

UW Board of Trustees Fiscal and Legal Affairs Committee
 Agenda
 May 13, 2026

Closed Session: If necessary, a separate agenda and materials for the Closed Session.

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FISCAL AND LEGAL AFFAIRS COMMITTEE
COMMITTEE MEETING MATERIALS

AGENDA ITEM TITLE: Status of Internal Audit Plan

- OPEN SESSION
- CLOSED SESSION

PREVIOUSLY DISCUSSED BY COMMITTEE:

- Yes
- No

FOR FULL BOARD CONSIDERATION:

- Yes *[Note: If yes, materials will also be included in the full UW Board of Trustee report.]*
- No
- Attachments/materials are provided in advance of the meeting.*

EXECUTIVE SUMMARY: The Internal Audit Plan was approved by the Fiscal and Legal Affairs Committee (FLAC) of the Board of Trustees in May 2025. The status of the Audit Plan is attached below, and priorities for the remainder of the fiscal year are highlighted.

PRIOR RELATED COMMITTEE DISCUSSIONS/ACTIONS: None

WHY THIS ITEM IS BEFORE THE COMMITTEE: Regular reporting to the Committee regarding the status of progress made on completion of the Internal Audit Plan.

ACTION REQUIRED AT THIS COMMITTEE MEETING: No.

PROPOSED MOTION: N/A

Background:

The Fiscal Year 2026 Internal Audit Plan was approved by the Full Board of Trustees in May 2025. The latest version of the plan will be presented in order to highlight the priorities for the remainder of the fiscal year, and to explain the transition to the plan for the next fiscal year.

In most years, audits or projects are in progress when the new fiscal year begins and the new Audit Plan becomes effective. Several “carry forward” projects will be highlighted. Additionally, the current year plan contains some projects that were delayed or deferred because of initiatives underway or other factors. Some of those projects will be included in the new Proposed Audit Plan for Fiscal Year 2027.

2025-2026 Internal Audit Plan – Update as of April 2026

FY 2026 AUDIT PLAN	REVISED April 2026		Planned Hours	(%)	Hours Incurred	Status	Est. to Complete
GROSS HOURS	Total Hours Available (3 FTE)		6,240		4,704		
Holiday	Hours UW is closed		(360)	6%	(285)		
Annual Leave	Vacation		(528)	8%	(406)		
Annual Leave	Sick leave		(324)	5%	(158)		
NET HOURS	AVAILABLE PROJECT HOURS		5,028	81%	3,855		
Required Initial			2,269	45.1%	1673		
Training	Hours assigned for UW required training and continuing education credits for certifications.	Required for Certifications	380	8%	332		
Quality Assessment	Quality Improvement Plan, prepare for independent verification of self-assessment of internal audit function	Per IIA Standards	80	2%	108.00	In progress	
Administration	Staff meetings, FLAC, policy review, research/development, web-site update, strategic planning, recruiting, etc.		1,089	22%	684		
Advising	Consultative and special projects, (i.e., collaboration with Procurement, Foundation, Risk, etc.)		240	5%	151		
Follow-Ups	Follow-Up monitoring, verifications & reporting	As Required	160	3%	176		
Investigations	Fraud, Waste, and Abuse (FWA) Investigations	As Needed	320	6%	222		
	Annual/Rotating Projects	Recurring	670	13.3%	722		
	Athletics/NCAA Topics	Ongoing Rotation	160	3%	218	Field Work	80
	Agricultural Extension Programs	Ongoing Rotation	200	4%	398	Reporting	30
	Continuous Monitoring Progress	Annual	80	2%			
	Risk Assessment (Annual)	Annual	150	3%	106	In progress	
	Results and Reporting (Annual)	Annual	80	2%			
	Cashiers & Vault Count	Biannual	-	0%		Low priority	
	Carried Forward From Prior Year	Carryforwards	300	6.0%	65		
	HR/Payroll Incremental Review - Hiring and Recruiting	PY Risk Assessment	150	3%	64	Planning	120
	HR - Leave policies /Usage	PY Risk Assessment	150	3%	1	Planning	
	EHS - assess review and implementation of consultant recommendations in late 2025, 2026	Recommended by Predecessors	-	0%			
	ADA - New regs in effect in 2026. Consider audit in 2027.	Recommended by Predecessors	-	0%			
	Change in Leadership Audits	Leadership Changes	650	12.9%	524		
	College of Law	Leadership Change	-	0%	40	Complete	
	College of Education	Leadership Change	-	0%	436	Complete	
	University Libraries	Leadership Change	-	0%	62	Complete	
	College of Health Sciences	Leadership Change	350	7%	2	Planning	350
	College of Agriculture	Leadership Change	150	3%	23	Planning	
	VP/CIO Enterprise Technology	Leadership Change	150	3%	1		
	TBD (Provost)	Leadership Change	-	0%		Low priority	
	TBD (VP Student Affairs)	Leadership Change	-	0%		Low priority	
	TBD (College of Engineering)	Leadership Change	-	0%		Low priority	
	TBD (School of Computing)	Leadership Change	-	0%		Low priority	
	Risk-Based Audits/Projects	Risk Assessment	1,250	24.9%	941		
	Internal Billing (Operations Departments)	Risk Assessment (LH)	150	3%	226	Complete	
	Internal Billing (Service Centers)	Risk Assessment (LH)	150	3%	354	Complete	
	University Housing (Safety, Operations, Billing)	Risk Assessment (LH)	-	0%		Low priority	
	Special facilities, Animal Molecular Science, Vivarium	Risk Assessment (LH)	300	6%	1	Planning	300
	Labor Laws (Plus payroll, Legal compliance, FLSA classification)	Risk Assessment (LH)	-	0%	1	Postponed	
	Remote locations and Remote workers (including out of state)	Risk Assessment (HL)	-	0%	1	Postponed	
	Payroll Approval Process	Risk Assessment (HL)	150	3%	355	Complete	
	Procurement Efficiency	Risk Assessment (HL)	350	7%	1	Planning	?
	P-Cards	Risk Assessment (HL)	150	3%		Planning	?
	Clery Act Reporting	Risk Assessment (HL)	-	0%	2	Postponed	
	Student Accounts Billing & Receivables	Risk Assessment (HL)	-	0%		Low priority	
	Total Hours Assigned		5,139	102.2%	4,489		
	Total Remaining Hours		(111.4)	-2%	72.5	Over/<Under>	880
	Total Available for Projects		5,028	✓			

Summary:

- Items in **blue font** are underway or will commence in Fiscal 2026. See **estimated hours to complete** in the far-right column.
- Estimated hours remaining for the year (**880**) exceeds calendar hours ~ **720**. Unused PTO = **288**.
- Planned hours for the year (**5,139**) exceed available hours for the year (**5,028**), so some carry forward work is expected.

FISCAL AND LEGAL AFFAIRS COMMITTEE
COMMITTEE MEETING MATERIALS

AGENDA ITEM TITLE: Status of Follow-up Activity

- OPEN SESSION
- CLOSED SESSION

PREVIOUSLY DISCUSSED BY COMMITTEE:

- Yes
- No

FOR FULL BOARD CONSIDERATION:

- Yes [*Note: If yes, materials will also be included in the full UW Board of Trustee report.*]
- No
- Attachments/materials are provided in advance of the meeting.*

EXECUTIVE SUMMARY: According to the Institute of Internal Auditors Global Internal Audit Standards, internal auditors must establish a follow-up process to monitor and ensure that management actions have been effectively implemented or that senior management has accepted the residual risks associated with maintaining the status quo and not taking further corrective action.

PRIOR RELATED COMMITTEE DISCUSSIONS/ACTIONS: None

WHY THIS ITEM IS BEFORE THE COMMITTEE: Regular report to the Committee regarding status of Internal Audit activities.

ACTION REQUIRED AT THIS COMMITTEE MEETING: None

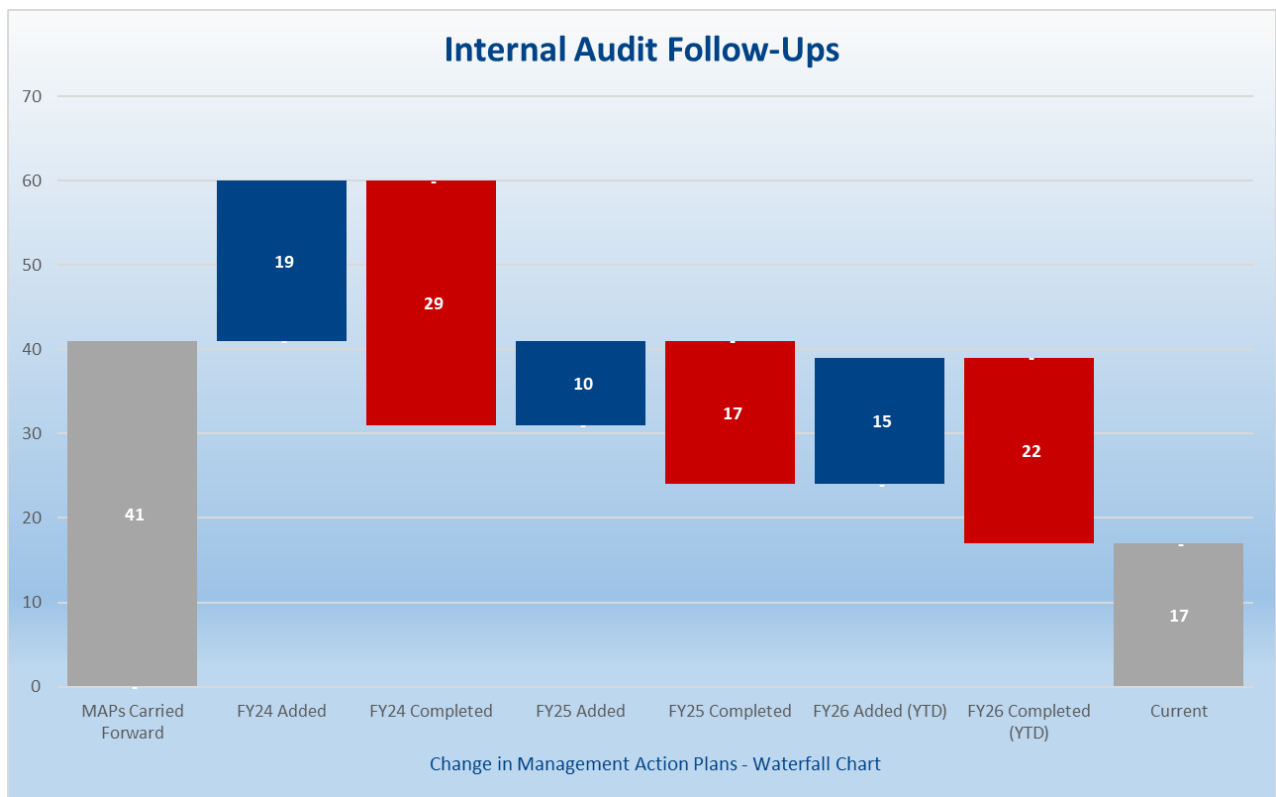
PROPOSED MOTION: None

Background:

The Institute of Internal Auditors’ Standards states that the chief audit executive must establish and maintain a system to monitor the disposition of results previously communicated to management and must establish a follow-up process to monitor and ensure that management actions have been effectively implemented or that senior management has accepted the risk of not taking the recommended action(s).

The Internal Audit team presents all management action plans for which a follow-up may be required, even if the planned implementation date is well into the future.

Since tracking the status of all Management Action Plans (MAPs), including all known action plans monitored by predecessor auditors, 41 MAPs were carried forward from predecessors, 44 MAPs have been added to the tracker, and 68 MAPs have been completed, leaving 17 open.



Of the 17 MAPs that remain open:

- 1 has been completed since the last meeting.
- Of the 17, 1 is past due or partially past due. ■
- The oldest open MAPs date back to audit reports issued in Fiscal Year 2023.

The table below summarizes all management action plans outstanding.

Index	Audit Period	Issued	Entity Name	Remaining	Nature of Management Action Plan	Completion Status and Due Date	Past Due?
21-3	2020-2021	9/14/2022	Academic Affairs (COM)	1	1b. Policies and procedures documentation	Expected 2028	No
22-3	2021-2022	9/8/2022	Student Health Services	1	2a. Quality controls for accreditation	9/30/2027	No
23-2	2022-2023	7/18/2023	College of Health Sciences (COM)	1	2. Documented operational, financial, and personnel guidelines have not been fully developed to ensure effective and efficient progress toward shared strategic objectives between the college and EHCW.	TBD	No
25-1	2024-2025	9/8/2025	College of Law	1	1b. Build and maintain documentation for awards given and any changes made to scholarships	6/1/2026	No
25-2	2024-2025	9/8/2025	Laramie County 4-H - UW Agriculture Extension	4	2. Implement formal review and approval process for monthly reconciliations	5/31/2026	No
					3. Identify and require county implementation of new accounting software for recordkeeping. Provide training for implemented software.	5/31/2026	No
					4. Create and implement a policy establishing rules regarding the purchase/sale of livestock	5/31/2026	No
					5. Creation of policy dictating rules for scholarship awarding to 4-H participants via a scholarship committee or similar.	5/31/2026	No
25-3	2024-2025	9/8/2025	UW Libraires	2	1a. Create written plan outlining inventory taking processes for the Libraires.	6/15/2026	No
					1b. Internal Audit team will return to Libraires to review new RFID system being placed into service Fall 2025.	6/16/2026	No
26-1	2025-2026	10/23/2025	College of Education	1	1a. Create and implement Supplemental payment tracker for all faculty receiving supplemental payments. Compare assigned summer supplemental payments for additional summer responsibilities to job offer letter to ensure payments are accurate and due to employee as described on job offer letter.	6/1/2026	No
26-3	2025-2026	3/4/2026	Internal Billing	3	1. Financial Affairs will be working with UW Administration to go through the process of revising SAP 7-9.13 to give the correct intent of Student Financial Services handling delinquencies.	12/31/2026	No
					2. Establish and formalize a comprehensive policy and procedure framework for the service centers, including formalized activity reporting requirements, monthly reconciling controls, and defined accounting support structure.	4/30/2026	Yes
					3. Transportation Services will develop a billing form that includes an area for itemized permit numbers, quantities, and price/permit which will be implemented immediately	Completed	No
I.I. - #1	2025-2026	3/4/2026	UW Operations	3	1. Cultivate/improve the working relationship between Operations and Procurement team members.	TBD	No
					2. Ensure everyone involved in the process has "adequate training" (which probably first needs to be defined)	TBD	No
					3. Consider whether the process for smaller projects can/should be enhanced (considering cost/benefit of any proposed changes)	TBD	No

M.A.P. Discussion and Progress Updates:

21-3 Academic Affairs Change in Leadership (Provost)

- Audit Report Date: September 14, 2022
- Original Follow-Up Due Date: February 22, 2023
- The report contained one observation with two parts; one remains open as follows:
 - **Observation #1b:** It is recommended the Office of the Provost continue to fulfill its compliance with Regulation 1-1 by orchestrating a review of procedures with constituents as necessary to ensure accuracy, applicability, and alignment with strategic objectives.

Status as of May 2026 –

- Only one item remains open, and most sections within it have been completed. The one open area includes the areas highlighted in red below:
 - **Observation #1b:** Review and revisions have been underway considering:
 - **Course overloads**
 - **Release time**
 - Completion date, 2028.

The topics of Release Time and Course Overloads have been combined and included in General Counsel's project to update all SAP/DAP documents and target completion date is 2028. The intent is to also include the topic of course overloads with release time.

22-3 Student Health Services - Organization training and quality controls for accreditation

- Audit Report Date: August 30, 2022
- Original Follow-Up Due Date: June 8, 2023
- The report contained two observations; one remains open as follows:
 - **Observation #2a: Accreditation:** Accreditation lapsed in 2021.

Status as of May 2026 –

- **Observation #2a:**
 - Student Health Services has established an Accreditation Committee designed to review AAAHC standards and UW policies and procedures to prepare for the re-accreditation process every 3 years. The committee ensures that Student Health Services provide excellent, quality health care every day throughout the accreditation cycle, by monitoring quality, risk management, and addressing opportunities for improvement. The meetings are held bi-weekly on Thursday at 9:00 a.m.
 - The expectation of Student Health Services is 1-2 years for accreditation approval. Target completion date for 2a is 9/30/2027.

23-2 College of Health Sciences (COM)

- Audit Report Date: July 18, 2023
- Original Follow-Up Due Date: April 18, 2024
- One observation remains open and is summarized as follows:
 - **Observation #2:** Documented operational, financial, and personnel guidelines have not been fully developed to ensure effective and efficient progress toward shared strategic objectives between the college and EHCW.

Status as of May 2026 –

- **Observation #2:** - The College of Health Sciences has hired Jefferson Wells to conduct a comprehensive audit of EHCW operations. The report is complete and has been provided to The College of Health Sciences. The Dean has shared the report with Internal Audit, it has been discussed that the external audit should help to improve the relationship between the college and EHCW
- Due date for this Observation had been changed to TBD to allow for a more realistic due date to be scheduled for this observation.

25-1 College of Law

- Audit Report Date: September 8, 2025
- Original Follow-Up Due Dates: 1a. - 10/15/2025, 1b. - 6/1/2026, 2. - 1/1/2026
- The audit report contained two observations comprising of three total components One component remains open as follows.
 - **Observation #1b:** Maintain documentation, including all award criteria used in determining award amounts, any changes to awards for any reason, and copies of all correspondence with awardees.

Status as of May 2026 – One action plan remains open and is not overdue but approaching. Internal Audit will follow-up in May to track progress.

25-2 Laramie County 4-H – UW Agriculture Extension

- Audit Report Date: September 8, 2025
- Original Follow-Up Due Dates: 1. - 12/1/2025, 2. - 12/1/2025, 3. - 1/1/2026, 4. – 12/1/2025, 5. – 12/1/2025
- The audit report contained five observations, four remain open as follows.
 - **Observation #2** - Implement formal review and approval process for monthly reconciliations and incorporate the process into the Wyoming 4-H policy framework.
 - **Observation #3** - Identify and require county implementation of new accounting software for recordkeeping. Provide training for implemented software.
 - **Observation #4** - develop and implement a formal policy regarding the purchase and/or sale of livestock for all county offices in Wyoming.
 - **Observation #5** - Develop and implement a formal policy for awarding 4-H travel scholarships. Policy should include clear application procedures, defined evaluation criteria, standardized award ranges, documentation requirements

Status as of May 2026 –

- **Observation 2** has been extended to May 31 due to an accountant leaving who would be key to the reconciliation training. A plan is in place for training employees.
- **Observation 3** - A QuickBooks subscription was purchased for all counties on November 5th, 2025. QuickBooks accounts were created for each county and sent out to all county administrative staff and 4-H educators. The implementation of QuickBooks was discussed with extension staff at our in-person meeting in November. Some training is provided by the QuickBooks platform, but UW Extension is planning to hold additional training regarding the software and what needs to be included in the platform based on some guidance from Internal Audit. Extension to March 31, 2026 to account for time to train. Great progress toward having good accounting software for all counties.
- **Observations 4 & 5** have been completed and approved, but not yet included in the policy manual or on the website. Will extend 1 month.

25-3 University of Wyoming Libraires

- Audit Report Date: July 31, 2025
- Original Follow-Up Due Dates: 1a. - 1/1/2026, 1b. - 1/1/2026
- The audit report contained one observation with two parts, both remain open at this time
 - **Observation #1a** - Create a policy and a written plan for when and how inventory observations will be conducted. A full inventory should be taken after RFID is in place, and a plan for continuously cycle counting inventory in future periods should be outlined.
 - **Observation #1b** – Contact Internal Audit to schedule a walkthrough/observation of UW Libraires RFID devices in use when fully implemented

Status as of May 2026 – The full implementation and training of staff on the RFID system in preparation to go live for inventory accounting was delayed in March, and the delay continues. UW Libraries is waiting on specialized equipment to train staff and put the system fully in place. The draft written inventory plan (1a.) has been shared with Internal Audit and is on track for full completion after roll out of RFID system.

26-1 College of Education

- Audit Report Date: October 23, 2025
- Original Follow-Up Due Dates: 1a. - 6/1/2026, 1b. - 6/1/2026
- The audit report contained one observation which remains open as follows:
 - **Observation #1a** - Create and implement supplemental payment tracker for all faculty receiving supplemental payments. Compare assigned summer supplemental payments for additional summer responsibilities to job offer letters to ensure payments are accurate and owed to employee as described on job offer letter.

Status as of May 2026 – A payment tracker of sorts has been provided to Internal Audit. This tracker was incomplete and provided no information on how it would be used. A reply was sent asking for more information to which no reply has been made in the last two months. No management action plan is overdue or off track for completion at due date as of May 2026.

26-3 Internal Billing

- Audit Report Date: March 4, 2026
- Original Follow-Up Due Dates: 1a. – 12/31/2026, 2. – 4/30/2026, 3. – 3/31/2026
- The audit report contained one observation which remains open as follows:
 - **Observation #1** - Financial Affairs will be working with UW Administration to go through the process of revising SAP 7-9.13 to give the correct intent of Student Financial Services handling delinquencies.
 - **Observation #2** - Establish and formalize a comprehensive policy and procedure framework for the service centers, including formalized activity reporting requirements, monthly reconciling controls, and defined accounting support structure.
 - **Observation #3** - Transportation Services will develop a billing form that includes an area for itemized permit numbers, quantities, and price/permit which will be implemented immediately. **(Completed)**

Status as of May 2026 – Observation #2 is the only overdue action plan on this meetings report. Attempted contact was made to the responsible contact, but no reply has been issued as of the writing of this report. Because policy generation and approval require considerable time for formal approval, Internal Audit will likely amend the due date to a more accurate date in the future. All other observations are not past due, and Observation #3 has been successfully completed.

Internal Investigation #1

- Audit Report Date: February 10, 2026
- Original Follow-Up Due Dates: TBD
- The investigation report contained three observations which remains open as follows:
 - **Observation #1** - Cultivate/improve the working relationship between Operations and Procurement team members.
 - **Observation #2** - Ensure everyone involved in the process has “adequate training” (which probably first needs to be defined)
 - **Observation #3** - Consider whether the process for smaller projects can/should be enhanced (considering cost/benefit of any proposed changes)

Status as of May 2026 – A meeting has been scheduled with VP of Operations to determine due dates, and plans of action for these three observations. An oral update will be provided at the FLAC meeting on May 13th.

FISCAL AND LEGAL AFFAIRS COMMITTEE
COMMITTEE MEETING MATERIALS

AGENDA ITEM TITLE: Risk Assessment Results and Change in Leadership Strategy

- OPEN SESSION
- CLOSED SESSION

PREVIOUSLY DISCUSSED BY COMMITTEE:

- Yes
- No

FOR FULL BOARD CONSIDERATION:

- Yes [*Note: If yes, materials will also be included in the full UW Board of Trustee report.*]
- No
- Attachments/materials are provided in advance of the meeting.*

EXECUTIVE SUMMARY: The prior year's risk assessment was updated with a particular focus on significant changes or new/emerging risks. The risk assessment results also prompted a change in strategy for Change-in-Leadership audits for the future.

PRIOR RELATED COMMITTEE DISCUSSIONS/ACTIONS: None

WHY THIS ITEM IS BEFORE THE COMMITTEE: Regular report to the Committee regarding status of Internal Audit activities.

ACTION REQUIRED AT THIS COMMITTEE MEETING: None

PROPOSED MOTION: None

Risk Assessment Results and Direction for Audit Plan

The prior year risk assessment approach featured some surveys but was heavily informed from in-person interviews with with members of the Cabinet/leadership team, subject matter experts regarding perceived risks at the University.

This year, we issued updated surveys inviting these individuals to provide updates regarding significant changes or new/emerging risks in their respective areas.

Target Survey Group	Surveys Distributed	Responses	% Responses
Business Mgrs & Accountants	135	98	73%
University Leadership Team	32	8	26%
Subject Matter Experts	14	4	26%
Board of Trustees	12	3	25%
Total	193	113	58.5%

The bulk of the risk assessment this year was spent targeting input from the financial accountants and business managers on campus, a group that was not heavily featured in the prior year. The aim of this approach is to capture opinions of the people who are seeing the bulk of the transactions in departments/colleges and often act as the middlemen between faculty and area experts. This group is deeply involved in most University transactions and may have very useful insight into process efficiency improvement.

Studies show that a 30-60%¹ response rate for employee surveys is considered very good, while responses from non-employee groups are expected to range from 5-25%. The high response rate from business managers and accountants show that this employee group wants to be heard and has real concerns and opinions regarding:

- **Policies and Procedures** of the University
- **Faculty Financial Training,**
- **Consequences for policy violations,**
- **Uniform Adherence to certain Financial Policies,** and
- Heavy emphasis on **Procurement Policies.**

Internal Audit has found this information particularly helpful for the planning of future change-in-leadership audits. Internal Audit will consider revising the strategy for change-in-leadership audits, and one approach would be to look more closely into financial transactions, hiring practices, known policy violations or lack of training at the department level.

Because of the heavy emphasis on Procurement Policies, the proposed Internal Audit Plan for Fiscal Year 2027 will begin with two audits in the Procurement area and will feature data interrogation software that will allow the auditors to analyze large sets of data and identify trends, anomalies or outliers, that can help to inform *which* departments have the most need of change-in-leadership audits, or other periodic audits.

Our expectation is that these audits will be more of a financial and organizational audit to look for glaring issues of which the new leader may not be aware. We expect that with this approach, the time spent on change-in-leadership audits can be greatly reduced, allowing more time for risk-based audits.

¹ SurveyPlanet (2022), <https://blog.surveyplanet.com/average-survey-response-rate-what-is-a-good-survey-response-rate>

FISCAL AND LEGAL AFFAIRS COMMITTEE
COMMITTEE MEETING MATERIALS

AGENDA ITEM TITLE: Proposed Fiscal 2027 Internal Audit Plan

- OPEN SESSION
- CLOSED SESSION

PREVIOUSLY DISCUSSED BY COMMITTEE:

- Yes
- No

FOR FULL BOARD CONSIDERATION:

Yes *[Note: If yes, materials will also be included in the full UW Board of Trustee report.]*

- No

Attachments/materials are provided in advance of the meeting.

EXECUTIVE SUMMARY: The Fiscal 2027 Proposed Internal Audit Plan is attached.

PRIOR RELATED COMMITTEE DISCUSSIONS/ACTIONS: None

WHY THIS ITEM IS BEFORE THE COMMITTEE: Required annual reporting to the Committee regarding the proposed Internal Audit Plan.

ACTION REQUIRED AT THIS COMMITTEE MEETING: Yes. The proposed Fiscal 2027 Internal Audit Plan should be considered for presentation to the full Board of Trustees for approval.

PROPOSED MOTION: Recommend the proposed Fiscal 2027 Internal Audit Plan to the full Board of Trustees for consideration and approval.

Background:

The annual Internal Audit Plan is reviewed and approved by the Fiscal and Legal Affairs Committee (FLAC) of the Board of Trustees as per Trustee Bylaws and the Annual Schedule of Items. This plan begins on July 1, 2026, and runs through June 30, 2027.

**The Institute of Internal Auditors Global Internal Audit Standards:
Standard 9.4 Internal Audit Plan:**

The chief audit executive must base the internal audit plan on a documented assessment of the organizations' strategies, objects, and risks. This assessment must be informed by input from the board and senior management as well as the chief audit executive's understanding of the organization's governance, risk management, and internal control processes. This assessment must be performed at least annually.

Internal Audit Resources:

The Office of Internal Audit is fully staffed with three (3) full-time audit personnel. Based on a standard of 2,080 working hours, the team can contribute 6,240 hours before considering holidays and other paid time off.

2026-2027 Internal Audit Plan – Proposed

FY 2027 AUDIT PLAN	PROPOSED January 2026		Planned Hours	(%)
GROSS HOURS	Total Hours Available (3 FTE)		6,240	
Holiday	Hours UW is closed		(360)	6%
Annual Leave	Vacation		(528)	8%
Annual Leave	Sick leave		(324)	5%
NET HOURS	AVAILABLE PROJECT HOURS		5,028	81%
Required Initiatives			2,249	44.7%
Training	Hours assigned for UW required training and continuing education credits for certifications.	Required for Certifications	380	8%
Quality Assessment	Quality Improvement Plan, prepare for independent verification of self-assessment of internal audit function	Per IIA Standards	80	2%
Administration	Staff meetings, FLAC, policy review, research/development, website update, strategic planning, recruiting, etc.		1,089	22%
Advising	Consultative and special projects, (i.e., collaboration with Procurement, Foundation, Risk, etc.)		200	4%
Follow-Ups	Follow-Up monitoring, verifications & reporting	As Required	180	4%
Investigations	Fraud, Waste, and Abuse (FWA) Investigations	As Needed	320	6%
	Annual/Rotating Projects	Recurring	700	13.9%
	Athletics/NCAA Topics	Ongoing Rotation	180	4%
	Agricultural Extension Programs (Reduce to one per year)	Ongoing Rotation	200	4%
	Continuous Monitoring Progress	Annual See PCard	-	0%
	Risk Assessment (Required)	Annual	200	4%
	Results and Reporting (Required)	Annual	80	2%
	Cashiers & Vault Count (changed to rotating surprise counts)	Biannual-Random	40	1%
	Carried Forward From Prior Year	Carryforwards	600	11.9%
	Projected: College of Health Sciences Administration		250	
	Projected: Special facilities, Animal Molecular Science, Vivarium		150	
	EHS - assess implementation of 3rd party recommendations. Confer with management and SMEs regarding Internal Audit support.	On multiple years' Risk Assessment	200	4%
	ADA - New regs delayed until 2027. Consider audit in 2028.	Recommended	-	0%
	Change in Leadership Audits	Leadership Changes	220	4.4%
	Changes in Leadership (24 hrs/each + "Bucket" of hours)	Leadership Change	220	4%
	TBD (College of Agriculture)	Leadership Change	-	0%
	TBD (VP/CIO Enterprise Technology)	Leadership Change	-	0%
	TBD (Provost)	Leadership Change	-	0%
	TBD (VP Student Affairs)	Leadership Change	-	0%
	TBD (College of Engineering)	Leadership Change	-	0%
	School of Computing (New entity)	Leadership Change	-	0%
	Risk-Based Audits/Projects	Risk Assessment	1,520	30.2%
	PRWORA Research Compliance	Compliance	200	4%
	HR - Leave policies /Usage	PY Risk Assessment	150	3%
	Labor Laws (Plus payroll, Legal compliance, FLSA classification)	Risk Assessment (LH)	180	4%
	Remote locations and Remote workers (including out of state)	Risk Assessment (HL)	180	4%
1st	Procurement (spending patterns, trends, outliers, red flags)	Risk Assessment (HL)	300	6%
2nd	P-Cards Continuous Monitoring	Risk Assessment (HL)	150	3%
	Contracts Management	Risk Assessment (HL)	180	4%
	Clery Act Reporting	Risk Assessment (HL)	180	4%
	Total Hours Assigned		5,289	105.2%
	Total Remaining Hours		(261)	-5%
	Total Available for Projects		5,028	

A summary and comments is included on the next page.

2026-2027 Internal Audit Plan – Proposed (continued)

Summary:

The Fiscal 2026 Internal Audit Plan was proposed and approved with 31 audits/projects, which we now recognize was not a realistic plan. The Internal Audit team was able to combine several audits (e.g. internal billing, NCAA eligibility) and will continue to take that approach when reasonable and appropriate to do so.

For Fiscal Year 2027, the Audit Plan includes fifteen audits/projects which have been assigned budgeted hours. Because of robust time tracking, we believe the budgeted hours in the new fiscal year are more realistic.

Several items of note are:

- For the fiscal year, 5,028 hours are expected to be available for audits/projects.
- The plan includes a total budget of 5,289 hours (261 over budget) because of anticipated team efficiency improvements, and because not all change-in-leadership audits are certain.
- Some large or complex projects have been assigned as much as 350 budget hours, and the average is 186 hours/project, compared to an average of 138 hours/project in prior years.
- The list of “next up” audits is comprised of eight projects. These may be added to the Audit Plan if other projects become unfeasible or demonstrate a dramatically reduced risk profile.

FY 2027 AUDIT PLAN	PROPOSED January 2026		Planned Hours	(%)
Next up				
	Research Compliance/Monitoring (Start with pre-award)	Risk Assessment (HL)		0%
	International courses and travel	Risk Assessment (HL)		0%
	Student Organizations	Risk Assessment (HL)		0%
	University Housing (Safety, Operations, Billing)	Risk Assessment (LH)	-	0%
	Student Accounts Billing & Receivables	Risk Assessment (HL)	-	0%
	Succession Planning	Risk Assessment (HL)		0%
	Cyber Risk Assessments and Programs	Risk Assessment (HH)		0%
	DR and BC (including exception protocols)	Risk Assessment (HH)		0%
	Total Hours Assigned		5,289	105.2%
	Total Remaining Hours		(261)	-5%
	Total Available for Projects		5,028	

- Change in Leadership Audits – have been featured in the past and were typically budgeted at 140 hours each. Those audits remain on the audit plan, but it is not feasible to adequately address these audits without compromising audits in other areas with higher risk profiles.
- The team will gather analytical data and confer with leaders and stakeholders to determine the appropriate criteria for selecting change in leadership audit candidates.
- The first two projects for the 2027 fiscal year were selected because they are ideal for using data interrogation software and other tools to identify troubled areas exhibiting unfavorable trends or patterns or appear to be outliers when compared to other units. The analytics gained will be at least on factor in determining which Change in Leadership audits can add the most value.
- The Risk Assessment results and Change in Leadership strategy, both of which help to inform the Audit Plan, will be discussed in a separate document.

FISCAL AND LEGAL AFFAIRS COMMITTEE
COMMITTEE MEETING MATERIALS

AGENDA ITEM TITLE: Internal Audit Charter

- OPEN SESSION
- CLOSED SESSION

PREVIOUSLY DISCUSSED BY COMMITTEE:

- Yes
- No

FOR FULL BOARD CONSIDERATION:

- Yes *[Note: If yes, materials will also be included in the full UW Board of Trustee report.]*
- No
- Attachments/materials are provided in advance of the meeting.*

EXECUTIVE SUMMARY: The Internal Audit Charter is reviewed and approved by the Board of Trustees Fiscal and Legal Affairs Committee (FLAC) annually as per the Annual Schedule of Items.

PRIOR RELATED COMMITTEE DISCUSSIONS/ACTIONS: NA

WHY THIS ITEM IS BEFORE THE COMMITTEE: Annually Scheduled of items.

ACTION REQUIRED AT THIS COMMITTEE MEETING: Seeking approval for the Internal Audit Charter as presented.

PROPOSED MOTION: Recommend the existing University of Wyoming Internal Audit Charter to the full Board of Trustees for consideration and re-approval.

Background:

The Internal Audit Charter is reviewed and approved by the Fiscal and Legal Affairs Committee (FLAC) of the Board of Trustees as per the Annual Schedule of Items.

The revised IIA Global Internal Audit Standards became effective January 9, 2025, but the University of Wyoming Internal Audit department has not yet fully adopted the new standards.

The new **Standard 6.2 Internal Audit Charter** will require some minor changes to the existing University of Wyoming Internal Audit Charter once the new standards are adopted by the department.

Among the required changes are:

- Additional comments regarding independence and objectivity, including comments about management's role in interactions with auditors,
- Additional specific mention of Senior Management as well as the Board of Trustees, and
- Specific mentions of documentation of impairments, safeguards to address independence concerns.

The Internal Audit team requests that the existing University of Wyoming Internal Audit Charter be approved in its current form until completion of the implementation of the new Global Internal Audit Standards.

A description of the changes is included below and is followed by copy of the new charter which shows the sections edited.

Description of Changes to the Internal Audit Charter

Internal Audit is revising its current charter to reflect changes in the audit standards, as promulgated by the new Institute of Internal Auditors (IIA) Global Internal Audit Standards, issued in January 2024.

Based on these standards, the following are areas of revision in the audit charter:

- Purpose of Internal Audit- The previous purpose, based on old standards, was to provide independent, risk-based, objective assurance, advice, and foresight. The purpose of internal audit in the new charter is to strengthen the University's ability to create, protect, and sustain value.
- Commitment to Adherence to the Global Internal Audit Standards- The revised charter includes commitment by internal audit, not just to IIA Global Standards, but also to the Topical Requirements. These include the Global Practice Guides and Global Technology Audit Guides. Previous charter, based on previous standards only dwelt on commitment to the standards.
- Authority- The revised charter seeks the Board of Trustees to authorize Internal Audit unrestricted access to data, information, and specifically mentions physical property as well, and not just property in general terms. This was not previously captured in the old standards and audit charter.
- Independence, Objectivity, Organizational Position and Reporting Relationships- The revised charter as reflected in the new Global Standards repurposes the meaning of independence of Internal Audit, to mean the positioning of the office of Director of Internal Audit to a level in the University that enables the Internal Audit Department to carry out its duties without interference. The previous charter gave the meaning of independence as being free from conditions that hinders ability of internal auditors to carry out responsibilities in an impartial and unbiased manner.
- Responsibility- The revised charter includes an additional responsibility for the Director of Internal Audit to coordinate activities and consider relying upon the work of other internal and external assurance and advisory services. It further adds that if this reliance cannot be achieved at an appropriate level, then Senior Management, and if necessary, the Board of Trustees should be notified. This additional responsibility was not included in the previous audit standards and audit charter.
- Quality Assurance and Improvement Program- The new charter, as reflected in the Global Standards, requires the Quality Assurance and Improvement program conducted by Internal Audit Department, to include specific aspects such as assessing audit department's progress towards achievement of its objectives, and compliance with laws and/ or regulations relevant to internal auditing. The previous charter and standards focused on evaluating Internal Audit application of code of ethics and applying standards.

University of Wyoming Internal Audit Charter

Internal Audit Mandate

The University of Wyoming Board of Trustees empowers the internal audit function to provide the board and senior management with objective assurance, advice, insight, and foresight. The internal audit function will carry out this mandate by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of governance, risk management, and control processes throughout the organization.

Purpose, Process, and Mission

The purpose of the University of Wyoming internal audit function is to strengthen University of Wyoming's ability to create, protect, and sustain value by providing the Board of Trustees and management with independent, risk-based, and objective assurance, advice, insight, and foresight. The purpose of the University of Wyoming's Internal Audit department is to provide independent, objective assurance and consulting services designed to add value and improve university operations. This purpose is established by the Institute of Internal Auditors and will be reciprocated in the revised Internal Audit Charter of the University of Wyoming. Internal auditing strengthens the University's ability to create, protect, and sustain value by providing the board and management with independent, risk-based, and objective assurance, advice, insight, and foresight.

Audits are performed based on a risk-based audit plan that is flexible so that Internal Audit can respond to emerging risks to include being one point of contact for addressing violations of laws, misuse of university resources, fraud, waste, abuse, etc., and cooperate with other units to coordinate a review of those concerns as deemed appropriate.

The process of performing audits includes an initial risk assessment, the development of an audit program, testing, communication of results, collaboration, finalization of recommendations, obtaining management's action plan to mitigate risks, and reporting to the board for evaluation of management's response relative to the board's risk tolerance.

The mission of Internal Audit is to enhance and protect organizational value by providing risk-based and objective assurance, advice, and insight. The Internal Audit department helps the University of Wyoming accomplish its strategic objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of governance, risk management, and control processes.

Commitment to Adherence to the Global Internal Audit Standards

The Internal Audit department will govern itself by adherence to the mandatory elements of The Institute of Internal Auditors (IIA) Global Internal Audit Standards and Topical Requirements.

Authority

The Director of Internal Audit will report functionally and administratively to the Fiscal and Legal Affairs Committee of the Board of Trustees. Administrative tasks (i.e., approval of leave, and expenditures) will be provided by the Office of the President.

To establish, maintain, and assure that the University of Wyoming's Internal Audit department has sufficient authority to fulfill its duties, the Fiscal and Legal Affairs Committee will:

- Approve the Internal Audit department's charter.
- Approve the risk-based Internal Audit plan.
- Approve the Internal Audit department's budget and resource plan.
- Receive communications from the Director of Internal Audit on the Internal Audit department's performance relative to its plan and other matters.
- Approve decisions regarding the appointment and removal of the Director of Internal Audit.
- Approve the remuneration of the Director of Internal Audit.
- Make appropriate inquiries of management and the Director of Internal Audit to determine whether there is inappropriate scope or resource limitations.

The Director of Internal Audit will have unrestricted access to, and communicate and interact directly with, the Fiscal and Legal Affairs Committee, including in private meetings without management present.

The Fiscal and Legal Affairs Committee authorizes the Internal Audit department to:

- Have full, ~~free,~~ and unrestricted access to all functions, data, records, information, physical property, and personnel pertinent to carrying out ~~any engagement~~ internal audit responsibilities, subject to accountability for confidentiality and safeguarding of records and information.
- The Internal Audit coverage may extend to all areas of the University of Wyoming, including all separately appropriated budgets and related blended component units.
 - Allocate resources, set frequencies, select subjects, determine scopes of work, apply techniques required to accomplish audit objectives, and issue reports.
 - Obtain assistance from the necessary personnel of the University of Wyoming, as well as other specialized services from within or outside the University of Wyoming, to complete the engagement.

Independence, Objectivity, Organizational Position and Reporting Relationships.

The Director of Internal Audit will be positioned at a level in the organization that enables internal audit services and responsibilities to be performed without interference from management, thereby establishing the independence of the internal audit ~~function~~ department. The Director of Internal Audit will report functionally to the Board of Trustees and administratively (for example, day-to-day operations) to the University of Wyoming President. This positioning

provides the organizational authority and status to bring matters directly to senior management and escalate matters to the Board of Trustees, when necessary, without interference and supports the internal auditors' ability to maintain objectivity. The

The Director of Internal Audit will ensure that the Internal Audit department remains free from all conditions that threaten the ability of Internal Auditors to carry out their responsibilities in an impartial and unbiased manner, including matters of audit selection, scope, procedures, frequency, timing, and report content. If the Director of Internal Audit determines that independence or objectivity may be impaired in fact or appearance, the details of impairment will be disclosed to appropriate parties.

Internal Auditors will maintain an impartial and unbiased mental attitude that allows them to perform engagements objectively and in such a manner that they believe in their work product, that no quality compromises are made, and that they do not subordinate their judgment on audit matters to others.

Internal Auditors will have no direct operational responsibility or authority over any of the activities audited. Accordingly, Internal Auditors will not implement internal controls, develop procedures, install systems, prepare records, or engage in any other activity that may impair judgment, including:

- Assessing specific operations for which they had responsibility within the previous year.
- Performing any operational duties for the University of Wyoming or its affiliates.
- Initiating or approving transactions external to the Internal Audit department.
- Directing the activities of any University of Wyoming employee not employed by the Internal Audit department, except to the extent that such employees have been appropriately assigned to auditing teams or to otherwise assist Internal Auditors.

Where the Director of Internal Audit has or is expected to have roles and/or responsibilities that fall outside of Internal Auditing, safeguards will be established to limit impairments to independence or objectivity.

Internal Auditors will:

- Disclose any impairment of independence or objectivity, in fact or appearance, to appropriate parties.
- Exhibit professional objectivity in gathering, evaluating, and communicating information about the activity or process being examined.
- Make balanced assessments of all available and relevant facts and circumstances.
- Take necessary precautions to avoid being unduly influenced by their own interests or by others in forming judgments.

The Director of Internal Audit will confirm to the Fiscal and Legal Affairs Committee, at least annually, the organizational independence of the Internal Audit department. If the governance structure does not support organizational independence, the Director of Internal Audit will document the characteristics of the governance structure limiting independence and any

[safeguards employed to achieve the principle of independence.](#) The Director of Internal Audit will disclose to the Fiscal and Legal Affairs Committee any interference and related implications in determining the scope of Internal Auditing, performing work, and/or communicating results. [The disclosure will include communicating the implications of such interference on the internal audit function's effectiveness and ability to fulfill its mandate.](#)

Scope of Internal Audit Activities

The scope of Internal Audit activities encompasses, but is not limited to, objective examinations of evidence for the purpose of providing independent assessments to the Fiscal and Legal Affairs Committee, management, and outside parties (as requested and approved by General Counsel) on the adequacy and effectiveness of governance, risk management, and control processes for the University of Wyoming. Internal Audit assessments include evaluating whether:

- Risks relating to the achievement of the University of Wyoming's strategic objectives are appropriately identified and managed.
- The actions of the University of Wyoming's officers, directors, employees, and contractors are in compliance with the University of Wyoming's policies, procedures, and applicable laws, regulations, and governance standards.
- The results of operations or programs are consistent with established goals and objectives.
- Operations or programs are being carried out effectively and efficiently.
- Established processes and systems enable compliance with the policies, procedures, laws, and regulations that could significantly impact the University of Wyoming.
- Information and the means used to identify, measure, analyze, classify, and report such information are reliable and have integrity.
- Resources and assets are acquired economically, used efficiently, and protected adequately.

The Director of Internal Audit will report periodically to senior management and the Fiscal and Legal Affairs Committee regarding:

- The Internal Audit department's purpose, authority, and responsibility.
- The Internal Audit department's plan and performance relative to its plan.
- Any changes that may affect the Internal Audit department's charter or mandate.
- The Internal Audit department's plan and budget, as well as resource requirements.
- Results of internal audit services, including conclusions, significant risk exposures and control issues, including fraud risks, governance issues, and other matters requiring the attention of, or requested by, the Fiscal and Legal Affairs Committee.
- Progress towards and results of a quality assurance and improvement program.
- Any response to risk by management that may be unacceptable to the University of Wyoming Board of Trustees.

The Director of Internal Audit also coordinates activities, where possible, and considers relying upon the work of other internal and external assurance and consulting service providers as needed.

Internal Audit will serve as one point of contact for the receipt of reports regarding suspected violations of laws, misuse of university resources, fraud, waste, abuse, etc., and cooperate with other units to coordinate a review of those concerns as deemed appropriate.

The Internal Audit department may perform advisory and related client service activities, the nature and scope of which will be agreed with the client, provided that the FLAC is aware of the allocation of resources, and the Internal Audit department does not assume management responsibility. Opportunities for improving the efficiency of governance, risk management, and control processes may be identified during engagements. These opportunities will be communicated to the appropriate level of management.

Responsibility

The Director of Internal Audit has the responsibility to:

- Submit, at least annually, to senior management and the Fiscal and Legal Affairs Committee a risk-based Internal Audit plan for review and approval.
- Communicate to senior management and the Fiscal and Legal Affairs Committee the impact of resource limitations on the Internal Audit plan.
- Review and adjust the Internal Audit plan, as necessary, in response to changes in the University of Wyoming's business, risks, anonymous reports, operations, programs, systems, and controls.
- Communicate to senior management and the Fiscal and Legal Affairs Committee any significant interim changes to the Internal Audit plan.
- Ensure each engagement of the Internal Audit plan is executed, including the establishment of objectives and scope, the assignment of appropriate and adequately supervised resources, the documentation of work programs and testing results, and the communication of engagement results with applicable conclusions and recommendations to appropriate parties.
- Follow up on engagement findings and corrective actions, and report periodically to senior management and the Fiscal and Legal Affairs Committee any corrective actions not effectively implemented.
- Ensure the principles of integrity, objectivity, confidentiality, and competency are applied and upheld.
- Ensure the Internal Audit department collectively possesses or obtains the knowledge, skills, and other competencies needed to meet the requirements of the Internal Audit charter.
- Ensure trends and emerging issues/risks that could impact the University of Wyoming are considered and communicated to senior management and the Fiscal and Legal Affairs Committee as appropriate.
- Ensure emerging trends and successful practices in Internal Auditing are considered.
- Establish and ensure adherence to ~~policies and procedures~~[methodologies](#) designed to guide the Internal Audit department.

- Ensure adherence to the University of Wyoming’s relevant policies and procedures, unless such policies and procedures conflict with the Internal Audit charter. Any such conflicts will be resolved or otherwise communicated to senior management and the Fiscal and Legal Affairs Committee.
- Coordinate activities and consider relying upon the work of other internal and external providers of assurance and advisory services. If the Director of Internal Audit cannot achieve an appropriate level of coordination, the issue must be communicated to senior management and if necessary escalated to the Board of Trustees.

Quality Assurance and Improvement Program

The Internal Audit department will initiate and maintain a quality assurance and improvement program that covers all aspects of the Internal Audit department. The program will include external and internal assessments of the internal audit function’s conformance with the Global Internal Audit Standards, as well as performance measurement to assess the internal audit function’s progress toward the achievement of its objectives and promotion of continuous improvement. The program also will assess, if applicable, compliance with laws and/or regulations relevant to internal auditing. Also, if applicable, the assessment will include plans to address the internal audit function’s deficiencies and opportunities for improvement.~~The program will include an evaluation of the Internal Audit department’s conformance with the Standards and an evaluation of whether Internal Auditors apply The IIA’s Code of Ethics.~~

The program will also assess the efficiency and effectiveness of the Internal Audit department and identify opportunities for improvement. The Director of Internal Audit will communicate to senior management and the Fiscal and Legal Affairs Committee on the Internal Audit department’s quality assurance and improvement program, including results of internal assessments (both ongoing and periodic) and external assessments conducted at least once every five years by a qualified, independent assessor or assessment team from outside the University of Wyoming.

Director of Internal Audit

Date

Fiscal and Legal Affairs Committee Chair

Date

President of the University of Wyoming

Date

FISCAL AND LEGAL AFFAIRS COMMITTEE
COMMITTEE MEETING MATERIALS

AGENDA ITEM TITLE: Market Update and Quarterly Investment Performance Report

- OPEN SESSION
- CLOSED SESSION

PREVIOUSLY DISCUSSED BY COMMITTEE:

- Yes
- No

FOR FULL BOARD CONSIDERATION:

- Yes [*Note: If yes, materials will also be included in the full UW Board of Trustee report.*]
- No

Attachments/materials are provided in advance of the meeting.

EXECUTIVE SUMMARY: Quarterly investment performance review of funds managed by UW under UW Regulation 7-7: Investment and Management of University Funds.

PRIOR RELATED COMMITTEE DISCUSSIONS/ACTIONS: Previous quarterly performance reports.

WHY THIS ITEM IS BEFORE THE COMMITTEE: UW Regulation 7-7: Investment and Management of University funds IX.A.1 outlines that “Performance reports are supplied to the Board following the end of each quarter.”

ACTION REQUIRED AT THIS COMMITTEE MEETING: None

PROPOSED MOTION: None

University of Wyoming

Investment Performance Review For the Quarter Ended March 31, 2026

Client Management Team

Joan Evans, Director
Gray Lepley, Senior Director
Amber Cannegieter, Key Account Manager

PFM Asset Management A division of U.S. Bancorp Asset Management, Inc

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Agenda

- Market Update
- Account Summary
- Portfolio Review

Market Update

Current Market Themes



- ▶ Geopolitics has overtaken U.S. macro fundamentals as the market's primary focus
 - ▶ Conflict in Iran has increased near-term inflation risks due to higher commodity prices
 - ▶ Unemployment rate remains stable with net new job creation near zero
 - ▶ Consumer spending and business investment continue to support growth, though momentum is slowing



- ▶ The Federal Reserve paused during both meetings in Q1, keeping rates at 3.50-3.75%
 - ▶ The median "dot plot" projection continues to show one 25 basis point cut in 2026, though individual projections showed less easing
 - ▶ Fed Chair Powell acknowledged the path forward is complicated by geopolitical uncertainty, making it more difficult for the Fed to balance its dual mandate



- ▶ Rising front-end yields unwound the inversion in the Treasury curve
 - ▶ Rate cut expectations were pushed further out, lifting front-end yields
 - ▶ Escalating Middle East conflict drove a spike in volatility
 - ▶ Credit spreads widened from historically tight levels amid heavy supply and geopolitical pressure

Source: Details on market themes and economic indicators provided throughout the body of the presentation. Bloomberg Finance L.P., as of March 31, 2026.

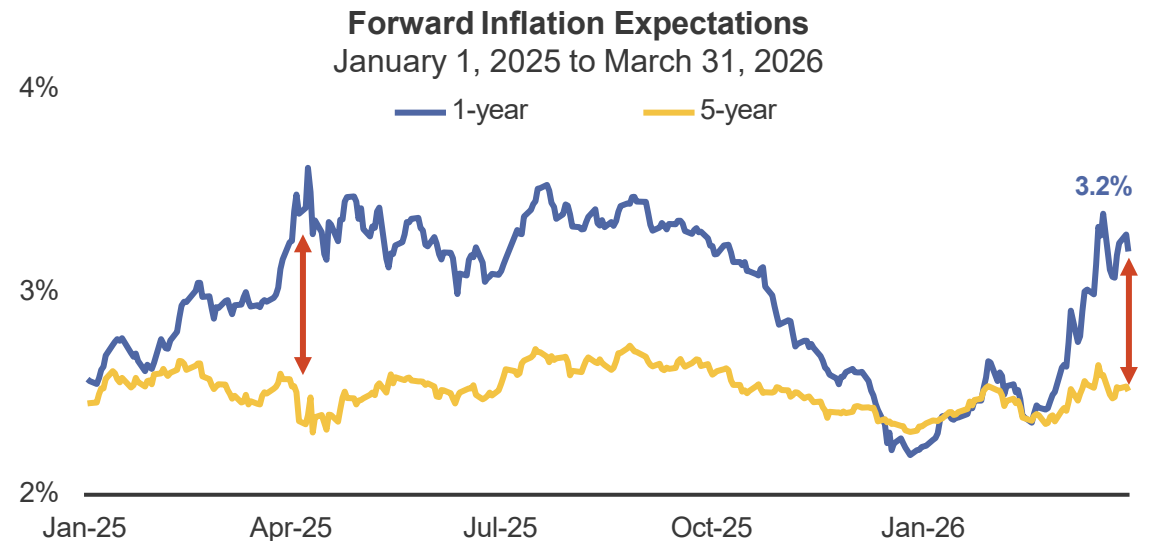
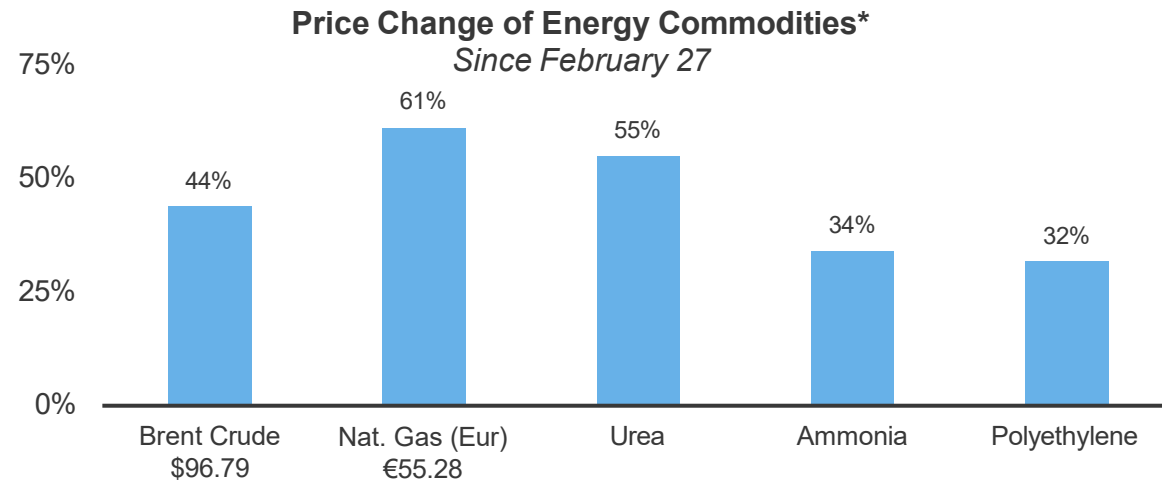
Market Pricing Conflict In Iran

► **Closure of the Strait of Hormuz creates a supply shock**

- Higher oil prices pressure agricultural and industrial inputs
- Duration of price shock more important than magnitude

► **Federal Reserve likely to remain on hold as it assesses evolving risks**

- Headline inflation expected to rise though uncertainty remains regarding passthrough to core inflation and labor markets
- Fed to look through supply-side energy shock if inflation expectations remain anchored



*Brent Crude are quoted in dollars per barrel based on the front-month futures contract. Natural gas prices are quoted in euros per megawatt-hour. Ammonia, and urea prices are based on the front-month exchange-traded futures contract. Polyethylene is price are based on the active exchange-traded futures contract.

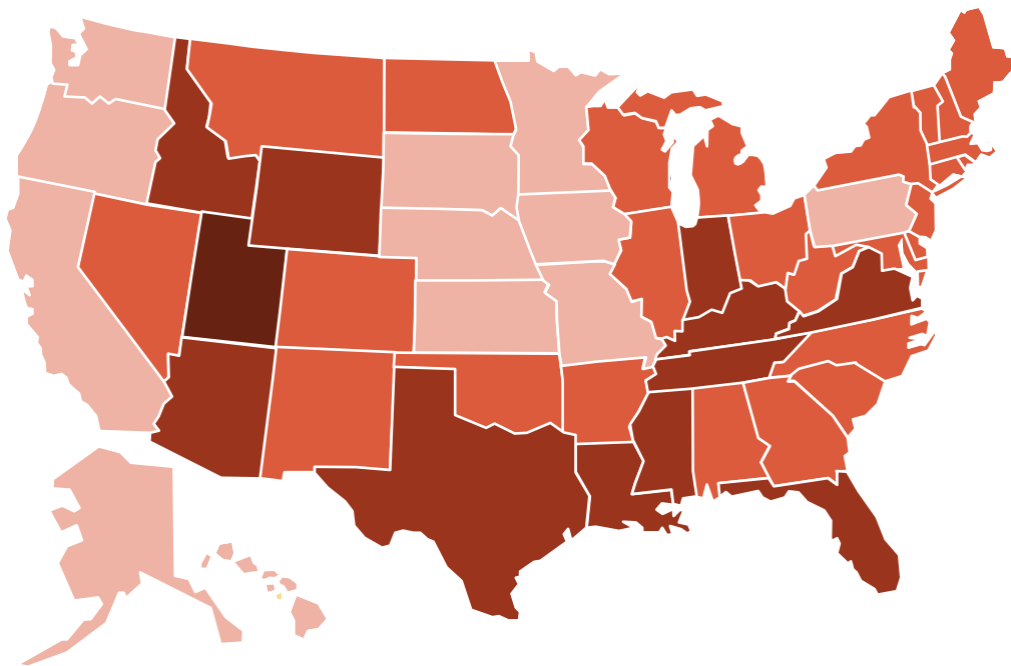
Source: Bloomberg Finance L.P., as of March 31, 2026. Market implied inflation expectations shown using 1-year and 5-year inflation swaps.

Gasoline Prices Surge Across the Country

% Change in Gas Prices

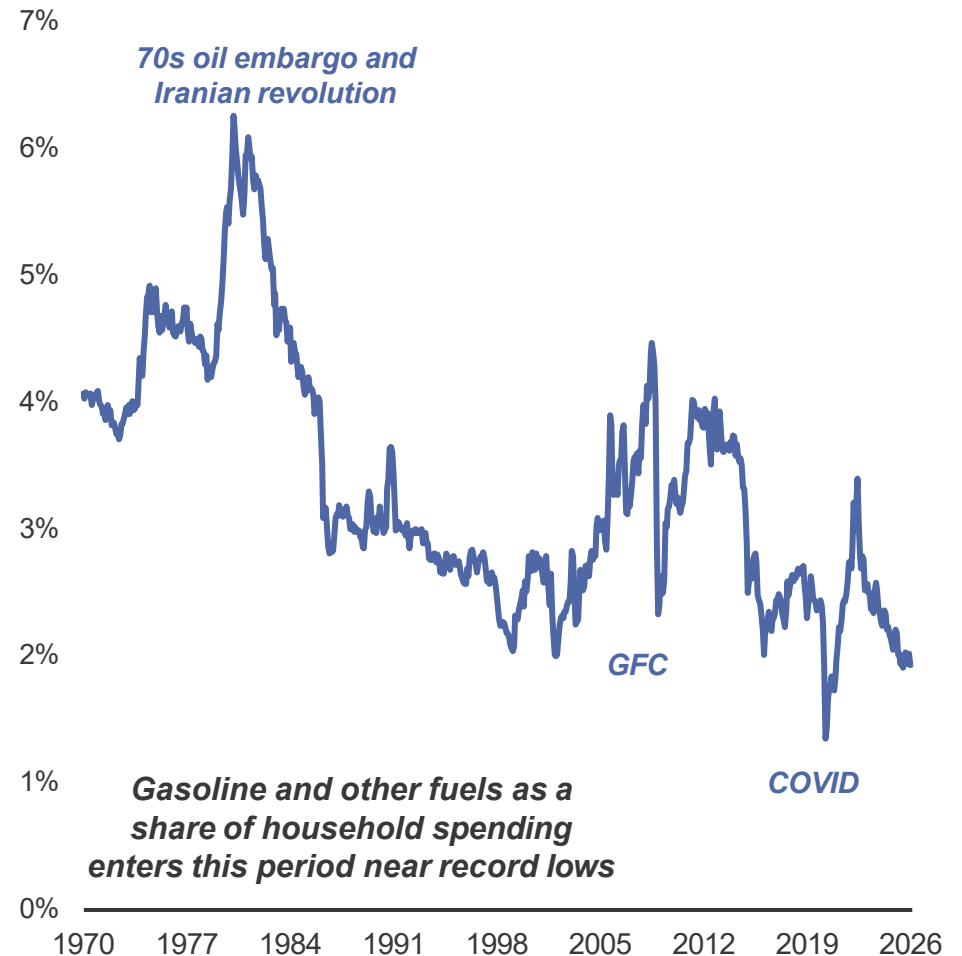
2/28 – 3/31

■ Greater than 50% ■ 40% to 49% ■ 30% to 39% ■



National Average Price of Gasoline
\$4.02

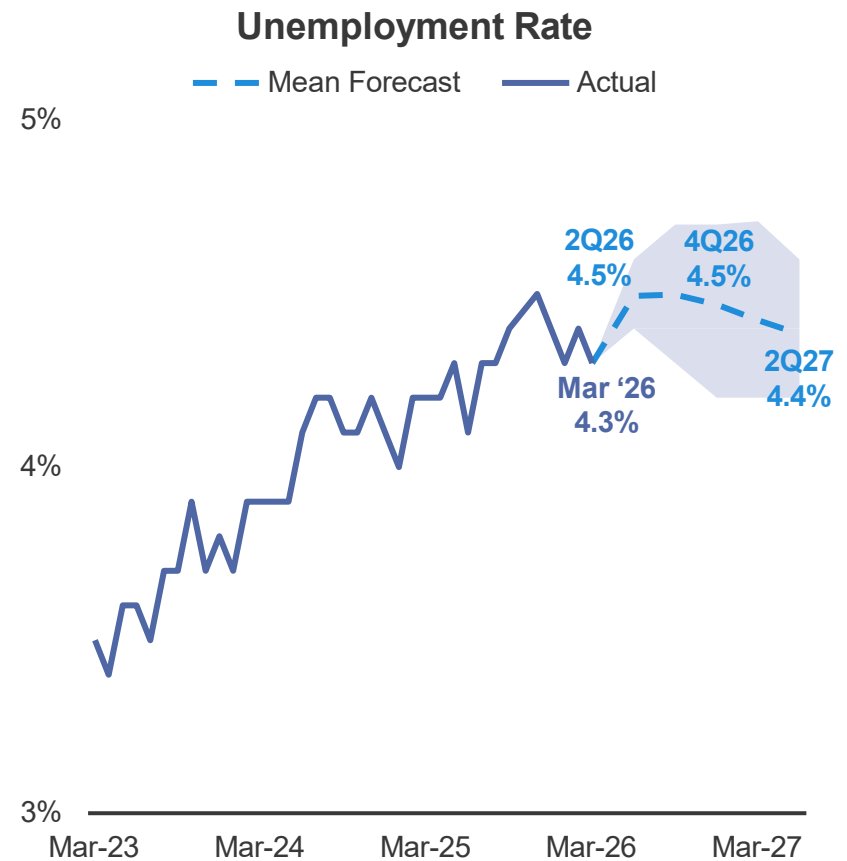
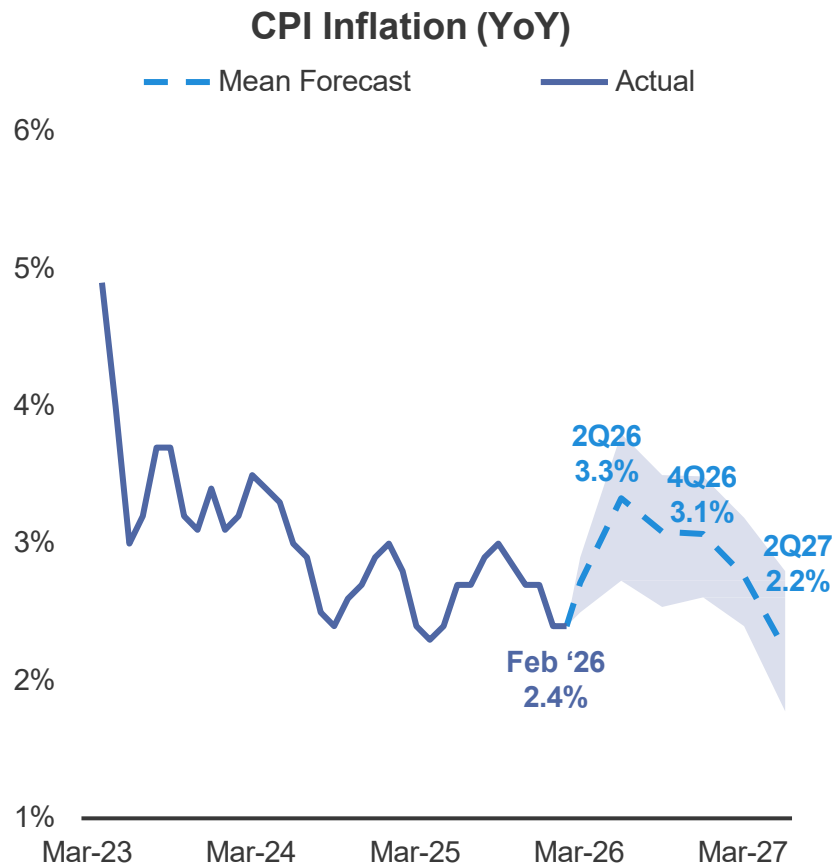
Gasoline and Other Fuel Spending as a Percentage of Household Spending



Source: Bloomberg Finance L.P., Bureau of Economic Analysis, and gasprices.aaa.com. BEA data as of February 2026 and gasoline data as of 3/31/2026. Other fuels contain diesel, fuel oil, kerosene and others.

Macro Data Takes a Back Seat

Fed Chair Powell: "What we have is some tension between the goals, and we're trying to manage our way through it."

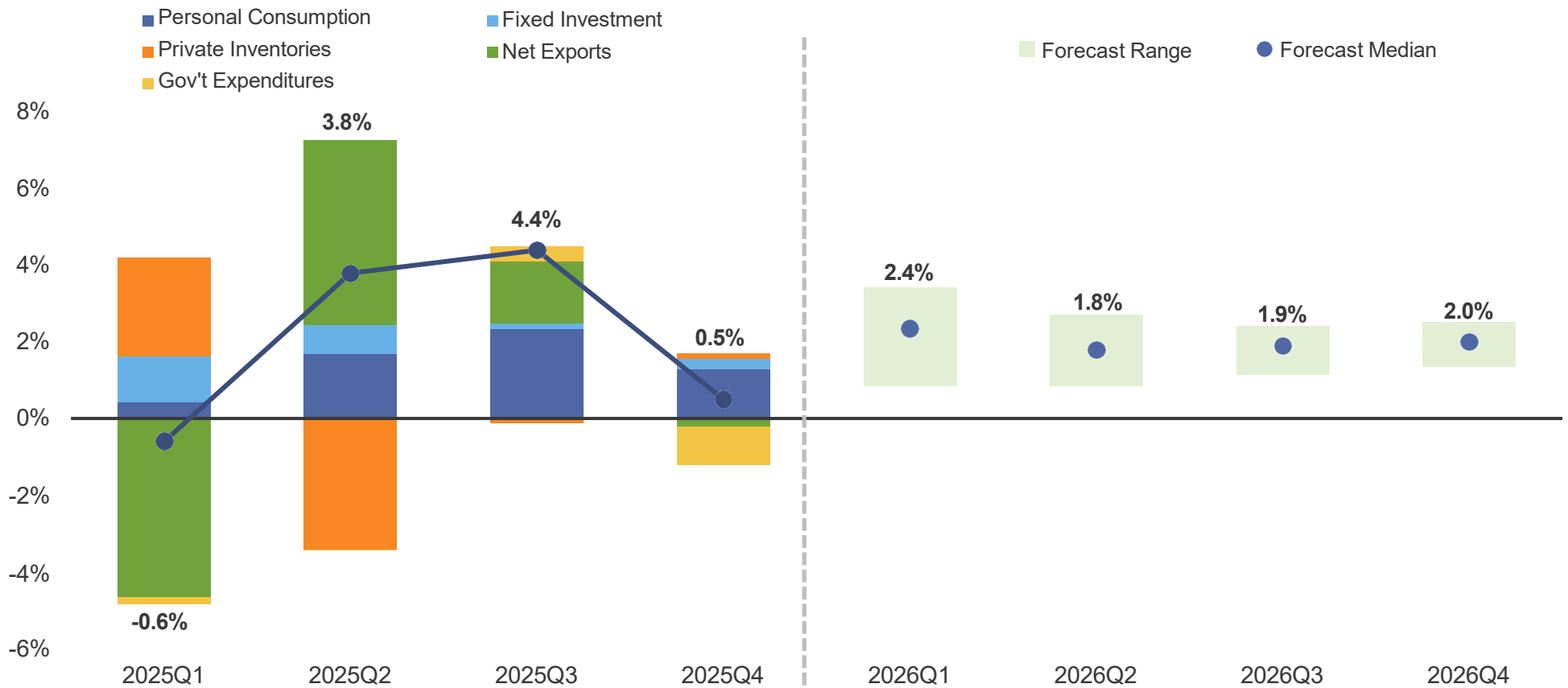


Source: FOMC Chair Jerome Powell Press Conference, March 18, 2026. Bureau of Labor Statistics and Bloomberg Finance L.P. CPI Inflation as of February 2026 and Unemployment Rate as of March 2026. Survey responses after March 27, 2026, included in mean and forecast range for CPI Inflation and Unemployment Rate. Shading represents the central 80% of the forecasts.

U.S. Growth Forecasts Remain Steady

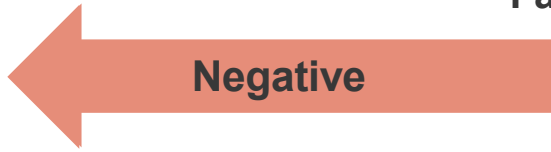
Fed Chair Powell: “[I]f we have a long period of much higher gas prices, that is going to weigh on consumption... Meanwhile, the economy is solid... It’s just we don’t know what the effects of this will be.”

U.S. Real GDP Contributors and Detractors



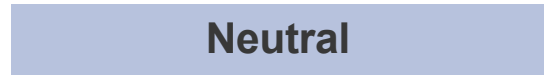
included in Median and forecast range. Shading represents the central 80% of the forecasts (right).

Factors Shaping the Economic Outlook



Negative

- ▶ Geopolitical uncertainty
- ▶ Higher energy prices
- ▶ Net new job creation near zero
- ▶ Increasing retail credit card balances
- ▶ Rising student loan delinquencies



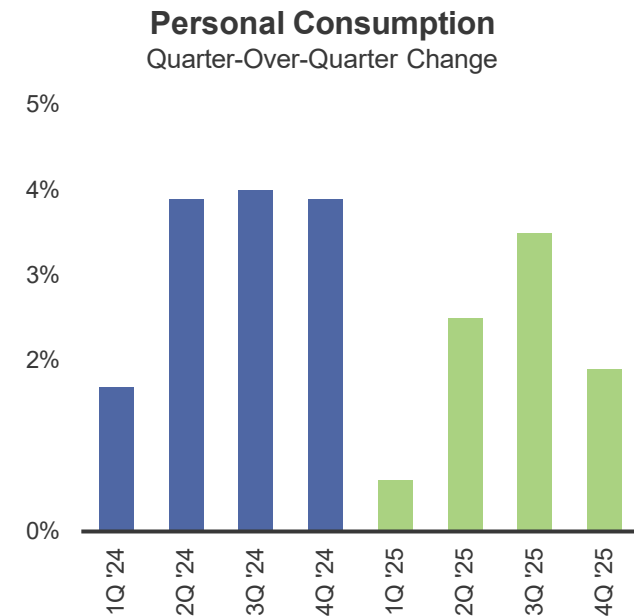
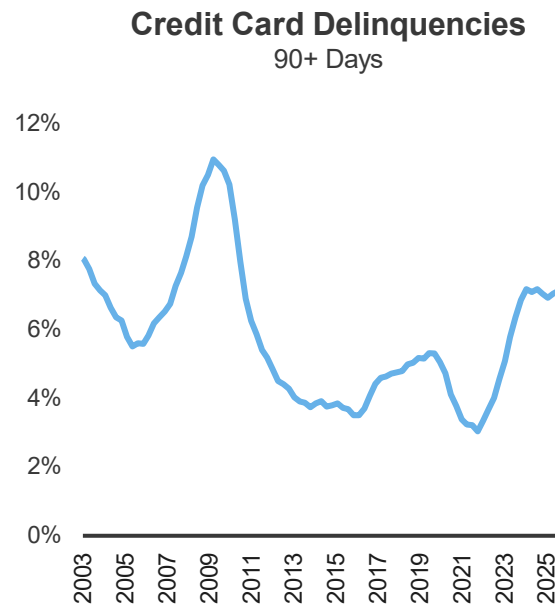
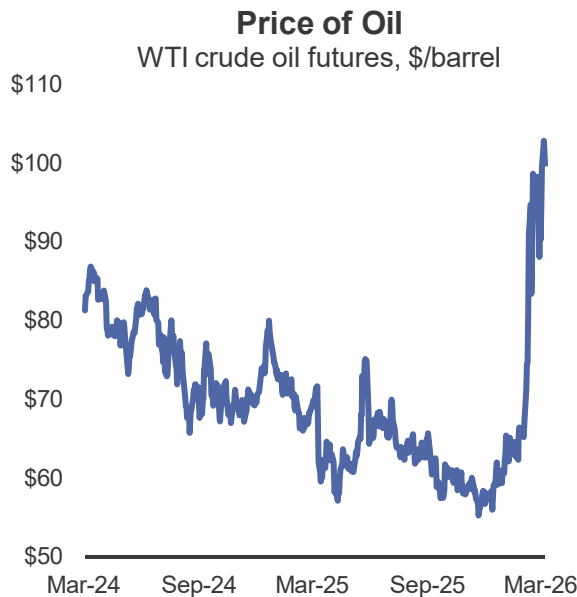
Neutral

- ▶ Stable Fed Policy
- ▶ Core inflation stable but above target
- ▶ Stabilizing credit card delinquencies



Positive

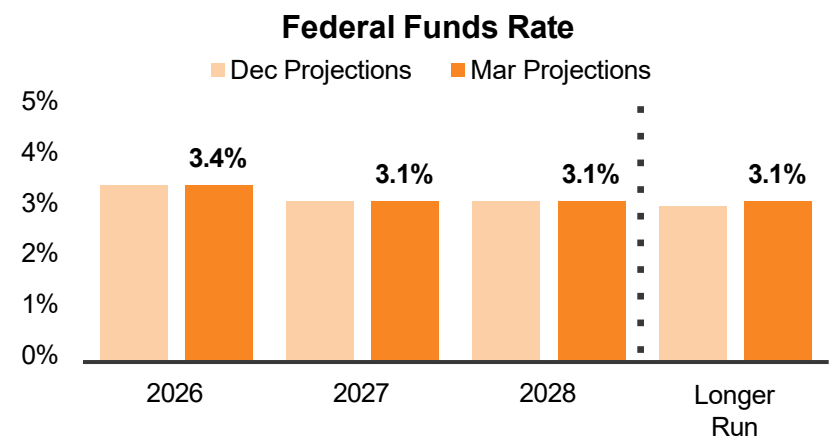
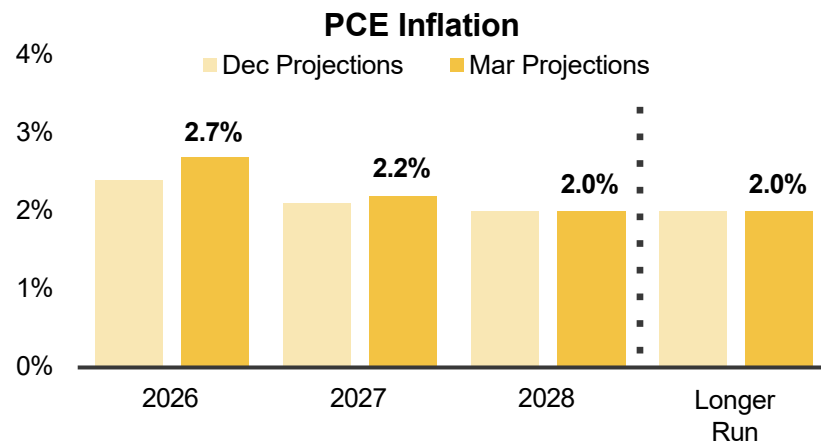
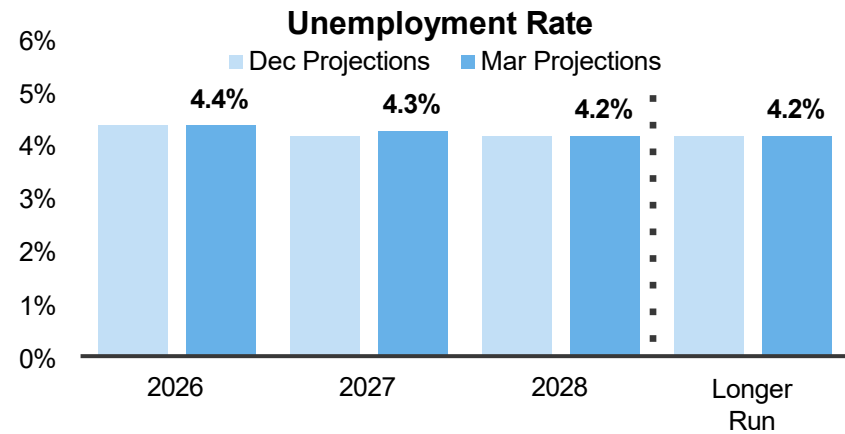
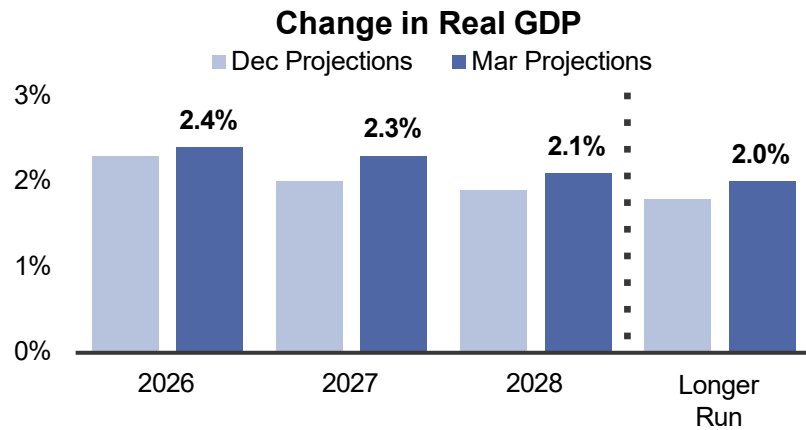
- ▶ Above-average tax refunds
- ▶ Resilient consumer spending
- ▶ Positive real disposable personal income growth
- ▶ Corporate fundamentals



Sources: Bloomberg Finance L.P., March 31, 2026, Federal Reserve Bank of New York as of December 2025, and Bureau of Economic Analysis as of December 2025.

Fed's Updated Summary of Economic Projections

Fed Chair Powell: "The economic effect could be bigger, they could be smaller ... We just don't know. People are writing down what seems to make sense to them but have no conviction."

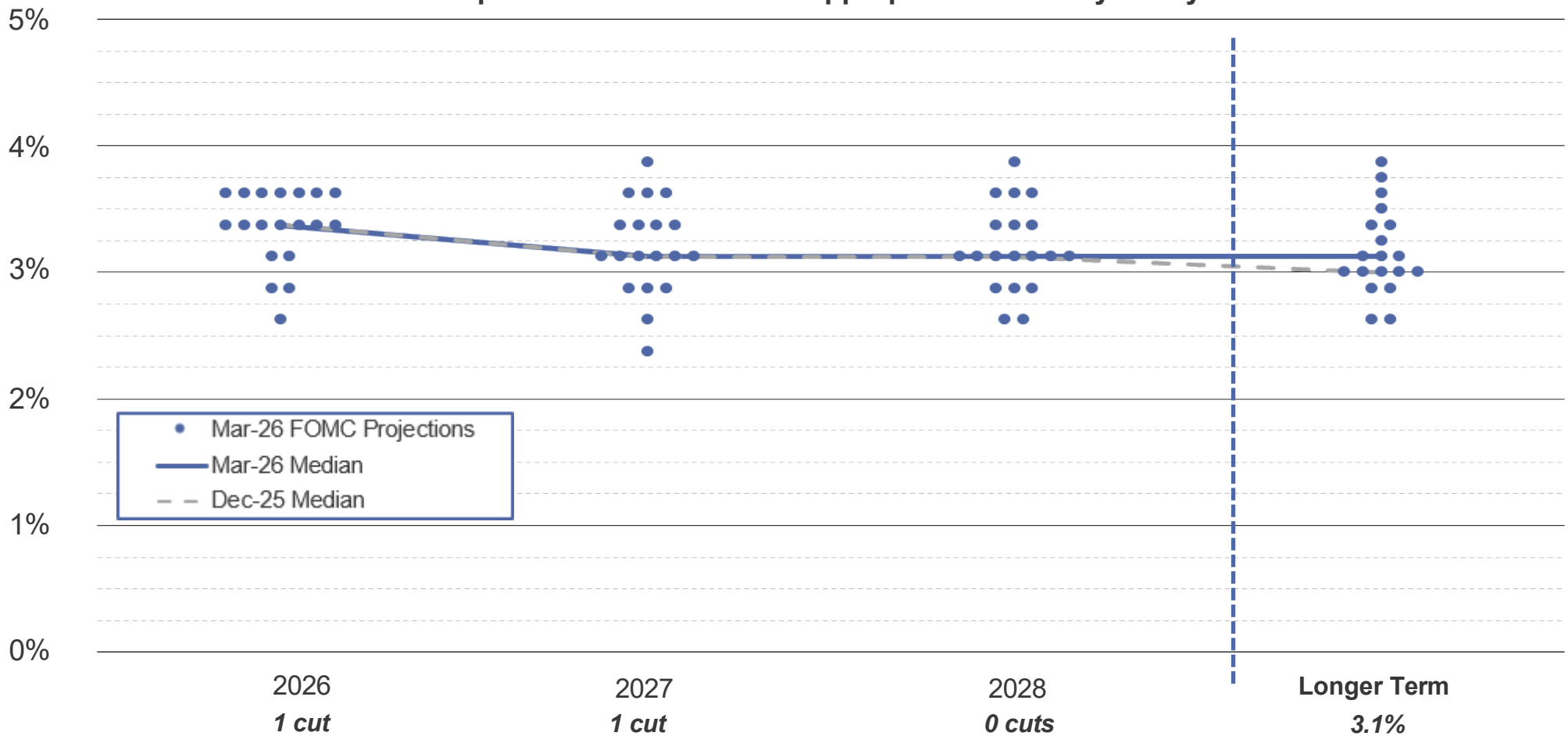


Source: FOMC Chair Jerome Powell Press Conference, March 18, 2026. Federal Reserve, latest median economic projections, as of March 2026.

The Latest Fed “Dot Plot”

Fed Chair Powell: “We feel like the framework calls to balance the risks. We feel where we are now is on the higher borderline of restrictive versus not restrictive, we feel like that is the right place to be.”

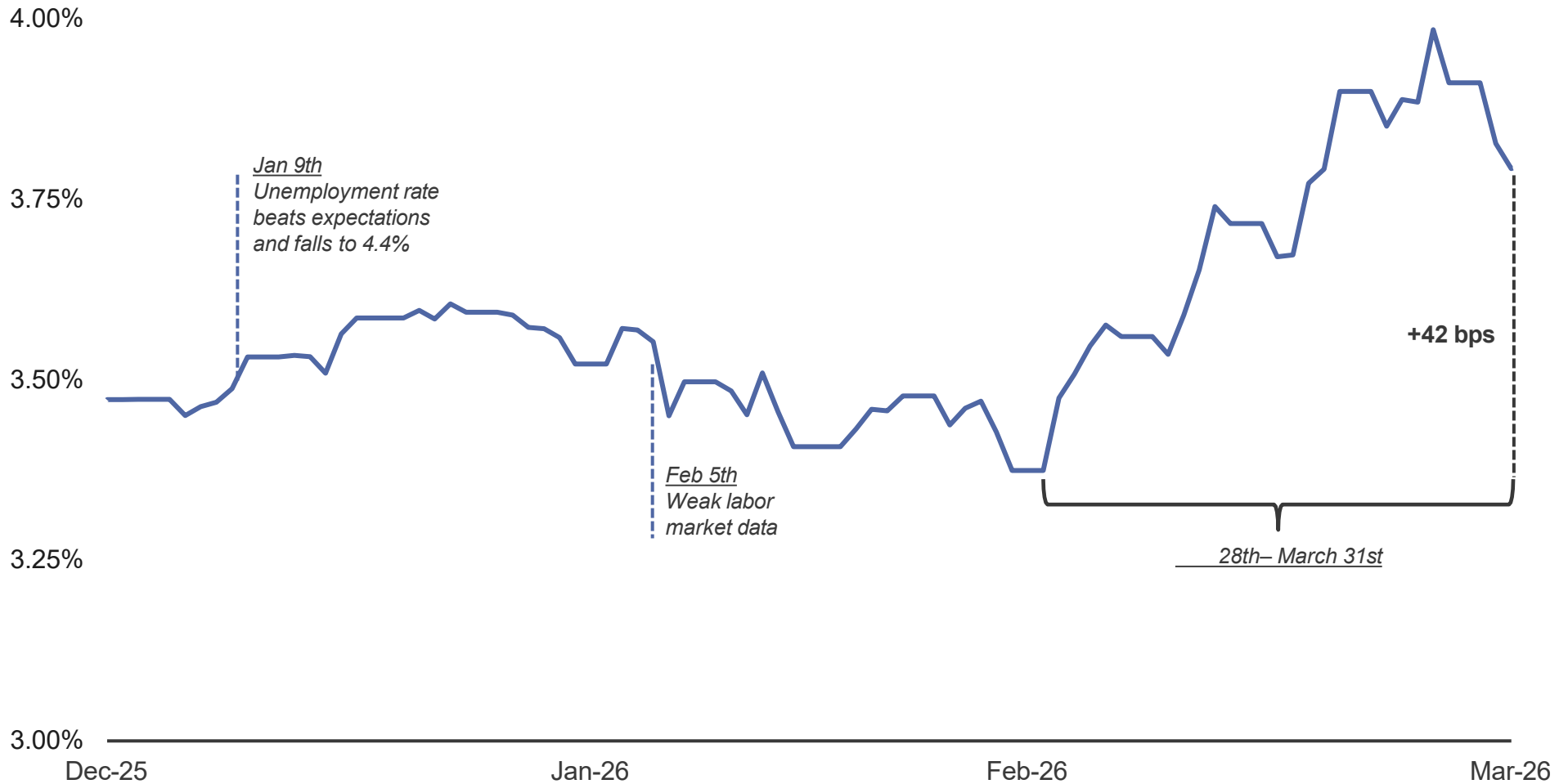
Fed Participants’ Assessments of ‘Appropriate’ Monetary Policy



Source: FOMC Chair Jerome Powell Press Conference, March 18, 2026. Federal Reserve; Bloomberg Finance L.P. Individual dots represent each Fed members’ judgement of the midpoint of the appropriate target range for the federal funds rate at each year-end. As of March 2026.

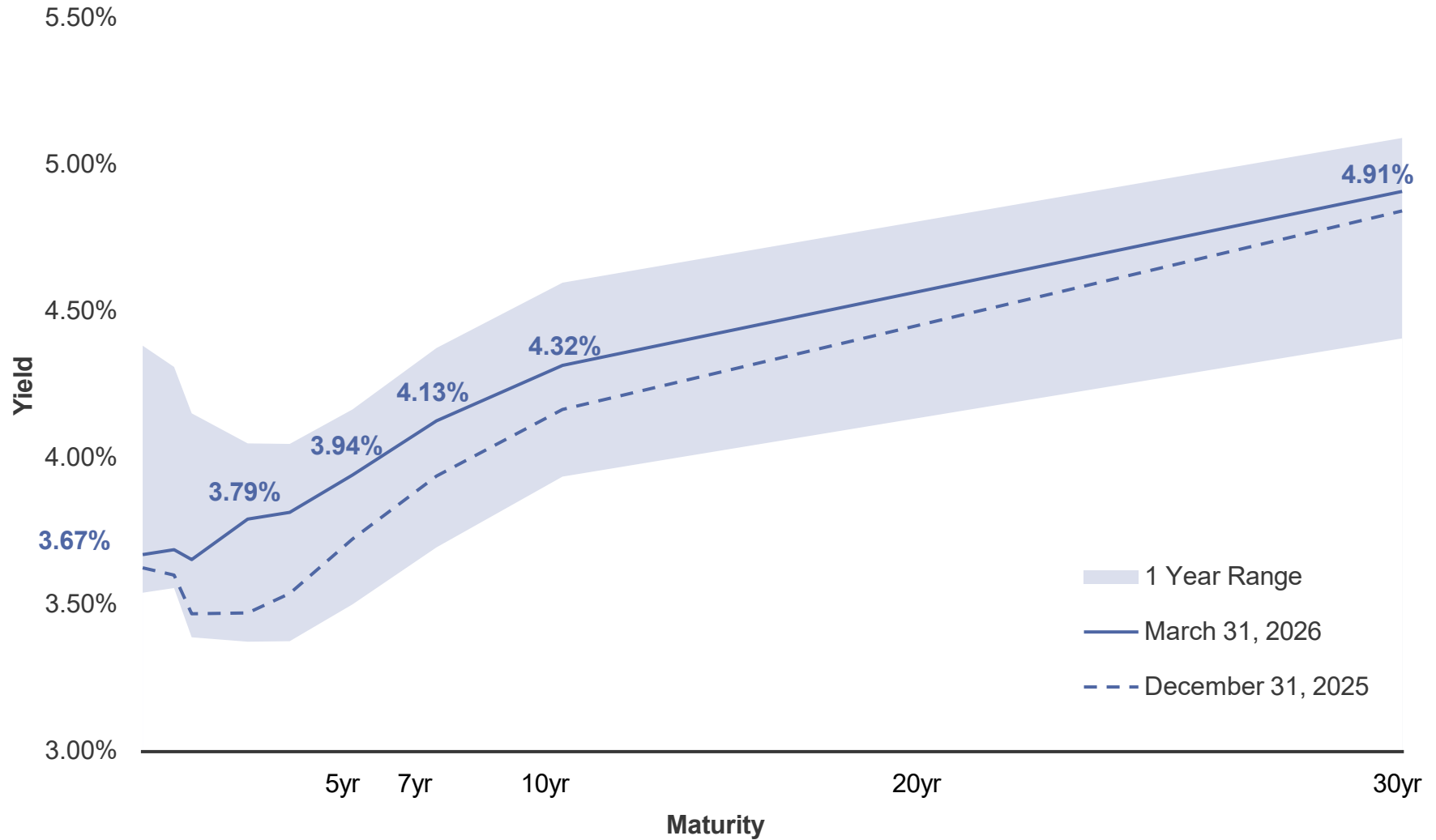
Treasury Yields Reach 8-Month High

2-Year U.S. Treasury Yield December 31, 2025 – March 31, 2026



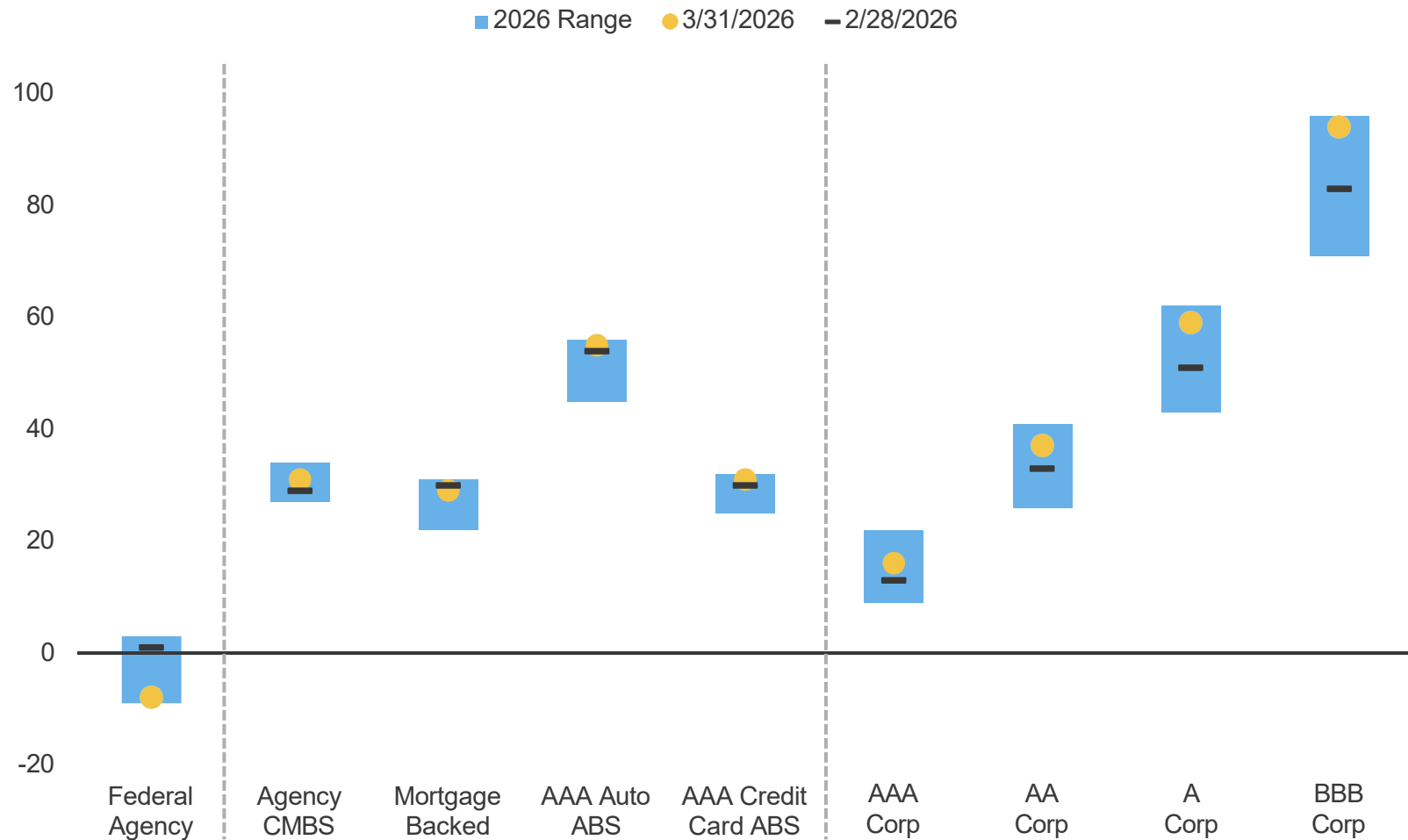
Source: Bloomberg Finance L.P., as of March 31, 2026.

Treasury Yields Rise Across the Curve U.S. Treasury Yield Curve



Source: Bloomberg Finance L.P., as of March 31, 2026.

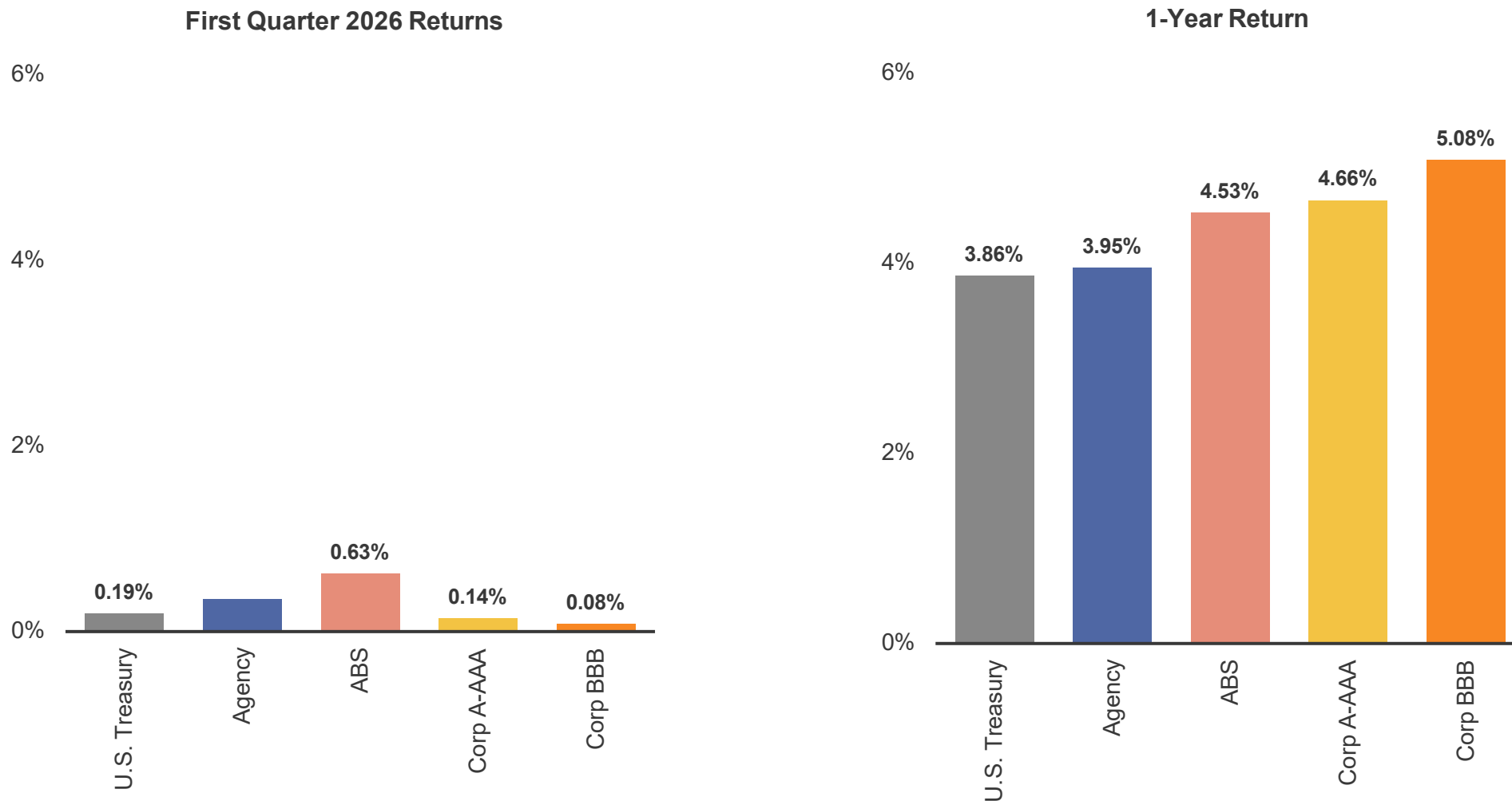
Sector Yield Spreads 1-5 Year Yield Spreads



Source: ICE BofA 1-5 year Indices via Bloomberg Finance L.P. as of March 31, 2026. Spreads on ABS and MBS are option-adjusted spreads based on weighted average life; spreads on agencies are relative to comparable maturity Treasuries. CMBS is Commercial Mortgage-Backed Securities and represented by the ICE BofA Agency CMBS Index.

Fixed-Income Index Total Returns in 1Q 2026

1-5 Year Indices



Source: ICE BofA Indices. ABS indices are 0-5 year, based on weighted average life. As of March 31, 2026.

Treasury Yields Remain Above Historical Averages

2-Year Treasury Yield



Source: Bloomberg Finance L.P., as of March 31, 2026.

Fixed-Income Sector Commentary – 1Q 2026







- ▶ The **Federal Open Market Committee (FOMC)** maintained the target range for the federal funds rate, noting continuing challenges to achieving its dual mandate of maximum employment and stable prices.
- ▶ **U.S. Treasury** yields rose across the curve with 2- to 5-year tenors experiencing the largest repricing. The short-end curve inversion ended given the move higher in yields.
- ▶ **Federal Agency & supranational** issuance remained limited, keeping spreads narrow and excess returns muted. The announcement of \$200 billion of mortgage purchases by FNMA and FHLMC is unlikely to materially affect issuance trends with buying funded by cash.
- ▶ **Investment-Grade (IG) corporate** bond yield spreads were stable in the first two months of the quarter. However, in response to geopolitical tensions, heightened issuance, and concerns over private debt capital in the last month of the quarter, spreads widened noticeably. Excess returns for the sector were generally negative, but strong carry is expected to provide support.
- ▶ Spreads on **Asset-Backed Securities** widened marginally, but spreads versus equivalent-duration corporate notes narrowed. Auto loan collateral marginally outperformed credit receivables.
- ▶ 30-year **Agency-backed mortgage-backed securities (MBS)** generated solid excess returns in Q1 and outperformed 15-year tenors. Surging bond volatility toward quarter end neared weighed on excess returns. **Agency-backed commercial MBS (CMBS)** also produced positive excess returns for the quarter.
- ▶ **Short-term credit** (commercial paper and negotiable bank CDs) experienced spread widening which created opportunities, particularly in 9- to 12-month tenors. Floating-rate notes also saw notable spread widening, ending the quarter 10 to 15 bps wider versus year end levels.

The views expressed within this material constitute the perspective and judgment of PFM Asset Management at the time of distribution (3/31/2026) and are subject to change. Information is obtained from sources generally believed to be reliable and available to the public; however, PFM Asset Management cannot guarantee its accuracy, completeness, or suitability.

Fixed-Income Sector Outlook – 2Q 2026

- ▶ While future Fed policy remains uncertain amid the ongoing conflict, we view the meaningful rise in **U.S. Treasury** yields as an opportunity. As a result, for shorter duration strategies, we prefer a modestly longer duration stance. For longer duration strategies, we believe the risk profile is less favorable relative to shorter strategies but will maintain a curve steepening bias by modestly underweighting the long end of the curve.
- ▶ **Federal Agency & Supranational** spreads are likely to remain at tight levels. Government-only accounts may find occasional value on an issue-by-issue basis.
- ▶ **Taxable Municipals** continue to present limited opportunity due to an ongoing lack of supply and strong demand which is keeping yields low. We do not expect this dynamic to change in the near term.
- ▶ **Investment-Grade (IG) Corporate** bond fundamentals remain stable with technicals supportive of the sector. All-in yields remain attractive and wider spreads have improved value. We expect an increase in buying opportunities across both new-issue and secondary markets.
- ▶ **Asset-Backed Securities** fundamentals remain within expectations and credit enhancements remain robust. We expect supply to increase as credit card issuers re-enter the market, with demand remaining strong and new issues well-digested. We expect solid consumer fundamentals and structural credit enhancements to insulate the sector from meaningful downturns. We expect carry to be the driver of excess returns.
- ▶ **Mortgage-Backed Securities** are expected to remain rich despite increased market volatility modestly aiding valuations. With spreads remaining historically tight, opportunities are limited, and we will look to other sectors for better value.
- ▶ **Short-term credit** (commercial paper and negotiable bank CDs) spreads have widened notably in Q1. We favor maturities beyond 9 months given the positively sloped curve, wider spreads, and added protection against potential Fed rate cuts late this year.

The views expressed within this material constitute the perspective and judgment of PFM Asset Management at the time of distribution (3/31/2026) and are subject to change. Information is obtained from sources generally believed to be reliable and available to the public; however, PFM Asset Management cannot guarantee its accuracy, completeness, or suitability.

<h3>Monetary Policy (Global):</h3>  <ul style="list-style-type: none"> The Fed held rates steady in Q1 amid persistent inflation pressures and limited net job creation. Policymakers acknowledged the path forward is complicated, with geopolitical uncertainty adding additional strain to the Fed's dual mandate. The "dot plot" projects 25 bps of rate cuts in both 2026 and 2027; however, this is predicated on inflation progress. Global central banks remained on pause in Q1 but energy inflation pressures may necessitate hikes. 	<h3>Economic Growth (Global):</h3>  <ul style="list-style-type: none"> Stable consumer and business spending support growth, offsetting the weakness seen from the U.S. government shutdown in Q4 GDP. Fiscal support and AI investment should aid growth; however, a prolonged conflict in Iran may weigh on consumer discretionary spending. Risks to global growth prospects have increased amid the escalating conflict due to higher energy prices, supply-chain disruptions, and increased uncertainty. 	<h3>Inflation (U.S.):</h3>  <ul style="list-style-type: none"> The inflation outlook depends on the duration of the Middle East conflict and the degree to which higher energy and commodity costs raise core goods and services prices. Inflation remains sticky with limited progress on core services and continuing pressure from tariffs passthroughs. Near-term inflation expectations have increased due to the higher energy prices while long-run expectations remain anchored.
<h3>Financial Conditions (U.S.):</h3>  <ul style="list-style-type: none"> Corporate fundamentals and underlying demand remain strong. Spread widening has improved valuations, though the sector is still rich from a historic perspective. The conflict in the Middle East has tightened financial conditions. The duration of the conflict and its impact on the economy will be a key driver of corporate fundamentals. Geopolitical conflict, higher oil prices, and the evolution of the economy are key risks. At this time we view volatility in private credit as contained and not a systemic risk. 	<h3>Consumer Spending (U.S.):</h3>  <ul style="list-style-type: none"> Modest job growth and inflationary pressures continue to weigh on consumer sentiment. Higher energy and food prices will likely drive consumer sentiment lower. Wage growth continues to exceed inflation, but this gap has narrowed. Energy shocks may compress real incomes and reduce discretionary spending. Lower-income cohorts remained more exposed to higher energy prices as a larger share of household budgets are allocated to essentials. Higher-income cohorts benefit from strong equity markets and home price appreciation in recent years. 	<h3>Labor Markets (U.S.):</h3>  <ul style="list-style-type: none"> Labor market conditions continued to cool with net new job creation close to zero. The unemployment rate remained unchanged as lower job creation was offset by a reduction in the pace of labor force growth. The Fed has framed the combination of limited job growth and a stable unemployment rate as an uncomfortable balance. Initial jobless claims and layoff rates remain low, consistent with a continued "low-hire/low-fire" environment.

● Current outlook ○ Outlook one quarter ago **Stance Unfavorable to Risk Assets**
 Negative
 Slightly Negative
 Neutral
 Slightly Positive
 Positive
Stance Favorable to Risk Assets

Statements and opinions expressed about the next 6-12 months were developed based on our independent research with information obtained from Bloomberg Finance L.P. and FactSet. The views expressed within this material constitute the perspective and judgment of PFM Asset Management at the time of distribution (3/31/2026) and are subject to change. Information is obtained from sources generally believed to be reliable and available to the public; however, PFM Asset Management cannot guarantee its accuracy, completeness, or suitability.

During the reporting period for the quarter ended March 31, 2026, the account(s) managed by PFM Asset Management ("PFMAM") were in compliance with the applicable investment policy and guidelines as furnished to PFMAM.

Acknowledged : *PFM Asset Management, a division of U.S. Bancorp Asset Management, Inc.*

Note: Pre- and post-trade compliance for the account(s) managed by PFM Asset Management is provided via Bloomberg Financial LP Asset and Investment Management ("AIM").

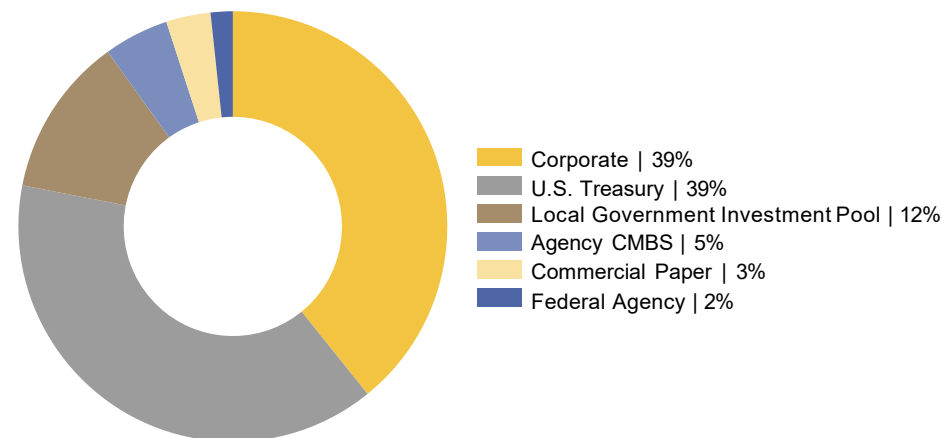
Account Summary

Consolidated Summary

Account Summary

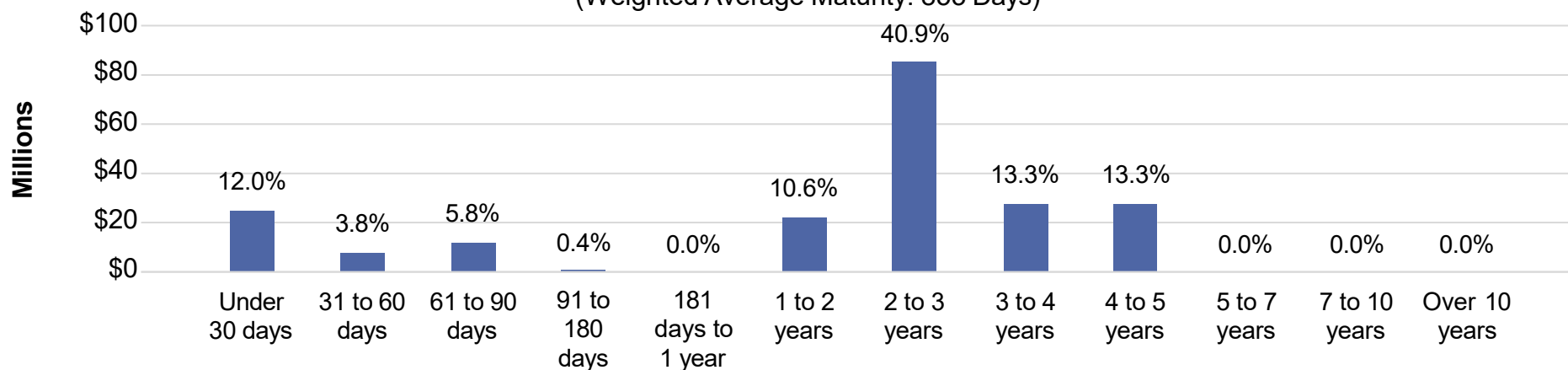
WGIF	\$88,479,292
WGIF Managed Account	\$183,524,592
Total Program	\$272,003,884

Sector Allocation



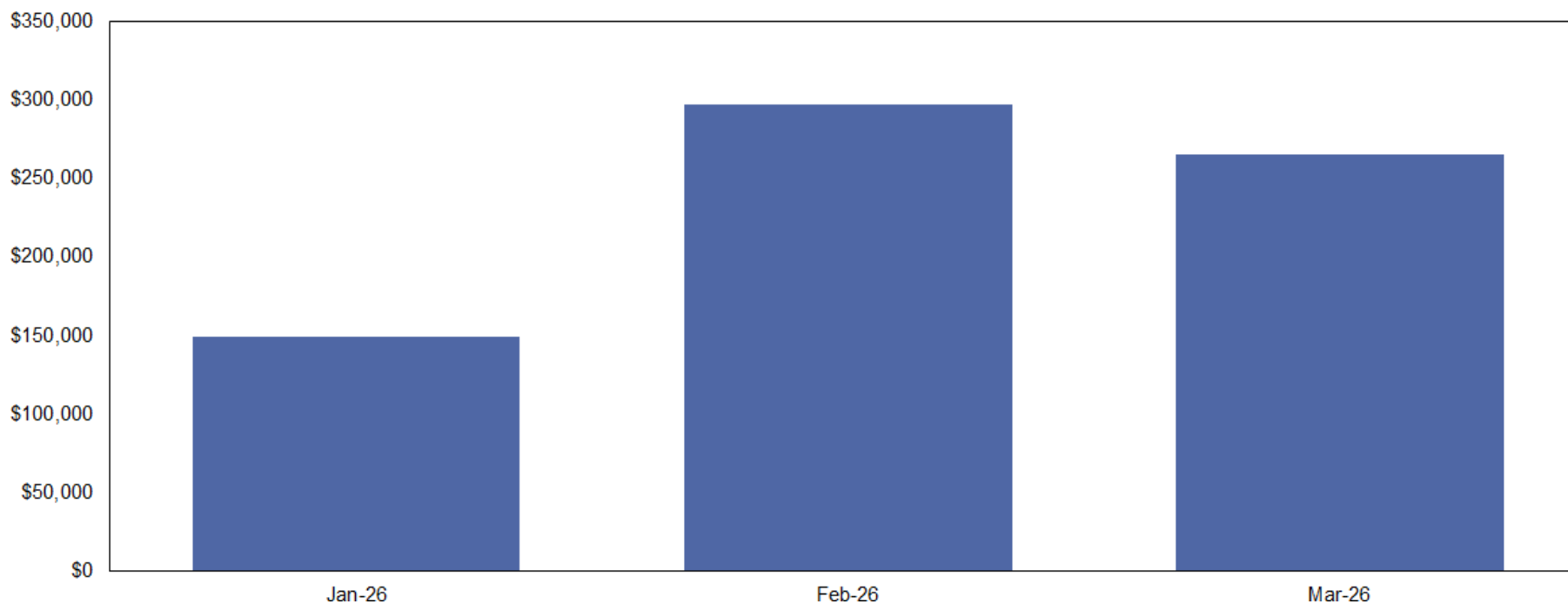
Maturity Distribution

(Weighted Average Maturity: 853 Days)



1. Account summary and sector allocation include market values, accrued interest, and overnight balances. Maturity distribution includes market values and excludes accrued interest and overnight balances
 2. Sector allocation and maturity distribution only include Core and Short Term portfolios

Accrual Income Dividend Reinvestment UW General Fund, UW University Deposit, & 2021 Construction Fund



	January 2026	February 2026	March 2026
UW General Fund UW	\$124,789	\$275,607	\$241,013
University Deposit	\$24,241	\$21,722	\$23,929
2021 Construction Fund	\$0	\$0	\$0
Total Accrual Income	\$149,030	\$297,329	\$264,943

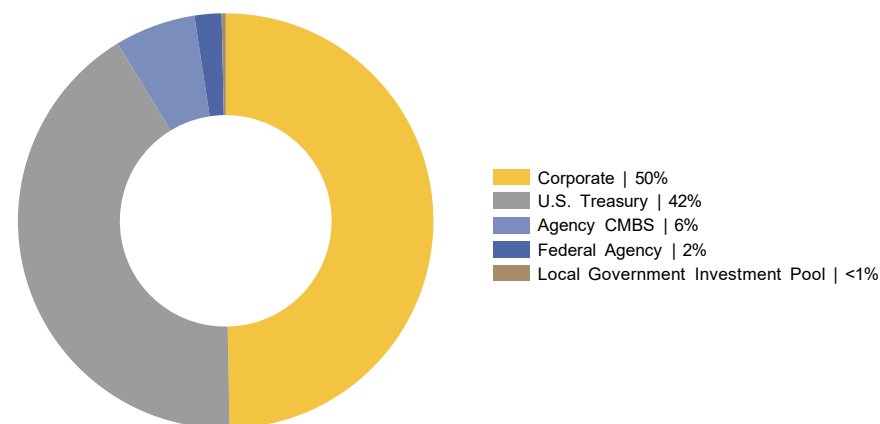
Portfolio Review

Portfolio Snapshot - WGIF-UNIVERSITY OF WYOMING CORE¹

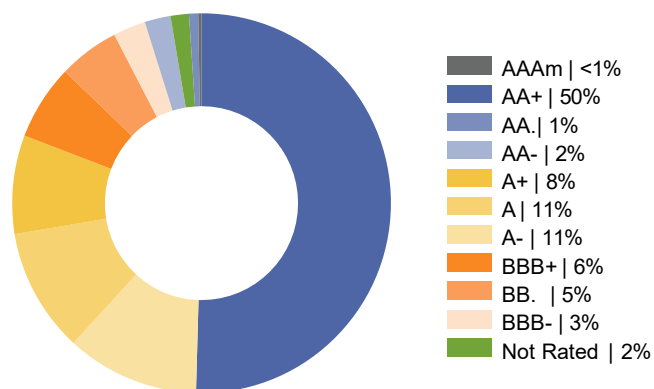
Portfolio Statistics

Total Market Value	\$164,130,661.91
Managed Account Sub-Total	\$162,034,033.82
Accrued Interest	\$1,618,379.27
Pool	\$478,248.82
Portfolio Effective Duration	2.57 years
Benchmark Effective Duration	2.51 years
Yield At Cost	4.10%
Yield At Market	4.26%
Portfolio Credit Quality	A

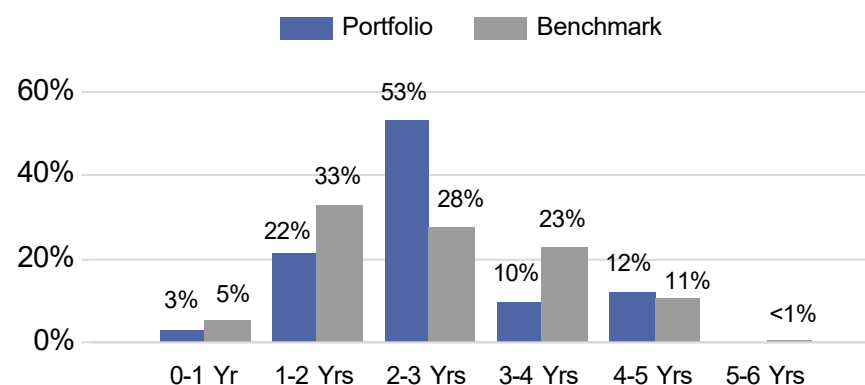
Sector Allocation



Credit Quality - S&P



Duration Distribution



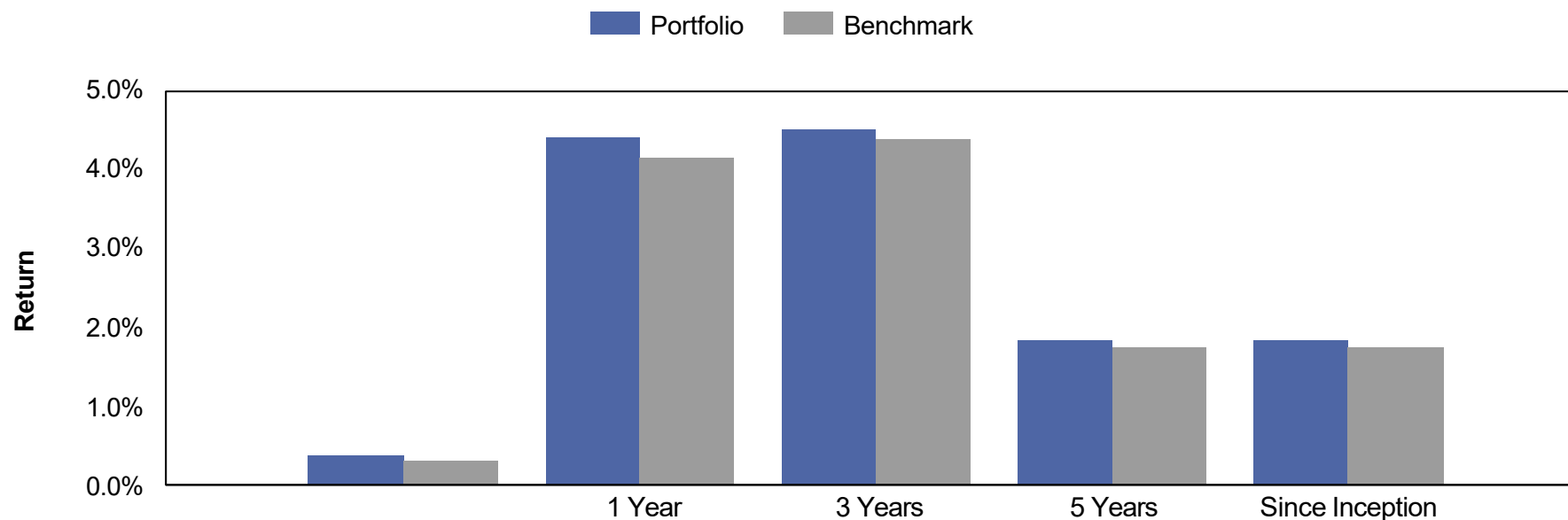
1. Total market value includes accrued interest and balances invested in WGIF, as of March 31, 2026.

Yield and duration calculations exclude balances invested in WGIF.

The portfolio's benchmark is the ICE BofA 1-5 Year U.S. Government/Corp Index. Source: Bloomberg Financial LP.

An average of each security's credit rating was assigned a numeric value and adjusted for its relative weighting in the portfolio.

Portfolio Performance



Market Value Basis Earnings	3 Months	1 Year	3 Years	5 Years	Since Inception ¹
Interest Earned ²	\$1,657,452	\$6,488,238	\$13,850,503	\$16,193,276	\$16,193,276
Change in Market Value	(\$1,325,554)	\$442,016	\$4,033,217	(\$1,677,739)	(\$1,677,739)
Total Dollar Return	\$331,898	\$6,930,254	\$17,883,720	\$14,515,537	\$14,515,537
Total Return³					
Portfolio	0.21%	4.42%	4.46%	1.88%	1.87%
Benchmark ⁴	0.17%	4.16%	4.39%	1.74%	1.74%
Difference	0.04%	0.26%	0.07%	0.14%	0.14%

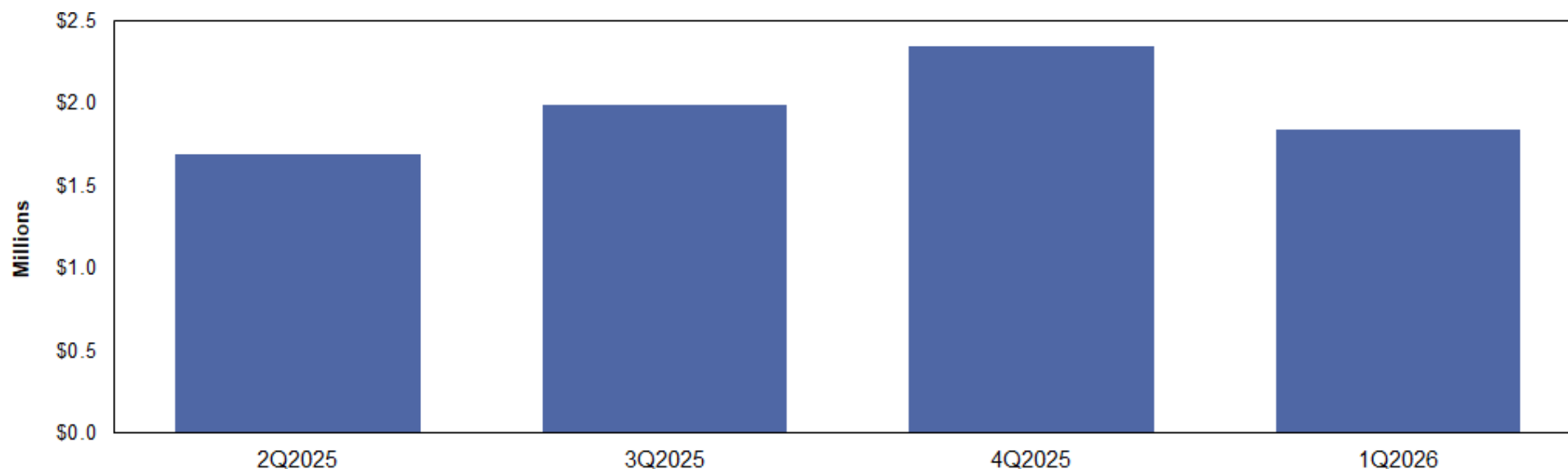
1. The lesser of 10 years or since inception is shown. Since inception returns for periods one year or less are not shown. Performance inception date is March 31, 2021.

2. Interest earned calculated as the ending accrued interest less beginning accrued interest, plus net interest activity.

3. Returns for periods one year or less are presented on a periodic basis. Returns for periods greater than one year are presented on an annualized basis.

4. The portfolio's benchmark is the ICE BofA 1-5 Year U.S. Government/Corp Index. Source: Bloomberg Financial LP.

Accrual Basis Earnings - WGIF-UNIVERSITY OF WYOMING CORE



Accrual Basis Earnings	2Q2025	3Q2025	4Q2025	1Q2026
Interest Earned ¹	\$1,521,316	\$1,645,679	\$1,672,731	\$1,657,452
Realized Gains / (Losses) ²	\$77,712	\$312,599	\$633,807	\$183,301
Change in Amortized Cost	\$91,578	\$37,541	\$40,475	\$331
Total Earnings	\$1,690,066	\$1,995,819	\$2,347,013	\$1,841,084

1. Interest earned calculated as the ending accrued interest less beginning accrued interest, plus net interest activity.

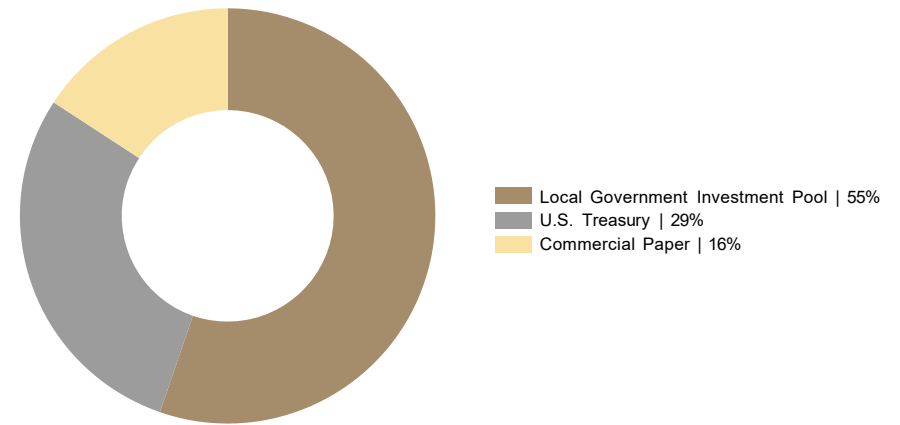
2. Realized gains / (losses) are shown on an amortized cost basis.

Portfolio Snapshot - WGIF-UNIVERSITY OF WYOMING SHORT TERM¹

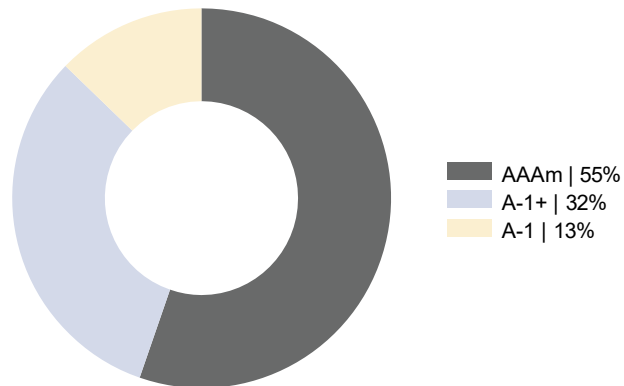
Portfolio Statistics

Total Market Value	\$44,455,194.16
Managed Account Sub-Total	\$19,872,179.15
Accrued Interest	\$0.00
Pool	\$24,583,015.01
Portfolio Effective Duration	0.17 years
Benchmark Effective Duration	0.40 years
Yield At Cost	3.62%
Yield At Market	3.72%
Portfolio Credit Quality	AA

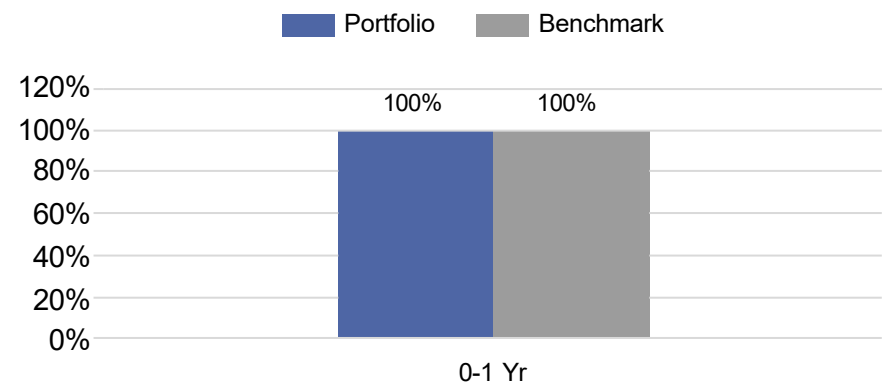
Sector Allocation



Credit Quality - S&P



Duration Distribution



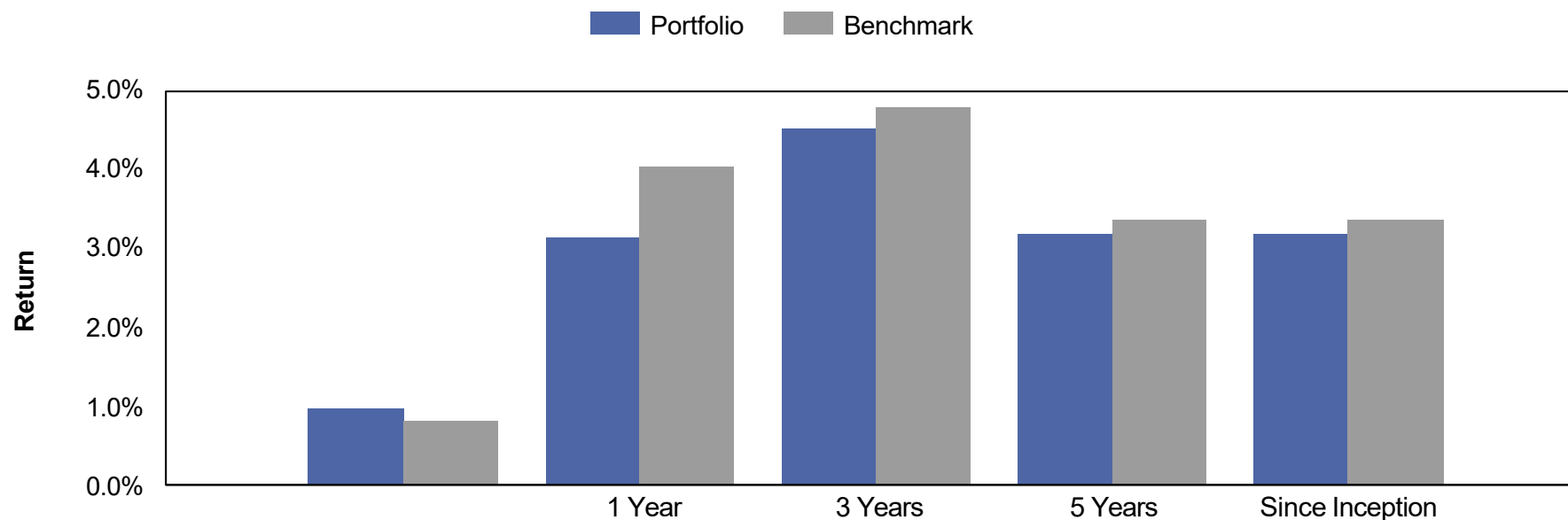
1. Total market value includes accrued interest and balances invested in WGIF, as of March 31, 2026.

Yield and duration calculations exclude balances invested in WGIF.

The portfolio's benchmark is the ICE BofA 6 Month U.S. Treasury Bills Index. Source: Bloomberg Financial LP.

An average of each security's credit rating was assigned a numeric value and adjusted for its relative weighting in the portfolio.

Portfolio Performance



Market Value Basis Earnings	3 Months	1 Year	3 Years	5 Years	Since Inception ¹
Interest Earned ²	\$260,882	\$771,118	\$1,982,595	\$2,514,425	\$2,514,425
Change in Market Value	\$130,212	\$1,982,777	\$10,020,043	\$12,056,057	\$12,056,057
Total Dollar Return	\$391,094	\$2,753,895	\$12,002,638	\$14,570,482	\$14,570,482
Total Return³					
Portfolio	0.89%	4.05%	4.82%	3.37%	3.37%
Benchmark ⁴	0.81%	4.06%	4.80%	3.37%	3.37%
Difference	0.08%	-0.01%	0.02%	0.00%	0.00%

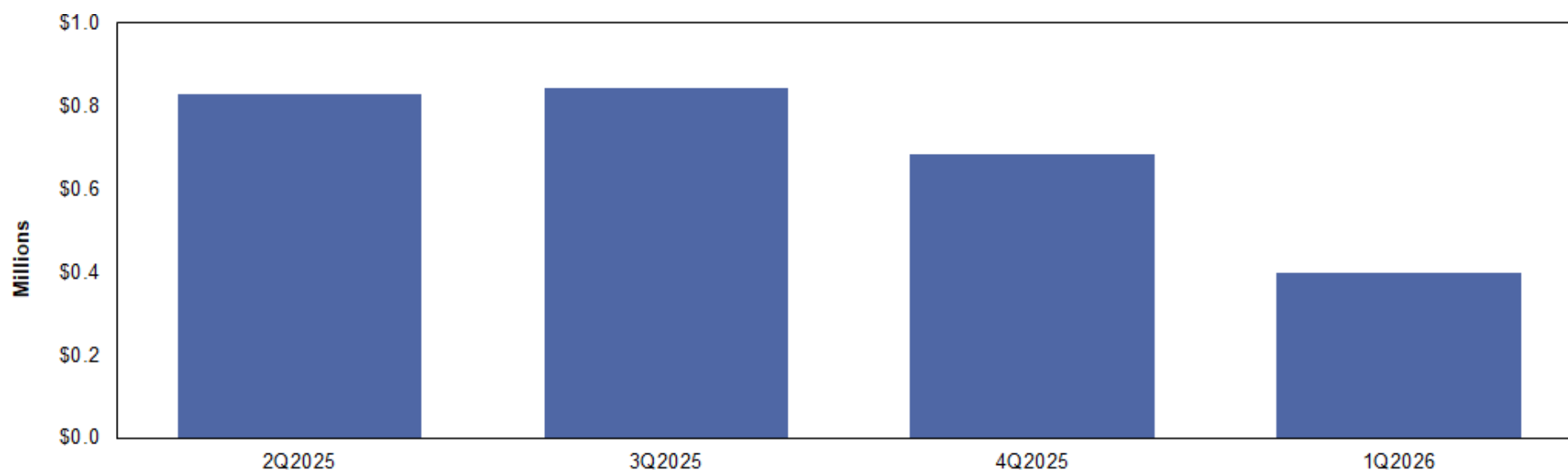
1. The lesser of 10 years or since inception is shown. Since inception returns for periods one year or less are not shown. Performance inception date is March 31, 2021.

2. Interest earned calculated as the ending accrued interest less beginning accrued interest, plus net interest activity.

3. Returns for periods one year or less are presented on a periodic basis. Returns for periods greater than one year are presented on an annualized basis.

4. The portfolio's benchmark is the ICE BofA 6 Month U.S. Treasury Bills Index. Source: Bloomberg Financial LP.

Accrual Basis Earnings - WGIF-UNIVERSITY OF WYOMING SHORT TERM



Accrual Basis Earnings	2Q2025	3Q2025	4Q2025	1Q2026
Interest Earned ¹	\$169,570	\$118,384	\$222,342	\$260,882
Realized Gains / (Losses) ²	-	-	-	-
Change in Amortized Cost	\$660,151	\$724,153	\$462,912	\$136,148
Total Earnings	\$829,661	\$842,537	\$685,254	\$397,030

1. Interest earned calculated as the ending accrued interest less beginning accrued interest, plus net interest activity.

2. Realized gains / (losses) are shown on an amortized cost basis.

Important Disclosures

This material is for general information purposes only and is not intended to provide specific advice or a specific recommendation, as it was prepared without regard to any specific objectives or financial circumstances.

PFMAM professionals have exercised reasonable professional care in the preparation of this performance report. Information in this report is obtained from sources external to PFMAM and is generally believed to be reliable and available to the public; however, we cannot guarantee its accuracy, completeness or suitability. We rely on the client's custodian for security holdings and market values. Transaction dates reported by the custodian may differ from money manager statements. While efforts are made to ensure the data contained herein is accurate and complete, we disclaim all responsibility for any errors that may occur. References to particular issuers are for illustrative purposes only and are not intended to be recommendations or advice regarding such issuers. Fixed income manager and index characteristics are gathered from external sources. When average credit quality is not available, it is estimated by taking the market value weights of individual credit tiers on the portion of the strategy rated by a NRSRO.

It is not possible to invest directly in an index. The index returns shown throughout this material do not represent the results of actual trading of investor assets. Third-party providers maintain the indices shown and calculate the index levels and performance shown or discussed. Index returns do not reflect payment of any sales charges or fees an investor would pay to purchase the securities they represent. The imposition of these fees and charges would cause investment performance to be lower than the performance shown.

The views expressed within this material constitute the perspective and judgment of PFMAM at the time of distribution and are subject to change. Any forecast, projection, or prediction of the market, the economy, economic trends, and equity or fixed-income markets are based upon certain assumptions and current opinion as of the date of issue and are also subject to change. Some, but not all assumptions are noted in the report. Assumptions may or may not be proven correct as actual events occur, and results may depend on events outside of your or our control. Changes in assumptions may have a material effect on results. Opinions and data presented are not necessarily indicative of future events or expected performance.

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- This information is for institutional investor use only and not for further distribution to retail investors and does not represent an offer to sell or a solicitation of an offer to buy or sell any fund or other security. Investors should consider the Wyoming Government Investment Fund's ("WGIF") investment objectives, risks, charges and expenses before investing in the WGIF. This and other information about WGIF is available in the WGIF's current Information Statement, which should be read carefully before investing. A copy of the WGIF's current Information Statement may be obtained by calling 1-866-249-9443; and is available on the WGIF website (www.wgif.org). While the WGIF Liquid Asset Series seeks to maintain a stable net asset value of \$1.00 per share and each WGIF Fixed Term Series seeks to achieve a net asset value of \$1.00 per share at its stated maturity, it is possible to lose money investing in WGIF. An investment in WGIF is not insured or guaranteed by the Federal Deposit Insurance Corporation or any other government agency. Shares of WGIF are distributed by U.S. Bancorp Investments, Inc., member FINRA (www.finra.org) and SIPC (www.sipc.org). PFM Asset Management is a division of U.S. Bancorp Asset Management, Inc., which serves as administrator and investment adviser to WGIF. U.S. Bancorp Asset Management, Inc. is a direct subsidiary of U.S. Bank N.A. and an indirect subsidiary of U.S. Bancorp. U.S. Bancorp Investments, Inc. is a subsidiary of U.S. Bancorp and affiliate of U.S. Bank N.A.
- Generally, PFMAM's market prices are derived from closing bid prices as of the last business day of the month as supplied by ICE Data Services. There may be differences in the values shown for investments due to accrued but uncollected income and the use of differing valuation sources and methods. Non-negotiable FDIC-insured bank certificates of deposit are priced at par. Although PFMAM believes the prices to be reliable, the values of the securities may not represent the prices at which the securities could have been bought or sold. Explanation of the valuation methods for a registered investment company or local government investment program is contained in the appropriate fund offering documentation or information statement.
- In accordance with generally accepted accounting principles, information is presented on a trade date basis; forward settling purchases are included in the monthly balances, and forward settling sales are excluded.
- Performance is presented in accordance with the CFA Institute's Global Investment Performance Standards (GIPS). Unless otherwise noted, performance is shown gross of fees. Quarterly returns are presented on an unannualized basis. Returns for periods greater than one year are presented on an annualized basis. **Past performance is not indicative of future returns.**
- ICE Bank of America Indices provided by Bloomberg Financial Markets.
- Money market fund/cash balances are included in performance and duration computations.
- Standard & Poor's is the source of the credit ratings. Distribution of credit rating is exclusive of money market fund/LGIP holdings.
- Callable securities in the portfolio are included in the maturity distribution analysis to their stated maturity date, although, they may be called prior to maturity.
- MBS maturities are represented by expected average life.

Glossary

- **Accrued Interest:** Interest that is due on a bond or other fixed income security since the last interest payment was made.
- **Agencies:** Federal agency securities and/or Government-sponsored enterprises.
- **Amortized Cost:** The original cost of the principal of the security is adjusted for the amount of the periodic reduction of any discount or premium from the purchase date until the date of the report. Discount or premium with respect to short-term securities (those with less than one year to maturity at time of issuance) is amortized on a straight line basis. Such discount or premium with respect to longer-term securities is amortized using the constant yield basis.
- **Asset-Backed Security:** A financial instrument collateralized by an underlying pool of assets – usually ones that generate a cash flow from debt, such as loans, leases, credit card balances, and receivables.
- **Bankers' Acceptance:** A draft or bill of exchange accepted by a bank or trust company. The accepting institution guarantees payment of the bill as well as the insurer.
- **Commercial Paper:** An unsecured obligation issued by a corporation or bank to finance its short-term credit needs, such as accounts receivable and inventory.
- **Contribution to Total Return:** The weight of each individual security multiplied by its return, then summed for each sector to determine how much each sector added or subtracted from the overall portfolio performance.
- **Effective Duration:** A measure of the sensitivity of a security's price to a change in interest rates, stated in years.
- **Effective Yield:** The total yield an investor receives in relation to the nominal yield or coupon of a bond. Effective yield takes into account the power of compounding on investment returns, while nominal yield does not.
- **FDIC:** Federal Deposit Insurance Corporation. A federal agency that insures bank deposits to a specified amount.
- **Interest Rate:** Interest per year divided by principal amount and expressed as a percentage.
- **Market Value:** The value that would be received or paid for an investment in an orderly transaction between market participants at the measurement date.
- **Maturity:** The date upon which the principal or stated value of an investment becomes due and payable.
- **Negotiable Certificates of Deposit:** A CD with a very large denomination, usually \$1 million or more, that can be traded in secondary markets.
- **Par Value:** The nominal dollar face amount of a security.
- **Pass-through Security:** A security representing pooled debt obligations that passes income from debtors to its shareholders. The most common type is the mortgage-backed security.

Glossary

- **Repurchase Agreements:** A holder of securities sells these securities to an investor with an agreement to repurchase them at a fixed price on a fixed date.
- **Settle Date:** The date on which the transaction is settled and monies/securities are exchanged. If the settle date of the transaction (i.e., coupon payments and maturity proceeds) occurs on a non-business day, the funds are exchanged on the next business day.
- **Supranational:** A multinational union or association in which member countries cede authority and sovereignty on at least some internal matters to the group, whose decisions are binding on its members.
- **Trade Date:** The date on which the transaction occurred; however, the final consummation of the security transaction and payment has not yet taken place.
- **Unsettled Trade:** A trade which has been executed; however, the final consummation of the security transaction and payment has not yet taken place.
- **U.S. Treasury:** The department of the U.S. government that issues Treasury securities.
- **Yield:** The rate of return based on the current market value, the annual interest receipts, maturity value, and the time period remaining until maturity, stated as a percentage on an annualized basis.
- **YTM at Cost:** The yield to maturity at cost is the expected rate of return based on the original cost, the annual interest receipts, maturity value, and the time period from purchase date to maturity, stated as a percentage on an annualized basis.
- **YTM at Market:** The yield to maturity at market is the rate of return based on the current market value, the annual interest receipts, maturity value, and the time period remaining until maturity, stated as a percentage on an annualized basis.