Resources

Additional Resources:
FM 3-21.5, Drill and Ceremonies
FM 3-25.26 Map Reading and Land Navigation
FM 6-22, Leader Development
FM 22-100, Army Leadership: Be, Know, Do
AR 670-1 and Army Pamphlet 670-1, Wear and Appearance of Army Uniforms and Insignia
AR 600-9, The Army Weight Control Program
TC 3-22.20, Physical Readiness Training
ADRP 1-02, Operational Terms and Military Symbols
TRADOC Regulation 350-36, Basic Officer Leader Training Policies and Administration
Army Study Guide
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Cowboy Battalion History

Military training at the University of Wyoming was instituted in 1891, one year after Wyoming was admitted to the Union as a state. The University Board of Trustees established a “School of Military Science and Tactics” and required Military training of all able-bodied male students.

The first commanding officer of the Military Science Department, First Lieutenant D.L. Howel of the Seventh Infantry, organized the 55 Cadets into a battalion of two companies. For the first year there were no rifles, and training consisted of marching and foot drills. In 1892, however, two 3-inch muzzle loading fieldpieces were received, along with Springfield rifles and training became realistic.

The third Professor of Military Science, Captain Charles A. Varnum (1895-1898), had been a Second Lieutenant of the Seventh Cavalry in 1876, and was in charge of Crow and Arickaree Indian scouts under the command of Major Reno and General Custer at the Battle of Little Big Horn. For his actions during the battle, Captain Varnum was awarded the Congressional Medal of Honor.

After the Spanish-American War, the Military Department at the University expanded and became an active campus organization. In 1902 coeds organized two all-girl drill companies and participated in the regular drills with military students. Wyoming Cadets first saw action during World War I. Twenty students volunteered, three of whom obtained commissions while six served as noncommissioned officers.

In 1916, the National Defense Act created the Reserve Officers training Corps (ROTC). The University of Wyoming applied at once for a unit. Which was granted on October 31, 1916. Wyoming thus became one of the first seven institutions of the nation to install an ROTC unit.

The ROTC cadet corps continued to expand until 1965-66 school year. At that time, the University Board of Trustees approved an elective ROTC program requiring male participation. Although enrollment initially declined, the program experienced an encouraging increase in student participation, both from male and female students. Indicative of the increased female interest in the program during 1976-77 school year, the cadet corps was commanded by its first female cadet battalion commander.

Indicative of the quality of the program, the United States Army named the Cowboy Battalion the “Most Outstanding Unit in the Country for 2001” and awarded them the Order of the Founders and Patriots of America Award. In 2014, the Cowboy Battalion was presented the Cochise Award and named the best small unit in the country. The program was selected over more than 270 other ROTC units nationwide.

The Cowboy Battalion continues to be the premier leadership training program in the nation, providing valuable training for the future leaders in the Army and our civilian communities. The Military Science Department, one of the oldest on campus, is proud of its long and distinguished record in serving the needs of our state and nation.

<p>| PT Standard |</p>
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Physical Training (PT)

Military leaders have always recognized that the effectiveness of Soldiers depends largely on their physical condition. Full spectrum operations place a premium on the Soldier’s strength, stamina, agility, resiliency, and coordination. Victory—and even the Soldier’s life—often depend upon these factors. To march long distances in fighting load through rugged country and to fight effectively upon arriving at the area of combat; to drive fast-moving tanks and motor vehicles over rough terrain; to assault; to run and crawl for long distances; to jump in and out of craters and trenches; and to jump over obstacles; to lift and carry heavy objects; to keep going for many hours without sleep or rest—all these activities of warfare and many others require superb physical conditioning. The Cowboy Battalion Physical Training program will challenge you physically and mentally to push beyond your physical limits and rise to the physical demands of the modern battlefield.

Physical Training Sessions:
Regular PT 0530-0700 Monday/Wednesday/Friday
Remedial PT 0530-0700 Tuesday/Thursday

Uniform:
The issued Individual Physical Fitness Uniform (IPFU), prescribed PT uniform for any special event training, or the Friday Battalion prescribed APFT uniform will be worn for all training sessions.

Army Physical Fitness Test (APFT):
Cadets will take the APFT three times each semester to assess the muscular endurance of the upper-body, abdominal, and hip flexor muscles, along with aerobic fitness and leg endurance. The events of the APFT consist of two minutes of pushups, two minutes of sit ups, and a timed two mile run. Cadets must attain a score of 60 points in each event in order to pass the APFT.

Remedial PT:
Cadets who cannot pass the APFT or fail to meet established class goals may be required to attend Remedial PT on Tuesday and Thursday in addition to regular PT.

Distinguished Alumni

General (R) Peter Schoomaker
Graduated: 1969
Branch: Armor
Service: 35th Chief of Staff of the Army (2003-2007)
1967 Cowboys Sugar Bowl Team

General Samual C. Phillips
Graduated: 1942
Branch: Infantry
Service: WWII, NASA, 1973 Commander Air Force Systems Command

Honorable Les Brownlee
Graduated: 1968
Branch: Infantry
Service: Undersecretary of Army (2001-2003), COL (R), 2x Vietnam tours, Silver Star, Purple Heart

Major General (R) Dennis Jackson
Graduated: 1968
Branch: Ordnance
RECONDO is the highest obtainable individual cadet award and is the mark of the finest warrior leader. In 1958, the 101st Airborne Division commander, Major General William Westmoreland, gave Korean War Medal of Honor recipient Major Lewis Millet an important assignment. His task? Establishing a condensed, but intense, patrolling and raiding school for the division. Westmoreland was concerned that his division’s paratroopers needed more intensive training in raiding and reconnaissance patrolling, but was aware that the U.S. Army Ranger School was unable to provide training on the scale he envisioned for an entire division. General Westmoreland chose the name “RECONDO” for his school. The “Recon” half of the new word was clear enough, but there is still some lingering debate over the “do” part. Most Soldiers younger than General Westmoreland assumed the name was a combination of reconnaissance and commando, but some sources say that General Westmoreland’s original intention was that the “do” came from the WWI nickname for American soldiers, “doughboys.” The RECONDO badge (pictured above right and left) is the most prestigious and highly coveted award in Cadet Command and should be the standard for which all Cadets strive. Every summer the MSIIIs are given the opportunity to compete for the RECONDO badge during their annual Advanced Camp. Only the very best achieve this honor.

Cadets earn the RECONDO Badge at Advanced Camp after having met the following criteria:

- Scored 90 points or greater in each event on the Army Physical Fitness Test
- Scored Expert in Basic Rifle Marksmanship
- Earned a first-time “GO” on First Aid and Call for Fire exercises
- Scored a grade of 90 or greater on the written land navigation test and found five out of six points on the land navigation practical course
- Completed the rappel tower event
- Earned a first-time “GO” on all of the obstacles on the confidence course
- Completed a 12-mile foot march in under three hours
- Successful in all assigned leadership opportunities with no moral or ethical violations throughout training
SPECIAL TEAMS

Ranger Challenge: The Ranger Challenge team is a competitive team of warriors, the most physically fit and mentally tough Cadets in the Battalion. Try outs are held every fall. This team competes every fall against other universities in basic warrior tasks including patrolling, marksmanship, weapons, one-rope bridge, grenade assault course, the APFT, land navigation, and a ruck march.

Army 10 Miler Team: The Army 10 Miler Team is comprised of the best endurance athletes. Try outs are held every spring and fall. Only the best are selected to travel to Washington D.C. to compete in the Army’s 10 mile race.

Bataan Team: The annual Bataan Memorial Death March is held every spring in White Sands, New Mexico. It is a 26.2 mile race to commemorate the sacrifice of those service members who endured the atrocities of the Bataan Death march in WWII. Try outs are held every year. Only the most physically fit, mentally tough warriors are selected.

Cannon Crew: The Cannon Crew team is responsible for firing an M1A1, 75mm howitzer at UW football games every time the UW football team scores. This has been a UW tradition for over 50 years.

Color Guard: The Color Guard team is the face of the Cowboy Battalion. The pride and dignity portrayed by this team at every event is unmatched. Try outs are held every fall and only the most disciplined, professional Cadets are chosen.

Mounted Color Guard: October 2, 1999 marked the first performance of the Battalion’s Mounted Color Guard. Tryouts are held every fall and only the most committed and courageous cadets are chosen. This team works hard to honor and carry on the rich legacy of the Horse Soldier. The team presents the national colors during parades and rodeos in true Cowboy fashion.

German Armed Forces Proficiency Badge (GAFPB): The GAFPB is a foreign decoration and is one of the few foreign awards approved for wear on the uniform. Cadets must be physically fit and be proficient in marksmanship and swimming in order to earn this badge. Cadets are afforded the opportunity to train and compete to earn the badge annually.

Cowboy Battalion Vision and Priorities

Vision: To develop and commission mentally tough, physically fit, servant leaders of character who embody the Army Values and Warrior Ethos.

1. Academics – Education is the foundation of all Army officers and should be your highest priority as a Cadet. The Army requires its officers to be lifelong learners and ever building on a base of academic and professional knowledge and experience to lead Soldiers in a complex environment.

2. Fitness – Military leaders have always recognized that the effectiveness of Soldiers depends largely on their physical condition. The Cowboy Battalion Physical Training program will challenge you physically and mentally to push beyond your limits and rise to the physical demands of the modern battlefield.

3. Participation – In order to reap the full benefit of the training and leader development this program has to offer, you must participate and take advantage of every opportunity.

4. Balance – The Army expects its leaders to be physically, mentally, and spiritually balanced. In order to accomplish this, you cannot over emphasize any one aspect of your professional, academic, or personal life. Striving to be a well-balanced leader that takes time for academics, fitness, and self will ensure success in this program and prepare you to handle the challenges of military service.
Character and Attributes of Army Officers

Without character, you cannot be an Army officer! A leader of character in the Army embodies the Army Values, Warrior Ethos, and displays empathy and discipline. Character is the single most important trait of any Army officer. While you are in this program, you will learn to live the Army Values and Warrior Ethos and model the discipline and empathy required of an Army officer. Cowboy Battalion Cadets are held to the highest standards of personal and professional conduct and discipline. They are challenged, stressed, and pushed to their physical and mental limits because it is in those moments that true character is revealed. Those that demonstrate the character and propensity to lead, as well as the determination, and physical and mental toughness to fight and win under any circumstance, will be given the privilege of serving as warrior leaders entrusted with our nation’s most precious responsibility. To lead her sons and daughters as 2nd Lieutenants in the United States Army.

The pages that follow outline the Army’s Value system and attributes required of an Army Officer. You will be evaluated on these values and attributes throughout your time in the Cowboy Battalion.

Army Values
Loyalty (LO):
- Faithfully supports family/friends/country/team
- Respects the constitution and laws
- Has basic understanding of obligations to country/Army/self
- Observes higher HQ priorities
- Works within the system; does not try to manipulate the system to own advantage

Duty (DU):
- Professional work ethic
- Carries out requirements of job, tasks, or mission
- Consistently performs to standard
- Complies with policies and directives
- Aware of and performs to professional standards

Respect (RE):
- Treating others with dignity
- Considerate in offering criticism
- Deal with others fairly
- Frequently listens supportively
- Usually discreet and tactful
- Basically concerned about others; makes some checks
- Gets along with peers

Selfless Service (SS):
- Placing personal interest aside
- Perseveres despite hardship; does not shy away

Squad Leader (SL) - is an MS III Cadet that reports directly to the PSG during garrison operations and the PL during tactical operations. The SL is the senior ranking enlisted cadet and standard bearer for the squad and provides purpose, direction, motivation, vision and guidance to the team leaders. The SL is responsible for personnel accountability, training, promotions, awards, uniform, disciplinary action, and mentorship of team members. The SL is responsible for, but uses team leaders to conduct all squad operations, both in garrison and in a tactical environment. The SL is further responsible for the overall good order and discipline of the squad and is the standard personally and professionally for all squad members to emulate.

Team Leader (TL) - is an MS II Cadet that reports directly to the SL. The TL is the senior ranking enlisted cadet in the team and provides purpose, direction, motivation, vision and guidance to the team members. The TL is responsible for all fire team operations, personnel accountability, training, promotions, awards, uniform, disciplinary action, and mentorship of team members. The TL is further responsible for the overall good order and discipline of the squad and is the standard personally and professionally for all team members to emulate.

Rifleman: The rifleman is the bedrock of the unit and the foundation on which everything is built. Rifleman are MSI Cadets in the rank of Cadet Private or Cadet Private First Class and report directly to their TL or SL as required. These Cadets are fire team and squad members. They are responsible for high standards of personal conduct and discipline while they become proficient at individual warrior tasks and drills. They are further responsible for working together in buddy teams to carry out orders of the Team Leader and while they prepare themselves to assume the tremendous responsibility of Army leadership.
Company Commander (CO) - is an MS III Cadet that reports to the Cadet BC and is the senior ranking cadet in charge of the company and ultimately responsible for the company's mission. He/she is responsible for providing purpose, direction, motivation, vision and guidance to the 1SG, XO, and platoon leaders. He/She delegates the day to day running of the company to the XO and 1SG.

Company Executive Officer (XO) - is an MS III Cadet that reports to the Cadet Company Commander and, as required, to the Battalion XO. The XO is responsible for the day to day administration of the company and his/her responsibilities include company logistics, awards, promotions, planning in support of company training events and operations, and Company risk assessments. In addition, the company XO makes sure all Battalion suspense's are met and fosters good relations between the company and battalion staff. The XO takes over the duties of the commander in his/her absence.

1st Sergeant (1SG) - is an MS III Cadet that reports directly to the CO and, as required, the CSM. The 1SG is the senior ranking enlisted cadet and standard bearer for the company. The 1SGL is the primary advisor to the CO on all enlisted matters including training, promotions, awards, accountability, uniform, mentorship (NCOs and junior officers), and disciplinary action. The 1SG is responsible for PT, in support of the CSM's overall Battalion PT program, the conduct, appearance, and accountability of the company and overall good order and discipline. The 1SG is the standard personally and professionally for all to emulate.

Platoon Leader (PL) - is an MS III Cadet that reports to the Cadet CO and is the senior ranking cadet in charge of the platoon and ultimately responsible for the platoon’s mission. He/she is responsible for providing purpose, direction, motivation, vision and guidance to the PSG and squad leaders. He/She delegates the day to day running of the platoon to the PSG and squad leaders. The Platoon Leader takes over running the platoon during tactical operations.

Platoon Sergeant (PSG) - is an MS III Cadet that reports directly to the PL and 1SG. The PSG is the senior ranking enlisted cadet and standard bearer for the platoon. The PSG is the primary advisor to the PL on all enlisted matters including personnel accountability, training, promotions, awards, uniform, disciplinary action, and provides the PL senior NCO mentorship. The PSG is responsible for day to day platoon operations in garrison and provides a support role during tactical operations. The PSG is further responsible for the overall good order and discipline of the platoon and is the standard personally and professionally for all to emulate. The PSG is the PL in his/her absence.

- Balances mission and personal needs
- Able to balance needs and priorities
- Willing to assist others in completion of mission
- Works toward pursuing excellence

Honor (HO):
- Compelled by a strong sense of right
- Has a clear sense of the public code of professional Army values
- Lives within the code of professional Army values
- Does not lie, cheat, steal, nor tolerate those things in others

Integrity (IT):
- Reliable and trustworthy
- Shows good moral judgment and behavior
- Abides by basic moral principles

Personal Courage (PC):
- Overcoming physical and mental fears
- Perseveres in the face of adversity
- Adequately copes with stress and fears
- Responsible for own decisions/actions
- Accepts responsibility for mistakes

Empathy (EP):
- Propensity to share experiences
- Seeing something from another person’s point of view
- Identifying with and entering into another person’s feeling and emotions

Warrior Ethos (WE):
- Professional attitudes and beliefs
- I will always place the mission first
- I will never accept defeat
- I will never quit
- I will never leave a fallen comrade
Cadet Public Affairs Officer (S5) - is an MS IV cadet that reports to the XO and is responsible for all media relations including social media. The S5 section is responsible for coordinating media support for all high profile training events, writing, staffing and publishing the semester newsletters, tasking, editing, and posting storyboards throughout the year, developing, editing, ordering, and distributing the yearbook, and keeping all social media accounts up to date with latest information. The S5 assists the S3 in the planning for all missions and provides input to and assists in the writing of media related products. The S5 also assists in the running of the supply room and ensures stockage levels of all equipment is adequate to support training requirements.

Cadet Logistics Officer (S4) - is an MS IV cadet that reports to the XO and is responsible for all logistics related matters. The S4 section is responsible for the planning and execution of all logistics in order to enable the battalion to accomplish the mission. This includes but is not limited to, all classes of supply and transportation as well as managing battalion finances. The S4 assists the S3 in the planning for all missions and provides input to and writes the sustainment paragraph (with input from the S1) of the OPORD and any other required written logistics related products. The S4 also assists in the running of the supply room and ensures stockage levels of all equipment is adequate to support training requirements.

Cadet Signal Officer (S6) - is an MS IV cadet that reports to the XO and is responsible for all media relations including social media. The S6 section is responsible for coordinating media support for all high profile training events, writing, staffing and publishing the semester newsletters, tasking, editing, and posting storyboards throughout the year, developing, editing, ordering, and distributing the yearbook, and keeping all social media accounts up to date with latest information. The S6 assists the S3 in the planning of media support for all missions and provides input to and assists in the writing of media related products.
**Why a staff?** With the exception of the company level, every level of command has a staff. The purpose of the battalion staff is to plan, synchronize and command and control battalion operations. This allows the battalion commander the freedom to command the battalion without being encumbered by the day to day administrative requirements. With the exception of the S3, primary staff officers are generally Captains, but can also be First Lieutenants.

**Cadet Adjutant (S1)** - is an MS IV cadet that reports directly to the XO and is responsible for the planning and execution of all administrative matters including awards, promotions, alert rosters, etc. The S1 assists the S3 in the planning for all missions and provides input and assists in the writing of the sustainment paragraph of the OPORD and any other required written administrative related products.

**Cadet Adjutant (S2)** - is an MS IV cadet that reports to the XO, but works very closely with the S3 and is responsible for developing and understanding the enemy situation in order to inform the battalion planning process. The S2 is also responsible for tracking the weather and assessing impacts to training as well as other duties as assigned. The S2 assists the S3 in the planning for all missions and provides input to and assists in the writing of the situation paragraph of the OPORD and any other required written intelligence related products.

**Cadet Operations Officer (S3)** - is an MS IV cadet that works closely with the XO and directly reports to the battalion commander. The S3 is responsible for planning (with the help of all staff sections) all activities and missions of the battalion, publishing operations orders, and establishing and running the battalion tactical operations center (TOC) during all operations. He/she, with the assistance of the XO, drives the battalion staff during the planning process and consolidates all staff input to the orders process. The S3 also assigns instructors for training and requests training areas, ammunition, and other training resources ahead of time. The S3 is responsible for the execution of the weekly battalion training meeting in order to plan and synchronize training six weeks out and receive BC guidance on future training events. The S3 has several assistants.
Battalion Commander (BC) - is an MS IV and is the senior ranking cadet of the battalion. He/she is responsible for providing purpose, direction, motivation, vision and guidance to the CSM, XO, S3, and company commanders and developing and publishing policy. He/She delegates the day to day running of the battalion to the XO and is ultimately responsible for all the battalion does or fails to do. The BC is also the senior Cadet representative to and advised by the Professor of Military Science (PMS).

Executive Officer (XO) - is an MS IV responsible for directing the day to day operation of the battalion staff and serves as the primary staff officer’s first line supervisor. Assistant staff officers work directly for the primary not the XO. The XO establishes systems and processes to ensure timely and efficient completion of all assigned staff tasks and works very closely with the S3 as one of two Majors on the battalion staff. In the absence of the Commander he/she assumes command. The XO is also responsible for the execution of the weekly battalion command and staff meeting in order to synchronize staff efforts and update the BC and CSM.

Command Sergeant Major (CSM) - is an MS IV that reports directly to the BC and is the senior ranking enlisted cadet in the battalion. He/she is the standard bearer for the battalion and primary advisor to the BC on all enlisted matters including training, promotions, awards, accountability, uniform, mentorship (NCOs and junior officers), and disciplinary action. The CSM is responsible for the Battalion PT program, the good order and discipline of the battalion and is the standard personally and professionally for all to emulate.
Army Organization

- **Fire Teams** - Composed of 4 soldiers led by a Sergeant (E5).

- **Squads** - Composed of two fire teams. They are led by a Staff Sergeant (E6) and account for 9-10 soldiers.

- **Platoons** - Composed of two or more squads. They are led by a First or Second Lieutenant (O1 or O2) called a platoon leader and are supported by a Sergeant First Class (E7) called a platoon sergeant, and account for 25–60 soldiers.

- **Companies** - Also known as batteries in Field Artillery and troops in the cavalry. Composed of three or four platoons. They are commanded by a Captain (O3) and supported by a First Sergeant (E8), and account for 60-200 soldiers.

- **Battalions** - Composed of three to five companies. They are commanded by a Lieutenant Colonel (O5) and supported by a Command Sergeant Major (E9) and account for 300-1000 soldiers.

- **Brigade** - Composed of three to five battalions. They are commanded by a Colonel (O6) and supported by a Command Sergeant major (E9) and account for 3,000-5,000 soldiers.

- **Divisions** - Consist of three to five brigades. They are commanded by a Major General (O8) and supported by a Command Sergeant major (E9) and account for 10,000-15,000 soldiers.

- **Corps** - Consists of two to five divisions. They are commanded by a Lieutenant General (O9) and supported by a Command Sergeant Major (E9) and account for 20,000-45,000 soldiers.
Cowboy Battalion Organization

Develops CP

Prepares Self (PS) — Self-study, self-development and becoming multi-skilled.

Excellent

Satisfactory

Expands personal and unit knowledge and capabilities — Attempts to expand personal and unit knowledge and capabilities

Readily applies lessons learned — Attempts to find ways to apply lessons learned

Consistently listens actively; asks inclusive questions — Generally listens; asks sound questions

Actively seeks feedback on performance from superiors, peers accepts feedback from others; seeks to improve performance with it

Shows mature level of self-awareness — Exhibits some elements of reasonable self-awareness

Develops Others (DO) — Growing others into competent and confident leaders.

Excellent

Satisfactory

Effectively expands and enhances the self-confidence; — Attempts to expand or enhance self-confidence, competence and self-esteem of subordinates

Guides and coaches subordinates; encourages initiative; reads by example; inspires people; designs and/or leads effective ways to practice

Clearly specifies standards and expectations; uses recognition or reward to effectively encourage excellence — Generally sets expectations; shows evidence of dealing appropriately with both good and poor performance

Actively creates or contributes to a positive command climate — Generally contributes to a positive command climate

Builds on successes, actively seeks to improve upon weaknesses — Attempts to build on successes and improve upon weaknesses

Develops PS DO
ASU's
ASU's are worn at military ball and dining in, or other formal occasions. Males will wear a plain white button shirt with no buttons on the collar and a black bow tie. Females will wear a plain white button up shirt with no buttons on the collar and the neck tab.
Rank, nameplate, ribbons, and insignia will be worn in accordance with the following:
1. **Non-Subdued Officer or Enlisted Rank**: Centered 5/8 inch from shoulder seam on both shoulder loops. When wearing more than one disk or lozenge there will be 1/4 inch space between them.
2. **Distinctive Unit Insignia (Unit Crest)**: Centered on shoulder loops midway between the insignia of grade and outer edge of the button.
3. **Nameplate**: Males– Worn on the right breast pocket flap centered between the top of the button and the top of the pocket. Females– Worn 1 to 2 inches above the top of the button centered horizontally on the wearer's right side.
4. **Parachutist/Air Assault Badge**: Males– Centered 1/4 inch above the left breast pocket or 1/4 inch above ribbons. Females– Centered 1/4 inch above top row of ribbons.
5. **Marksmanship Badge**: Males– Centered on left breast pocket flap 1/8 inch below the pocket seam. If additional badge is worn, it will be laterally centered on the pocket flap with one inch between badges. Females– Will be worn on the left side 1/4 inch below the bottom ribbon row or in a similar location if ribbons are not worn. Placement of badges may be adjusted to conform to individual figure differences.
6. **Cadet Command Shoulder Sleeve Insignia**: Worn centered on the left sleeve 1/2 inch below the top of the shoulder seam. When the Ranger Challenge Tab is worn, the tab will be placed 1/2 inch below the top of the shoulder seam. The shoulder sleeve insignia will be worn 1/4 inch below the tab.

Male

Female
Creeds

**The Cadet Creed:**
I am an Army Cadet. Soon I will take an oath and become an Army officer committed to DEFENDING the values which make the Nation great.
HONOR is my touchstone. I understand MISSION first and PEOPLE always. I am the PAST: the spirit of those WARRIORS who made the final sacrifice. I am the PRESENT: the scholar and apprentice Soldier enhancing my skills in the science of warfare and the art of leadership. But above all, I am the FUTURE; the future WARRIOR LEADER of the United States Army. May God give me the compassion and judgment to lead and the gallantry in battle to WIN.
I WILL DO MY DUTY.

**Soldier’s Creed:**
I am an American Soldier. I am a Warrior and a member of a team. I serve the people of the United States and live the Army Values. I will always place the mission first. I will never accept defeat. I will never quit. I will never leave a fallen comrade. I am disciplined, physically and mentally tough, trained and proficient in my warrior tasks and drills. I always maintain my arms, my equipment and myself. I am an expert and I am a professional. I stand ready to deploy, engage, and destroy the enemies of the United States of America in close combat. I am a guardian of freedom and the American way of life. I am an American Soldier.

**Warrior’s Ethos:**
I will always place the mission first. I will never accept defeat. I will never quit. I will never leave a fallen comrade.

**Army Service Uniform (ASU)**
The ASU comprises the Army blue coat and trousers (slacks or skirt for females), an Army white short- or long-sleeved shirt, a white t-shirt, a black four-in-one hand necktie (neck tab for females), and a black beret.

**Fit**
Fitting instructions and alterations of uniforms will be in accordance with appropriate Army Regulations (AR 670-1). The following is a summary of general military fitting guidelines:
- Uniform coats and jackets (male and female) sleeve length will be 1 inch below the bottom of the wrist bone.
- Trousers are fitted and worn with the lower edge of the waistband at the top of the hipbone, plus or minus 1/2 inch. The front crease of the trousers will reach a point approximately midway between the top of the sole and tip of the standard shoe heel in back. The trousers may have a slight break in the front.
- Slacks will be fitted and worn so that the center of the waistband is at the natural waistline. The front crease of the slacks will reach the tip of the instep and be cut on a diagonal line to reach a point approximately midway between the top of the sole and tip of the standard shoe heel in back. The slacks may have a slight break in front.
- Knee length skirts will not be more than 1 inch above or 2 inches below the crease in the back of the knee.
- Long sleeve shirt sleeve length will extend to the center of the wrist bone.

**Wear**
When worn, the shirt will be tucked into the trousers or slacks so that the shirt edge is aligned with the front fly opening and the outside edge of the belt buckle to from a straight “Gig line.” The tie is worn tied with a four–in–hand knot whenever the jacket or long sleeve shirt are worn.

Both Male and Female ASUs include:
- Army Black Beret
- Army Blue Coat
- Army White Long Sleeve Shirt
- Black Necktie/Neck Tab (female)
- Black Belt with Brass Buckle
- Army Blue Slacks
- Black socks
- Black Low Quarter Shoes
Army Combat Uniform (ACU) or Operational Camouflage Pattern (OCPs): The ACU or OCP uniform is what you will wear most often as a cadet. This uniform is designed for wear with body armor in an urban or desert environment. The pattern of the ACU is multi-camouflage and the pattern of the OCP is multi-camouflage. Both effectively camouflage the soldier. The uniform also utilizes hook and pile tape (Velcro) and zippers as well as buttons. This has been adopted to save the soldier time and money from getting patches sewn on.

The ACU consists of a patrol cap, tan t-shirt, ACU jacket, tan color web belt, ACU pants, tan combat boots, and green or black socks. This uniform is being phased out.

The OCP consists of a patrol cap, coyote color t-shirt, OCP jacket, Coyote color web belt, OCP pants, Coyote combat boots, and green or black socks.

Black, non-reflective sunglasses with no visible logos are authorized for wear with the ACU and OCP uniforms at the commander’s discretion. However, sunglasses will not be worn in formation.

The Operational Camouflage Pattern is always worn in its entirety with the exception of removing the jacket while on a work detail or as directed by the commander. While worn, all pockets are to be fastened and present a neat appearance. Name tapes, rank insignia, and patches are worn centered on their respective hook and pile tape strips.

The patrol cap is worn with the visor facing forward, centered left to right on the face approximately two finger spaces above the bridge of the nose. The cap rests on the head with the bottom seam parallel to the ground.

The OCP jacket is worn zipped up to the point that the collar flaps are able to lay flat on the chest. The sleeves are fastened around the wrist loosely enough to allow airflow but not loose enough to create a baggy, unkempt appearance.

The OCP pants are worn with the button fly fully buttoned around the waist with the web belt securely fastened. The pant legs are to be bloused either by tucking them into the boots or wearing blousing straps. Blousing of the pant legs will extend no further than to the third eyelet of the combat boots. The internal strings are authorized to snug the trouser leg around the outside of the boot.

The combat boots are always worn as a matching set, tightly fastened. The laces of the boots are kept hidden in one of three ways. They may be tucked into the boot, tied around the boot, or tucked into the blousing of the pant legs.

For more information on the wear of the OCP consult a senior cadet, an instructor, or be a proactive leader and look it up in AR 670-1.

Army Song

The Army song is titled “The Army Song”. All Cadets will learn the Army song, stand at Attention when it is played, and sing the song. It is as follows:

March along, sing along, with the Army of the free. Count the brave, count the true, who have fought for victory. We’re the Army and proud of our name. We’re the Army and proudly proclaim: First to fight for the right, And to build the Nation’s might, And the Army goes rolling along. Proud of all we have done, Fighting ‘till the battle’s won, And the Army goes rolling along. Then it’s Hi! Hi! Hey! The Army’s on its way. Count off the cadence loud and strong! For where’re we go, You will always know That the Army goes rolling along.
**Cowboy Battalion Annual Traditions**

**Basic Week:** All Cadets report to UW a week before the rest of the student body. During this week new arriving cadets move into the dorms, receive classes and equipment, and are informed of the expectations as members of the Cowboy Battalion.

**Medicine Bow Hike:** The Medicine Bow Hike is the culminating event of Zero Week. On the last day of Zero Week, the entire Cowboy Battalion conducts a morning hike to Medicine Bow Peak in order to build comradery among the cadets and experience some of the wild spaces of Wyoming.

**Bronze Boot Run:** The “Border War” started on 30 November 1899 when the University of Wyoming Cowboys and Colorado State University Rams met for the first time on the gridiron. The Bronze Boot tradition began in 1968 when CPT Dan Romero and MAJ Vic Fernandez of Colorado State University decided the two schools should have a traveling trophy. CPT Romero sent home one of his Vietnam combat boots to be bronzed and presented to the winner of each UW/CSU football game. Every fall, the Cowboy Battalion participates in the Bronze Boot Run which involves running the game football to the state line and handing it off between the two Army ROTC programs and then running the game ball to the hosting stadium. This run takes place on the Friday before the annual Wyoming – Colorado State football game.

**Community Service:** Service to the nation and community is what the Cowboy Battalion is all about. To that end, every year Cadets participate in several community service projects that benefit and strengthen ties to the local community as well as build in the Cadets a sense of selfless service to the nation.

- **Santa Ruck March:** The Santa Ruck March is conducted every year in December. Cadets from the Cowboy Battalion stock their rucksacks with non-perishable foods, and then ruck across town to The Laramie Soup Kitchen and make a donation.
- **Highway Clean Up:** Years ago, the Cowboy Battalion adopted two miles of highway 130 on the west edge of town. Every fall, Cadets remove trash and debris along this stretch of highway.
- **The Big Event:** This is a University sponsored, Cowboy Battalion supported event in which Cadets are encouraged to participate. The idea of this event is for students to volunteer their time to assist the elderly and shut-in in the community who need assistance with work in and around their homes.
- **The Jackalope Jump:** The Jackalope Jump is a wild, fun, crazy fundraising event in support of the Special Olympics. Cadets and family members form a Battalion team and participate in at least one of the sixteen freezing cold water jumps annually.

**Sunglasses:** Sunglasses or tinted lenses will not be worn in formations or indoors unless prescribed for indoor wear. Wearing sunglasses that are faddish or have mirror lenses or frames with names, initials or other adornments is prohibited at any time while in uniform. The only exceptions to this prohibition are issued sunglasses and protective eye wear that have the manufacturers name/initials on them and are stamped Z87 rated (such as Oakley, Wiley-X, and ESS). Personnel will not wear lenses or frames that are so large or so small that they distract from the appearance of the uniform. Personnel will not attach chains, bands, or ribbons to sunglasses or eyeglasses, unless authorized for wear when required for safety purposes. Conservative prescription and nonprescription sunglasses are authorized for wear, except when in formation and while indoors, unless on profile due to eye surgery.

**Bags/Backpacks:** Assault Pack style commercial rucksacks, may be worn over both shoulders while in uniform. Cadets may carry civilian gym bags, civilian backpacks, or other similar civilian bags while in uniform. Cadets may carry these bags by hand, on one shoulder using a shoulder strap, or over both shoulders using both shoulder straps (commercial non-issued items worn over both shoulders must be black, ACU/OCP pattern, foliage green or Coyote brown). If a Cadet opts to carry a bag over one shoulder, the bag must be carried on the same side of the body as the shoulder strap; therefore, Cadets may not carry a bag slung across the body with the strap over the opposite shoulder.

* When in uniform, Cadets are not authorized to walk around while using a phone or with a cigarette, cigar, tobacco pipe in their mouth.

**Individual Physical Fitness Uniform (IPFU):**

The warm weather consists of the summer IPFU, reflective belt worn around the waist, running shoes, and white or black over the ankle length socks with no logos. The shirt will be tucked into the shorts.

The cold weather physical fitness uniform will consist of the reflective belt worn over the right shoulder, running shoes, and white or black over the ankle length socks. Army winter IPFU, green or black fleece cap. Unit distinctive shirts are allowed. Unit leader may adjust the uniform based on the weather, but must maintain uniformity. Combinations of the cold and warm weather uniform may be worn to maximize attainment of strenuous PT while keeping squad uniform integrity.

Cadets may wear commercially purchased items such as spandex biking shorts or equivalent with the IPFU. The biking shorts or equivalent will not extend below the knee and must be black or grey and cannot bear any visible markings or patterns.

IPFU are NOT appropriate wear to restaurants, shopping malls, or movies.

**Civilian Clothing:** Civilian clothing must be in good taste, i.e. sagging or wearing trousers or shorts where underwear becomes visible is not good taste and is not appropriate for Army Personnel. Items intended as undergarments are not acceptable as outer garments in public places. Clothing that is excessively dirty or contains holes, is torn, or is adorned with vulgar and obscene slogans or designs are prohibited in Wyoming Hall or at ROTC events. Civilian clothes that Cadets choose for off-duty wear should be in good taste and appropriate for the occasion.
Uniform

Advanced Combat Uniform (ACU)/Operational Combat Uniform (OCP):
Wear of the Army uniform is outlined in AR 670-1. This paragraph provides a summary of the basic uniform requirements set forth in the regulation.

The ACU/OCP is a “wash and wear,” no iron – no starch uniform. Cadets will not iron or starch the ACU/OCP. ACU/OCPs will not be worn in civilian establishments (restaurants, Wal-Mart, etc.) after normal duty hours unless the duty day has been extended by special duty. Quick stops can be made after completion of duty for necessity stops only.

Combat and Special Skill Badges will be pinned on when worn. The full color flag, unit patch and combat service patch are not authorized to be sewn on. Cadets have the option to wear special skills badges. A total of five combat and special skill badges are authorized for wear at one time; this total does not include special skill tabs. Personnel may wear only one badge each from groups 1, 2, and 3, as listed in AR 670-1. Personnel also may wear three badges from group 4, and two badges from group 5, but the total number of badges cannot exceed five. Combat badges have precedence over special skill badges within the same group. For example, if an individual is authorized to wear the Combat Infantry badge and the Expert Infantry badge, the Combat Infantry badge is worn. There is no precedence for special skill badges within the same group. For example, personnel who are authorized to wear the Parachutist and Air Assault badges may determine the order of wear.

All Cadets will wear the approved ACU/OCP Combat Boot or as an option, commercial combat boots that meet Army specification. Cadets may wear commercial boots of a design similar to that of the army combat boot, 8 to 10 inches in height as authorized by the commander. The boots must be made of rough side out cattle hide leather and have a rubber outsole. Boots with zippers or sneaker-type construction are not authorized to be worn with the ACU/OCP. Optional boots are not authorized for wear when the commander issues and prescribes standard organizational footwear for safety or environmental reasons (such as insulated boots or safety shoes).

The ACU/OCP is designed to be a loose fitting uniform and may not be altered or tailored. Trousers will be bloused, using the draw cords or blousing rubbers if trousers are not tucked into the boots. Trousers legs will not be wrapped around the leg presenting a pegged appearance. When blousing outside the boots, the blouse will not exceed the third eyelet from the top of the boot. Pockets will be fastened and secured at all times.

The Patrol Cap: The Patrol Cap is the authorized headgear for wear with the ACU/OCP for all Cadets. Personnel will wear the patrol cap straight on the head so that the cap band creates a straight line around the head, parallel to the ground. The patrol cap will fit snugly and comfortably around the largest part of the head without distortion or excessive gaps. The cap is worn so that no hair is visible on the forehead beneath the cap. Headgear will be worn at all times while wearing the ACU/OCP uniform, except while indoors.

Army Annual Traditions

The Army is full of rich traditions that date back to our humble beginnings on 14 June, 1775. The below traditions serve as training events for Cadets where they can learn to appreciate Army tradition and culture and develop a sense of pride in service, fellowship, and common loyalty to the country in honor of all those who have answered the nation’s call to defend freedom.

Military Ball: Military Ball is an annual Army tradition where the Cowboy Battalion hosts a formal ball. Service members wear their Class A uniforms, while other guest wear formal attire. The evening is filled with Army tradition and begins with a social hour. Following the social hour, a receiving line is formed followed by the posting of the colors, a formal dinner, and remarks from a guest honored guest speaker.

Dining In: The Dining In is a formal, yet lighthearted, battalion only, annual dinner. The custom began in the eighteenth century when the battalion commander would host a formal dinner at the officer’s mess. The custom of dining together creates a sense of unity and comradery among a large unit and is meant to strengthen comradery within the Cowboy Battalion. The night begins with a reception line, dinner, a guest speaker, and is concluded with a series of skits performed by each cadet class.
**Army Rank Insignia**

**Rank Structure**

**Enlisted Rank:**

- CSM: Command Sergeant Major (E9)
- SGM: Sergeant Major (E9)
- MSG: Master Sergeant (E8)
- MSG: Sergeant First Class (E7)
- SGT: Sergeant (E6)
- CPL: Corporal (E4)
- SPC: Specialist (E4)
- FFO: Private First Class (E3)
- FFZ: Private (E2)
- SFC: Sergeant First Class (E7)
- SSgt: Staff Sergeant (E6)
- SSGT: Senior Non-Commissioned Officer (E5)
- E5: First Sergeant (E5)
- E4: Sergeant (E4)
- E3: Staff Sergeant (E5)
- E2: Sergeant First Class (E7)
- E1: Private First Class (E3)
- E2: Private (E2)

**Officer Rank:**

- All officer rank is Silver/Black
- (2LT and Major are Gold)

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**Appearance and Grooming**

**Male Haircuts:** Male Cadets will abide by Army haircut standards in accordance with AR 670-1. Hair on top of the head will be kept neatly groomed. The length and/or bulk of the hair will not be excessive or present a ragged or extreme appearance. Hair will present a tapered appearance and, when combed, will not fall over the ears or eyebrows or touch the collar except for the closely cut hair at the back of the neck. The bulk or length of hair will not interfere with normal wear of headgear. Fad haircuts are not authorized. Sideburns will be neatly trimmed. The base will not be flared and will present a clean-shaven, horizontal line. Sideburns will not extend below the lowest part of the exterior ear opening. The face will be clean-shaven on and off duty.

**Female Hair:** Female Cadets will wear their hair in accordance with AR 670-1. Hair will be neatly groomed and the length/bulk of the hair will not be excessive or present a ragged, unkempt, or extreme appearance. No faddish designs i.e., zigzag, cross stitch, or any type of patterns weaved into hair. Hair will not fall over the eyebrows or extend below the bottom edge of the collar. The hairstyle will not interfere with the proper wearing of military headgear. A hairnet will not be worn unless required for health or safety reasons. Wigs of natural hair color may be worn as long as the style and length conform to appearance standards. Cornrows, braids, and micro braids may be worn as long as the hair is not bulky and does not interfere with the proper wear of headgear. Hair holding ornaments (barrettes, pins, clips) must be transparent or match the hair color and will be inconspicuously placed.

**Fingernails:** All personnel will keep fingernails clean and neatly trimmed. Males will keep nails trimmed so as not to extend beyond the fingertip. Females will not exceed a nail length of 1/4 inch, as measured from the tip of the finger.

**Jewelry:** No jewelry, watch chains, or similar civilian items will appear exposed on the uniform. This includes the attachment of snap links and key rings on the belt or belt loops. A wristwatch, identification bracelet, and a total of two rings (a wedding set is considered one ring) with Army Uniforms is authorized.
Military courtesy is the outward expression of consideration to others and is the mark of a professional. Courtesy is shown to all, subordinates as well as seniors. It is the respect to every leader and commander and to the responsibility and authority of his or her position. Military courtesy, observance of customs, and military discipline are required on all occasions. Being a member of the ROTC program at UW, you represent the military on and off campus.

As a general rule, “Sir” or “Ma’am” are used in speaking both officially and socially officers of a higher rank than yourself. When walking or sitting with a senior it is customary to walk or sit to the senior’s left. When speaking to a senior officer assume the position of attention.

When speaking to NCOs, address them as “Sergeant.” The exception to this is when you are speaking to a First Sergeant, Sergeant Major, or Command Sergeant Major; address them by the full title of their rank. Junior NCOs and enlisted personnel along with Cadets should stand at parade rest when speaking to a senior NCO.

When speaking to Cadets of a higher rank, address them as “Mr or Miss/Mrs”. When speaking to Cadets of lower rank, address them as “Cadet” and their last name.

**Hand Salute:**
The salute is a means of expressing greeting and showing goodwill and respect. It is a position of the hand or weapon and the entire attitude of a person expressing respect toward an officer, flag or country. The following are rules of saluting:

- The junior person salutes first and holds the salute until it is acknowledged. It is customary to accompany the salute with an appropriate greeting such as “good morning/afternoon, sir/ma’am”.
- Officers and Warrant Officers (Army, Navy, Air Force, Marines, and Coast guard) are entitled to a salute. Salutes between enlisted personnel are not customary, except in some ceremonial situations. Cadets are not saluted.
- Salutes are required when cadets meet or recognize personnel entitled to a salute. Cadets in formation will not salute; however, the first person to observe an officer approaching calls the formation to attention and only the senior person salutes.
- Salutes are only rendered at the halt or when marching at quick time.
- Salute when the colors are within six paces. When walking, turn your head in the direction of the colors and salute when within six paces. Terminate the salute when six paces past the colors.
- When the “Star Spangled Banner,” “To the Colors,” and “Reveille” are played and you are not in formation, assume the position of attention. Salute the flag if you are able to see it. Face the source of the music and salute if able to hear the music. If in a vehicle stop, exit the vehicle and render the salute. If in civilian clothing stand at attention and place your right hand over your heart. When in formation salute only on command.