAMEWORK

- ▶ **Become a best in class 21st century land-grant university true to Wyoming**
- ▶ **Build on UW endowment for student and faculty excellence and growth in strategic areas**
- ▶ **Become a Carnegie R1 Research University**
- ▶ **Become a Carnegie Community Engaged University**

## FUNDRAISING PRIORITIES - FY23

### ▶ Faculty Excellence Initiative

- **Purpose:**
  - » A university-wide initiative to **retain, reward, and recruit** exceptional faculty and academic leaders who, in turn, attract top faculty and students as well as new revenues including sources of external funding through grants, research, corporate partnerships, and philanthropy
- **Objectives:**
  - » Retain and reward exceptional deans, faculty, and academic leaders
  - » Establish new named endowed faculty positions, moving from 57 to 100 to facilitate the recruitment and retention of faculty
  - » Evaluate current endowed positions and the Wyoming Excellence Chairs to determine if they are being effectively used and/or if they can be used to support new opportunities and priorities
- **Focus:**
  - » Becoming more entrepreneurial, digital, interdisciplinary, and inclusive—the pillars of a 21st century land-grant university
  - » Focus on opportunities that will have a direct impact on the State of Wyoming
  - » Open to faculty priorities in all areas at UW, but emphasis given to:
    - Ag Innovation, Ag Leadership, Range and Ranch Management
    - Arts, Humanities, and Social Sciences
    - Computing in all disciplines
    - Entrepreneurship and innovation in all disciplines
    - School of Energy Resources
    - Science Initiative (SI25)
    - Tier I Engineering (Tier I 2030)
    - Trustees Education Initiative
    - Wyoming Outdoor Recreation, Tourism, and Hospitality Initiative





REVISED  
VERSION  
SEPTEMBER 2022



# Strategic Fundraising Partnership

## FUNDRAISING PRIORITIES - FY23

### ▶ Student Success Initiative

- **Purpose:**
  - » True to the university's land-grant mission, UW is committed to providing **transformational educational experiences for our students**, improving access and opportunity, increasing student retention and graduation rates, and preparing our students to make contributions to an ever-changing global society
- **Focus:**
  - » Scholarships, Fellowships, and Student Support:
    - Undergraduate and graduate
    - Evaluate current student support and scholarship funds to determine if they are being effectively used and/or if they can be used to support new opportunities and priorities
    - Evaluate block grant funding currently used for tuition discounts and allowances to determine potential for other funding opportunities
  - » Student Recruiting and Retention Programs:
    - Saddle Up
    - Cowboy Coaches
    - Living Learning Communities
    - Student Success Emergency Fund
  - » Experiential Learning Opportunities:
    - Community service, service-learning, undergraduate research, study abroad, and additional activities that lead to experiences such as internships, etc.

### ▶ Facilities and Programs

- **Enhancements to AMK Ranch**
  - » Scholarships
  - » Faculty
  - » Research
- **Law School Clinic Programs (match opportunity)**
- **Range and Ranch Management (legislative match)**
- **War Memorial Stadium West Side and Natatorium**

**AGENDA ITEM TITLE: Status of Implementation of the UW Strategic Plan and President's Report on Accomplishments, Seidel/Carman**

SESSION TYPE:

- Work Session
- Information Session
- Other
- [Committee of the Whole – Items for Approval]

APPLIES TO STRATEGIC GOALS:

- Yes (select below):
  - Institutional Excellence
  - Student Success
  - Service to the State
  - Financial Growth and Stability
- No [Regular Business]

*Attachments are provided with the narrative.*

EXECUTIVE SUMMARY:

Vice President Kim Chestnut and Vice Provost Anne Alexander will give an update on implementation of the UW Strategic Plan 2022+. Efforts for this strategic plan have been in process for more than a year. In spring 2022, all departments across campus were scheduled to meet with members of the Strategic Planning Team, on two separate occasions, to gather input and feedback on strategic needs at UW.

The completed draft was sent to all of campus and external partners in August to gather feedback (see <https://www.uwyo.edu/acadaffairs/plans/team/index.html>). In addition to an online survey, two feedback sessions were held with campus, one in-person and one remote. External stakeholders were offered feedback options of online survey and in-person or zoom meeting. Feedback is to be collected by late September/early October for consideration in final plan. The Strategic Planning Team will reconvene this fall to make appropriate modifications and refine key performance indicators and would like to respectfully request referral to a Committee of the Board or appointment of a Trustee liaison(s) for a full discussion of the draft Strategic Plan. The Strategic Plan will be presented to the Board at its November 2022 meeting, with final review and consideration for approval at its January 2023 meeting.

President Seidel will also give his annual report on accomplishments, specifically highlighting progress towards his four presidential goals:

- 1) Lead UW towards institutional excellence and communicate our successes
- 2) Create an environment that enhances UW student success
- 3) Broaden and deepen UW's service to the State of Wyoming
- 4) Ensure the long-term financial stability and growth of resources to support UW

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

At the September 2021 Board of Trustees meeting, President Seidel indicated that the current strategic plan will sunset in 2022, and that Vice Provost Alexander would be leading efforts towards UW's next five year strategic plan.

WHY THIS ITEM IS BEFORE THE BOARD:

Providing an update as scheduled.

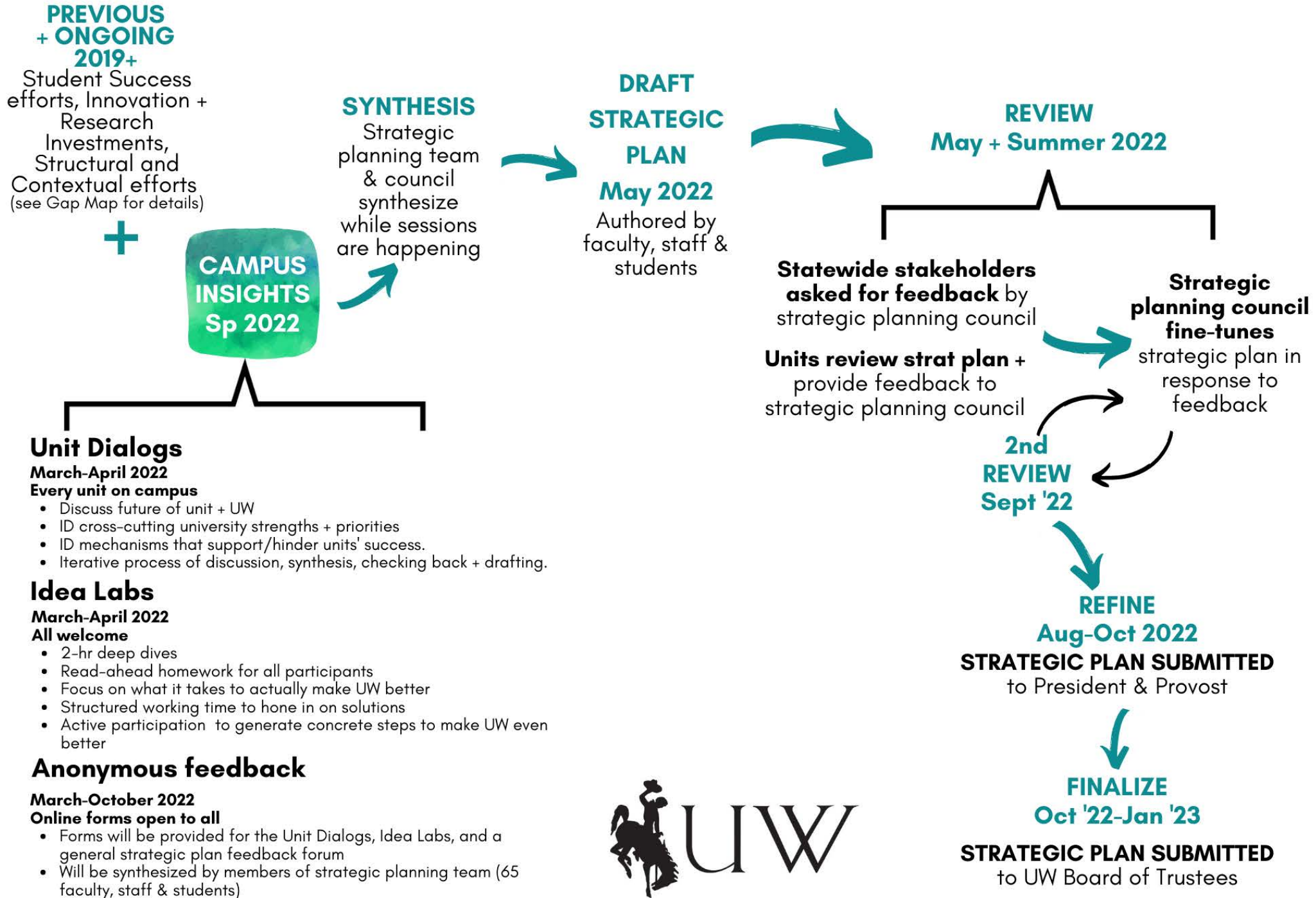
ACTION REQUIRED AT THIS BOARD MEETING:

N/A

PROPOSED MOTION:  
N/A

PRESIDENT'S RECOMMENDATION:

# UW Strategic Planning 2022+



**AGENDA ITEM TITLE: Annual Reports, Various**

**SESSION TYPE:**

- Work Session
- Information Session
- Other
- [Committee of the Whole – Items for Approval]

**APPLIES TO STRATEGIC GOALS:**

- Yes (select below):
  - Institutional Excellence
  - Student Success
  - Service to the State
  - Financial Growth and Stability
- No [Regular Business]

*Attachments are provided with the narrative.*

**EXECUTIVE SUMMARY:**

The following annual reports are provided to the UW Board of Trustees at its September meeting per the Trustees Annual Schedule of Items to Approve, Discuss, or Report. Written reports are provided as part of the September 2022 Board Report. Administrators will provide a brief summary during the meeting and are available to answer questions.

**Annual Reports:**

- Fall Enrollment Census Day Report – Moore
- Recruitment and Marketing outcomes Report – Moore
- List of deleted and new Courses (per UW Regulation 2-116) – Ahern/Barrett
- Faculty Appointments (per UW Regulation 2-1) – Benham-Deal
- UW Foundation Investments (per MOU with Foundation) – Stark
- Expenditures MHRGC facilities maintenance fund (per lease agreement with UW Foundation) – Stark
- Office of Diversity, Equity, and Inclusion – Chestnut
- Intercollegiate Athletics (per UW Regulation 3-1) – Burman

**PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:**

The UW Board of Trustees last received these reports at its September 2021 meeting.

**WHY THIS ITEM IS BEFORE THE BOARD:**

The reports listed above are provided to the UW Board of Trustees on an annual basis.

**ACTION REQUIRED AT THIS BOARD MEETING:**

N/A

**PROPOSED MOTION:**

N/A

**PRESIDENT'S RECOMMENDATION:**

N/A

**AGENDA ITEM TITLE: 2022 Fall Census Enrollment Update, Kyle Moore**

**SESSION TYPE:**

- Work Session
- Information Session
- Other
- [Committee of the Whole – Items for Approval]

**APPLIES TO STRATEGIC GOALS:**

- Yes (select below):
  - Institutional Excellence
  - Student Success
  - Service to the State
  - Financial Growth and Stability
- No [Regular Business]

*Attachments are provided with the narrative.*

**EXECUTIVE SUMMARY:**

Enrollment numbers are considered final as of the 15<sup>th</sup> class day of each Fall and Spring semester. The 15<sup>th</sup> class day of Fall and Spring semesters, also known as the “Census” date, is used to report final enrollments to federal and state agencies and considered the official figures on enrollment for the term.

Numbers reported are final and reflect the enrollments as of September 5th 2022. Numbers reported will include:

- Total Headcount
- Transfer Headcount
- Student Credit Hours (SCHs)
- First-Time Headcount
- Headcount by Classification
- First-Time In/Out of State
- Transfer Student In/Out of State
- Graduate/Professional

**PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:**

This information is reported each semester.

**WHY THIS ITEM IS BEFORE THE BOARD:**

To keep the UW Board of Trustees up to date on enrollment figures.

**ACTION REQUIRED AT THIS BOARD MEETING:**

N/A

**PROPOSED MOTION:**

N/A

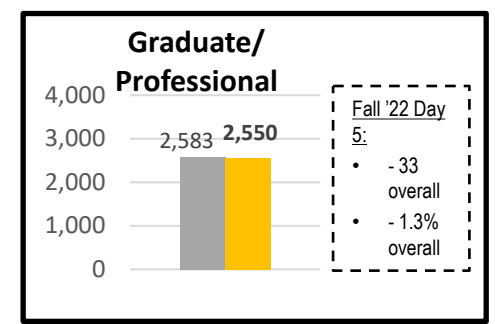
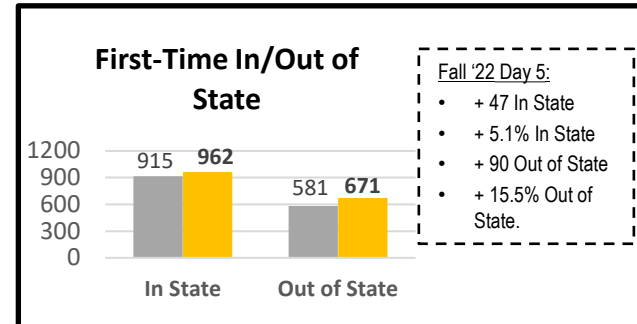
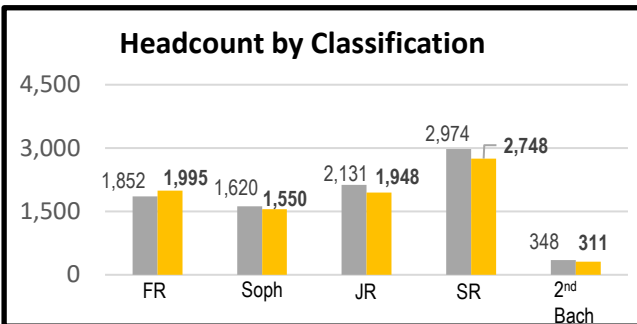
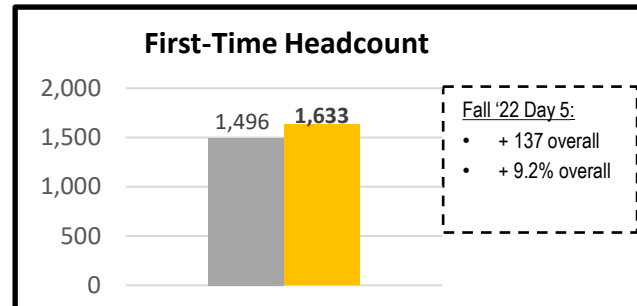
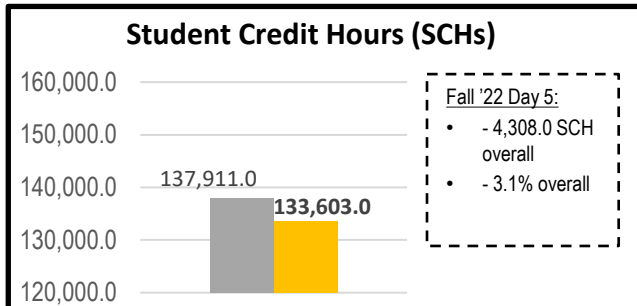
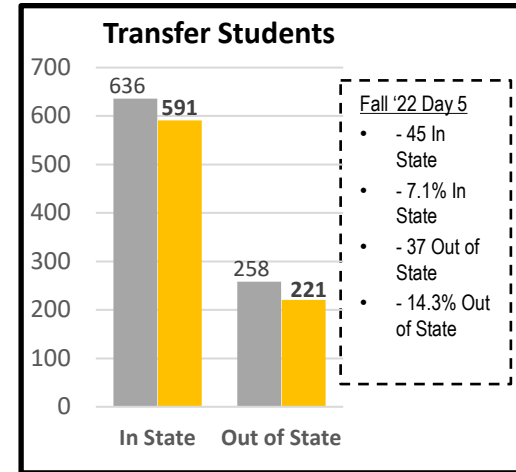
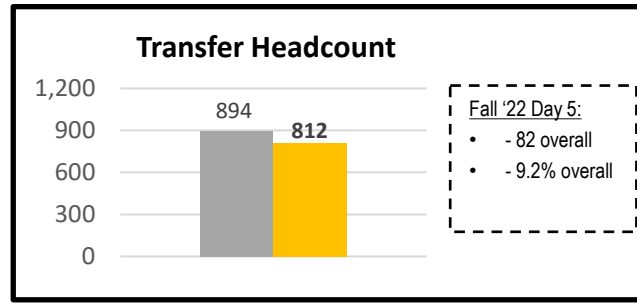
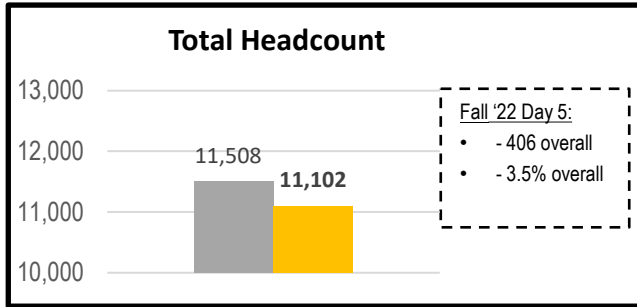
**PRESIDENT’S RECOMMENDATION:**

N/A



# Fall 2022 Day 5 Enrollment as of August 26<sup>th</sup>, 2022

- The Fall 2022 enrollment numbers below reflect federal total numbers from August 26<sup>th</sup>, 2022. The Fall 2021 enrollment comparisons reflect federal total numbers from August 27<sup>th</sup>, 2021.



**AGENDA ITEM TITLE: Recruitment and Marketing Outcomes Report – K Moore**

SESSION TYPE:

- Work Session
- Information Session
- Other
- [Committee of the Whole – Items for Approval]

APPLIES TO STRATEGIC GOALS:

- Yes (select below):
  - Institutional Excellence
  - Student Success
  - Service to the State
  - Financial Growth and Stability
- No [Regular Business]

*Attachments are provided with the narrative.*

EXECUTIVE SUMMARY:

The Recruitment and Marketing efforts of UW are critical to University success. This presentation will present data and evidence of the recruitment and marketing impacts on Fall 2022 incoming student enrollment.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

Annual Topic

WHY THIS ITEM IS BEFORE THE BOARD:

The BOT annual schedule of topics outlines that in September of each year, a presentation will be given that reports on the recruitment and marketing efforts that influenced the enrollment of new students. This report will identify and illustrate many of the key data points that guide the recruitment decisions and gauge the effectiveness of our recruitment and marketing efforts. The following points will be included:

- Prospect development and Lead generation
- Print materials
- Digital campaigns
- Email and social media impacts
- Recruitment scope
- Campus event impacts
- 1<sup>st</sup> year and transfer trends
- Next steps

ACTION REQUIRED AT THIS BOARD MEETING:

N/A

PROPOSED MOTION:

N/A

PRESIDENT'S RECOMMENDATION:

N/A



UW Enrollment Management  
& Institutional Marketing

# STUDENT RECRUITMENT

Fall 2022 Recruitment Cycle

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UNIVERSITY OF WYOMING



# NAME BUYS & LEADS

UW has a robust, dependable and integrated recruitment plan. Name buys and leads are the foundation for connecting the student to the University. We sync the timing of our marketing campaigns to our students' perspectives, psychology and journey with UW.



**NEW PARTNERSHIP**  
 Started Oct. 2021

NICHE	BEFORE PARTNERSHIP	AFTER PARTNERSHIP
Qualified Inquiries	3,044	5,684
Total Clicks (Profile and Page)	1,116	4,109
Clicks to Apply	289	334

## List Buys, Prospecting & Lead Generation

## Top of Funnel

VENDOR	BOUGHT	ENROLLED	YIELD
College Board	74,111	377	0.51%
ACT Name Buys	14,467	68	0.47%

## Organic Inquiries

## Bottom of Funnel

VENDOR	INQUIRED	ENROLLED	YIELD
Legacy Locator	1,132	65	5.74%
Intersect	336	11	3.27%
Common App	3,914	120	3.07%
YouVisit	1,057	32	3.03%



# PRINT

## Top Performing Senior Mailers

Acceptance Packet

Admitted Student Days

Confirmation Box

Signing Days

### Postcards and Mailers

Freshmen, sophomores, juniors, and seniors all receive direct mail marketing.

\* **Increasing variable data**  
Personalization and individualizing mailer pieces.



**TOTAL**  
**694,405**  
Mailers Sent

# I AM A COWBOY

*THE WORLD NEEDS MORE COWBOYS.*

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## DIGITAL

### I AM A COWBOY CAMPAIGN

Impressions: 32.5 million

Clicks: 137,000

Landing Page Views: 73,300



### Digital opportunities

Niche direct admissions pilot program.



# EMAIL

**2,575,330**  
 Total Emails Sent

## 2022 Education Industry Avg.

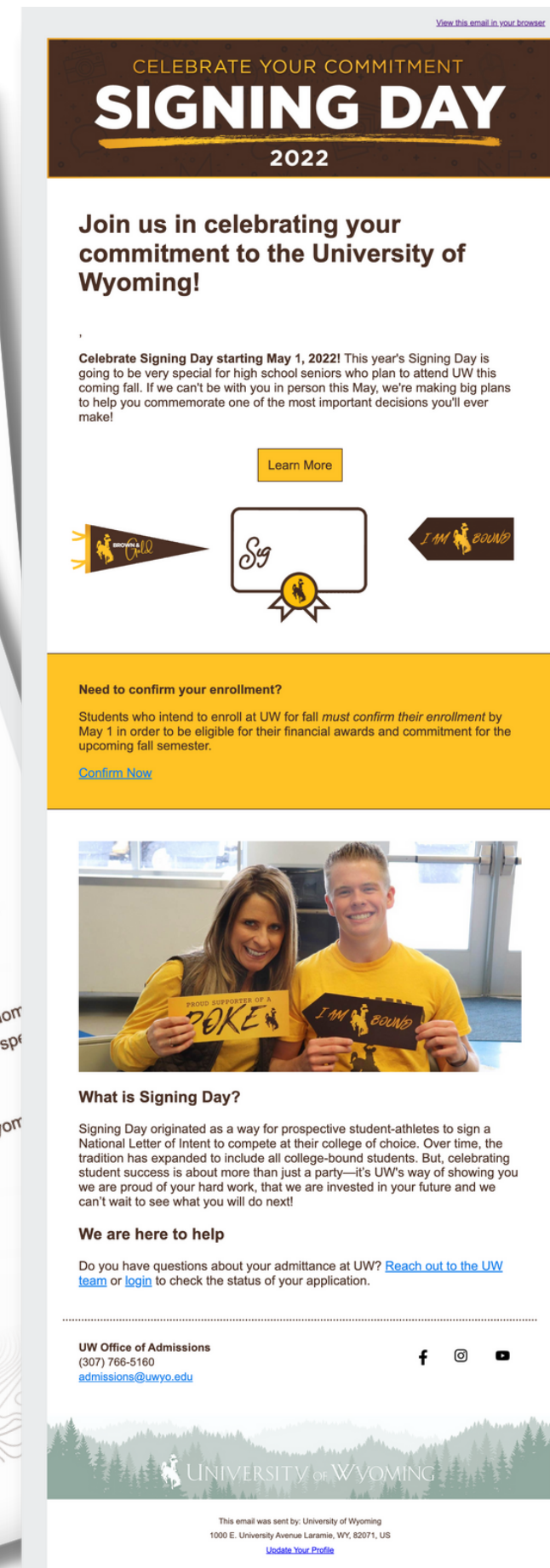
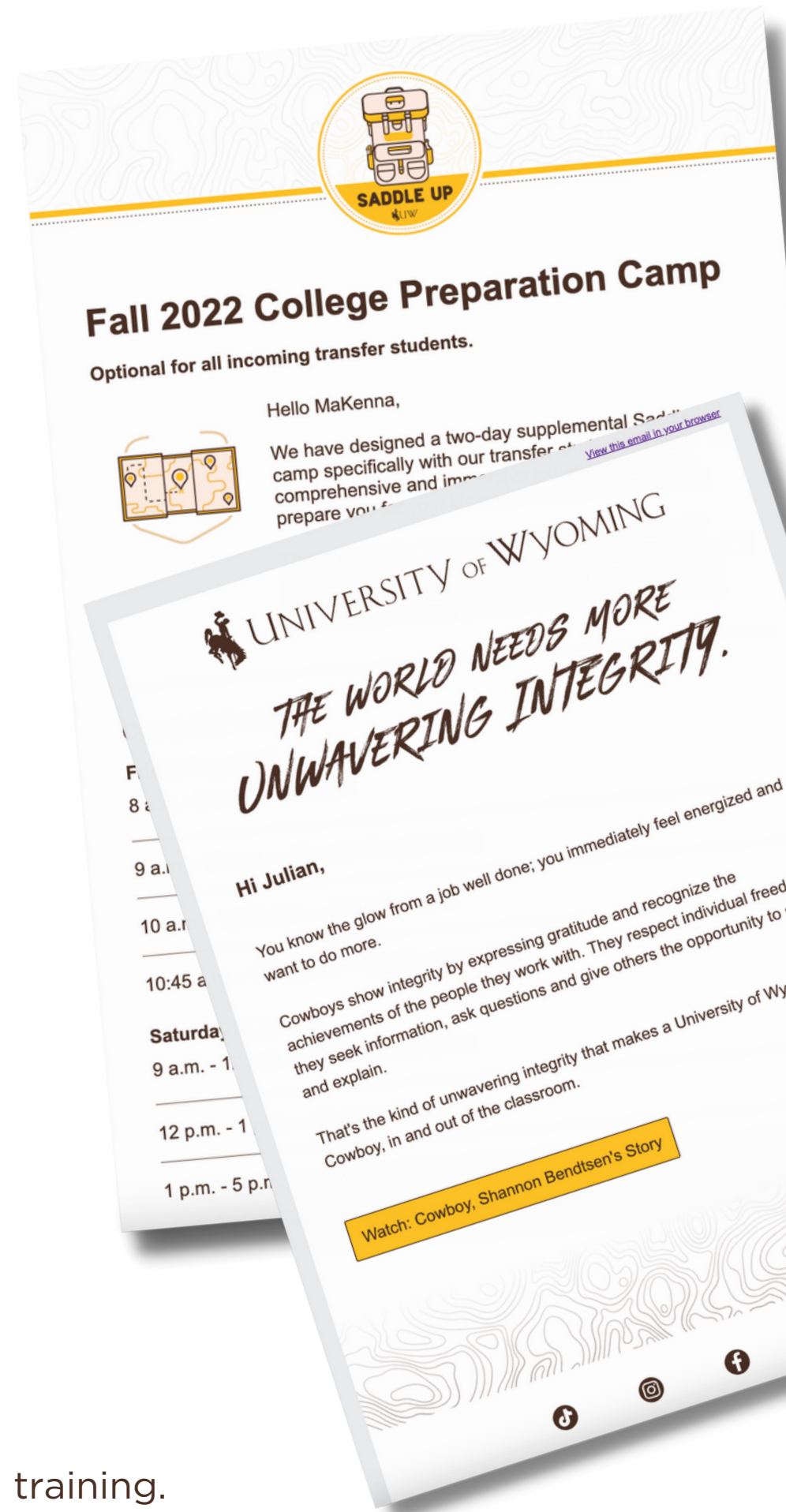
Click-Through Rate: 28.5%

## 2022 UW Average

Click-Through Rate: 31.2%

OTHER	TOTAL
Phone Calls	15,245
Texts	239,360

\* **Data and software integration**  
 Data specialists support & systems training.



# SOCIAL MEDIA

Reporting Period  
 9/1/2021 - 6/1/2022 vs. 9/1/2020 - 6/1/2021



**Impressions: 33.6m**

-65.7% ↓

**Engagements: 787k**

55.2% ↑



**Impressions: 10.4m**

-58% ↓

**Engagements: 89k**

24.3% ↑



Cross-Network Performance

**Net Audience Growth : 4,288** 33.6% ↑ **Engagements: 876k** 51.4% ↑

## Launched TikTok: June 2020

Reporting Period  
 9/1/2021 - 6/1/2022



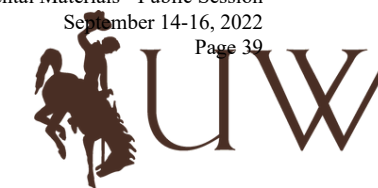
**Followers: 9,470**

**Profile Views: 112k**

**Video Views: 2.6m**

**Likes: 362.3k**

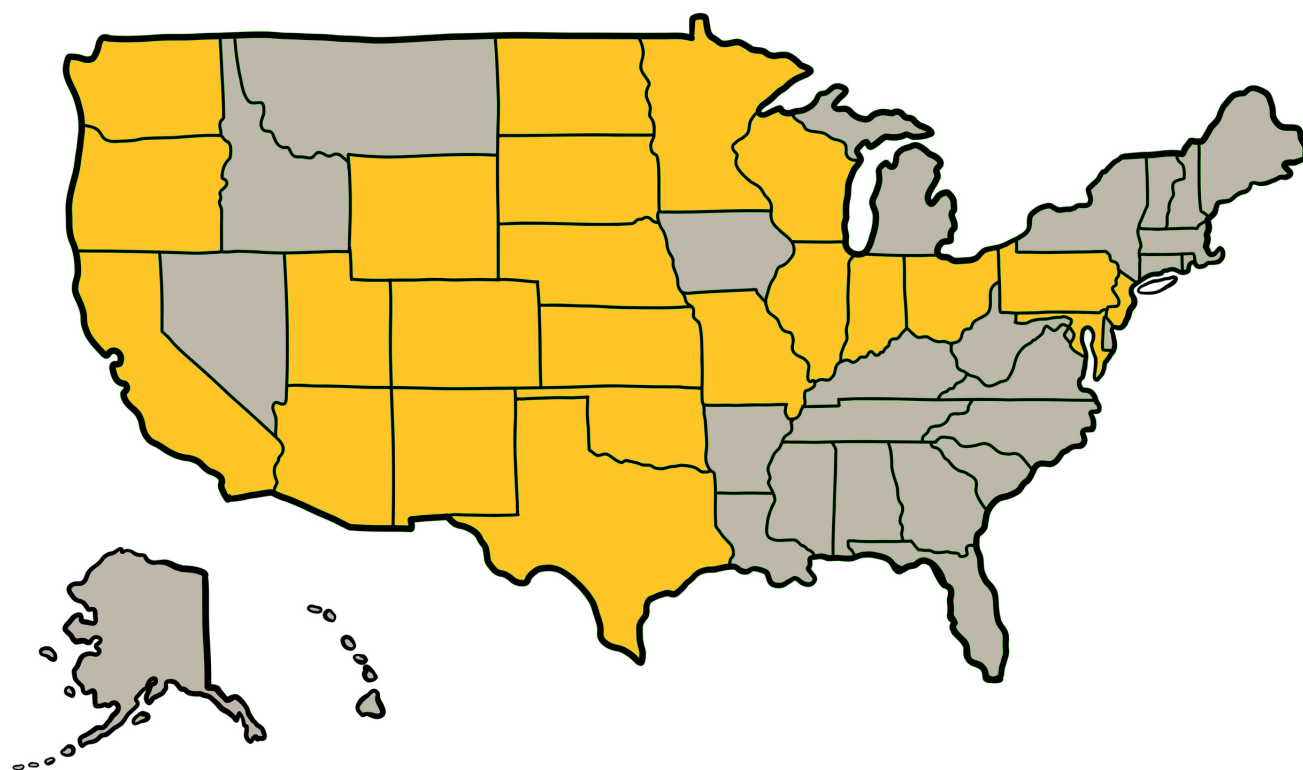
**\* Marketing communication specialists**  
 Implemented across all colleges.



# VISIBILITY

## 2021 Attended College Fairs

UW went to college fairs in 24 states.



**39%** Open rate for college fair emails.  
 4,000+ sends to students in regions  
 of college fairs.

10% above national average

MARKETS	CONFIRMED
PRIMARY	1,369
SECONDARY	80
TERTIARY	56

Primary: WY, CO, NE, TX, CA

Secondary: AZ, WA, IL, SD, MN

Tertiary: NV, OK, MO, IN, PA, GA, KS, OH

**963** IN-STATE  
 CONFIRMATIONS

**562** OUT-OF-STATE  
 CONFIRMATIONS

**57%** Of enrolled students for Fall 2022  
 were in our system and being  
 recruited by Feb. of their junior year.

**\*** Increase recruiter presence  
 Stronger visibility in secondary and tertiary markets.

# CAMPUS EVENTS & VISITS

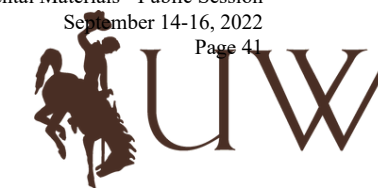
**3,993** TOTAL  
CAMPUS  
VISITORS

EVENTS & VISITS	ATTENDED	ENROLLED	YIELD
Campus Tours	2,265	724	32.0%
Campus Events	538	216	40.1%
Admitted Student Day	1,059	925	87.3%

**\*** Campus support  
Increased buy-in & engagement with proven yield-generating activities.

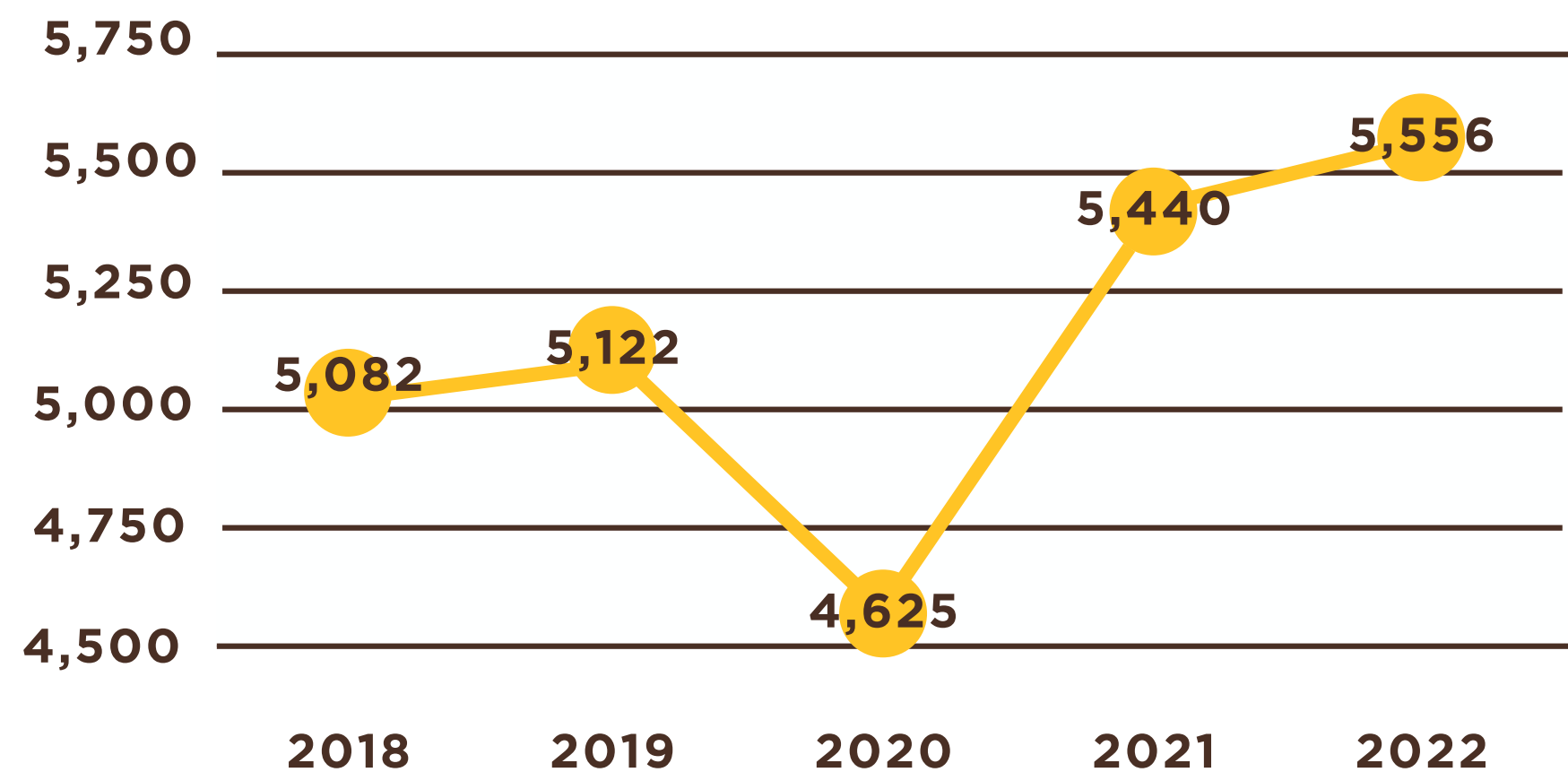




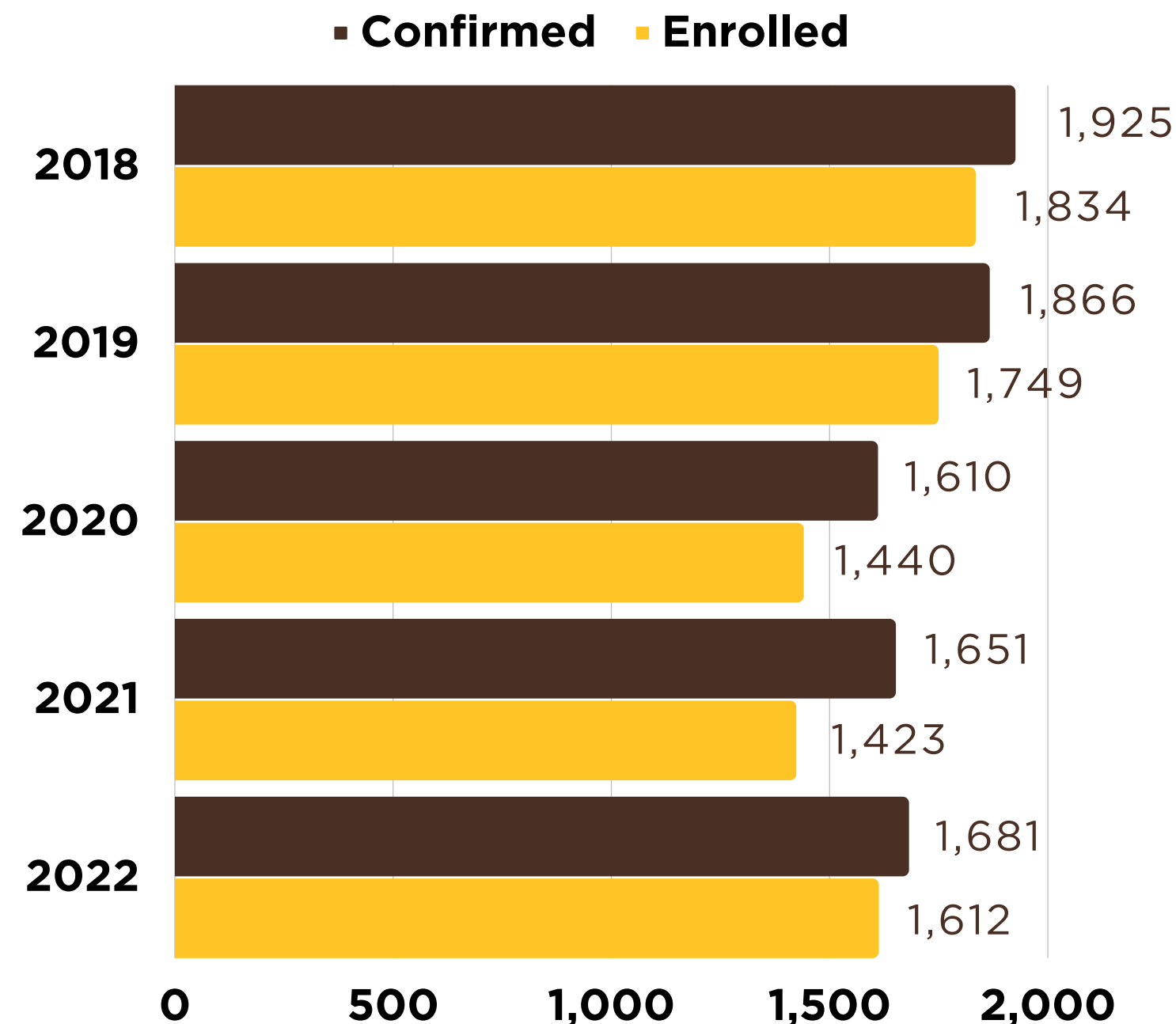


# FIRST-YEAR ADMISSION TRENDS & OUTCOMES

## New First Time Admits



•2020 was the first year of scholarship changes to non-residents as well as Covid (Fall 2020).



# TRANSFER ADMISSION TRENDS & OUTCOMES



**NEW PARTNERSHIP**

## TRANSFER ADMIT TO CONFIRM

TRANSFER	ADMIT	CONFIRMED	YIELD
2018	2,059	1,157	56.2%
2019	1,953	1,059	54.2%
2020	1,802	1,016	56.4%
2021	1,792	964	53.8%
2022	1,330	850	63.9%

4 YEAR AVERAGE Admit to confirmed yield for transfer students is up. **↑8%**



**Community College Pipeline**  
 Significant decrease in Wyoming and national community college enrollments.

NICHE	2022
BOUGHT	790
APPLIED	38
ADMIT	33
ENROLLED	24

## PRE-TRANSFER CREDIT EVALUATION

Submitted Request: 477

Enrolled: 130

Yield: **27.3%**



# TRANSFER RECRUITING PLAN

1.   
**\$12,500**

**DIGITAL ADVERTISING SPEND**

Focus: In Wyoming and Front Range  
 Value Prop: Articulation Agreements + Benefits

2. **68.4%** OPEN RATES

**TRANSFER 101 EVENTS**

Increase transfer email communications

3. MAILERS & ADMISSIONS COLLATERAL  
 Financial Aid Award Strategy

RESIDENT TRANSFER AWARD	
Transfer GPA	Award Amount
3.00 - 3.30	\$1,000
3.31 - 3.84	\$2,000
3.85 - 4.00	\$3,000

NON-RES. TRANSFER AWARD	
Transfer GPA	Award Amount
3.00 - 3.30	\$2,000
3.31 - 3.84	\$4,000
3.85 - 4.00	\$6,000



# TAKE AWAYS & NEXT STEPS

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## **EXPANDING VISIBILITY**

Consistency in marketing and building fuller regional and national recruiter teams.

## **DOUBLE DOWN**

Re-committing to what is working and expanding in those areas.

## **COMMUNITY SUPPORT**

Marketing is word-of-mouth, buy-in, support and showing up from the whole UW community.

## **INCREASING RECRUITMENT**

Increasing the teams and tools used through expanded support and resources within vital EM and IM areas.

## **EMPATHETIC MARKETING**

Seeing the student as a person and not a customer. Understanding the needs of our students.

**AGENDA ITEM TITLE: Annual Report, AY21/22 Academic Courses added and deleted, Barrett/Ahern**

**SESSION TYPE:**

- Work Session
- Information Session
- Other
- [Committee of the Whole – Items for Approval]

**APPLIES TO STRATEGIC GOALS:**

- Yes (select below):
  - Institutional Excellence
  - Student Success
  - Service to the State
  - Financial Growth and Stability
- No [Regular Business]

*Attachments are provided with the narrative.*

**EXECUTIVE SUMMARY:**

The “New and Discontinued Courses AY 21/22” list provides an annual summary of actions taken by the Faculty Senate’s University Course Review Committee.

**Annual Reports:**

- List of deleted and new Courses (per UW Regulation 2-116) – Ahern/Barrett

**PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:**

The UW Board of Trustees last received these reports at its September 2021 meeting.

**WHY THIS ITEM IS BEFORE THE BOARD:**

The report listed above are provided to the UW Board of Trustees on an annual basis.

**ACTION REQUIRED AT THIS BOARD MEETING:**

N/A

**PROPOSED MOTION:**

N/A

**PRESIDENT’S RECOMMENDATION:**

N/A

## **New and Discontinued Courses AY 21/22**

**Note:** All changes were submitted via a Course Action Request Form (CARF) and reviewed at the college level and at the University level by the Academic Program Committee.

### **September 23, 2021 – Academic Program Committee Actions**

#### **Added courses:**

AG FDSC 1411 Proposed Course Title: Scientific Study of Food Lab

AS GIST 2110 Techniques in Cartography

AS GIST 5780 GIS&T Capstone

AS GIST 5960 GIST Thesis Research

AS UWYO 1019 UWYO Saddle Up

CB ACCT 3900 Accounting Professional Skills

CB ECON 4730 Advanced Regional Analysis

ED EDCI 5360 History of Lit Res & Instruct

ED EDCI 5365 Trends in Literacy Research

ED EDCI 5370 Writing Instruction 6-12

ED EDCI 5380 Literacy Leadership

ED EDEL 2100 Eng Family & Community in Sch

ED EDEL 3724 Elementary Science Education

ED EDST 2200 Practicum 2

ED EDST 3600 Preparing Teaching Abroad

ED LDTE 5110 Visual Design and Media

ED LDTE 5120 Managing Design & Technology

ED LDTE 5200 Play, Make, Learn

ED LDTE 5210 Learning Experience Design

ED LDTE 5220 Critical Digital Praxis in Ed

HS HLED 5024 Increasing Support for PH

**October 28, 2021 – Academic Program Committee Actions**

**Discontinued courses:**

AG AECL 4130 Applied Remote Sensing  
AG AECL 4990 Agroecology Seminar  
AS MUSC 4652 Chamber Music Literature  
AS MUSC 3325/5325 Teaching Violin to Children II  
AS MUSC 3315/5315 Teaching Violin to Children I  
ER ENR 5920 Collaborative Practice Methods  
HS NURS 5435 Educational Leadership

**Added courses:**

AG PLNT 4130 Applied Remote Sensing  
AG PLNT 4990 Plant Sciences Capstone  
AS MUSC 2390 Piano Literacy Exam  
ED EDEC 4209 Early Literacy Methods  
ER ENR 5910 Collaborative Practice Methods  
HS HLSC 4010 Health Professions Admissions  
HS NURS 5826 Adv Hlth Assmnt for Psych NPs  
HS NURS 5827

## December 2, 2021 – Academic Program Committee Actions

### Discontinued courses:

AG AECL 1101 First Year Seminar  
AG AECL 2010 Soil Science  
AG AECL 4120 Organic Food Production  
AG PATB 3021 Eukaryotic Microbes

### Added courses:

AG PLNT 4820 Plant Sciences Seminar  
AS ART 1xxx Art and Human Culture  
CB ACCT 4700 CPA Exam Prep  
HS HLED 5026 Rural Community Health  
HS HLED 4027/5027 Emergency Prep and Response  
HS HM 6710 Fund. Medical Sci. & Research  
HS HM 6715 Foundations of Clinical Med 1  
HS HM 6720 Infection & Immunity  
HS HM 6725 Foundations of Clinical Med 2  
HS HM 6730 Cancer, Hormones & Blood1  
HS PHCY 4441 Intro Health Institution Leadership  
HS PHCY 5249 Clinical Research Regulation  
HS PHCY 5246 Prescription Drug Costs  
HS PHCY 5247 HIPAA Compliance  
HS PHCY 5248 The Opioid Crisis  
HS PHCY 6055 Drug Information Resources



## January 27, 2022 – Academic Program Committee Actions

### Discontinued courses:

AS THEA 3730 Intermediate Acting

CB MKT 3310 Prof. & Tech Selling

CB MKT 4310 Advanced Selling

CB MKT 4320 Sales Force Strategies

CB MKT 4330 Sales Seminar

### Added courses:

AS THEA 2100 Acting II

AS THEA 2300 MT Workshop: Scene Study

AS THEA 3300 MT Workshop: Production

CB ACCT 4910 Topics in Accounting

CB BKCH 4900 Ind. Study in Blockchain

CB BKCH 4910 Topics in Blockchain

CB DSCI 4910 Topics in Decision Science

CB ENTR 4900 Ind. Study in Entrepreneurship

CB ENTR 4910 Topics in Entrepreneurship

CB FIN 5250 Cases in Corporate Finance

CB SELL 4900 Ind. Study in Prof. Selling

CB SELL 4910 Topics in Prof. Selling

HS KIN 4043 Drugs & Exercise Performance

HS KIN 5010 Teacher Socialization in PE

HS KIN 5040 Environmental Physiology

HS KIN 5042 Professional Skills for Scient

HS HLED 4027/5027 Emergency Prep and Response

HS PHCY 4441 Intro Health Institution Leadership

## February 24, 2022 – Academic Program Committee Actions

### **Discontinued courses:**

AS SOC 3180 Sociological Research Methods  
CB INBU 3110 Global Business Ethics  
CB MKT 3110 Marketing Ethics  
ED EDEL 1010 Field Exp Prosp Tchers.  
ED EDEL 2000 Undergrad Seminar in \_\_\_\_  
ED EDEL 1000 Hot Topics in Education  
ED EDSE 1000 Exploring Hot Topics in Sec Ed  
ED EDSE 1010 Field Exp Prosp Tchers.  
ED EDSE 2000 Undergrad Seminar in \_\_\_\_  
ED EDST 1230 The Citizen Factor: Sch & Dem  
ED EDST 1500 Education for Social Justice

### **Added courses:**

AS ANTH/AMST/ART/HIST 2705 Museology II  
AS ART 1001 Art and Human Culture  
CB LEAD 4910 Topics in Leadership  
CB LEAD 4900 Ind. Study in Leadership  
ED EDEL 4410 Elementary Mathematics Educ  
ED EDST 2550 Educational Assessment  
EN EE 5440 Geometric/Deep Computer Vision  
EN PETE 4820 Blockchain in Energy

## March 24, 2022 – Academic Program Committee Actions

### Discontinued courses:

AS ENGL 4990 Senior Seminar in English  
CB MGT 4550 Family Business & Corp. Vent.  
CB MGT 3460 International Management  
CB MGT 4455 Systems Analysis and Design  
CB MGT 4560 Entr. Acct. & Finance  
CB MKT 4600 Campus Sustainability  
CB IMGT 4050 Business Analytics  
CB MKT 5600 Campus Sustainability  
EN ARE/CE 2000 VISTA Studio II  
EN ARE/CE 3000 VISTA Studio III  
EN CHE 3070 Process Simulation & Economics  
ENR ERS 2000 Ethics and Leadership  
HS NURS 3250 Health Psychology  
HS NURS 2240 Medical Terminology  
HS SOWK 5000 Social Work

### Added courses:

AS GWST 4630 Gender & Politics  
AS SOC 2685 Research Methods  
ED LDTE 5730 Game Design & Development  
ED LDTE 5760 Instructional Design Applications  
EN ATSC 4009 Objective Data Analysis  
EN ESE 4461 Computational Fluid Dynamics I  
EN ME 4461 Computational Fluid Dynamics I  
HS KIN 5588 K&H Intellectual Seminar

## April 28, 2022 – Academic Program Committee Actions

### **Discontinued courses:**

ANR FCSC 3184 Foundations of Merchandising I

ANR FCSC 4174 Foundations of Merchandising II

GWST 4210/5210 Feminist Research Methods

CB FIN 5600 Ethics in Finance

CB FIN 5959 Enrichment Studies

ED EDEX 1000 Hot Topics in Special Ed

ED EDEX 2350 Prescriptive Teaching Practicum

### **Added courses:**

ANR ANSC 5300 Stem Cell & Regenerative Bio.

AS COJO 4270 Documentaries

AS COJO 5270 Documentaries

AS GEOL 5060 Rocky Mt. Field Trip

AS LIFE 2021 General Microbiology

AS PHIL 3260 Seeking Justice and Equality

AS POLS 4630 Gender & Politics

CEAS ARE/CE 3110 Professional Practice

CEAS EE 5710 Electric Power Quality

ED EDEX 4500 Residency Teaching Special Ed

HS HM 6735 Foundations of Clinical Med 3

HS HM 6740 Muscles, Joints, Bones, & Skin

HS HM 6745 Foundations of Clinical Med 4

HS HM 6750 Cardiovascular System

HS HM 6755 Medicine, Health, & Society 1

HS HM 6760 Respiration and Regulation

HS HM 6770 Head, Neck, & Gut

HS HM 6775 Medicine, Health, & Society 2

HS PHCY 4141 Introduction to Health Economics and Outcomes

HS PHCY 4241 Introduction to Biopharmaceutical Regulatory Compliance

HS PHCY 4341 Introduction to Healthcare Quality

AGENDA TITLE: Faculty Appointments (per UW Regulation 2-1) - Benham-Deal

Academic Personnel Appointments  
 Academic Year 2022-23

College	Academic Unit	First Name	Last Name	Rank	Appointment Type
Academic Affairs	University Art Museum	William	Bowling	Assistant Curator	Fixed Term
	Wyoming Geographic Information Science Center	Margaret	McMillan	Instructional Professor	Fixed Term Rolling Contract
	Libraries Education & Research Services	Katharine	Teykl	Assistant Librarian	Fixed Term Rolling Contract Track
College of Agriculture, Life Sciences, and Natural Resources	Dean's office	Emily	Brown	Assistant Lecturer	Fixed Term
	Plant Sciences	Kelsey	Brock	Assistant Professor	Tenure Track
	UW Extension	Micah	Most	Assistant Extension Educator	Fixed Term Rolling Contract Track
	UW Extension	Erin	Persche	Assistant Extension Educator	Fixed Term
	Veterinary Science	Brett	Webb	Associate Professor	Tenure Track
	Wyoming Coop Unit*	Ian	Freeman	Associate Research Scientist	Fixed Term
	Wyoming Coop Unit*	Jennifer	McKee	Senior Research Scientist	Fixed Term
College of Arts and Sciences	Wyoming Coop Unit*	Robert	Ritson	Associate Research Scientist	Fixed Term
	Anthropology	Allison	Caine	Assistant Professor	Tenure Track
	Anthropology	Nikolas	Sweet	Assistant Professor	Tenure Track
	Criminal Justice & Sociology	Kenneth	Hanson	Assistant Professor	Tenure Track
	Culture Gender & Social Justice	Bridget	Groat	Assistant Professor	Tenure Track
	Music	Susan	Vollbrecht	Visiting Assistant Professor	Fixed Term
	Theatre & Dance	Matthew	Greenberg	Assistant Professor	Tenure Track
	Theatre & Dance	Zachary	McCulley	Assistant Lecturer	Fixed Term
	Theatre & Dance	Aaron	Wood	Assistant Professor	Tenure Track
	Visual & Literary Arts	Kaitlin	Arndt	Visiting Assistant Professor	Fixed Term
College of Business	Visual & Literary Arts	Billi	London-Gray	Visiting Assistant Professor	Fixed Term
	Accounting & Finance	Rebekah	Bennick	Assistant Lecturer	Fixed Term
	Accounting & Finance	Trevor	Sorensen	Assistant Professor	Tenure Track
	College of Business Deans Office	Scott	Beaulier	Professor (and Dean)	Tenured
	College of Business Deans Office	Jeffrey	Covin	Visiting Professor	Fixed Term
	Economics	Tyler	Kjorstad	Assistant Lecturer	Fixed Term
Management & Marketing	Albert	Gould	Assistant Lecturer	Fixed Term	

\* Affiliated with Dept of Zoology/Physiology, which is moving to College of Agriculture, Life Sciences, and Natural Resources from the College of Arts and Sciences.

## Academic Personnel Appointments

Academic Year 2022-23

College	Academic Unit	Name	Last Name	Rank	Appointment Type
<b>College of Education</b>	Early Care and Education Center	Britney	Hoopes	Assistant Lecturer	Fixed Term
<b>College of Engineering and Physical Sciences</b>	Center of Innovation for Flow through Porous Media	Alfredo	Jaramillo Palma	Associate Research Scientist	Fixed Term
	Chemical Engineering	Ian	Hammontree	Assistant Lecturer	Fixed Term
	Chemical Engineering	Jianqiang	Huo	Associate Research Scientist	Fixed Term
	Chemical Engineering	Randolph	Pfeiffer	Assistant Professor of Practice	Fixed Term
	Civil & Architectural Engineering	Aysegul	Demir	Assistant Instructional Professor	Fixed Term Rolling Contract Track
	Civil & Architectural Engineering	Dhawal	Jain	Associate Lecturer	Fixed Term Rolling Contract Track
	Civil & Architectural Engineering	Ryan	Webb	Assistant Professor	Tenure Track
	Dean's office	Daniel	Radosevich	Assistant Lecturer	Fixed Term
	Electrical Engineering & Computer Science	Duong	Nguyen	Assistant Professor	Tenure Track
	Electrical Engineering & Computer Science	Laura	Oler	Assistant Lecturer	Fixed Term
	Electrical Engineering & Computer Science	Zejian	Zhou	Assistant Professor	Tenure Track
	Geology & Geophysics**	Jamie	McFarlin	Assistant Professor	Tenure Track
	Mathematics & Statistics	Dheer Noal	Desai	Visiting Assistant Professor	Fixed Term
	Petroleum Engineering	Minou	Rabiei	Associate Professor	Tenure Track
	Petroleum Engineering	Vamegh	Rasouli	Professor	Tenured
Physics & Astronomy	Maxwell	Moe	Assistant Professor	Tenure Track	
<b>Haub School of Environment and Natural Resources</b>		Travis	Brammer	Associate Research Scientist	Fixed Term
		Curt	Davidson	Assistant Professor	Tenure Track
		Weston	Eaton	Visiting Assistant Professor	Fixed Term
		Austin	Smith	Associate Research Scientist	Fixed Term

\*\* Department moving to College of Engineering and Physical Sciences from the College of Arts and Sciences.

## Academic Personnel Appointments

Academic Year 2022-23

College	Academic Unit	Name	Last Name	Rank	Appointment Type
College of Health Sciences	Communication Disorders	Zoe	Kriegel	Assistant Professor	Tenure Track
	Communication Disorders	Douglas	Petersen	Professor	Tenured
	Communication Disorders	Amy	Peterson	Assistant Professor	Tenure Track
	Communication Disorders	Hannah	Young	Clinical Assistant Professor	Fixed Term
	Family Medicine Residency Programs Casper	William	Maurer	Clinical Assistant Professor	Fixed Term
	Kinesiology & Health	Kirbie	Smalley	Professor	Tenured
	Kinesiology & Health	Jacob	Warren	Professor (and Dean)	Tenured
	School of Nursing	Carrie	Barr	Associate Lecturer	Fixed Term
	School of Nursing	Jessica	Bartlett	Assistant Lecturer	Fixed Term
	School of Nursing	Shirley	Boggs	Assistant Lecturer	Fixed Term Rolling Contract Track
	School of Nursing	Lindy	Gray	Assistant Lecturer	Fixed Term Rolling Contract Track
	School of Nursing	Jennifer	Stephens	Assistant Professor	Tenure Track
	School of Pharmacy	Sheba Rani	Nakka David	Assistant Professor	Tenure Track
	School of Pharmacy	Lavinia	Salama	Clinical Assistant Professor	Fixed Term
	Social Work	Margaret	Holland	Assistant Professor	Tenure Track
	College of Law	WWAMI Medical Education Program	Dana	Govaerts	Clinical Assistant Professor
WWAMI Medical Education Program		Cameron	Walker	Clinical Assistant Professor	Fixed Term
College of Law	College of Law Deans Office	Autumn	Bernhardt	Assistant Professor	Tenure Track
Office Research and Economic Development					
	Wyo Natural Diversity Database	Paige	Parry	Associate Research Scientist	Fixed Term
School of Energy Resources		Grant	Copeland	Associate Research Scientist	Fixed Term
		Robert	Gregory	Associate Research Scientist	Fixed Term
		Trina	Igelsrud Pfeiffer	Senior Research Scientist	Fixed Term



**AGENDA ITEM TITLE: Annual Investment Report of the UW Foundation,**  
 (Stark, Treick)

SESSION TYPE:

- Work Session
- Information Session
- Other
- [Committee of the Whole – Items for Approval]

APPLIES TO STRATEGIC GOALS:

- Yes (select below):
  - Institutional Excellence
  - Student Success
  - Service to the State
  - Financial Growth and Stability
- No [Regular Business]

Attachments are provided with the narrative.

EXECUTIVE SUMMARY:

The University of Wyoming Foundation’s endowment pool decreased from \$794.7 million on June 30, 2021, to \$776.1 million as of June 30, 2022. This decrease resulted primarily from public equity investment returns as illustrated in the table below. There was a slight positive contribution from private equity and real assets, which use one-month lagged values, as is the industry standard. The estimated total return for the fiscal year 2022 was - 2.4%, which is 9.4% under our 7% cost of capital, and 3.9% greater than our public-private benchmark proposed by our consultant Meketa Investment Group.

**As of June 30, 2022**

Asset Class	Current Weight	Return Contribution FY22
Equity	31.1%	-9.6%
Fixed Income	18.8%	-0.9%
Private Equity	34.5%	5.6%
Private Debt	1.0%	-0.4%
Real Assets	14.7%	2.9%
<b>Total*</b>	<b>100.0%</b>	<b>-2.4%</b>

\*Estimated Lagged Return

Fiscal year 2022 was pivotal. It began with the domestic economy/social construct pivoting away from COVID-19 restrictions, starting the long tortuous return to a new version of normalcy. Alongside this transition, the Federal Reserve signaled—then executed—their own pivot from supporting free money to promising to whip inflation using whatever it takes in terms of interest rate policy and balance sheet contraction. Adding insult to injury, energy commodities became supercharged as Russia did its own pivot from talk to action in Ukraine. If you thought fiscal year 2021 was interesting, fiscal year 2022 was a showstopper.

From a fund perspective, outside of reducing complexity and fees, our goal going into fiscal year 2022 was to protect the outsized gains we experienced in 2021. Our results—although negative—represent decent execution toward accomplishing this goal. Relative to our peers in the endowment and foundation universe with assets under management above \$250 million, performance with lagged private market values for fiscal 2022 is in the 11th percentile, just out of the top decile. Over the past three years, fund performance is in the 3rd percentile. Additionally, five years is in the 5th percentile and 10 years is in the 12th percentile.

It doesn't end here, however, as protecting capital while assuming risk is still the path forward. The UW Foundation team invests along a continuum with no beginning and no end. Avoiding what is called in portfolio management "round tripping", will remain a 2023 goal especially in the current investment environment.

In summary, investment conditions remain perilous, yet we are still finding opportunities for investment. As always, the investment team continues to seek opportunities to reduce portfolio complexity, reduce fees, and in turn increase long-term compounded returns above the cost of capital.

**PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:**

Report presented annually at the September Board of Trustee meetings.

**WHY THIS ITEM IS BEFORE THE BOARD:**

This reporting is part of the MOA between UW and the UW Foundation.

**ACTION REQUIRED AT THIS BOARD MEETING:**

N/A

**PROPOSED MOTION:**

N/A

**PRESIDENT'S RECOMMENDATION:**

N/A

**AGENDA ITEM TITLE: Annual Report of Expenditures MHRGC Facilities Maintenance Fund**

(Stark, Marlatt)

SESSION TYPE:

- Work Session
- Information Session
- Other
- [Committee of the Whole – Items for Approval]

APPLIES TO STRATEGIC GOALS:

- Yes (select below):
  - Institutional Excellence
  - Student Success
  - Service to the State
  - Financial Growth and Stability
- No [Regular Business]

*Attachments are provided with the narrative.*

EXECUTIVE SUMMARY:

As part of the reporting process to the UW Board of Trustees, the UW Foundation presents summary of the activity and remaining balance of the FF&E Replacement Fund for the Marian H. Rochelle Gateway Center as of the end of fiscal year 2022. Contributions from the university and the foundation to-date, interest earnings to-date, and expenditures to-date are included—giving the ending balance for the fund. A summary listing of the expenditure activity is also presented. The individual invoices of said activity are available upon request.

Additionally, the attachments include a presentation of a three-year replacement plan of technology and exhibits in the Marian H. Rochelle Gateway Center as recently approved by the UW Foundation Board of Directors.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

Report presented annually at the September Board of Trustee meetings.

WHY THIS ITEM IS BEFORE THE BOARD:

This reporting is part of the lease agreement between the UW Foundation and the UW Board of Trustees for the Marian H. Rochelle Gateway Center.

ACTION REQUIRED AT THIS BOARD MEETING:

N/A

PROPOSED MOTION:

N/A

PRESIDENT'S RECOMMENDATION:

N/A

**University of Wyoming Foundation**  
**MHRGC - Reserve for MHR Gateway FF&E Replacement**  
**Balance as of June 30, 2022**

Funds Received from the University of Wyoming	\$ 829,000
Funds Received from the University of Wyoming Foundation	1,303,200
Funds Received from Interest Income	53,052
Expenditures To Date*	<u>(458,232)</u>
Balance of Reserve for MHR Gateway FF&E Replacement	<u><u>\$ 1,727,020</u></u>

\*see attached expenditure detail sheet and invoices

**University of Wyoming Foundation**  
**MHRGC - Reserve for MHR Gateway FF&E Replacement**  
**Detail of Expenditures as of June 30, 2022**

**FY2019**

Summary of FY2019 expenditure activity                     **\$      28,971.99**

**FY2020**

Summary of FY2020 expenditure activity                     **\$      275,411.07**

**FY2021**

Summary of FY2021 expenditure activity                     **\$      57,830.00**

**FY2022**

<b>Date</b>	<b>Vendor</b>	<b>Description</b>	<b>Amount</b>
7/21/2021	LINX Multimedia, LLLP	Replacement screens for MHRGC projector screens and labor for install	\$ 6,195.17
8/17/2021	University Operations	Install replacement lighting	160.46
8/2/2021	Connect Solutions Group	Onsite Programming Assistance	700.00
8/12/2021	PEAR Workplace Solutions	Replacement seats for chairs	501.93
9/14/2021	Walkerindustrial.com	KB Electronics AC chassis inverter	182.01
10/1/2021	American Paintbrush Signs & C	New Room/Name Vinyls for UWF cubicles	1,093.00
10/1/2021	American Paintbrush Signs & C	New Building Hours and Updated MHRGC Directories	970.00
10/1/2021	American Paintbrush Signs & C	New Room/Name Vinyls and Names on DOD & DXO plates	1,504.80
10/21/2021	University Operations	Boilers in alarm, Earth fault on chiller, maintenance on toilet	1,460.80
10/28/2021	PEAR Workplace Solutions	New Chairs and Seat Cushions	4,140.32
11/3/2021	Crescent Electric	For 36" Fixture and for 24" Fixture	4,516.95
11/9/2021	Advent, LLC	1/2" MDF inside Wilson art laminate around, Satin Wilson Art, & Gun r	2,341.00
11/15/2021	PEAR Workplace Solutions	New chairs for new offices; Replacement seat cushions	18,556.70
11/30/2021	Advent, LLC	Gateway Center Donor Upgrades	3,000.00
12/2/2021	University Operations	Chiller Maintenance (Annual Maintenance Contract)	25,854.88
12/2/2021	American Paintbrush Signs & C	Reader Boards for AHC displays at MHRGC	987.00
12/30/2021	United Rentals	PM and New Batteries for MHRGC Scissor Lift	1,485.13
3/16/2022	Amazon.com	Replacement friction wheel for snowblower	150.65
3/16/2022	Amazon.com	Friction plate for snowblower	117.90
3/21/2022	Frontier Cycles Inc	New doors for ranger and cover for ATV	2,259.98
3/24/2022	University Operations	Repair Fire Pump/Ware Bars for Small Plows	3,109.64
4/1/2022	AluminumSpacers.com	Aluminum Spacers	186.00
4/1/2022	Amazon.com	Table Cart	461.10
4/6/2022	AluminumSpacers.com	Aluminum Spacers	139.60
4/12/2022	DeanSafe.com	New Safe	1,999.99
4/20/2022	University Operations	3rd Floor Roof Drain & Domestic Water Line Leak	5,819.15
4/28/2022	Connect Solutions Group	Light technician visit	1,350.00
5/4/2022	PEAR Workplace Solutions	Chair Arms/Arm Caps	1,365.03
5/11/2022	University Operations	Replace ceiling panels, repair floor drain, repair handicap door button	772.50
Various	Various	Various small item expenses	349.27
6/2/2022	Fireplace Warehouse, ETC	Fireplace Maintenance	1,750.00
6/20/2022	University Operations	Sign flickering, work on light fixtures, sconce out in salon D, may have :	1,341.84
6/9/2022	PEAR Workplace Solutions	Chair cylinders for UWF Chairs	207.32
6/15/2022	Crescent Electric	Dimmer Switches	817.25
6/15/2022	Crescent Electric	Freight charge	172.00
			<b>\$      96,019.37</b>

**Grand Total FY2019, FY2020, FY2021, & FY2022                     **\$      458,232.43****



**MARIAN H. ROCHELLE GATEWAY CENTER  
EXHIBITS AND TECHNOLOGY UPDATES**

**FY23**

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**ADVENT – Static Exhibits & Exhibit Technology**

**\$73,367 – Critical elements and core technological (software/hardware) infrastructure**

- Costs include anticipated travel/lodging costs of \$7,000

**\$395,000 – Video Wall replacement**

- Update video wall to 1.5 mm LED board product - turnkey cost for all hardware and installation.
- Update Sedna templates for new, simplified layouts and associated Crestron playlist targeting.
- Remove all deprecated hardware from racks and dispose.
- *NOTE: Costs exclude required electrical work to provide ~10 x 120V 20A circuits to area behind existing wall (existing wall is powered by 48V phantom power supplied from rack room)*

**\$15,000 - Contingency**

**PEAR WORKPLACE SOLUTIONS – Event Seating**

**\$214,212 – Bolero banquet nesting chair for Event Center**

- 600 new event seating for the Gateway Event Center
- Significant wear and tear issues with current chairs (broken legs and backs, upholstery wear and tear, etc.)
- New chair selection allows for more efficient storage than current seating

**FY 23 TOTAL: \$697,579**

## **FY24**

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### **OTHER – Conference Room Technology**

#### **\$80,000 – Gateway Conference Room(s) Technology Updates**

- Evaluation in process but initial estimates are approximately \$20,000 per room for 4 rooms.

### **ADVENT – Static Exhibits & Exhibit Technology**

#### **\$28,000 – Kiosks Screens replacement**

- Replace existing screens with new units including scaffold to replace existing screens

#### **\$40,000 – Static Exhibit updates**

- Exhibit updates (these haven't been completed in a few years as the result of the pandemic and information is out of date and needs replaced).
- In previous years, we have budgeted about \$40,000 a year to update exhibits.

**FY24 TOTAL: \$148,000**

## **FY25**

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### **ADVENT – Exhibit & Technology**

#### **\$600,000 – McMurry Foundation UW Legacy Hall Timeline Exhibit**

- The current technology in use – sliding video screens – is out of date
- We are the only organization using this current system
- Solution is to replace with curved LED displays

#### **\$40,000 – Static Exhibit Updates**

**FY25 TOTAL: \$640,000**

**AGENDA ITEM TITLE: Annual Report of Office of Diversity, Equity, and Inclusion, Chestnut**

SESSION TYPE:

- Work Session
- Information Session
- Other
- [Committee of the Whole – Items for Approval]

APPLIES TO STRATEGIC GOALS:

- Yes (select below):
  - Institutional Excellence
  - Student Success
  - Service to the State
  - Financial Growth and Stability
- No [Regular Business]

*Attachments are provided with the narrative.*

EXECUTIVE SUMMARY:

This report is an annual update on the Office of Diversity, Equity, and Inclusion (ODEI) initiatives since 2021. Included in this report are updates on ODEI management, staffing, programming, related councils, and some of the DEI efforts across campus. ODEI continues to support and deliver on the UW mission: *“In the exercise of our primary mission to promote learning, we seek to provide academic and co-curricular opportunities that will: nurture an environment that values and manifests diversity, internationalization, free expression, academic freedom, personal integrity and mutual respect”*. This critical and essential work will benefit students, faculty, staff, the Laramie community, and society. Dr. Chestnut will be available to provide a brief overview at the September Board meeting.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

The Board of Trustees receives an annual report on the Office of Diversity, Equity, and Inclusion.

WHY THIS ITEM IS BEFORE THE BOARD:

Providing an annual report as scheduled.

ACTION REQUIRED AT THIS BOARD MEETING:

n/a

PROPOSED MOTION:

n/a

PRESIDENT’S RECOMMENDATION:

n/a





## The Office of Diversity, Equity, and Inclusion: Selected Highlights September 2022

This report is an annual update on the Office of Diversity, Equity, and Inclusion (ODEI) initiatives since 2021. Included in this report are updates on DEI management, staffing, programming, councils, and some of the DEI efforts across campus. ODEI continues to support and deliver on the UW mission: *“In the exercise of our primary mission to promote learning, we seek to provide academic and co-curricular opportunities that will: nurture an environment that values and manifests diversity, internationalization, free expression, academic freedom, personal integrity and mutual respect”*. This critical and essential work will benefit students, the campus community, and society.

### Background and Current Management

The ODEI on UW's campus was founded in 2017 and led by Dr. Emily Monago who served as the inaugural Chief Diversity Officer. Since then, the position has been reclassified as a Vice President's position. This embodies UW's commitment to advancing DEI initiatives on campus and fostering a sense of belonging among all our students, staff, and faculty. This move also aligns with several of our peer institutions, including but not limited to, Utah State University and New Mexico State University. Both universities have created and filled new VP of DEI positions within the last two years. The UW student body is also deeply committed to and interested in DEI efforts.

Currently, Dr. Kimberly Chestnut serves as interim VP of DEI. Current efforts under her purview include the Native American Affairs Advisory Council; overseeing UW's Black 14 initiatives; developing a campus climate response team (Inclusion Council); the search equity advisor program; management of the VP DEI search process, employee networks (identity-focused affinity spaces to create community and support); and the initial hiring of the full-time Ombudsperson staff position. Dr. Chestnut is also the current VP of Student Affairs and will continue to work closely with the new VP of DEI in several ways, including but not limited to, on-boarding the new VP DEI and tri-chairing the newly revised Inclusion Council. The ODEI has a new full time Senior Project Coordinator position which is filled by Courtney Titus, three graduate assistants, and a soon to be hired Ombudsperson. In addition to the staff in the ODEI, there is a new DEI-focused position in Human Resources to better align our efforts across campus.

## Councils supported by ODEI

### Native American Affairs Advisory Council (NAAAC)

The newly created Native American Affairs Advisory Council follows a memoranda that details the commitment of the university and the tribes to work together on research, education, community engagement and training programs for Eastern Shoshone and Northern Arapaho students; build resources to assist Native students, tribes, educators and professionals; and conduct research of importance to the tribes. The memoranda also commit to continue programs including UW's Native American and Indigenous Studies Program; the High Plains American Indian Research Institute (HPAIRI); the Native American Summer Institute; and the Native American Education, Research and Cultural Center (NAERCC).

### Inclusion Council

The University of Wyoming recognizes there is work on equity and inclusion happening on many levels of the institution. While these efforts should be in alignment with the work of the Office of Diversity, Equity and Inclusion and its Vice President, we acknowledge the need for input from stakeholders across campus. As such, the Leadership of the Inclusion Council will have the authority with the collective support of the Council, to make programmatic decisions and determinations regarding diversity, equity and inclusion at the University. This shared responsibility model will ensure that input from relevant parties is captured and recognizes that DEI is the responsibility of the entire university, thus alleviating the burden of having the Office of Diversity, Equity, and Inclusion be solely responsible for all DEI initiatives and programs. Initiatives and programs conceived of and facilitated by academic and non-academic units will be shared at Council meetings to provide notice, generate input, and ultimately garner consensus support. The Inclusion Council will serve as a hub for campus inclusivity, providing direction on expanded academic programs, coordinating student services and community partnerships where needed, supporting facilitation of external relations, and enhancing national and international visibility.

## Staffing and Organizational Updates within ODEI

### Vice President of Diversity, Equity and Inclusion Search

The search for our inaugural Vice President of Diversity, Equity and Inclusion is underway. A pool of candidates have completed first-round interviews. On-campus interviews will take place in mid-September. Opportunities for campus stakeholders to provide input will be provided at that time.

## Ombuds Office

The ODEI is moving to oversee the Ombudsperson office efforts. This office will provide students and staff better support in conflict resolution and navigating university policies and procedures. On-campus interviews for the full-time position will be happening in September.

## Social Justice Research Center (SJRC)

The prior director for the SJRC moved back to working exclusively in a faculty role. At this time a new director has not been determined. The vision for SJRC can be guided by the new VP DEI in tandem with the Provost's office. A graduate assistant has been hired and will provide ongoing communication and oversight of the office space in the Beta House.

## Trainings and Educational Opportunities offered by the ODEI

### Diverse Graduate Student Mentoring Program (DGSMP)

The DGSMP aims to create a setting where diverse graduate students feel supported, encouraged, connected and empowered by faculty/staff here at the University of Wyoming. The DGSMP is designed for graduate students to partner with volunteer faculty and staff mentors to support and advance UW's Inclusivity Pillar through monthly group meetings and monthly individual meetings. This program will allow for students to learn and grow from their respective mentors so that they may thrive during their time at UW. The DGSMP is for all degree seeking graduate students, faculty, and staff interested in forming mentor partnerships that support eliminating barriers specific to diverse graduate students.

### Inclusionary and Global Leadership Program (IGLP)

The Inclusionary and Global Leadership Program is a six-week leadership course open to staff and students focused on equipping participants with the foundational skills necessary to be inclusive leaders in an increasingly diverse world. In 2022, this program will be taught via Zoom on Tuesday nights from 5:00-7:00 pm starting September 6<sup>th</sup> and ending October 11<sup>th</sup>. Our hope is that participants of this program take the content learned and apply it to their specific spheres of influence here at the University of Wyoming and beyond. Participants of this program will be awarded with a certificate of completion at the end of the course.

## Required Training for UW Staff and Faculty

### Accommodating Disabilities

All benefited University employees are required to complete this online course within the timeline stipulated by HR during your onboarding process. The course introduces employees to Title I of the Americans with Disabilities Act (ADA) and the ADA Amendments Act (ADAAA). In 30 minutes, this course covers a range of topics such as legal definitions, reasonable accommodations, and other information that supports inclusion for employees and students with disabilities.

### Diversity: Inclusion in the Modern Workplace

All benefited University employees are required to complete this online course within the timeline stipulated by HR during your onboarding process. This 30–45-minute course utilizes the experiences of diverse people to explore key concepts such as identity, power, privilege, being an ally, and other topics that support inclusivity at the University of Wyoming (UW).

## Other Highlights from the ODEI

### Black 14 Social Justice Summer Institute (B14SJSI)

This past summer the inaugural B14SJSI was held at the University of Wyoming. High school students from Wyoming, Colorado, and Ohio attended the institute alongside UW student team leaders and three members of the Black 14. Two additional members joined via Zoom during a session with all the students as well. During the week the participants and student leaders talked with and learned about the Black 14 and the events that took place in October 1969. In addition to the firsthand learning experience from members of the Black 14, students engaged in a variety of campus and community events. The experience was powerful, engaging, and created a significant foundation for future years as we grow and expand the institute. Plans for 2023 are already being developed.

### Employee Networks (E-Nets)

E-Nets, also known as Employee Resource Groups, and Employee Affinity Groups, are voluntary employee-led groups whose memberships are typically based on specific demographic groups. They are dedicated to a diverse and inclusive environment that align with the mission, values, and goals of an organization. The E-Nets are considered to be an integral component of diverse and underrepresented employee recruitment and retention. These are employee resource groups that focus on community building, social support/engagement, and professional development for UW faculty and staff that

support inclusivity. Although the E-Nets are social-identity specific, they acknowledge and make room for intersectionality while firmly promoting an inclusive campus community.

## Diversity and Equity Campus Climate Survey

The ODEI will be launching this survey in fall 2022. The ODEI has published results from previous campus climate surveys. This data is illuminating and crucial to the mission and work of the ODEI and the UW campus at-large.

## Highlights from Inclusion Council Members

### Dean of Students

Other important resources that have just recently launched in the Dean of Students office include, but are not limited to, the Restorative Justice Program, ran by Connor Novotny, and the Food Share Pantry which was launched by the Food Security Taskforce.

### Restorative Communities Leadership Workshop Series (RCLWS)

The RCLWS is designed with the purpose of empowering communities through the practice of talking circles. Talking circles center around relationship building, collaborative decision making, conscientious addressing of harms, and growing community through intentional and inclusive dialogue. The purpose of this series is to train students and student serving staff/faculty to promote restorative practices across campus, and help build stronger communities through the implementation, and support of talking circle practitioners across UW and in the Laramie area. Participants will leave the workshop with skills to facilitate community building circles, as well as be prepared to collaborate with the RJUW program to aid in facilitation/circles as the trainees and their communities may need.

### Multicultural Affairs (MA)

Multicultural Affairs are another great campus partner which houses a full staff of student program advisors and graduate assistants. MA successfully runs student affinity circles and has received great participation and feedback. They also host other fantastic programming around annual events.

- During June (Pride Month), MA successfully launched the Queer and Ally training as well as other programmatic efforts including, but not limited to: Matthew Shepard armband making and a candlelight vigil in Simpsons' Plaza.

- For Juneteenth, MA partnered with the Black Studies Center and other campus and community partners for a cookout in Washington Park.
- In July, MA facilitated Inclusivity Skills sessions in partnership with the ODEI for the inaugural Saddle Up program with the help of several campus partners.

## Native American Affairs

- In August, MA presented at the Native American Education Conference in Fremont County.
- In other news in Native American Affairs, Reinette Tendore, Director of the Native American Education, Research and Cultural Center (NAERCC), has welcomed new staff into the NAERCC and continues working with ODEI and other campus and community partners on the Native American Affairs Advisory Council.

## Native American Summer Institute (NASI)

This past summer, the NASI celebrated its 6th successful year! The NASI is a 6-day residential summer pre-college program designed to familiarize Native American High School Students (current 9th-12th grade students) from the Wind River Reservation, surrounding communities, and the town of Laramie. The participants are exposed to a full college experience by staying in the residence halls, attending academic workshops, and participating in activities on and off campus, as well as Native American cultural activities to promote and maintain their cultural identity. NASI helps build leadership skills, and new relationships with peers, UW faculty and staff, and current UW Native American college students. NASI continues to build and maintain partnerships with Native American communities, the UW campus, the city of Laramie, and within the State of Wyoming. Every year, NASI is seeing tremendous growth with participant applications from the Wind River Reservation and now other tribal communities in the region.

## International Students and Scholars (ISS) and the Global Engagement Office

In June, International Students and Scholars and the Global Engagement team hosted a delegation of EducationUSA advisors. EducationUSA is an initiative of the State Department highlighting and promoting US higher education to prospective international students. It has a network of 400+ advising centers in more than 175 countries worldwide. ISS hosted 10 advisors total. They represented Bangladesh, Bosnia and Herzegovina, Brazil, Czech Republic, Hungary, Indonesia, Russia, Saudi Arabia, Slovakia and Tanzania. During their stay here, ISS staff introduced the advisors to various aspects of UW so they are able to confidently speak about UW as an opportunity to prospective international students they meet with who are investigating

studying in the US. Each college was also able to connect with the EducationUSA advisors. Since the visit, ISS has continued to connect with the EducationUSA advisors and have been invited to present virtually to students in their countries.

## Athletics

Athletics is partnering with Ben Reuler of “In the Area Productions, LLC” to have him speak to our Student-Athlete Advisory Committee (SAAC) regarding DEI/antiracism from his perspective as a former social worker, and person who has dedicated his life’s work to building workplace cultures where employees from all backgrounds feel supported, and where harmful default systems are dismantled. He will be speaking on Wednesday, September 14th, at 7:00pm in Athletics.

**AGENDA ITEM TITLE: Fall 2022 Department of Intercollegiate Athletics Annual Report,  
Burman**

SESSION TYPE:

- Work Session  
 Information Session  
 Other  
 [Committee of the Whole – Items for Approval]

APPLIES TO STRATEGIC GOALS:

- Yes (select below):  
 Institutional Excellence  
 Student Success  
 Service to the State  
 Financial Growth and Stability  
 No [Regular Business]

*Attachments are provided with the narrative.*

EXECUTIVE SUMMARY

The Department of Intercollegiate Athletics (DIA) is embarking on a very exciting 2022-2023 academic/athletics year.

The landscape of college athletics continues to see dramatic changes as conference realignment, changes to NCAA structure/importance, Name/Image/Likeness (NIL) and Supreme Court decisions (including the Alston case) have paved the way for a seismic shift in the world of college athletics. The next few years may determine where the University of Wyoming sits as it relates to its peers in the region. Transition is going to happen and UW must choose to continue to compete at a level equal to our peers or we will be forced out. It will be an institutional decision. Do we want to stay with the Air Force Academy, Boise State, Colorado State, San Diego State, etc. or do we not? I believe the department is positioned well for success as it relates to personnel, structure and process, but we must continue to strive to enhance facilities, grow revenue and enhance the importance of athletics. This process will not be for the faint-of-heart; it will require commitment from many important constituents internally and externally.

I am confident we have some of the best coaching staffs we have had in my tenure at Wyoming. However, we continue to operate with reduced budgets including utilizing our limited foundation reserves. It will also continue to be a challenge to keep our best and brightest coaches and administrators at UW. The key to that challenge is to grow revenue and grow it quickly.

To achieve that we are working diligently to create enhanced revenue streams in the following areas:

- Ticket Revenue (increase season and single game tickets)
- We need to complete the west side stadium project immediately. We need chair back seating, premium seating and more amenities. The Wildcatter is 100% sold out and will be for the foreseeable future. We also need to build a new natatorium as the current facility (Corbett Pool) is woefully inadequate for a Division I swim and dive program. UW Athletics is currently working closely with the UW Foundation to raise \$20M to support the capital campaign (to renovate the west side of War Memorial Stadium and build a state-of-the-art natatorium). Fundraising started in June and is moving along well. We are hoping to have pledges locked in equal to or greater than \$20M by mid-winter.



- Game Guarantees (going on the road and playing games against teams who will compensate)
- Cowboy Joe Club (Annual giving needs to be the focus)
- UW Trademark and Licensing (added this division to the DIA in July 2021 and we have already seen growth in revenue. We expect more significant growth in coming years)
- Mountain West Conference revenues (media rights, MWC Tournament and CFP events)
- Student Fees and student engagement (UW Athletics receives significantly less revenue from fees than our counter parts in the MWC. Need to continue to increase without burdening students).

In closing, I think it is important for the Board of Trustees to be aware of the challenges we are facing:

The changing intercollegiate landscape MAY lead to a shakeup in conference membership and, if that occurs, we must be positioned to survive such turbulence. This will clearly lead to additional costs associated with maintaining a program at the level we desire. Winning programs will maintain relevance in spite of limited market size.

Challenges to our state support needs to be addressed. The DIA is very important to the people of Wyoming, but every few years we are faced with discussions related to support from the state – both our annual match and our block grant support. UW Athletics must be supported strongly by the State of Wyoming – otherwise we will have to dramatically increase student-fees. This creates great pressures on the students and the institution.

**PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:**

Annual report to the Board of Trustees.

**WHY THIS ITEM IS BEFORE THE BOARD:**

Per UW Regulation 3-1 (Administration and Oversight of Athletics), at the Board of Trustees September meeting, the Athletic Director shall submit his annual report providing an update and vision for the Department of Intercollegiate Athletics.

**ACTION REQUIRED AT THIS BOARD MEETING:**

N/A

**PROPOSED MOTION:**

N/A

**PRESIDENT'S RECOMMENDATION:**

**AGENDA ITEM TITLE: EHCW and FMRP Organizational Structure, Warren/Kean**

SESSION TYPE:

- Work Session
- Information Session
- Other
- [Committee of the Whole – Items for Approval]

APPLIES TO STRATEGIC GOALS:

- Yes (select below):
  - Institutional Excellence
  - Student Success
  - Service to the State
  - Financial Growth and Stability
- No [Regular Business]

- Attachments are provided with the narrative.*

EXECUTIVE SUMMARY:

The Educational Health Center of Wyoming (EHCW) is a Federally-Qualified Health Center (FQHC) that provides primary care, pharmacy, and specialty care in Casper, Cheyenne, and Laramie. In addition to the essential primary care services provided by the clinic (with over 40,000 patient encounters last year with patients from more than 70 central and southeastern Wyoming communities), EHCW serves as the primary clinical training site for the University of Wyoming's Family Medicine Residency Programs (UW FMRP), which has more than 100 alum currently practicing in Wyoming. UW is the accrediting-body (ACGME)-designated Sponsoring Institution for the UW FMRP, with EHCW serving as the primary outpatient clinical training site.

EHCW was formed by the University of Wyoming to provide needed services to Wyoming and to support the clinical training needs of the UW FMRP. The UW College of Health Sciences (CHS) administratively houses EHCW and the UW FMRP. In addition to supporting the UW FMRP, EHCW also serves as a training location for students in CHS's School of Pharmacy, the School of Nursing, and the Division of Social Work. More than 30 CHS student trainees rotated through EHCW during the 2021-2022 academic year, in addition to the 42 UW FMRP residency slots, rural training track interns, geriatric fellows, and 2 UW Pharmacy resident slots.

The administrative structure of EHCW as a unit of CHS and its close relationship with the UW FMRP is fairly unique. State funds of approximately \$7.4 million per year support the cost of residency slots, program faculty who provide clinical services at EHCW as part of the training program, as well as some of the required staff to operate the UW FMRP program. As a unit of the University, UW provides in-kind support to EHCW through HR, payroll, accounting, audit, insurance, legal counsel, space, IT support, and grants management, at an estimated value of \$2 million per year. In support of the UW FMRP, EHCW covers the cost of travel, continuing education, certification, and licensing for all residents, in addition to funding additional residency program faculty to support compliance with ACGME accreditation guidelines (the national accrediting body for residency programs) and to improve the training experience of residents. EHCW also pays for several of the necessary support staff positions to operate the FMRP, as well as the necessary medical support staff (e.g., medical assistants, nursing staff) to allow the residents to practice medicine. EHCW's estimated contribution to the UW FMRP is \$2.7 million per year. These contributions from EHCW have increased in recent years to help fill UW FMRP program budget shortfalls related to state budget reductions.

The unique nature of the relationship between UW and EHCW, combined with compliance concerns and the authority granted to the Trustees by the Wyoming Legislature in House Bill 221, HEA 20 (2019), led to a re-examination of the clinic's structure in 2020. A consulting firm was commissioned to make recommendations regarding the organizational structure of EHCW and its relationship with UW. In June of 2020, the firm recommended spinning off EHCW into a separate, stand-alone FQHC. The firm based its recommendation on several "Foundational Issues" they

had identified in their review, with the recognition that these foundational issues needed to be addressed in order for EHCW to be successful regardless of what operating model was ultimately chosen (spin-off or status quo). The consulting firm further indicated that a re-evaluation of the final plan for the EHCW could occur after addressing these foundational issues.

Following the delivery of the consulting firm's recommendation, at the October 2020 Board Meeting the Board directed the University to transition the Educational Health Center of Wyoming (EHCW) to an independent Federally Qualified Health Center (FQHC) in order to "ensure the long-term financial viability of clinics and to maintain the excellence of the Family Medicine Residency Program." Subsequent to the Board's directive, the University has worked with EHCW to address the foundational issues identified by the consulting firm, including resolving all federal and accreditation compliance issues, hiring a highly-qualified CEO, and completing an extensive internal financial and structural reorganization.

These steps have substantially stabilized EHCW, and as indicated by the consulting firm, were necessary steps whether EHCW were to split off or stay a part of UW. While UW continues to support the EHCW and the UW FMRP, EHCW also financially supports the UW FMRP, resulting in a mutually-beneficial financial and structural relationship. In examining the current status of EHCW and in continuing to project the potential impact that separating EHCW would have on the UW FMRP, it is unclear if a complete separation remains the best option for the University. Consistent with the final consulting report, we are now re-examining if a full split remains the best option for the sustainability and quality of both the UW FMRP and EHCW. We have identified a potential alternative that is neither status quo nor full separation that we believe merits further investigation, in which UW, EHCW, and other key residency partners would enter into a consortium model that would codify the support and contributions of each entity and would also position the UW FMRP to be eligible to receive additional financial and infrastructural supports that are currently unavailable. As a result, we are requesting the opportunity to examine this alternative more fully and bring a formal recommendation back to the Board in a future meeting.

#### PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

October 14, 2020 Board of Trustees Meeting

AGENDA ITEM TITLE: Family Medicine Residence Program – FQHC Reorganization,  
Theobald/Evans/Jones

*Approved 10-14-2020 @ 9:34 a.m.*

Trustee David Fall moved the Board direct President Ed Seidel to transition the Educational Health Center of Wyoming (EHCW) to an independent Federally Qualified Health Center (FQHC). Trustee Laura Schmid-Pizzato seconded the motion. The motion carried with a unanimous decision.

#### WHY THIS ITEM IS BEFORE THE BOARD:

As recommended in the consultant's report, implementation of a stabilization and operational improvement plan within EHCW has reached a stage allowing for a re-evaluation of the plan to transition it to an independent FQHC. Based upon the structural changes that have been made, the dramatically improved operational and financial standing of EHCW, and a continued evolution in the financial relationship between UW, EHCW, and the UW FMRP, we are requesting an opportunity to propose an alternative to full separation of EHCW that would preserve many of the goals of separation while also supporting longer-term viability of the UW FMRP. This

informational item is intended to generate a fuller discussion in Committee to allow a formal proposal to come back to the Board in a future meeting.

**ACTION REQUIRED AT THIS BOARD MEETING:**

We request referral to a Committee of the Board for a full discussion of the potential alternative model.

**PROPOSED MOTION:**

N/A

**PRESIDENT'S RECOMMENDATION:**

N/A

**AGENDA ITEM TITLE: 2023-24 Academic Year Tuition Recommendations, Schmid-Pizzato/Kean**

**SESSION TYPE:**

- Work Session
- Education Session
- Information Item
- Other:

[Committee of the Whole – Items for Approval]

**APPLIES TO STRATEGIC PLAN:**

- Yes (select below):
  - Driving Excellence
  - Inspiring Students
  - Impacting Communities
  - High-Performing University
- No [Regular Business]

**EXECUTIVE SUMMARY:**

The Administration has three tuition recommendations for the 2023-24 academic year (FY2024) to be addressed at the Trustees' September 2022 meeting. Action is recommended to give advance notice to all those affected by prospective tuition increases.

1. Administration recommends following the current tuition policy and increasing base resident and nonresident undergraduate and graduate tuition rates by 4% for FY2024.
2. Administration recommends moving to block tuition models for undergraduate and most graduate programs for Fall and Spring semesters as detailed in the attached supplemental materials.
3. Administration recommends tuition changes for professional and differential graduate programs as detailed in the attached tuition table. In addition, administration recommends excluding these programs from block tuition.

**PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:**

The Board of Trustees reviewed and approved its current Tuition Policy in November 2018.

At its September 2021 meeting, the Trustees approved the tuition rates for the 2022-23 academic year (FY2023).

At its July 2022 meeting, the Trustees reviewed and discussed the concept of moving to block tuition beginning in FY2024.

**WHY THIS ITEM IS BEFORE THE BOARD:**

The Board of Trustees' Tuition Policy outlines that the Administration may make recommendations regarding tuition rate increases on an annual basis for the Trustees' consideration.

**ACTION REQUIRED AT THIS BOARD MEETING:**

Board approval of proposed tuition rates for the 2023-2024 academic year (FY2024)

**PROPOSED MOTION:**

I move to authorize the administration to implement the 2023-2024 tuition recommendations as presented to the Board of Trustees.

**PRESIDENT'S RECOMMENDATION:**

The President recommends approval.

**AGENDA ITEM TITLE: Report on new Temporarily Restricted Endowment accounts established during the past year, Kean**

SESSION TYPE:

- Work Session
- Education Session
- Information Item
- Other:

[Committee of the Whole – Items for Approval]

- Attachments are provided with the narrative—refer to Supplemental Materials Report.*

APPLIES TO STRATEGIC PLAN:

- Yes (select below):
  - Driving Excellence
  - Inspiring Students
  - Impacting Communities
  - High-Performing University
- No [Regular Business]

EXECUTIVE SUMMARY:

Per the current UW Investment Policy, the Vice President for Administration is to report annually on any new Temporarily Restricted Endowment accounts (also known as Funds Functioning as Endowments) that were established in the current year. No new Temporarily Restricted Endowment Accounts were established during FY2022.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

N/A

WHY THIS ITEM IS BEFORE THE BOARD:

Current University Policy requires the Vice President for Finance & Administration to report this information annually to the Board of Trustees.

ACTION REQUIRED AT THIS BOARD MEETING:

N/A

PROPOSED MOTION:

N/A

PRESIDENT'S RECOMMENDATION:

N/A

**AGENDA ITEM TITLE: Budget & Finance annual report on balances, transactions and investment returns of reserve accounts, Kean**

**SESSION TYPE:**

- Work Session
- Education Session
- Information Item
- Other:

[Committee of the Whole – Items for Approval]

**APPLIES TO STRATEGIC PLAN:**

- Yes (select below):
  - Driving Excellence
  - Inspiring Students
  - Impacting Communities
  - High-Performing University
- No [Regular Business]

Attachments are provided with the narrative—refer to Supplemental Materials Report.

**EXECUTIVE SUMMARY:** The Annual Report on Balances of Reserve Funds shows the activity and unaudited ending balance of the following University Reserves as of June 30, 2022: Operating Reserve, Construction Reserve, Special Projects Reserve, Recruitment & Retention Reserve, Residence Hall Reserve, Litigation Reserve and Passenger Plane Reserve. The FY22 beginning balance was \$101,310,421 and the unaudited ending balance for FY22 is \$117,697,197. During FY2022 a portion of bond proceeds reimbursed prior expenditures from the Capital Construction Reserve Account and the Residence Hall Reserve Account. No investment income was allocated to these reserve accounts for the year, as all investment income for the University is reported to the University entity rather than to individual accounts in the general ledger.

**Summary of University Reserves:**

<b>Reserve Account:</b>	<b>Unaudited Reported Balance on 6/30/2021</b>	<b>Unaudited Balance Prior to Reg. 7-10 Carryforward Policy as of 6/30/2022</b>	<b>Change from Prior Annual Report</b>
Capital Construction Reserves	\$4,277,740	\$19,200,000	\$14,922,260
Residence Hall Capital Project	\$498,616	\$6,640,587	\$6,141,971
Transportation Plane Reserve	\$920,000	\$1,203,490	\$283,490
Legal Reserve (1)	\$5,000,000	\$6,743,669	\$1,743,669
General University Reserve (Unrestricted Operating Reserve)	\$45,000,000	\$45,000,000	\$0
Recruitment & Retention Expendable Balance (2)	\$306,698	\$144,460	-\$162,238
Special Projects Reserve (Unrestricted Operating Reserve) (3)	\$45,307,367	\$38,764,990	-\$6,542,376
	<b>\$101,310,421</b>	<b>\$117,697,197</b>	<b>\$16,386,775</b>

- (1) The FY2023 University Operating Budget included the approved transfer of \$1,018,808 to cover insurance premium increases. The balance after this transfer is anticipated to be \$5,724,861.
- (2) \$10M of this reserve has been transferred to the UW Foundation for investment like an endowment.
- (3) The FY2023 University Operating Budget included the approved transfer of \$1,716,215 from the special projects reserve account for three specific purposes. The balance after these transfers is anticipated to be \$37,048,775.

**PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:**

N/A

**WHY THIS ITEM IS BEFORE THE BOARD:**

Information item.

**ACTION REQUIRED AT THIS BOARD MEETING:**

N/A

**PROPOSED MOTION:**

N/A

**PRESIDENT'S RECOMMENDATION:**

N/A



**AGENDA ITEM TITLE: Service Contract and Procurement Reports, Evans**

SESSION TYPE:

- Work Session
- Information Session
- Other
- [Committee of the Whole – Items for Approval]

APPLIES TO STRATEGIC GOALS:

- Yes (select below):
  - Institutional Excellence
  - Student Success
  - Service to the State
  - Financial Growth and Stability
- No [Regular Business]

*Attachments are provided with the narrative.*

EXECUTIVE SUMMARY:

Per UW Regulation 7-2 (Signature Authority), unless otherwise limited by UW Regulation or reserved by the Board of Trustees, the President shall have authority to approve and/or sign University contracts, federal contracts, agreements, memorandums of understanding, and procurements that involve an external party, require consideration (paid or received) valued less than \$1,000,000 (one-time or in aggregate), and for which the term is less than five years. The President may delegate this authority to University Officers for such contracts, federal contracts, agreements, memorandums of understanding, and procurements that require consideration (paid or received) valued less than \$500,000 (one-time or in aggregate) and for which the term is less than five years.

As required by the Regulation, attached are the following reports:

- 1) Service Contracts (including contracts, federal contracts, agreements, and memorandums of understanding) valued at \$50,000 or above (one-time or in aggregate) from June 16 – August 15, 2022
- 2) Procurements valued at \$50,000 or above (one-time or in aggregate) from June 16 – August 15, 2022

Service contract workflow

Per Presidential Directive 3-2014-1 (Signature Authority), the President can delegate signature authority to University officers for service contracts valued less than \$500,000 (one-time or in aggregate) and for which the term is less than five years.

Procurement workflow

Cost Center Managers (business manager level or designee) approve all purchases, and are the final approvers for purchases of \$99,999 or less. Deans/Associate Vice Presidents are the final approvers for purchases between \$100,000 and \$249,999. Vice Presidents are the final approvers for purchases between \$250,000 and \$499,999. The President is the final approver for purchases between \$500,000 and \$999,999. The Board of Trustees approves purchases of \$1,000,000 and above.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

Standing information item at each in-person Board of Trustees meeting.

**WHY THIS ITEM IS BEFORE THE BOARD:**

Per UW Regulation 7-2 (Signature Authority), at each regular meeting of the Board of Trustees (excluding conference calls), the President shall provide a written report to the Board of Trustees identifying each contract, federal contract, agreement, memorandum of understanding, or procurement valued at \$50,000 or above (one-time or in aggregate) signed by the President or designee under this provision.

**ACTION REQUIRED AT THIS BOARD MEETING:**

N/A. Information Only.

**PROPOSED MOTION:**

N/A. Information Only.

**PRESIDENT'S RECOMMENDATION:**

N/A. Information Only.

UW Regulation 7-2 (Signature Authority) Contracts Board Report - June 16, 2022 - August 15, 2022

Contract Number	Contract Name	Contract Type	Department	Supplier	Signed Date	Agreed Amount	Signer
12106-PrairieEquipment-June2022	Ranch fencing project	Services Contract	College of Agriculture & Natural Resources	Prairie Equipment LLC	2022-06-30	96,354.50	Barbara Rasco, Dean of AGNR
12205DoubleHHaying&LivestockJul2022	Haying services for LREC	Services Contract	College of Agriculture & Natural Resources	Double H Haying and Livestock	2022-07-20	54,600.00	Barbara Rasco, Dean of AGNR
15102-Gonzalez.Tyler-July2021	Tyler Gonzalez	Services Contract	College of Education	Gonzalez, Tyler Anne	2022-06-28	126,001.00	Scott Thomas, Dean/Professor/Executive Director
15102-Kibler.Heather-July2021	Heather Kibler	Services Contract	College of Education	Kibler, Heather	2022-06-28	121,001.00	Scott Thomas, Dean/Professor/Executive Director
15102-Norris.Char-July2021	Char Norris	Services Contract	College of Education	Norris, Charlene W	2022-06-28	121,001.00	Scott Thomas, Dean/Professor/Executive Director
15102-Dory.Taylor-July 2021	Taylor Dory	Services Contract	College of Education	Taylor M Dory	2022-06-28	121,001.00	Scott Thomas, Dean/Professor/Executive Director
15102-Goddard.Liz-July2021	Liz Goddard	Services Contract	College of Education	Goddard, Elizabeth M.	2022-06-28	121,001.00	Scott Thomas, Dean/Professor/Executive Director
15102-Cossel.Kara-July2021	Kara Cossel	Services Contract	College of Education	Cossel, Kara	2022-06-28	121,001.00	Scott Thomas, Dean/Professor/Executive Director
15102-Fincher.Ashlee-July2021	Ashlee Fincher	Services Contract	College of Education	Fincher, Ashlee Faye (Wyoming Early Childhood Professional Learning Collaborative)	2022-06-28	121,001.00	Scott Thomas, Dean/Professor/Executive Director
15102-Eckhardt.Kelce-July2021	Kelce Eckhardt	Services Contract	College of Education	Kelce Eckhardt	2022-06-28	121,001.00	Scott Thomas, Dean/Professor/Executive Director
15102-Lindsey.Dersham-Aug2022	Lindsey Dersham	Services Contract	College of Education	Lindsey Dersham	2022-08-11	52,500.00	Scott Thomas, Dean/Professor/Executive Director
16001-FBC-July 2022	Blockchain conference	Services Contract	College of Engineering & Applied Science	Federal Business Council, Inc	2022-07-15	61,000.00	Cameron Wright, Dean/Professor
17104-CPUIT/Shenefelt-June2022	Agreement for Services	Services Contract	College of Health Sciences	Computer Professionals Unlimited Inc	2022-06-28	67,200.00	David Jones, Dean
11001_ATRPARTNERS_Aug2022	11001_ATRPARTNERS_Aug2022	Services Contract	Enhanced Oil Recovery Institute	ATR Partners I LLC	2022-07-27	100,000.00	Holly Krutka, Executive Director
24009_FY23_T2LPR_24009	T2 LPR Addendum & Statement of Work	Services Contract	General University Operations	T2 Systems, Inc.	2022-08-10	140,831.37	Robert Aylward, Vice President
26701-AtlasCarbon-June2022	Atlas Carbon	Services Contract	General University Operations	Atlas Carbon, LLC	2022-06-16	180,000.00	William Mai, Vice President, Campus Operations
40003-Watermark-July 2019	Watermark Organization Subscription Agreement	Services Contract	Information Technology	Watermark Insights LLC	2022-06-30	72,258.37	Robert Aylward, Vice President
40003-Zoom MSA-Sept 2019	Amendment Form Number: Q1037768	Services Contract	Information Technology	Zoom Video Communications Inc	2022-07-22	106,531.00	Robert Aylward, Vice President
40003-Performance Architects Inc-October 2021	Statement of Work and Master Services Agreement	Services Contract	Information Technology	Performance Architects, Inc.	2022-08-15	117,585.00	Robert Aylward, Vice President
22301-CDWG-June2022	Master Product Sales Agreement	Services Contract	Information Technology	CDW Government, Inc.	2022-06-22	11,500,000.00	Alexander Kean, Deputy VP, Budget & Finance*
90202LandmarkEventStaffNov2020	Agreement for Crowd Management Services	Services Contract	Intercollegiate Athletics	Landmark Event Staffing Services, Inc.	2022-08-09	900,000.00	Thomas Burman, Athletic Director
90202-New Horizons Travel-May2022	Aircraft Charter Agreement	Services Contract	Intercollegiate Athletics	New Horizons Travel	2022-08-01	526,500.00	Thomas Burman, Athletic Director
90257NewHorizonsTravelJuly2022	Aircraft Charter Agreement	Services Contract	Intercollegiate Athletics	New Horizons Travel	2022-07-11	54,810.98	Thomas Burman, Athletic Director
90201SportTours082022	Tour agreement	Services Contract	Intercollegiate Athletics	Sport Tours International, Inc.	2022-07-14	149,875.00	Thomas Burman, Athletic Director
90202NewMexicoState102032	Contest agreement	Services Contract	Intercollegiate Athletics	New Mexico State University	2022-08-16	150,000.00	Thomas Burman, Athletic Director
10502 - Leybold - 0622	Purchase Order Terms and Conditions	Services Contract	Office of the President	Leybold USA Inc	2022-07-05	80,583.00	Ed Seidel, President
10101- Niche- Sept. 2021	Niche	Services Contract	Provost	Niche.com, Inc.	2022-07-07	295,000.00	Tami Benham-Deal, Senior Vice Provost
70010-SheridanMedia-May2021	Amendment #2-Agreement for Advertising Services between UW and lovcom Inc DBA Sheridan Media	Services Contract	Research & Economic Development	Sheridan Media	2022-06-22	129,000.00	Diana Hulme, Assoc VP, Research
70001AttainSept2021	Consulting Services Related to eRA System Implementation	Services Contract	Research & Economic Development	Attain Consulting Group, LLC dba Attain Partners	2022-07-11	228,220.00	Farrell Rapp, Director, Research Services
70009McFarlaneMarch2021	Dr. S. Eryn McFarlane	Services Contract	Research & Economic Development	McFarlane, Samantha Eryn	2022-06-22	76,092.40	Diana Hulme, Assoc VP, Research
70006_CONTRACT_Member Marketplace CARES_01.25.2022 \$21,500.00	Member Marketplace	Services Contract	Research & Economic Development	Member Marketplace Inc.	2022-06-29	51,900.00	Diana Hulme, Assoc VP, Research
70009TIGAAugust2022	EPSCoR WY-ACT External Evaluation	Services Contract	Research & Economic Development	The Implementation Group	2022-08-16	55,009.00	Farrell Rapp, Director, Research Services
70007i5services-July2022	Connex	Services Contract	Research & Economic Development	i5 Services, LLC	2022-06-22	70,000.00	Robert Aylward, Vice President
70013-FEIconpany-May2022	Talos F200X with Quad EDS Capability and Helios 5 UX Ga Dual Beam	Services Contract	Research & Economic Development	FEI Company	2022-06-17	1,974,600.00	Diana Hulme, Assoc VP, Research**
10501-Priority-Transactions_Accelerator_Group	Agreement for Services between University of Wyoming & Priority Transactions Accelerator Group	Services Contract	School of Energy Resources	Priority Transactions Accelerator Group Inc	2022-06-30	95,000.00	Holly Krutka, Executive Director
10501-ADATechAm.No.1-June2022	ADA Tech Amendment no. 1	Services Contract	School of Energy Resources	ADA Technologies, Inc.	2022-07-11	70,954.00	Holly Krutka, Executive Director
19002-LyrisNYT-Jun2022	NYTimes	Services Contract	University Libraries	Lyrisys	2022-06-20	54,622.01	Ivan Gaetz, Dean
26001AreteDesignGroupMay2022WestStadiumRenovation	Architect Agreement	Services Contract	University Operations	Arete Design Group	2022-06-26	2,697,710.00	William Mai, Vice President, Campus Operations***
26001TopOfficeProductsJune2022	Agreement Between Owner and Contractor	Services Contract	University Operations	Top Office Products Inc	2022-06-29	263,250.00	William Mai, Vice President, Campus Operations
26001JohnsonControlsJuly2022Metasys	Agreement for Services	Services Contract	University Operations	Johnson Controls Inc.	2022-06-17	91,674.00	William Mai, Vice President, Campus Operations
26001SolTerraEngineeringInc.May2022	Consultant Agreement	Services Contract	University Operations	SolTerra Engineering Inc	2022-07-06	400,950.00	William Mai, Vice President, Campus Operations
26001AlscJuly2022	FY23 Textile Rental Service Agreement	Services Contract	University Operations	AlSCO	2022-07-12	100,000.00	William Mai, Vice President, Campus Operations
26001AreteDesignGroupMay2022CorbettNatoriumAddition	Architect Agreement	Services Contract	University Operations	Arete Design Group	2022-06-26	2,347,150.00	William Mai, Vice President, Campus Operations****
26001DominoConstruction,Inc.Aug2022	Agreement Between Owner and Contractor	Services Contract	University Operations	Domino Construction Inc.	2022-08-10	398,181.88	William Mai, Vice President, Campus Operations

\*Board of Trustees approved on June 15, 2022

\*\*Board of Trustees approved on June 15, 2022

\*\*\*Board of Trustees approved on May 14, 2020

\*\*\*\*Board of Trustees approved on May 14, 2020

**UW Regulation 7-2 (Signature Authority) Procurement Board Report - June 16, 2022 - August 15, 2022**

PO Date	Supplier Name	Line #	Description	Quantity	Line Unit Price	Total Line Price	Total PO Amount	Department	Approver	Approver Title	Approval Date
06/21/2022	Adbay.com Inc	1	Marketing and advertising services for Kalen for three medical clinics	1	46,923.01	46,923.01		Family Medicine Residency Programs Cheyenne	Jones, David	Dean	06/21/2022
06/21/2022	Adbay.com Inc	1	Marketing and advertising services for Kalen for three medical clinics	1	60,329.59	60,329.59		Family Medicine Residency Programs Casper	Jones, David	Dean	06/21/2022
06/21/2022	Adbay.com Inc	1	Marketing and advertising services for Kalen for three medical clinics	1	26,813.15	26,813.15	<b>134,065.75</b>	Medical Education Administration Division	Jones, David	Dean	06/21/2022
06/22/2022	Ken Garff Cheyenne	1	2022 Ford Transit Van Customized for UW Golf Team	1	120,820.00	120,820.00	<b>120,820.00</b>	Mens Golf	Sparks, Billy	Sr Assoc AD for Administration	06/22/2022
06/22/2022	Little America Hotels & Resorts Inc	1	Rocky Mountain Alzheimer's Summit-Lodging	1	333.00	333.00		Provosts Office	Stark, Stephanie	Dir, Business Operations, Provost	06/22/2022
06/22/2022	Little America Hotels & Resorts Inc	4	Rocky Mountain Alzheimer's Summit-Venue	1	18,082.00	18,082.00		Psychology	Stark, Stephanie	Dir, Business Operations, Provost	06/22/2022
06/22/2022	Little America Hotels & Resorts Inc	1	Rocky Mountain Alzheimer's Summit-Lodging	1	2,349.00	2,349.00		Psychology	Stark, Stephanie	Dir, Business Operations, Provost	06/22/2022
06/22/2022	Little America Hotels & Resorts Inc	2	Rocky Mountain Alzheimer's Summit-Lodging	1	1,806.00	1,806.00		Psychology	Stark, Stephanie	Dir, Business Operations, Provost	06/22/2022
06/22/2022	Little America Hotels & Resorts Inc	6	Rocky Mountain Alzheimer's Summit-Service Charge	1	2,954.88	2,954.88		Psychology	Stark, Stephanie	Dir, Business Operations, Provost	06/22/2022
06/22/2022	Little America Hotels & Resorts Inc	5	Rocky Mountain Alzheimer's Summit-Attrition	1	4,581.30	4,581.30		Psychology	Stark, Stephanie	Dir, Business Operations, Provost	06/22/2022
06/22/2022	Little America Hotels & Resorts Inc	6	Rocky Mountain Alzheimer's Summit-Service Charge	1	5,291.04	5,291.04		Psychology	Stark, Stephanie	Dir, Business Operations, Provost	06/22/2022
06/22/2022	Little America Hotels & Resorts Inc	3	Rocky Mountain Alzheimer's Summit-Food	1	8,046.00	8,046.00		Psychology	Stark, Stephanie	Dir, Business Operations, Provost	06/22/2022
06/22/2022	Little America Hotels & Resorts Inc	2	Rocky Mountain Alzheimer's Summit-Lodging	1	333.00	333.00		Psychology	Stark, Stephanie	Dir, Business Operations, Provost	06/22/2022
06/22/2022	Little America Hotels & Resorts Inc	3	Rocky Mountain Alzheimer's Summit-Food	1	14,000.00	14,000.00		College of Health Sciences Deans Office	Stark, Stephanie	Dir, Business Operations, Provost	06/22/2022
06/22/2022	Little America Hotels & Resorts Inc	4	Rocky Mountain Alzheimer's Summit-Venue	1	6,000.00	6,000.00	<b>63,776.22</b>	College of Health Sciences Deans Office	Stark, Stephanie	Dir, Business Operations, Provost	06/22/2022
06/28/2022	Smooth Movers	1	MOVE FURNITURE AND EQUIPMENT FOR THE LAW SCHOOL ADDITION AND REMODEL	1	80,860.12	80,860.12	<b>80,860.12</b>	Facilities Construction Mgt	Bryant, Darcy	Deputy Director, Business Serv	06/28/2022
06/29/2022	Ellucian Company L.P.	1	ELLUCIAN WORKFLOW 7/1/22-6/30/23	1	75,885.00	75,885.00	<b>75,885.00</b>	Applications and Customer Relations	Christensen, Margaux	Exec Administrator, IT Business Services	06/29/2022
06/30/2022	Ellucian Company L.P.	1	ELLUCIAN BANNER MAINTENANCE RENEWAL 7/1/22-6/30/23	1	208,235.00	208,235.00	<b>208,235.00</b>	Applications and Customer Relations	Aylward, Robert	Vice President	06/30/2022
06/30/2022	Stone Security LLC	1	LABOR AND MATERIAL FOR INSTALLATION OF CARD ACCESS DOORS AND CAMERAS	1	380,112.12	380,112.12	<b>380,112.12</b>	Facilities Management	Kean, Alexander	Deputy VP, Budget & Finance	06/30/2022
07/01/2022	Fisher Scientific	1	Applied Biosystems 7500 Fast Real-Time PCR System with Notebook Computer for OST Applications with AB Assurance per quote 2179-1830-60 and 2179-1832-88	0.86	67,058.02	57,669.90		Wyoming State Veterinary Laboratory	Laegreid, William	Director/Professor	07/01/2022
07/01/2022	Fisher Scientific	1	Applied Biosystems 7500 Fast Real-Time PCR System with Notebook Computer for OST Applications with AB Assurance per quote 2179-1830-60 and 2179-1832-88	0.14	67,058.02	9,388.12	<b>67,058.02</b>	Wyoming State Veterinary Laboratory	Laegreid, William	Director/Professor	07/01/2022
07/06/2022	Burgener Trucking	2	DELIVER ASH TO TORRINGTON	1	60,300.00	60,300.00		Utilities Management	Kean, Alexander	Deputy VP, Budget & Finance	07/05/2022
07/06/2022	Burgener Trucking	3	FUEL SURCHARGE	1	111,000.00	111,000.00		Utilities Management	Kean, Alexander	Deputy VP, Budget & Finance	07/05/2022
07/06/2022	Burgener Trucking	1	DELIVER 1/4" TO 2" STOKER COAL TO CEP	1	864,773.00	864,773.00	<b>1,036,073.00</b>	Utilities Management	Kean, Alexander	Deputy VP, Budget & Finance	7/5/2022*
07/08/2022	Gallagher Student Health & Special Risk	1	ICS Basic Insurance Premium Invoice 4305945	1	346,195.00	346,195.00	<b>346,195.00</b>	Risk Management Office	Evans, Teresa	Vice President & General Counsel	07/08/2022
07/11/2022	Inter Technologies Corporation	1	INTER TECHNOLOGIES OLD MAIN 200 EQUIPMENT & INSTALLATION	1	123,199.19	123,199.19	<b>123,199.19</b>	Facilities Engineering	Selmer, Forrest	Assoc VP for Univ Operations	07/11/2022
07/12/2022	Shimadzu Scientific Instruments Inc	1	WYO-631-22 - Norton.U - GC-2030, Greenhouse Gas Analyzer with associated parts, software and licenses, and equipment. Specific descriptions for each item can be found in attached quote. Quotation number:	1	70,128.05	70,128.05	<b>70,128.05</b>	Agricultural Experiment Station	Boyles, Victoria	Assistant Director, Business Operations	07/08/2022
07/12/2022	Vizgen, Inc.	1	Vizgen - Quote 0000129 The MERSCOPE platform is an end-to-end solution for generating MERFISH measurements.	1	299,500.00	299,500.00	<b>299,500.00</b>	Zoology & Physiology	Carman, Kevin	Exec Vice President for Academic Affairs & Provost	07/12/2022
07/19/2022	Transact Campus Inc	1	TRANSACT RENEWAL 7/1/22-6/30/23	1	108,708.68	108,708.68	<b>108,708.68</b>	Enterprise Infrastructure	Aylward, Robert	Vice President	07/19/2022
07/19/2022	Colorado Hazard Control LLC	1	ASBESTOS ABATEMENT SERVICES FOR THE UW LAW SCHOOL PROJECT	1	964,155.00	964,155.00	<b>964,155.00</b>	Facilities Construction Mgt	Seidel, Ed	President	07/18/2022
07/25/2022	AlSCO	1	FY23 PROFESSIONAL LAUNDERING SERVICE	1	50,000.00	50,000.00	<b>50,000.00</b>	UW Safety Office	Bryant, Darcy	Deputy Director, Business Serv	07/22/2022

07/27/2022	Arthur J. Gallagher RMS, Inc.	1	Insurance Package (Crime, WC, ELL, Cyber, GLX, Stu Prof Liab, Aviation, Cargo, Foreign pkg.) - Arthur J. Gallagher RMS, Inc. INV 4350626 - Risk Management Approved	1	1,003,292.41	1,003,292.41	<b>1,003,292.41</b>	Risk Management Office	Evans, Teresa	Vice President & General Counsel	07/27/2022**
07/27/2022	Hyland LLC	1	PERCEPTIVE CONTENT RENEWAL 9/1/22-8/31/23	1	109,007.57	109,007.57	<b>109,007.57</b>	Applications and Customer Relations	Aylward, Robert	Vice President	7/27/2022
07/27/2022	Zoom Video Communications Inc	1	ZOOM RENEWAL	1	106,531.00	106,531.00	<b>106,531.00</b>	Applications and Customer Relations	Aylward, Robert	Vice President	07/27/2022
07/28/2022	Alliance of Chicago Community Health Svc	1	Patient In-take Software/Clearwave, SOW with Alliance of Chicago	1	55,974.00	55,974.00		Medical Education Administration Division	Warren, Jacob	Dean/Professor	07/28/2022
07/28/2022	Alliance of Chicago Community Health Svc	1	Patient In-take Software/Clearwave, SOW with Alliance of Chicago	1	104,298.00	104,298.00	<b>160,272.00</b>	College of Health Sciences Deans Office	Warren, Jacob	Dean/Professor	07/28/2022
07/29/2022	Wyoming Department of Agriculture	1	Per MOU reimbursement to WDA for income for the WY State Seed Analysis Lab 3/1/22 - 6/30/22	1	50,116.00	50,116.00	<b>50,116.00</b>	State Seed Lab	Jenks, Maria	Lecturer,Asst	07/29/2022
08/02/2022	Bob McCloskey Insurance	1	Funding of claim payment account - May-June 2022 (SPMD-Med. Cont. Services)	1	74,373.97	74,373.97	<b>74,373.97</b>	Sports Medicine	Brodie, Samuel	Assoc AD/Budgeting & Fin Mgmt	08/02/2022
08/03/2022	ATR Partners I LLC	1	ATR - 3D seismic analysis of Minnelusa oil field	1	100,000.00	100,000.00	<b>100,000.00</b>	Enhanced Oil Recovery Institute	Krutka, Holly	Executive Director	08/03/2022
08/03/2022	Nativas Sciences	1	Xplore IM 12 - Injection Moulding 12ml instrument, double cavity mold, and installation	1	52,100.00	52,100.00	<b>52,100.00</b>	School of Energy Resources Directors Office	Ferrell, Rachel	Dir, Business Operations	08/03/2022
08/08/2022	FORVIS, LLP	1	FY22 External Audit-Invoice BK01618244 WPM and Single Audit, and UW Financial Statements	1	2,100.00	2,100.00		Wyoming Public Media	Chitnis, Parag	Vice President	08/08/2022
08/08/2022	FORVIS, LLP	1	FY22 External Audit-Invoice BK01618244 WPM and Single Audit, and UW Financial Statements	1	121,885.00	121,885.00	<b>123,985.00</b>	VP for Research & Economic Development Office	Chitnis, Parag	Vice President	08/08/2022
08/09/2022	AK DeMersseman LLC	1	Anne DeMersseman services for Ranch Management and Agricultural Leadership Program	1	156,000.00	156,000.00	<b>156,000.00</b>	College of Agriculture & Natural Resources Deans Office	Rasco, Barbara	Dean of AGNR	08/09/2022
08/10/2022	Ken Garff Cheyenne	7	2023 Ford F250 3/4 ton 4-wheel drive	1	53,163.00	53,163.00		Transportation Services	Seidel, Ed	President	08/10/2022
08/10/2022	Ken Garff Cheyenne	3	2023 Ford F350 full size 12-passenger van	1	51,205.00	51,205.00		Transportation Services	Seidel, Ed	President	08/10/2022
08/10/2022	Ken Garff Cheyenne	4	2022 Ford Explorer mid size 4x4 SUV	1	38,165.00	38,165.00		Transportation Services	Seidel, Ed	President	08/10/2022
08/10/2022	Ken Garff Cheyenne	5	2022 Ford Explorer mid size 4x4 SUV	1	38,165.00	38,165.00		Transportation Services	Seidel, Ed	President	08/10/2022
08/10/2022	Ken Garff Cheyenne	6	2022 Ford Explorer mid size 4x4 SUV	1	38,165.00	38,165.00		Transportation Services	Seidel, Ed	President	08/10/2022
08/10/2022	Ken Garff Cheyenne	9	2023 Ford Expedition Max	1	68,833.00	68,833.00		Transportation Services	Seidel, Ed	President	08/10/2022
08/10/2022	Ken Garff Cheyenne	10	2023 Ford Expedition Max	1	68,833.00	68,833.00		Transportation Services	Seidel, Ed	President	08/10/2022
08/10/2022	Ken Garff Cheyenne	11	2023 Ford Expedition Max	1	68,833.00	68,833.00		Transportation Services	Seidel, Ed	President	08/10/2022
08/10/2022	Ken Garff Cheyenne	14	2023 Ford F250 3/4 ton 4-wheel drive	1	53,163.00	53,163.00		Transportation Services	Seidel, Ed	President	08/10/2022
08/10/2022	Ken Garff Cheyenne	2	2023 Ford F150 half ton 4x4	1	53,785.00	53,785.00		Transportation Services	Seidel, Ed	President	08/10/2022
08/10/2022	Ken Garff Cheyenne	1	2023 Ford F150 half ton 4x4	1	53,785.00	53,785.00		Transportation Services	Seidel, Ed	President	08/10/2022
08/10/2022	Ken Garff Cheyenne	8	2023 Ford Expedition Max	1	68,833.00	68,833.00		Transportation Services	Seidel, Ed	President	08/10/2022
08/10/2022	Ken Garff Cheyenne	12	2023 Ford Expedition Max	1	68,833.00	68,833.00		Transportation Services	Seidel, Ed	President	08/10/2022
08/10/2022	Ken Garff Cheyenne	13	2023 Ford F350 full size 12-passenger van	1	51,205.00	51,205.00	<b>774,966.00</b>	Transportation Services	Seidel, Ed	President	08/10/2022
08/11/2022	Inter Technologies Corporation	2	98" LCD DISPATCH DISPLAY WITH WALL MOUNT AND HDMI CABLE	1	14,061.21	14,061.21		Facilities Construction Mgt	Bryant, Darcy	Deputy Director, Business Serv	08/11/2022
08/11/2022	Inter Technologies Corporation	1	INTER TECHNOLOGIES IVINSON GARAGE AV EQUIPMENT	1	58,050.48	58,050.48	<b>72,111.69</b>	Facilities Construction Mgt	Bryant, Darcy	Deputy Director, Business Serv	08/11/2022
08/15/2022	TimeClock Plus	1	TIMECLOCK PLUS PROFESSIONAL ANNUAL EMPLOYEE LICENSES 7/11/22-7/10/23	2000	34.02	68,040.00		Enterprise Infrastructure	Christensen, Margaux	Exec Administrator, IT Business Services	08/15/2022
08/15/2022	TimeClock Plus	2	TIMECLOCK PLUS HARDWARE SUPPORT & MAINTENANCE 7/11/22-7/10/23	1	7,388.28	7,388.28	<b>75,428.28</b>	Enterprise Infrastructure	Christensen, Margaux	Exec Administrator, IT Business Services	08/15/2022

\*Board of Trustees approved May 14, 2020

\*\*Board of Trustees approved in FY23 Budget

**Capital Construction  
 Progress Report as of August 28, 2022**

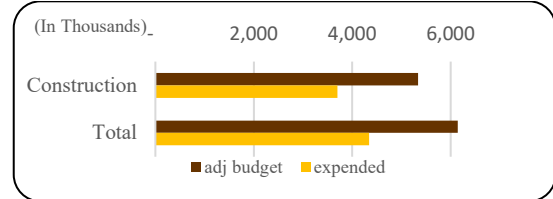
**PROJECTS IN CONSTRUCTION**

<https://www.uwyo.edu/administration/planning-and-construction/>

**1. 11<sup>th</sup> & 12<sup>th</sup>/Lewis Street Reconstruction**

Contractor: GE Johnson Construction Wyoming  
 BOT approval - March 25, 2021

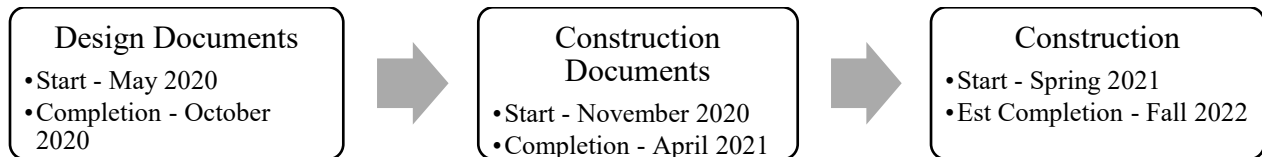
Architect: Norris Design  
 BOT approval - November 14, 2019



Original Project Budget \$ 4,000,000 (a)  
 Adjusted Project Budget \$ 6,140,465 (d)

<b>Funding Sources:</b>	<b>Original Anticipated:</b>	<b>Actual:</b>
EERB Project Reserve	4,000,000.00	4,300,000.00
Science Initiative Project Reserve		300,000.00
West Campus Satellite Energy Plant Project Reserve		1,446,440.17
City of Laramie		31,624.83
Campus Master Plan Project – remaining funds		62,400.00
<b>Total Project</b>	<b>4,000,000.00</b>	<b>6,140,465.00</b>

Guaranteed Maximum Price \$ 3,586,303 (direct construction)  
 Contract Substantial Completion Date Phase 1 and 2: May 2022



(In Thousands)	Budget (a)	Additional Funding/Adj (b)	Use of Contingency (c)	Adj Budget (a+b+c)=(d)	Expenditures (e)	Obligations (f)	Remaining Balance (d+e+f)=(g)
<b>Construction</b>	3,000	2,078	260	5,338	(3,699)	(1,639)	-
<b>Contingency</b>	450	-	(450)	-	-	-	-
<b>Design</b>	365	63	234	662	(591)	(71)	-
<b>FF&amp;E</b>	-	-	-	-	-	-	-
<b>Tech</b>	-	-	-	-	-	-	-
<b>Admin</b>	185	-	(44)	141	(51)	(18)	72
<b>Total</b>	<b>4,000</b>	<b>2,141</b>	-	<b>6,141</b>	<b>(4,341)</b>	<b>(1,728)</b>	<b>72</b>

**Statement of Contract Amount**

<b>Original contract</b>	Phase 1 & 2 Lewis Street Corridor Improvements ( <i>Change order to GE Johnson Science Initiative contract</i> )	<b>\$3,586,303</b>
Change order #9	Additional concrete for light pole bases, contingency for 12 <sup>th</sup> Street section and overhead	48,198
Change order #10	Additional light pole stone, construction contingency and overhead	8,057
Change order #11	Additional concrete to widen 12 <sup>th</sup> Street rated path per AHJ, contingency and overhead	47,680
Change order #12	Additional boulders/plant count; additional sandstone boulders; irrigation design changes and added boring	25,754
COR 102	Added site rails, no change to overall contract. Cost adjustment from Lewis St portion to SI.	(3,909)
CO 004 & 011	Damaged fiber vault, concrete paving, and painting. Cost adjustment from Lewis St portion to SI.	(7,859)
CO 014 & 015	Guardrail, handrail changes. Cost adjustment from Lewis St portion to SI.	(2,727)
Change order #17	Provide 9 <sup>th</sup> Street striping and excavate foundation, pour concrete base monolithic (EERB art foundation)	28,713
CO 015 & 006	Additional concrete sidewalk repairs; inlet box lowered, bury broken valve box. Cost adjustment from Lewis St portion to SI.	(3,137)
Change order #18	Added drainage area and revision to landscape, detention pond, manhole, pipe and grading	49,176.89
Change order #19	Added detention pond, manhole, drainage rock and asphalt patch/grading	39,052.99
<b>Adj contract</b>		<b>\$3,815,302.88</b>

**Work Completed/In Progress:**

- Phase I surrounding Science Initiative is complete.
- Phase II between Agriculture and Engineering buildings is complete.
- 12<sup>th</sup> St. between Lewis and Bradley is complete.

**Issues Encountered with Proposed Resolution for Each:**

- None at this time.

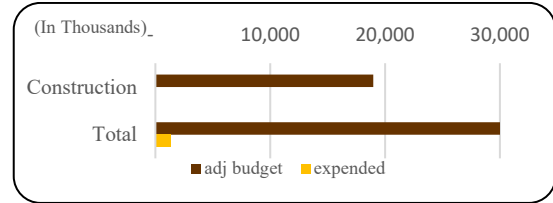
**Work Planned for Upcoming Month:**

- 12<sup>th</sup> Street and Bradley intersection detention basin and storm drain tie in with landscape treatment.

## 2. College of Law Expansion & Renovation

Contractor: FCI Constructors of Wyoming, LLC  
 BOT approval – July 15, 2022

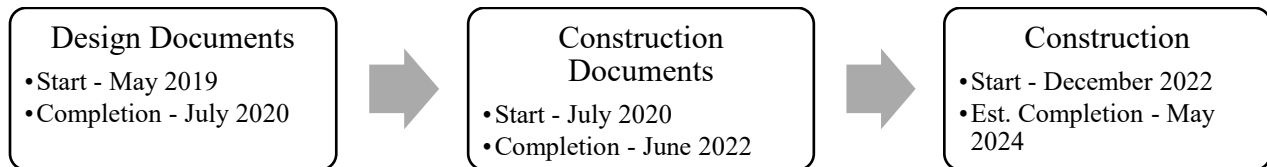
Architect: By Architectural Means  
 BOT approval – March 28, 2019



Original Project Budget \$30,000,000 (a)  
 Adjusted Project Budget \$30,000,000 (d)

<b>Funding Sources:</b>	<b>Original Anticipated:</b>	<b>Actual:</b>
UW Foundation – donor funds	3,800,000.00	3,800,000.00
State Appropriation 2021-2022 (SF0067, Enrolled Act No. 19)	15,000,000.00	15,000,000.00
Major Maintenance (2023-2024)	11,200,000.00	11,200,000.00
<b>Total Project</b>	<b>30,000,000.00</b>	<b>30,000,000.00</b>

Guaranteed Maximum Price N/A  
 Contract Substantial Completion Date



(In Thousands)	Budget (a)	Additional Funding/Adj (b)	Use of Contingency (c)	Adj Budget (a+b+c)=(d)	Expenditures (e)	Obligations (f)	Remaining Balance (d+e+f)=(g)
Construction	18,980	-	-	18,980	-	(36)	18,944
Contingency	6,297	-	-	6,297	-	-	6,297
Design	1,759	-	-	1,759	(1,194)	(417)	148
FF&E	1,154	-	-	1,154	-	-	1,154
Tech	714	-	-	714	-	-	714
Admin	1,096	-	-	1,096	(125)	(1,131)	(160)
<b>Total</b>	<b>30,000</b>	-	-	<b>30,000</b>	<b>(1,319)</b>	<b>(1,584)</b>	<b>27,097</b>

### Statement of Contract Amount

Original contract	Pre-construction	\$36,400
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<b>Work Completed/In Progress:</b>
• Abatement is in progress.



**Issues Encountered with Proposed Resolution for Each:**

- None at this time.

**Work Planned for Upcoming Month:**

- Guaranteed Maximum Price (GMP) will be presented for approval November 2022.
- Quality control/materials testing contract.

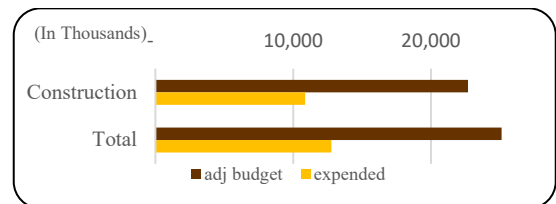
**UW Housing Phase I**

**3. Ivinson Lot Parking Garage**

Contractor: Sampson Construction Co.  
 BOT approval – September 16, 2021

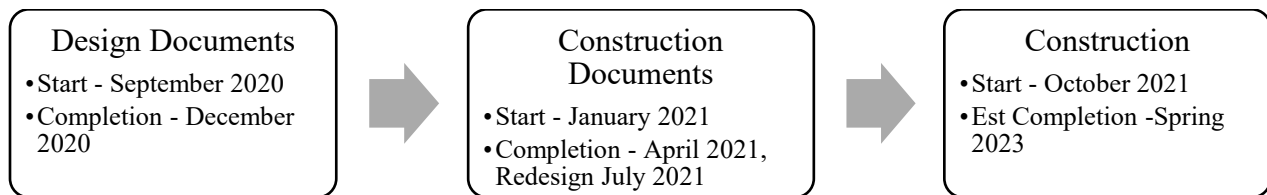
Architect: By Architectural Means  
 BOT approval – December 11, 2019

Original Project Budget \$926,400 (a)  
 Adjusted Project Budget \$27,850,000 (d)



<b>Funding Sources:</b>	<b>Original Anticipated:</b>	<b>Actual:</b>
UW – Housing Reserve Account	926,400.00	-
UW – Housing Bonds	-	27,850,000.00
<b>Total Project</b>	<b>926,400.00</b>	<b>27,850,000.00</b>

Guaranteed Maximum Price N/A  
 Contract Substantial Completion Date December 15, 2022



(In Thousands)	Budget (a)	Additional Funding/Adj (b)	Use of Contingency (c)	Adj Budget (a+b+c)=(d)	Expenditures (e)	Obligations (f)	Remaining Balance (d+e+f)=(g)
Construction	22,688	-	-	22,688	(10,876)	(10,816)	996
Contingency	1,666	-	(20)	1,646	-	-	1,646
Design	1,680	-	20	1,700	(1,489)	(201)	10
FF&E	265	-	-	265	(2)	-	263
Tech	442	-	-	442	(13)	(64)	365
Admin	1,109	-	-	1,109	(399)	(94)	616
<b>Total</b>	<b>27,850</b>	<b>-</b>	<b>-</b>	<b>27,850</b>	<b>(12,779)</b>	<b>(11,175)</b>	<b>3,896</b>

**Statement of Contract Amount**

<b>Original contract</b>		<b>\$20,138,000</b>
Change order #1	Various revisions: plumbing, electric water cooler (credit), added electric sub-meter, fiber optic cable (credit), drilled pier under/over run, demolish hospital foundation	8,770
Change order #2	Corridor 101 seat bench casework revision, City water main rework	9,083
Change order #3	10 <sup>th</sup> /11 <sup>th</sup> /Iverson Street reconstruction, utility upgrades	1,509,464
Change order #4	Revisions to concrete, flat panel light spec, water entry combustion air, blockout for upturned beams, door and door frames	(2,554)
Change order #5	UW emblem added for CS-45 inscribed panel	2,413
Change order #6	Door hardware revisions	(1,566)
Change order #7	Credit for architectural wall label revisions, deletion of fluid applied air barrier and 2-inch polyisocyanurate insulation deleted from walls	(27,295)
Change order #8	Provide flexible piping connectors for natural gas piping at the garage/acoustical assembly interface	1,015
Change order #9	Bus lane curb and sidewalk revisions	5,801
Change order #10	Purchase, assemble and place (3) teak shower benches in shower area	1,057
Change order #11	Design, fabricate and install (2) illuminated exterior panel signs for garage entry	32,520.77
<b>Adj contract</b>		<b>\$21,676,708.77</b>

<b>Work Completed/In Progress:</b>
<ul style="list-style-type: none"> <li>• Interior framing.</li> <li>• Mechanical, electrical and plumbing (MEP) rough in.</li> <li>• South side hardscapes, 11th Street utilities and hardscapes.</li> <li>• Exterior stone and cast stone.</li> <li>• Structural concrete masonry unit (CMU) is 65% complete.</li> <li>• Concrete remediation activities.</li> </ul>

<b>Issues Encountered with Proposed Resolution for Each:</b>
<ul style="list-style-type: none"> <li>• Low concrete breaks, coring is in progress.</li> </ul>

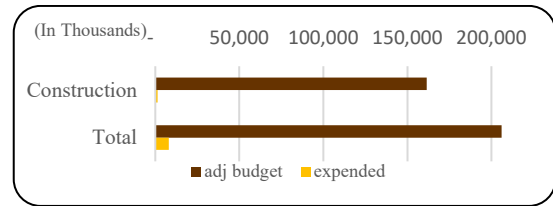
<b>Work Planned for Upcoming Month:</b>
<ul style="list-style-type: none"> <li>• Exterior skin.</li> <li>• 11<sup>th</sup> Street paving.</li> <li>• Rough grading.</li> <li>• Interior masonry and finishes.</li> </ul>

#### 4. UW Student Housing and Dining

Contractor: JE Dunn Construction  
 BOT approval – June 10, 2020

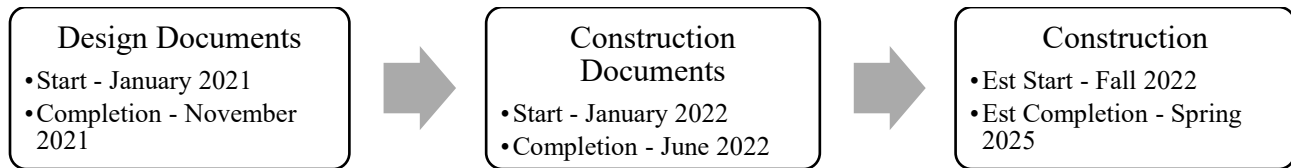
Architect: alm2s  
 BOT approval – July 18, 2019

Original Project Budget \$10,824,675 (a)  
 Adjusted Project Budget \$210,308,891 (d)



<b>Funding Sources:</b>	<b>Original Anticipated:</b>	<b>Actual:</b>
UW – Housing Reserve Account	8,681,675.00	
UW – Construction Reserve Account	2,143,000.00	
UW – Housing Bonds		210,308,891.00
<b>Total Project</b>	<b>10,824,675.00</b>	<b>210,308,891.00</b>

Guaranteed Maximum Price \$  
 Contract Substantial Completion Date



(In Thousands)	Budget	Additional Funding/Adj	Use of Contingency	Adj Budget	Expenditures	Obligations	Remaining Balance
	(a)	(b)	(c)	(a+b+c)=(d)	(e)	(f)	(d+e+f)=(g)
<b>Construction</b>	161,450	-	-	161,450	(1,296)	(26,665)	133,489
<b>Contingency</b>	20,181	-	-	20,181	-	-	20,181
<b>Design</b>	14,117	-	-	14,117	(6,325)	(2,386)	5,406
<b>FF&amp;E</b>	6,619	-	-	6,619	-	-	6,619
<b>Tech</b>	4,843	-	-	4,843	-	-	4,843
<b>Admin</b>	3,099	-	-	3,099	(510)	(518)	2,071
<b>Total</b>	<b>210,309</b>	-	-	<b>210,309</b>	<b>(8,131)</b>	<b>(29,569)</b>	<b>172,609</b>

#### Statement of Contract Amount

<b>Original contract</b>	Pre-construction	<b>\$349,657</b>
<b>Amendment #2</b>	iGMP (includes pre-construction)	27,961,914
<b>Adj contract</b>		<b>\$27,961,914</b>

<b>Work Completed/In Progress:</b>
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- |   |
|---|
| <ul style="list-style-type: none"><li>• Preliminary Design phase is complete.</li><li>• Construction Documents are 100% complete.</li><li>• The project has been publicly bid and scope review is in process.</li></ul> |
|---|

<b>Issues Encountered with Proposed Resolution for Each:</b>
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- |  |
|--|
| <ul style="list-style-type: none"><li>• None at this time.</li></ul> |
|--|

<b>Work Planned for Upcoming Month:</b>
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- |  |
|--|
| <ul style="list-style-type: none"><li>• GMP amendment and notice to proceed is anticipated.</li><li>• Limited construction mobilization.</li></ul> |
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